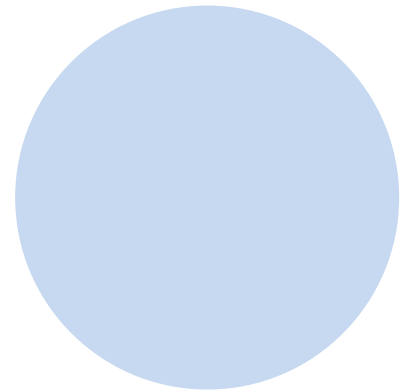


TO: BravoFlorida, LLC

FROM: Michael D. Raysor, P.E.
RAYSOR Transportation Consulting, LLC

SUBJECT: Burger King Drive-Thru Queuing Study
Lee County, Florida

DATE: April 18, 2019



SECTION 1.0 INTRODUCTION

This technical memorandum documents a study performed to evaluate drive-thru queuing associated with Burger King restaurants having dual “side-by-side” (SBS) drive-thru ordering stations. This study was undertaken specifically to evaluate the proposed development of a Burger King restaurant site to be located at 21301 Town Commons Drive, in Estero, Florida; however, the data, analysis, and findings identified herein can be applied to other similarly situated Burger King sites having SBS ordering stations with other characteristics similar to the study sites.

SECTION 2.0 STUDY SITES

Queue observations were conducted at three comparable Burger King sites, located in Lee County, Florida, each having SBS ordering stations; as listed below and shown in Figures 1.0 through 4.0.

- ❖ STUDY SITE A: 4011 DEL PRADO BLVD NORTH, NORTH FORT MYERS, FLORIDA, 33917
- ❖ STUDY SITE B: 4004 CLEVELAND AVENUE, FORT MYERS, FLORIDA, 33901
- ❖ STUDY SITE C: 10997 COLONIAL BOULEVARD, FORT MYERS, FLORIDA, 33913

FIGURE 1.0 STUDY SITES MAP

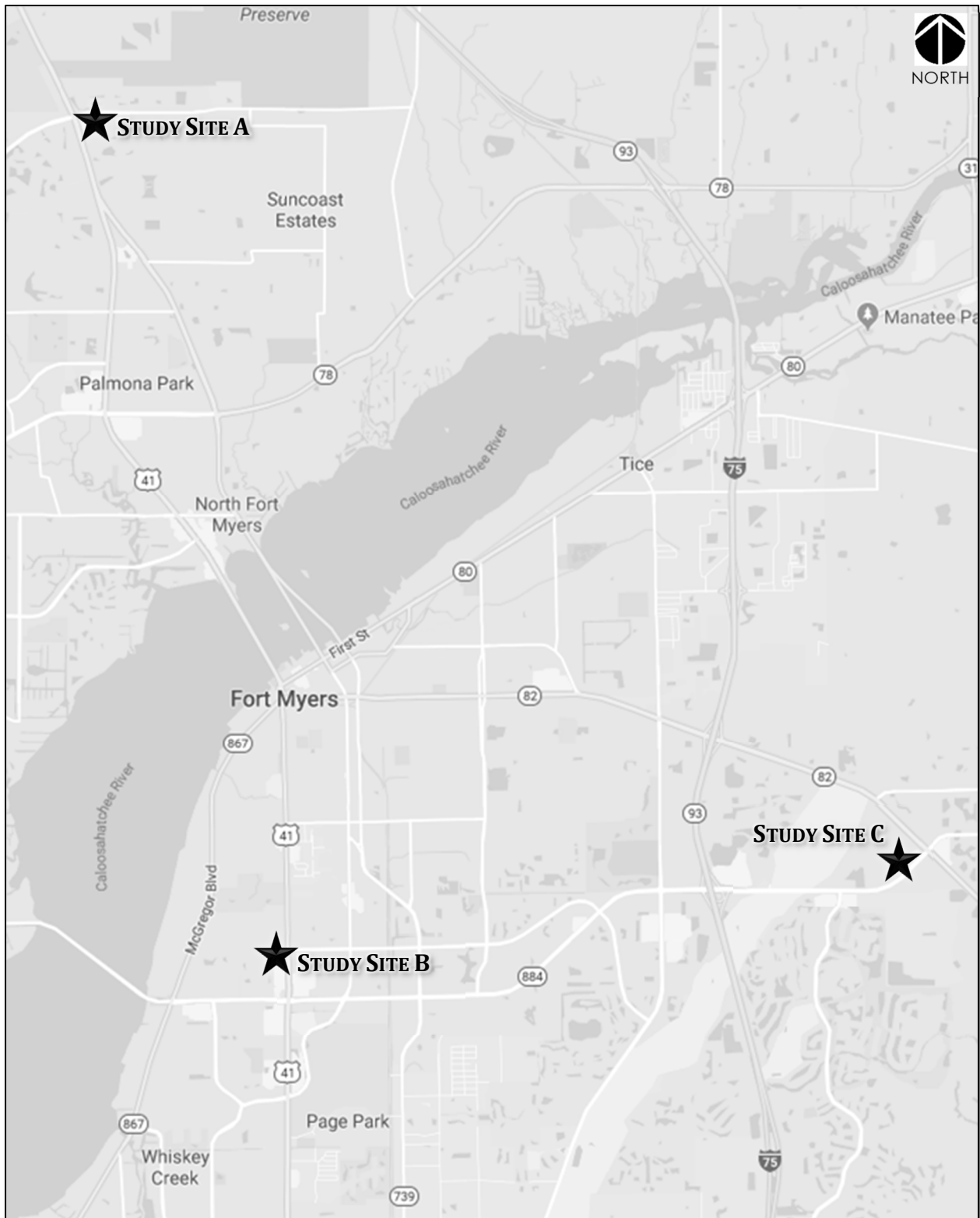


FIGURE 2.0 STUDY SITE A: 4011 DEL PRADO BLVD NORTH

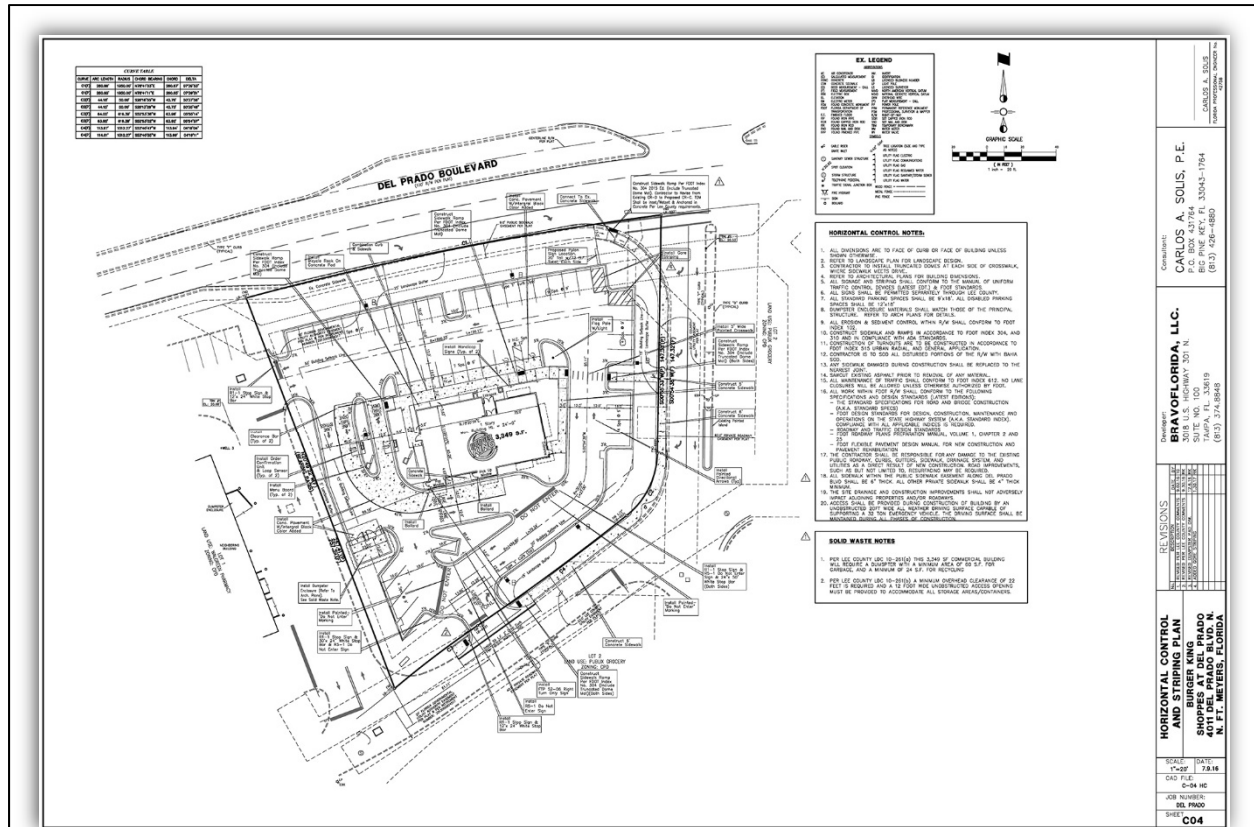


FIGURE 3.0 STUDY SITE B: 4004 CLEVELAND AVENUE



FIGURE 4.0 STUDY SITE C: 10997 COLONIAL BOULEVARD



SECTION 3.0 DRIVE-THRU QUEUE OBSERVATIONS

Queuing was observed at the three study sites during weekday breakfast and lunch periods, where these periods were identified by the applicant as the worst-case (busiest) periods for drive-thru service. Three days of data were collected at each of the study sites for the breakfast period (7:30 am to 9:30 am) and for the lunch period (11:30 am to 1:30 pm). Queues were measured from the ordering stations, with the vehicles stopped at the ordering station representing the first queued vehicle. Queue data was collected in one minute intervals, where the maximum queue observed during each one minute interval was the value that was recorded. It is noted that the queue value recorded represented the maximum queue formed at either of the two ordering stations, or the combined queue (in a single lane) if the vehicles were found to merge into one lane in advance of the ordering station; where queues extending past three vehicles were found to merge into a single lane, (i.e., the fourth and fifth vehicles). The queue observations are documented in Attachment “A”, as summarized in Table 1.0.

TABLE 1.0 DRIVE-THRU QUEUE SUMMARY

Study Site	Study Period	Average Queue	Maximum Queue
A	Breakfast	1.3	3.0
	Lunch	1.8	4.0
B	Breakfast	2.0	5.0
	Lunch	1.8	4.0
C	Breakfast	1.3	4.0
	Lunch	1.8	4.0
Combination of Sites	Breakfast	1.5	4.0
	Lunch	1.8	4.0

SECTION 4.0 DRIVE-THRU QUEUE RESULTS

As shown in Table 1.0, the results of this study indicate a worst-case average queue of 1.8 vehicles, an average maximum queue of 4.0 vehicles, and a worst-case maximum queue of 5.0 vehicles. The frequency distribution of queue values over the breakfast and lunch periods is shown in Table 2.0.

TABLE 2.0 DRIVE-THRU QUEUE FREQUENCY DISTRIBUTION

Observed Queue	Queue Frequency ¹	Percent of Total Observations
0 vehicles	93	4.3%
1 vehicle	884	40.9%
2 vehicles	889	41.2%
3 vehicles	241	11.2%
4 vehicles	49	2.3%
5 vehicles	4	0.2%

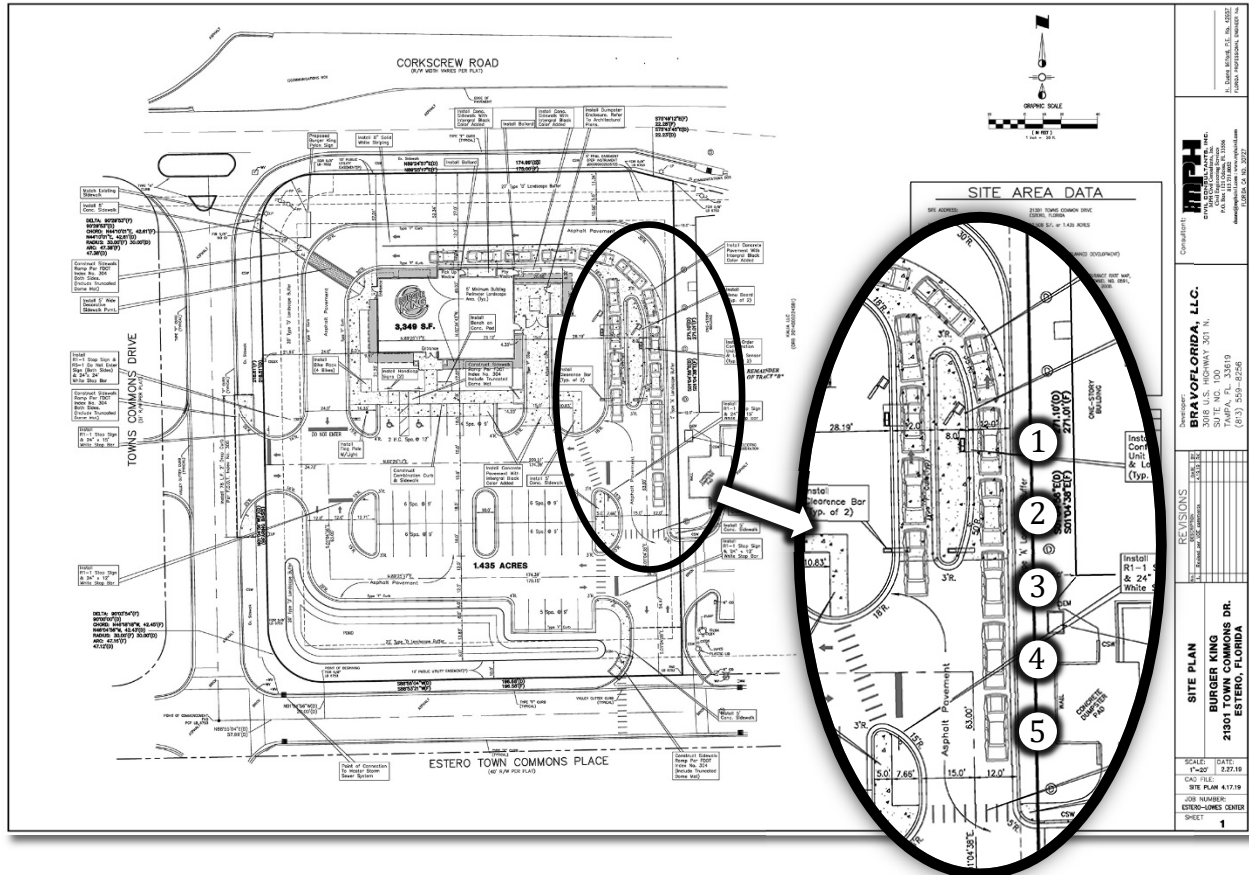
¹Cumulative results for all study sites on all days for both observation periods.

As shown in Table 2.0, a queue of 5 vehicles was observed 4 times during the various observations periods, indicating that the 5-vehicle queue was observed for a duration not exceeding 4 minutes of the total 2,160 minutes included in the study; resulting in 0.2% of the total. Thus, it can be concluded that if a similarly situated Burger King site were to be designed with SBS ordering stations, and a queue area of adequate size to accommodate 5 vehicles, it is unlikely that vehicles would spill out of that queue area. It is again noted that (a) this queue is measured from the ordering station, where the “ordering vehicle” is considered to be the first queued vehicle, and (b) both of the ordering lanes do not each need to accommodate a queue of 5 vehicles, as it was found that queues extending past three vehicles merged into a single lane for the fourth and fifth vehicles.

SECTION 5.0 ESTERO BURGER KING SITE

The site plan for the Burger King restaurant planned for development at 21301 Town Commons Drive, in Estero, Florida is shown in Figure 5.0; noting that the site will include dual “side-by-side” drive-thru ordering stations.

FIGURE 5.0 ESTERO BURGER KING SITE PLAN



As shown in Figure 5.0, the subject Estero Burger King site is planned to include a queue area designed to accommodate 5 vehicles (measured from the ordering station). Therefore, pursuant to the results identified herein, it can be anticipated that the site design will not result in drive-thru queues that would spill off the site.

ATTACHMENT "A"

Location: 4011 DEL PRADO BLVD NORTH, NORTH FORT MYERS

Date: TUESDAY, MARCH 26, 2019

Queue Observations

RAYSOR Transportation Consulting

7:30 AM	0	8:00 AM	3	8:30 AM	1	9:00 AM	1
7:31 AM	1	8:01 AM	2	8:31 AM	1	9:01 AM	0
7:32 AM	0	8:02 AM	2	8:32 AM	2	9:02 AM	1
7:33 AM	1	8:03 AM	2	8:33 AM	3	9:03 AM	2
7:34 AM	2	8:04 AM	2	8:34 AM	2	9:04 AM	1
7:35 AM	2	8:05 AM	3	8:35 AM	2	9:05 AM	1
7:36 AM	1	8:06 AM	3	8:36 AM	2	9:06 AM	1
7:37 AM	2	8:07 AM	2	8:37 AM	2	9:07 AM	1
7:38 AM	2	8:08 AM	2	8:38 AM	2	9:08 AM	0
7:39 AM	2	8:09 AM	2	8:39 AM	1	9:09 AM	1
7:40 AM	1	8:10 AM	3	8:40 AM	1	9:10 AM	0
7:41 AM	1	8:11 AM	3	8:41 AM	1	9:11 AM	1
7:42 AM	2	8:12 AM	3	8:42 AM	1	9:12 AM	1
7:43 AM	2	8:13 AM	2	8:43 AM	0	9:13 AM	0
7:44 AM	1	8:14 AM	2	8:44 AM	1	9:14 AM	1
7:45 AM	1	8:15 AM	2	8:45 AM	1	9:15 AM	1
7:46 AM	1	8:16 AM	1	8:46 AM	1	9:16 AM	1
7:47 AM	1	8:17 AM	1	8:47 AM	1	9:17 AM	0
7:48 AM	2	8:18 AM	1	8:48 AM	1	9:18 AM	0
7:49 AM	2	8:19 AM	0	8:49 AM	1	9:19 AM	1
7:50 AM	2	8:20 AM	1	8:50 AM	1	9:20 AM	1
7:51 AM	3	8:21 AM	1	8:51 AM	0	9:21 AM	1
7:52 AM	2	8:22 AM	1	8:52 AM	1	9:22 AM	1
7:53 AM	2	8:23 AM	1	8:53 AM	1	9:23 AM	0
7:54 AM	2	8:24 AM	2	8:54 AM	1	9:24 AM	1
7:55 AM	1	8:25 AM	1	8:55 AM	1	9:25 AM	1
7:56 AM	3	8:26 AM	2	8:56 AM	1	9:26 AM	1
7:57 AM	3	8:27 AM	2	8:57 AM	0	9:27 AM	1
7:58 AM	3	8:28 AM	2	8:58 AM	1	9:28 AM	1
7:59 AM	3	8:29 AM	0	8:59 AM	1	9:29 AM	1

ATTACHMENT "A"

Location: 4011 DEL PRADO BLVD NORTH, NORTH FORT MYERS

Date: TUESDAY, MARCH 26, 2019

Queue Observations

RAYSOR Transportation Consulting

11:30 AM	0	12:00 PM	2	12:30 PM	1	1:00 PM	2
11:31 AM	0	12:01 PM	2	12:31 PM	1	1:01 PM	3
11:32 AM	1	12:02 PM	2	12:32 PM	2	1:02 PM	2
11:33 AM	1	12:03 PM	2	12:33 PM	2	1:03 PM	2
11:34 AM	1	12:04 PM	2	12:34 PM	2	1:04 PM	2
11:35 AM	0	12:05 PM	2	12:35 PM	1	1:05 PM	2
11:36 AM	0	12:06 PM	2	12:36 PM	1	1:06 PM	1
11:37 AM	1	12:07 PM	3	12:37 PM	1	1:07 PM	2
11:38 AM	1	12:08 PM	3	12:38 PM	2	1:08 PM	2
11:39 AM	1	12:09 PM	3	12:39 PM	2	1:09 PM	2
11:40 AM	0	12:10 PM	2	12:40 PM	2	1:10 PM	2
11:41 AM	1	12:11 PM	1	12:41 PM	2	1:11 PM	3
11:42 AM	1	12:12 PM	2	12:42 PM	2	1:12 PM	3
11:43 AM	0	12:13 PM	2	12:43 PM	2	1:13 PM	2
11:44 AM	1	12:14 PM	3	12:44 PM	2	1:14 PM	2
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11:50 AM	1	12:20 PM	4	12:50 PM	2	1:20 PM	1
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11:52 AM	1	12:22 PM	2	12:52 PM	1	1:22 PM	2
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11:54 AM	2	12:24 PM	2	12:54 PM	1	1:24 PM	1
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11:56 AM	1	12:26 PM	1	12:56 PM	2	1:26 PM	1
11:57 AM	2	12:27 PM	2	12:57 PM	1	1:27 PM	2
11:58 AM	2	12:28 PM	3	12:58 PM	1	1:28 PM	2
11:59 AM	1	12:29 PM	2	12:59 PM	2	1:29 PM	1

ATTACHMENT "A"

Location: 4011 DEL PRADO BLVD NORTH, NORTH FORT MYERS

Date: WEDNESDAY, MARCH 27, 2019

Queue Observations

RAYSOR Transportation Consulting

7:30 AM	1	8:00 AM	2	8:30 AM	2	9:00 AM	0
7:31 AM	1	8:01 AM	3	8:31 AM	2	9:01 AM	1
7:32 AM	1	8:02 AM	3	8:32 AM	1	9:02 AM	0
7:33 AM	1	8:03 AM	2	8:33 AM	1	9:03 AM	1
7:34 AM	2	8:04 AM	2	8:34 AM	1	9:04 AM	1
7:35 AM	2	8:05 AM	2	8:35 AM	1	9:05 AM	1
7:36 AM	1	8:06 AM	2	8:36 AM	2	9:06 AM	1
7:37 AM	1	8:07 AM	3	8:37 AM	3	9:07 AM	2
7:38 AM	1	8:08 AM	2	8:38 AM	2	9:08 AM	2
7:39 AM	1	8:09 AM	1	8:39 AM	1	9:09 AM	1
7:40 AM	2	8:10 AM	1	8:40 AM	1	9:10 AM	1
7:41 AM	3	8:11 AM	1	8:41 AM	1	9:11 AM	1
7:42 AM	2	8:12 AM	1	8:42 AM	1	9:12 AM	0
7:43 AM	2	8:13 AM	1	8:43 AM	1	9:13 AM	1
7:44 AM	1	8:14 AM	2	8:44 AM	1	9:14 AM	1
7:45 AM	1	8:15 AM	1	8:45 AM	2	9:15 AM	1
7:46 AM	1	8:16 AM	1	8:46 AM	1	9:16 AM	0
7:47 AM	1	8:17 AM	1	8:47 AM	1	9:17 AM	1
7:48 AM	1	8:18 AM	1	8:48 AM	0	9:18 AM	1
7:49 AM	1	8:19 AM	2	8:49 AM	1	9:19 AM	1
7:50 AM	1	8:20 AM	3	8:50 AM	1	9:20 AM	1
7:51 AM	1	8:21 AM	2	8:51 AM	1	9:21 AM	1
7:52 AM	2	8:22 AM	2	8:52 AM	1	9:22 AM	0
7:53 AM	2	8:23 AM	2	8:53 AM	2	9:23 AM	0
7:54 AM	3	8:24 AM	2	8:54 AM	0	9:24 AM	1
7:55 AM	2	8:25 AM	1	8:55 AM	1	9:25 AM	1
7:56 AM	3	8:26 AM	1	8:56 AM	2	9:26 AM	0
7:57 AM	1	8:27 AM	0	8:57 AM	1	9:27 AM	1
7:58 AM	2	8:28 AM	1	8:58 AM	2	9:28 AM	1
7:59 AM	1	8:29 AM	1	8:59 AM	2	9:29 AM	0

ATTACHMENT "A"

Location: 4011 DEL PRADO BLVD NORTH, NORTH FORT MYERS

Date: WEDNESDAY, MARCH 27, 2019

Queue Observations

RAYSOR Transportation Consulting

11:30 AM	1	12:00 PM	2	12:30 PM	2	1:00 PM	1
11:31 AM	2	12:01 PM	2	12:31 PM	2	1:01 PM	1
11:32 AM	2	12:02 PM	2	12:32 PM	2	1:02 PM	2
11:33 AM	2	12:03 PM	3	12:33 PM	2	1:03 PM	2
11:34 AM	2	12:04 PM	3	12:34 PM	2	1:04 PM	2
11:35 AM	2	12:05 PM	3	12:35 PM	2	1:05 PM	2
11:36 AM	2	12:06 PM	3	12:36 PM	3	1:06 PM	3
11:37 AM	2	12:07 PM	2	12:37 PM	3	1:07 PM	1
11:38 AM	2	12:08 PM	2	12:38 PM	2	1:08 PM	1
11:39 AM	1	12:09 PM	2	12:39 PM	2	1:09 PM	1
11:40 AM	1	12:10 PM	4	12:40 PM	2	1:10 PM	1
11:41 AM	1	12:11 PM	4	12:41 PM	2	1:11 PM	2
11:42 AM	2	12:12 PM	2	12:42 PM	3	1:12 PM	2
11:43 AM	2	12:13 PM	2	12:43 PM	3	1:13 PM	2
11:44 AM	3	12:14 PM	2	12:44 PM	2	1:14 PM	2
11:45 AM	3	12:15 PM	2	12:45 PM	2	1:15 PM	3
11:46 AM	3	12:16 PM	3	12:46 PM	2	1:16 PM	2
11:47 AM	3	12:17 PM	1	12:47 PM	2	1:17 PM	2
11:48 AM	2	12:18 PM	1	12:48 PM	2	1:18 PM	2
11:49 AM	2	12:19 PM	1	12:49 PM	4	1:19 PM	2
11:50 AM	2	12:20 PM	2	12:50 PM	2	1:20 PM	2
11:51 AM	1	12:21 PM	2	12:51 PM	2	1:21 PM	1
11:52 AM	1	12:22 PM	2	12:52 PM	2	1:22 PM	2
11:53 AM	2	12:23 PM	2	12:53 PM	2	1:23 PM	2
11:54 AM	3	12:24 PM	2	12:54 PM	2	1:24 PM	3
11:55 AM	3	12:25 PM	2	12:55 PM	2	1:25 PM	2
11:56 AM	2	12:26 PM	2	12:56 PM	2	1:26 PM	1
11:57 AM	2	12:27 PM	2	12:57 PM	2	1:27 PM	1
11:58 AM	2	12:28 PM	2	12:58 PM	1	1:28 PM	1
11:59 AM	1	12:29 PM	2	12:59 PM	2	1:29 PM	1

ATTACHMENT "A"

Location: 4011 DEL PRADO BLVD NORTH, NORTH FORT MYERS

Date: THURSDAY, MARCH 28, 2019

Queue Observations

RAYSOR Transportation Consulting

7:30 AM	1	8:00 AM	1	8:30 AM	1	9:00 AM	0
7:31 AM	1	8:01 AM	1	8:31 AM	1	9:01 AM	1
7:32 AM	0	8:02 AM	2	8:32 AM	1	9:02 AM	1
7:33 AM	1	8:03 AM	2	8:33 AM	2	9:03 AM	1
7:34 AM	1	8:04 AM	3	8:34 AM	2	9:04 AM	2
7:35 AM	2	8:05 AM	3	8:35 AM	1	9:05 AM	0
7:36 AM	1	8:06 AM	2	8:36 AM	1	9:06 AM	1
7:37 AM	1	8:07 AM	2	8:37 AM	2	9:07 AM	1
7:38 AM	2	8:08 AM	1	8:38 AM	1	9:08 AM	1
7:39 AM	2	8:09 AM	1	8:39 AM	2	9:09 AM	1
7:40 AM	2	8:10 AM	1	8:40 AM	1	9:10 AM	1
7:41 AM	2	8:11 AM	1	8:41 AM	1	9:11 AM	2
7:42 AM	0	8:12 AM	3	8:42 AM	1	9:12 AM	2
7:43 AM	1	8:13 AM	3	8:43 AM	1	9:13 AM	0
7:44 AM	1	8:14 AM	3	8:44 AM	2	9:14 AM	1
7:45 AM	1	8:15 AM	3	8:45 AM	1	9:15 AM	1
7:46 AM	0	8:16 AM	2	8:46 AM	1	9:16 AM	1
7:47 AM	1	8:17 AM	2	8:47 AM	2	9:17 AM	1
7:48 AM	1	8:18 AM	1	8:48 AM	1	9:18 AM	1
7:49 AM	2	8:19 AM	1	8:49 AM	1	9:19 AM	1
7:50 AM	0	8:20 AM	1	8:50 AM	1	9:20 AM	1
7:51 AM	1	8:21 AM	1	8:51 AM	1	9:21 AM	0
7:52 AM	1	8:22 AM	1	8:52 AM	1	9:22 AM	1
7:53 AM	1	8:23 AM	0	8:53 AM	1	9:23 AM	1
7:54 AM	2	8:24 AM	1	8:54 AM	1	9:24 AM	1
7:55 AM	2	8:25 AM	1	8:55 AM	2	9:25 AM	1
7:56 AM	1	8:26 AM	2	8:56 AM	0	9:26 AM	1
7:57 AM	1	8:27 AM	2	8:57 AM	0	9:27 AM	1
7:58 AM	1	8:28 AM	1	8:58 AM	1	9:28 AM	1
7:59 AM	1	8:29 AM	0	8:59 AM	0	9:29 AM	1

ATTACHMENT "A"

Location: 4011 DEL PRADO BLVD NORTH, NORTH FORT MYERS

Date: THURSDAY, MARCH 28, 2019

Queue Observations

RAYSOR Transportation Consulting

11:30 AM	1	12:00 PM	1	12:30 PM	1	1:00 PM	1
11:31 AM	2	12:01 PM	1	12:31 PM	1	1:01 PM	1
11:32 AM	1	12:02 PM	1	12:32 PM	1	1:02 PM	1
11:33 AM	1	12:03 PM	2	12:33 PM	2	1:03 PM	1
11:34 AM	1	12:04 PM	2	12:34 PM	2	1:04 PM	1
11:35 AM	2	12:05 PM	2	12:35 PM	2	1:05 PM	2
11:36 AM	2	12:06 PM	2	12:36 PM	2	1:06 PM	2
11:37 AM	2	12:07 PM	2	12:37 PM	1	1:07 PM	2
11:38 AM	2	12:08 PM	3	12:38 PM	1	1:08 PM	1
11:39 AM	2	12:09 PM	2	12:39 PM	1	1:09 PM	2
11:40 AM	2	12:10 PM	3	12:40 PM	2	1:10 PM	1
11:41 AM	1	12:11 PM	3	12:41 PM	2	1:11 PM	2
11:42 AM	1	12:12 PM	3	12:42 PM	2	1:12 PM	1
11:43 AM	1	12:13 PM	3	12:43 PM	2	1:13 PM	2
11:44 AM	1	12:14 PM	3	12:44 PM	3	1:14 PM	2
11:45 AM	3	12:15 PM	2	12:45 PM	3	1:15 PM	2
11:46 AM	2	12:16 PM	2	12:46 PM	3	1:16 PM	2
11:47 AM	2	12:17 PM	4	12:47 PM	3	1:17 PM	2
11:48 AM	2	12:18 PM	2	12:48 PM	2	1:18 PM	1
11:49 AM	3	12:19 PM	2	12:49 PM	2	1:19 PM	1
11:50 AM	3	12:20 PM	4	12:50 PM	1	1:20 PM	1
11:51 AM	2	12:21 PM	4	12:51 PM	1	1:21 PM	1
11:52 AM	2	12:22 PM	2	12:52 PM	1	1:22 PM	2
11:53 AM	2	12:23 PM	3	12:53 PM	2	1:23 PM	2
11:54 AM	2	12:24 PM	3	12:54 PM	2	1:24 PM	2
11:55 AM	2	12:25 PM	2	12:55 PM	2	1:25 PM	1
11:56 AM	2	12:26 PM	2	12:56 PM	3	1:26 PM	1
11:57 AM	3	12:27 PM	2	12:57 PM	3	1:27 PM	1
11:58 AM	3	12:28 PM	1	12:58 PM	2	1:28 PM	1
11:59 AM	2	12:29 PM	2	12:59 PM	2	1:29 PM	1

ATTACHMENT "A"

Location: 4004 CLEVELAND AVENUE, FORT MYERS

Date: TUESDAY, MARCH 26, 2019

Queue Observations

RAYSOR Transportation Consulting

7:30 AM	2	8:00 AM	2	8:30 AM	3	9:00 AM	2
7:31 AM	2	8:01 AM	2	8:31 AM	4	9:01 AM	2
7:32 AM	2	8:02 AM	2	8:32 AM	5	9:02 AM	2
7:33 AM	2	8:03 AM	2	8:33 AM	4	9:03 AM	1
7:34 AM	1	8:04 AM	1	8:34 AM	3	9:04 AM	1
7:35 AM	1	8:05 AM	1	8:35 AM	3	9:05 AM	1
7:36 AM	1	8:06 AM	1	8:36 AM	2	9:06 AM	1
7:37 AM	1	8:07 AM	2	8:37 AM	2	9:07 AM	1
7:38 AM	2	8:08 AM	2	8:38 AM	3	9:08 AM	1
7:39 AM	2	8:09 AM	2	8:39 AM	3	9:09 AM	1
7:40 AM	2	8:10 AM	3	8:40 AM	3	9:10 AM	1
7:41 AM	3	8:11 AM	3	8:41 AM	2	9:11 AM	2
7:42 AM	3	8:12 AM	3	8:42 AM	2	9:12 AM	1
7:43 AM	3	8:13 AM	2	8:43 AM	1	9:13 AM	1
7:44 AM	2	8:14 AM	3	8:44 AM	2	9:14 AM	1
7:45 AM	1	8:15 AM	3	8:45 AM	1	9:15 AM	1
7:46 AM	1	8:16 AM	3	8:46 AM	1	9:16 AM	1
7:47 AM	1	8:17 AM	2	8:47 AM	2	9:17 AM	2
7:48 AM	1	8:18 AM	3	8:48 AM	3	9:18 AM	2
7:49 AM	1	8:19 AM	4	8:49 AM	4	9:19 AM	2
7:50 AM	1	8:20 AM	4	8:50 AM	4	9:20 AM	1
7:51 AM	2	8:21 AM	4	8:51 AM	1	9:21 AM	1
7:52 AM	2	8:22 AM	4	8:52 AM	2	9:22 AM	1
7:53 AM	2	8:23 AM	3	8:53 AM	2	9:23 AM	1
7:54 AM	3	8:24 AM	5	8:54 AM	2	9:24 AM	1
7:55 AM	2	8:25 AM	5	8:55 AM	2	9:25 AM	1
7:56 AM	1	8:26 AM	4	8:56 AM	2	9:26 AM	1
7:57 AM	1	8:27 AM	2	8:57 AM	3	9:27 AM	0
7:58 AM	1	8:28 AM	2	8:58 AM	2	9:28 AM	1
7:59 AM	1	8:29 AM	2	8:59 AM	2	9:29 AM	1

ATTACHMENT "A"

Location: 4004 CLEVELAND AVENUE, FORT MYERS

Date: TUESDAY, MARCH 26, 2019

Queue Observations

RAYSOR Transportation Consulting

11:30 AM	1	12:00 PM	2	12:30 PM	3	1:00 PM	2
11:31 AM	1	12:01 PM	2	12:31 PM	3	1:01 PM	2
11:32 AM	1	12:02 PM	2	12:32 PM	4	1:02 PM	2
11:33 AM	2	12:03 PM	2	12:33 PM	4	1:03 PM	1
11:34 AM	2	12:04 PM	2	12:34 PM	4	1:04 PM	1
11:35 AM	1	12:05 PM	2	12:35 PM	2	1:05 PM	1
11:36 AM	2	12:06 PM	2	12:36 PM	2	1:06 PM	1
11:37 AM	2	12:07 PM	2	12:37 PM	2	1:07 PM	2
11:38 AM	2	12:08 PM	2	12:38 PM	2	1:08 PM	2
11:39 AM	2	12:09 PM	2	12:39 PM	2	1:09 PM	2
11:40 AM	1	12:10 PM	2	12:40 PM	1	1:10 PM	2
11:41 AM	1	12:11 PM	1	12:41 PM	2	1:11 PM	1
11:42 AM	2	12:12 PM	1	12:42 PM	1	1:12 PM	1
11:43 AM	2	12:13 PM	1	12:43 PM	1	1:13 PM	1
11:44 AM	2	12:14 PM	2	12:44 PM	1	1:14 PM	1
11:45 AM	2	12:15 PM	2	12:45 PM	2	1:15 PM	1
11:46 AM	2	12:16 PM	2	12:46 PM	1	1:16 PM	2
11:47 AM	2	12:17 PM	2	12:47 PM	1	1:17 PM	2
11:48 AM	1	12:18 PM	2	12:48 PM	1	1:18 PM	2
11:49 AM	3	12:19 PM	2	12:49 PM	1	1:19 PM	2
11:50 AM	3	12:20 PM	3	12:50 PM	1	1:20 PM	1
11:51 AM	3	12:21 PM	3	12:51 PM	1	1:21 PM	1
11:52 AM	2	12:22 PM	3	12:52 PM	1	1:22 PM	1
11:53 AM	2	12:23 PM	3	12:53 PM	1	1:23 PM	1
11:54 AM	2	12:24 PM	3	12:54 PM	2	1:24 PM	1
11:55 AM	1	12:25 PM	3	12:55 PM	2	1:25 PM	2
11:56 AM	1	12:26 PM	2	12:56 PM	2	1:26 PM	2
11:57 AM	1	12:27 PM	2	12:57 PM	2	1:27 PM	2
11:58 AM	1	12:28 PM	2	12:58 PM	1	1:28 PM	2
11:59 AM	1	12:29 PM	2	12:59 PM	2	1:29 PM	2

ATTACHMENT "A"

Location: 4004 CLEVELAND AVENUE, FORT MYERS

Date: WEDNESDAY, MARCH 27, 2019

Queue Observations

RAYSOR Transportation Consulting

7:30 AM	2	8:00 AM	1	8:30 AM	2	9:00 AM	1
7:31 AM	2	8:01 AM	1	8:31 AM	2	9:01 AM	1
7:32 AM	2	8:02 AM	2	8:32 AM	4	9:02 AM	2
7:33 AM	1	8:03 AM	2	8:33 AM	4	9:03 AM	2
7:34 AM	1	8:04 AM	3	8:34 AM	4	9:04 AM	2
7:35 AM	1	8:05 AM	4	8:35 AM	4	9:05 AM	2
7:36 AM	1	8:06 AM	4	8:36 AM	4	9:06 AM	2
7:37 AM	1	8:07 AM	2	8:37 AM	2	9:07 AM	2
7:38 AM	1	8:08 AM	2	8:38 AM	2	9:08 AM	2
7:39 AM	2	8:09 AM	2	8:39 AM	2	9:09 AM	2
7:40 AM	2	8:10 AM	2	8:40 AM	2	9:10 AM	2
7:41 AM	2	8:11 AM	1	8:41 AM	3	9:11 AM	2
7:42 AM	2	8:12 AM	1	8:42 AM	3	9:12 AM	1
7:43 AM	2	8:13 AM	1	8:43 AM	3	9:13 AM	1
7:44 AM	2	8:14 AM	1	8:44 AM	3	9:14 AM	1
7:45 AM	2	8:15 AM	1	8:45 AM	2	9:15 AM	1
7:46 AM	3	8:16 AM	2	8:46 AM	2	9:16 AM	1
7:47 AM	2	8:17 AM	2	8:47 AM	2	9:17 AM	1
7:48 AM	2	8:18 AM	2	8:48 AM	4	9:18 AM	1
7:49 AM	2	8:19 AM	2	8:49 AM	4	9:19 AM	1
7:50 AM	3	8:20 AM	2	8:50 AM	2	9:20 AM	1
7:51 AM	3	8:21 AM	2	8:51 AM	2	9:21 AM	1
7:52 AM	3	8:22 AM	2	8:52 AM	2	9:22 AM	3
7:53 AM	2	8:23 AM	2	8:53 AM	1	9:23 AM	1
7:54 AM	2	8:24 AM	2	8:54 AM	1	9:24 AM	2
7:55 AM	2	8:25 AM	2	8:55 AM	1	9:25 AM	2
7:56 AM	1	8:26 AM	3	8:56 AM	2	9:26 AM	1
7:57 AM	1	8:27 AM	3	8:57 AM	2	9:27 AM	1
7:58 AM	1	8:28 AM	3	8:58 AM	1	9:28 AM	1
7:59 AM	1	8:29 AM	2	8:59 AM	1	9:29 AM	1

ATTACHMENT "A"

Location: 4004 CLEVELAND AVENUE, FORT MYERS

Date: WEDNESDAY, MARCH 27, 2019

Queue Observations

RAYSOR Transportation Consulting

11:30 AM	2	12:00 PM	1	12:30 PM	2	1:00 PM	2
11:31 AM	2	12:01 PM	1	12:31 PM	2	1:01 PM	1
11:32 AM	2	12:02 PM	2	12:32 PM	1	1:02 PM	1
11:33 AM	2	12:03 PM	2	12:33 PM	1	1:03 PM	1
11:34 AM	2	12:04 PM	2	12:34 PM	1	1:04 PM	1
11:35 AM	2	12:05 PM	2	12:35 PM	1	1:05 PM	1
11:36 AM	2	12:06 PM	2	12:36 PM	2	1:06 PM	2
11:37 AM	2	12:07 PM	2	12:37 PM	3	1:07 PM	2
11:38 AM	2	12:08 PM	3	12:38 PM	3	1:08 PM	2
11:39 AM	2	12:09 PM	3	12:39 PM	3	1:09 PM	1
11:40 AM	1	12:10 PM	3	12:40 PM	3	1:10 PM	1
11:41 AM	1	12:11 PM	2	12:41 PM	3	1:11 PM	1
11:42 AM	1	12:12 PM	2	12:42 PM	2	1:12 PM	1
11:43 AM	2	12:13 PM	4	12:43 PM	4	1:13 PM	2
11:44 AM	2	12:14 PM	2	12:44 PM	2	1:14 PM	2
11:45 AM	2	12:15 PM	2	12:45 PM	2	1:15 PM	2
11:46 AM	2	12:16 PM	2	12:46 PM	2	1:16 PM	1
11:47 AM	2	12:17 PM	2	12:47 PM	2	1:17 PM	1
11:48 AM	3	12:18 PM	4	12:48 PM	2	1:18 PM	1
11:49 AM	3	12:19 PM	2	12:49 PM	2	1:19 PM	1
11:50 AM	3	12:20 PM	2	12:50 PM	1	1:20 PM	1
11:51 AM	3	12:21 PM	2	12:51 PM	1	1:21 PM	1
11:52 AM	2	12:22 PM	2	12:52 PM	1	1:22 PM	1
11:53 AM	2	12:23 PM	2	12:53 PM	1	1:23 PM	1
11:54 AM	2	12:24 PM	1	12:54 PM	1	1:24 PM	1
11:55 AM	3	12:25 PM	1	12:55 PM	1	1:25 PM	1
11:56 AM	2	12:26 PM	2	12:56 PM	2	1:26 PM	2
11:57 AM	2	12:27 PM	2	12:57 PM	2	1:27 PM	3
11:58 AM	2	12:28 PM	1	12:58 PM	2	1:28 PM	2
11:59 AM	1	12:29 PM	2	12:59 PM	2	1:29 PM	2

ATTACHMENT "A"

Location: 4004 CLEVELAND AVENUE, FORT MYERS

Date: THURSDAY, MARCH 28, 2019

Queue Observations

RAYSOR Transportation Consulting

7:30 AM	2	8:00 AM	2	8:30 AM	1	9:00 AM	1
7:31 AM	2	8:01 AM	2	8:31 AM	1	9:01 AM	1
7:32 AM	2	8:02 AM	2	8:32 AM	1	9:02 AM	1
7:33 AM	3	8:03 AM	2	8:33 AM	3	9:03 AM	2
7:34 AM	3	8:04 AM	2	8:34 AM	2	9:04 AM	3
7:35 AM	2	8:05 AM	2	8:35 AM	2	9:05 AM	3
7:36 AM	2	8:06 AM	1	8:36 AM	2	9:06 AM	3
7:37 AM	1	8:07 AM	1	8:37 AM	2	9:07 AM	2
7:38 AM	1	8:08 AM	1	8:38 AM	2	9:08 AM	2
7:39 AM	1	8:09 AM	1	8:39 AM	3	9:09 AM	2
7:40 AM	1	8:10 AM	1	8:40 AM	2	9:10 AM	1
7:41 AM	2	8:11 AM	1	8:41 AM	2	9:11 AM	1
7:42 AM	2	8:12 AM	1	8:42 AM	2	9:12 AM	1
7:43 AM	2	8:13 AM	1	8:43 AM	2	9:13 AM	1
7:44 AM	2	8:14 AM	3	8:44 AM	3	9:14 AM	1
7:45 AM	2	8:15 AM	5	8:45 AM	2	9:15 AM	2
7:46 AM	2	8:16 AM	2	8:46 AM	2	9:16 AM	2
7:47 AM	2	8:17 AM	2	8:47 AM	2	9:17 AM	2
7:48 AM	1	8:18 AM	2	8:48 AM	2	9:18 AM	2
7:49 AM	1	8:19 AM	3	8:49 AM	2	9:19 AM	2
7:50 AM	1	8:20 AM	2	8:50 AM	2	9:20 AM	1
7:51 AM	1	8:21 AM	3	8:51 AM	2	9:21 AM	1
7:52 AM	1	8:22 AM	4	8:52 AM	2	9:22 AM	1
7:53 AM	1	8:23 AM	4	8:53 AM	2	9:23 AM	1
7:54 AM	3	8:24 AM	2	8:54 AM	3	9:24 AM	2
7:55 AM	3	8:25 AM	2	8:55 AM	3	9:25 AM	2
7:56 AM	2	8:26 AM	2	8:56 AM	4	9:26 AM	2
7:57 AM	2	8:27 AM	2	8:57 AM	4	9:27 AM	1
7:58 AM	2	8:28 AM	2	8:58 AM	2	9:28 AM	1
7:59 AM	2	8:29 AM	2	8:59 AM	2	9:29 AM	1

ATTACHMENT "A"

Location: 4004 CLEVELAND AVENUE, FORT MYERS

Date: THURSDAY, MARCH 28, 2019

Queue Observations

RAYSOR Transportation Consulting

11:30 AM	1	12:00 PM	2	12:30 PM	3	1:00 PM	2
11:31 AM	1	12:01 PM	2	12:31 PM	3	1:01 PM	2
11:32 AM	2	12:02 PM	2	12:32 PM	3	1:02 PM	1
11:33 AM	2	12:03 PM	2	12:33 PM	3	1:03 PM	1
11:34 AM	2	12:04 PM	2	12:34 PM	2	1:04 PM	1
11:35 AM	1	12:05 PM	3	12:35 PM	2	1:05 PM	1
11:36 AM	1	12:06 PM	3	12:36 PM	2	1:06 PM	1
11:37 AM	1	12:07 PM	3	12:37 PM	2	1:07 PM	1
11:38 AM	1	12:08 PM	2	12:38 PM	1	1:08 PM	2
11:39 AM	1	12:09 PM	2	12:39 PM	2	1:09 PM	2
11:40 AM	1	12:10 PM	2	12:40 PM	2	1:10 PM	2
11:41 AM	1	12:11 PM	2	12:41 PM	1	1:11 PM	2
11:42 AM	2	12:12 PM	1	12:42 PM	1	1:12 PM	2
11:43 AM	2	12:13 PM	1	12:43 PM	1	1:13 PM	1
11:44 AM	2	12:14 PM	1	12:44 PM	1	1:14 PM	1
11:45 AM	2	12:15 PM	1	12:45 PM	1	1:15 PM	1
11:46 AM	2	12:16 PM	1	12:46 PM	1	1:16 PM	1
11:47 AM	3	12:17 PM	2	12:47 PM	2	1:17 PM	1
11:48 AM	3	12:18 PM	2	12:48 PM	2	1:18 PM	1
11:49 AM	3	12:19 PM	3	12:49 PM	2	1:19 PM	1
11:50 AM	2	12:20 PM	3	12:50 PM	1	1:20 PM	3
11:51 AM	2	12:21 PM	2	12:51 PM	1	1:21 PM	2
11:52 AM	2	12:22 PM	3	12:52 PM	1	1:22 PM	2
11:53 AM	1	12:23 PM	2	12:53 PM	3	1:23 PM	2
11:54 AM	1	12:24 PM	2	12:54 PM	3	1:24 PM	2
11:55 AM	1	12:25 PM	2	12:55 PM	3	1:25 PM	2
11:56 AM	1	12:26 PM	2	12:56 PM	2	1:26 PM	2
11:57 AM	2	12:27 PM	2	12:57 PM	2	1:27 PM	1
11:58 AM	2	12:28 PM	3	12:58 PM	2	1:28 PM	1
11:59 AM	2	12:29 PM	3	12:59 PM	2	1:29 PM	2

ATTACHMENT "A"

Location: 10997 COLONIAL BOULEVARD, FORT MYERS

Date: TUESDAY, MARCH 26, 2019

Queue Observations

RAYSOR Transportation Consulting

7:30 AM	1	8:00 AM	1	8:30 AM	1	9:00 AM	1
7:31 AM	1	8:01 AM	0	8:31 AM	2	9:01 AM	1
7:32 AM	1	8:02 AM	1	8:32 AM	3	9:02 AM	1
7:33 AM	1	8:03 AM	1	8:33 AM	4	9:03 AM	2
7:34 AM	1	8:04 AM	0	8:34 AM	3	9:04 AM	2
7:35 AM	0	8:05 AM	1	8:35 AM	3	9:05 AM	2
7:36 AM	1	8:06 AM	0	8:36 AM	2	9:06 AM	2
7:37 AM	1	8:07 AM	1	8:37 AM	2	9:07 AM	2
7:38 AM	1	8:08 AM	0	8:38 AM	2	9:08 AM	0
7:39 AM	1	8:09 AM	2	8:39 AM	3	9:09 AM	1
7:40 AM	0	8:10 AM	1	8:40 AM	4	9:10 AM	1
7:41 AM	0	8:11 AM	2	8:41 AM	3	9:11 AM	0
7:42 AM	1	8:12 AM	2	8:42 AM	3	9:12 AM	1
7:43 AM	0	8:13 AM	2	8:43 AM	3	9:13 AM	1
7:44 AM	2	8:14 AM	2	8:44 AM	2	9:14 AM	1
7:45 AM	1	8:15 AM	2	8:45 AM	2	9:15 AM	0
7:46 AM	2	8:16 AM	2	8:46 AM	2	9:16 AM	1
7:47 AM	1	8:17 AM	1	8:47 AM	2	9:17 AM	1
7:48 AM	1	8:18 AM	1	8:48 AM	2	9:18 AM	1
7:49 AM	2	8:19 AM	1	8:49 AM	2	9:19 AM	0
7:50 AM	2	8:20 AM	2	8:50 AM	3	9:20 AM	0
7:51 AM	2	8:21 AM	3	8:51 AM	3	9:21 AM	0
7:52 AM	2	8:22 AM	3	8:52 AM	3	9:22 AM	1
7:53 AM	1	8:23 AM	2	8:53 AM	2	9:23 AM	1
7:54 AM	1	8:24 AM	2	8:54 AM	2	9:24 AM	0
7:55 AM	2	8:25 AM	2	8:55 AM	2	9:25 AM	1
7:56 AM	0	8:26 AM	3	8:56 AM	3	9:26 AM	1
7:57 AM	1	8:27 AM	2	8:57 AM	3	9:27 AM	1
7:58 AM	1	8:28 AM	2	8:58 AM	2	9:28 AM	0
7:59 AM	1	8:29 AM	2	8:59 AM	2	9:29 AM	0

ATTACHMENT "A"

Location: 10997 COLONIAL BOULEVARD, FORT MYERS

Date: TUESDAY, MARCH 26, 2019

Queue Observations

RAYSOR Transportation Consulting

11:30 AM	1	12:00 PM	2	12:30 PM	2	1:00 PM	1
11:31 AM	0	12:01 PM	3	12:31 PM	2	1:01 PM	1
11:32 AM	1	12:02 PM	3	12:32 PM	2	1:02 PM	1
11:33 AM	1	12:03 PM	2	12:33 PM	3	1:03 PM	1
11:34 AM	1	12:04 PM	2	12:34 PM	3	1:04 PM	2
11:35 AM	1	12:05 PM	1	12:35 PM	3	1:05 PM	2
11:36 AM	1	12:06 PM	1	12:36 PM	3	1:06 PM	2
11:37 AM	1	12:07 PM	1	12:37 PM	4	1:07 PM	2
11:38 AM	1	12:08 PM	1	12:38 PM	4	1:08 PM	2
11:39 AM	1	12:09 PM	2	12:39 PM	2	1:09 PM	1
11:40 AM	2	12:10 PM	2	12:40 PM	2	1:10 PM	1
11:41 AM	2	12:11 PM	1	12:41 PM	2	1:11 PM	1
11:42 AM	2	12:12 PM	1	12:42 PM	2	1:12 PM	2
11:43 AM	2	12:13 PM	2	12:43 PM	2	1:13 PM	3
11:44 AM	2	12:14 PM	2	12:44 PM	2	1:14 PM	1
11:45 AM	1	12:15 PM	3	12:45 PM	2	1:15 PM	1
11:46 AM	1	12:16 PM	3	12:46 PM	2	1:16 PM	1
11:47 AM	1	12:17 PM	3	12:47 PM	1	1:17 PM	1
11:48 AM	1	12:18 PM	4	12:48 PM	1	1:18 PM	2
11:49 AM	0	12:19 PM	3	12:49 PM	1	1:19 PM	2
11:50 AM	1	12:20 PM	2	12:50 PM	1	1:20 PM	2
11:51 AM	1	12:21 PM	3	12:51 PM	3	1:21 PM	2
11:52 AM	1	12:22 PM	3	12:52 PM	3	1:22 PM	1
11:53 AM	0	12:23 PM	3	12:53 PM	2	1:23 PM	1
11:54 AM	1	12:24 PM	4	12:54 PM	2	1:24 PM	1
11:55 AM	1	12:25 PM	3	12:55 PM	1	1:25 PM	2
11:56 AM	1	12:26 PM	2	12:56 PM	1	1:26 PM	2
11:57 AM	2	12:27 PM	3	12:57 PM	1	1:27 PM	1
11:58 AM	2	12:28 PM	3	12:58 PM	2	1:28 PM	1
11:59 AM	2	12:29 PM	3	12:59 PM	2	1:29 PM	1

ATTACHMENT "A"

Location: 10997 COLONIAL BOULEVARD, FORT MYERS

Date: WEDNESDAY, MARCH 27, 2019

Queue Observations

RAYSOR Transportation Consulting

7:30 AM	1	8:00 AM	1	8:30 AM	0	9:00 AM	1
7:31 AM	1	8:01 AM	1	8:31 AM	1	9:01 AM	1
7:32 AM	0	8:02 AM	1	8:32 AM	1	9:02 AM	2
7:33 AM	1	8:03 AM	2	8:33 AM	1	9:03 AM	2
7:34 AM	1	8:04 AM	2	8:34 AM	1	9:04 AM	1
7:35 AM	1	8:05 AM	2	8:35 AM	1	9:05 AM	0
7:36 AM	1	8:06 AM	2	8:36 AM	2	9:06 AM	1
7:37 AM	1	8:07 AM	2	8:37 AM	2	9:07 AM	0
7:38 AM	1	8:08 AM	1	8:38 AM	2	9:08 AM	1
7:39 AM	1	8:09 AM	1	8:39 AM	0	9:09 AM	1
7:40 AM	1	8:10 AM	2	8:40 AM	1	9:10 AM	1
7:41 AM	1	8:11 AM	2	8:41 AM	1	9:11 AM	1
7:42 AM	1	8:12 AM	1	8:42 AM	1	9:12 AM	0
7:43 AM	1	8:13 AM	1	8:43 AM	1	9:13 AM	1
7:44 AM	2	8:14 AM	1	8:44 AM	1	9:14 AM	1
7:45 AM	1	8:15 AM	2	8:45 AM	2	9:15 AM	0
7:46 AM	1	8:16 AM	3	8:46 AM	0	9:16 AM	1
7:47 AM	1	8:17 AM	2	8:47 AM	1	9:17 AM	0
7:48 AM	1	8:18 AM	1	8:48 AM	1	9:18 AM	1
7:49 AM	1	8:19 AM	1	8:49 AM	1	9:19 AM	1
7:50 AM	1	8:20 AM	1	8:50 AM	2	9:20 AM	1
7:51 AM	2	8:21 AM	1	8:51 AM	2	9:21 AM	1
7:52 AM	2	8:22 AM	1	8:52 AM	1	9:22 AM	1
7:53 AM	2	8:23 AM	2	8:53 AM	1	9:23 AM	2
7:54 AM	1	8:24 AM	2	8:54 AM	2	9:24 AM	1
7:55 AM	0	8:25 AM	2	8:55 AM	2	9:25 AM	1
7:56 AM	1	8:26 AM	2	8:56 AM	2	9:26 AM	1
7:57 AM	1	8:27 AM	1	8:57 AM	2	9:27 AM	1
7:58 AM	1	8:28 AM	1	8:58 AM	1	9:28 AM	1
7:59 AM	1	8:29 AM	1	8:59 AM	1	9:29 AM	1

ATTACHMENT "A"

Location: 10997 COLONIAL BOULEVARD, FORT MYERS

Date: WEDNESDAY, MARCH 27, 2019

Queue Observations

RAYSOR Transportation Consulting

11:30 AM	1	12:00 PM	2	12:30 PM	2	1:00 PM	1
11:31 AM	1	12:01 PM	2	12:31 PM	2	1:01 PM	1
11:32 AM	1	12:02 PM	2	12:32 PM	1	1:02 PM	2
11:33 AM	1	12:03 PM	1	12:33 PM	1	1:03 PM	2
11:34 AM	1	12:04 PM	2	12:34 PM	1	1:04 PM	2
11:35 AM	2	12:05 PM	2	12:35 PM	2	1:05 PM	2
11:36 AM	1	12:06 PM	3	12:36 PM	2	1:06 PM	2
11:37 AM	1	12:07 PM	3	12:37 PM	3	1:07 PM	2
11:38 AM	1	12:08 PM	3	12:38 PM	3	1:08 PM	1
11:39 AM	1	12:09 PM	3	12:39 PM	3	1:09 PM	1
11:40 AM	0	12:10 PM	2	12:40 PM	2	1:10 PM	1
11:41 AM	1	12:11 PM	2	12:41 PM	2	1:11 PM	1
11:42 AM	1	12:12 PM	2	12:42 PM	1	1:12 PM	1
11:43 AM	2	12:13 PM	2	12:43 PM	2	1:13 PM	1
11:44 AM	2	12:14 PM	2	12:44 PM	2	1:14 PM	1
11:45 AM	2	12:15 PM	4	12:45 PM	1	1:15 PM	1
11:46 AM	1	12:16 PM	4	12:46 PM	3	1:16 PM	1
11:47 AM	1	12:17 PM	2	12:47 PM	2	1:17 PM	2
11:48 AM	1	12:18 PM	3	12:48 PM	2	1:18 PM	2
11:49 AM	1	12:19 PM	3	12:49 PM	2	1:19 PM	3
11:50 AM	0	12:20 PM	3	12:50 PM	2	1:20 PM	2
11:51 AM	1	12:21 PM	3	12:51 PM	2	1:21 PM	2
11:52 AM	1	12:22 PM	4	12:52 PM	1	1:22 PM	2
11:53 AM	2	12:23 PM	2	12:53 PM	1	1:23 PM	2
11:54 AM	2	12:24 PM	2	12:54 PM	1	1:24 PM	1
11:55 AM	0	12:25 PM	2	12:55 PM	1	1:25 PM	1
11:56 AM	1	12:26 PM	3	12:56 PM	2	1:26 PM	1
11:57 AM	1	12:27 PM	3	12:57 PM	2	1:27 PM	2
11:58 AM	1	12:28 PM	2	12:58 PM	1	1:28 PM	1
11:59 AM	1	12:29 PM	1	12:59 PM	1	1:29 PM	2

ATTACHMENT "A"

Location: 10997 COLONIAL BOULEVARD, FORT MYERS

Date: THURSDAY, MARCH 28, 2019

Queue Observations

RAYSOR Transportation Consulting

7:30 AM	2	8:00 AM	1	8:30 AM	1	9:00 AM	0
7:31 AM	1	8:01 AM	2	8:31 AM	1	9:01 AM	1
7:32 AM	1	8:02 AM	2	8:32 AM	2	9:02 AM	0
7:33 AM	1	8:03 AM	2	8:33 AM	2	9:03 AM	1
7:34 AM	1	8:04 AM	2	8:34 AM	2	9:04 AM	0
7:35 AM	1	8:05 AM	1	8:35 AM	1	9:05 AM	1
7:36 AM	0	8:06 AM	1	8:36 AM	2	9:06 AM	1
7:37 AM	1	8:07 AM	1	8:37 AM	2	9:07 AM	1
7:38 AM	1	8:08 AM	2	8:38 AM	1	9:08 AM	1
7:39 AM	1	8:09 AM	3	8:39 AM	2	9:09 AM	1
7:40 AM	1	8:10 AM	3	8:40 AM	2	9:10 AM	0
7:41 AM	1	8:11 AM	1	8:41 AM	2	9:11 AM	1
7:42 AM	1	8:12 AM	1	8:42 AM	2	9:12 AM	1
7:43 AM	0	8:13 AM	0	8:43 AM	3	9:13 AM	1
7:44 AM	1	8:14 AM	1	8:44 AM	1	9:14 AM	1
7:45 AM	1	8:15 AM	1	8:45 AM	1	9:15 AM	1
7:46 AM	1	8:16 AM	1	8:46 AM	1	9:16 AM	1
7:47 AM	0	8:17 AM	1	8:47 AM	1	9:17 AM	1
7:48 AM	1	8:18 AM	1	8:48 AM	1	9:18 AM	0
7:49 AM	1	8:19 AM	1	8:49 AM	1	9:19 AM	2
7:50 AM	1	8:20 AM	1	8:50 AM	1	9:20 AM	2
7:51 AM	2	8:21 AM	1	8:51 AM	1	9:21 AM	1
7:52 AM	2	8:22 AM	1	8:52 AM	1	9:22 AM	1
7:53 AM	1	8:23 AM	1	8:53 AM	2	9:23 AM	1
7:54 AM	1	8:24 AM	1	8:54 AM	2	9:24 AM	2
7:55 AM	1	8:25 AM	1	8:55 AM	2	9:25 AM	2
7:56 AM	0	8:26 AM	1	8:56 AM	2	9:26 AM	2
7:57 AM	1	8:27 AM	0	8:57 AM	1	9:27 AM	2
7:58 AM	2	8:28 AM	1	8:58 AM	1	9:28 AM	1
7:59 AM	2	8:29 AM	2	8:59 AM	2	9:29 AM	1

ATTACHMENT "A"

Location: 10997 COLONIAL BOULEVARD, FORT MYERS

Date: THURSDAY, MARCH 28, 2019

Queue Observations

RAYSOR Transportation Consulting

11:30 AM	2	12:00 PM	2	12:30 PM	1	1:00 PM	3
11:31 AM	2	12:01 PM	2	12:31 PM	2	1:01 PM	3
11:32 AM	2	12:02 PM	2	12:32 PM	2	1:02 PM	3
11:33 AM	2	12:03 PM	2	12:33 PM	2	1:03 PM	2
11:34 AM	2	12:04 PM	3	12:34 PM	3	1:04 PM	2
11:35 AM	1	12:05 PM	2	12:35 PM	3	1:05 PM	1
11:36 AM	1	12:06 PM	2	12:36 PM	3	1:06 PM	1
11:37 AM	2	12:07 PM	1	12:37 PM	3	1:07 PM	2
11:38 AM	2	12:08 PM	1	12:38 PM	3	1:08 PM	2
11:39 AM	2	12:09 PM	1	12:39 PM	4	1:09 PM	2
11:40 AM	2	12:10 PM	1	12:40 PM	3	1:10 PM	2
11:41 AM	1	12:11 PM	1	12:41 PM	2	1:11 PM	2
11:42 AM	1	12:12 PM	3	12:42 PM	2	1:12 PM	3
11:43 AM	1	12:13 PM	3	12:43 PM	2	1:13 PM	3
11:44 AM	1	12:14 PM	2	12:44 PM	4	1:14 PM	3
11:45 AM	1	12:15 PM	3	12:45 PM	4	1:15 PM	2
11:46 AM	2	12:16 PM	4	12:46 PM	2	1:16 PM	1
11:47 AM	2	12:17 PM	4	12:47 PM	2	1:17 PM	2
11:48 AM	3	12:18 PM	3	12:48 PM	2	1:18 PM	1
11:49 AM	3	12:19 PM	3	12:49 PM	2	1:19 PM	2
11:50 AM	2	12:20 PM	2	12:50 PM	2	1:20 PM	1
11:51 AM	2	12:21 PM	2	12:51 PM	1	1:21 PM	1
11:52 AM	2	12:22 PM	2	12:52 PM	1	1:22 PM	1
11:53 AM	2	12:23 PM	2	12:53 PM	1	1:23 PM	1
11:54 AM	2	12:24 PM	2	12:54 PM	2	1:24 PM	0
11:55 AM	1	12:25 PM	2	12:55 PM	2	1:25 PM	1
11:56 AM	1	12:26 PM	2	12:56 PM	1	1:26 PM	1
11:57 AM	1	12:27 PM	2	12:57 PM	1	1:27 PM	0
11:58 AM	2	12:28 PM	1	12:58 PM	1	1:28 PM	1
11:59 AM	2	12:29 PM	1	12:59 PM	1	1:29 PM	1