

ATTACHMENT 3

Village of Estero
Fiscal Year 2019-2020
Budget Highlights

Draft 9/18/19

Summarized below are the activity by Fund Type:

| | Actual 2017-2018 | Budget 2018-2019 | Estimated 2018-2019 | Budget 2019-2020 | + / (-) over Budget |
|---|----------------------|-----------------------|------------------------|------------------------|------------------------|
| General Fund | | | | | |
| Revenue | \$ 12,667,107 | \$ 12,409,870 | \$ 12,775,030 | \$ 12,809,580 | \$ 399,710 |
| Expenditures | <u>4,033,667</u> | <u>6,153,640</u> | <u>4,961,160</u> | <u>5,596,670</u> | <u>(556,970)</u> |
| Excess before Capital Projects | 8,633,440 | 6,256,230 | 7,813,870 | 7,212,910 | 956,680 |
| Debt Service/Issuance Cost | - | 1,600,000 | 1,058,300 | 1,415,800 | (184,200) |
| Debt Reduction | <u>-</u> | <u>-</u> | <u>4,000,000</u> | <u>1,100,000</u> | <u>1,100,000</u> |
| | <u>8,633,440</u> | <u>4,656,230</u> | <u>2,755,570</u> | <u>4,697,110</u> | <u>40,880</u> |
| Special Revenue: Building Permit Fees Fund | | | | | |
| Revenue | 1,333,427 | 1,143,000 | 1,020,100 | 1,020,100 | (122,900) |
| Expenditures | <u>942,351</u> | <u>1,179,460</u> | <u>917,600</u> | <u>1,138,830</u> | <u>(40,630)</u> |
| Excess (Deficit) | <u>391,076</u> | <u>(36,460)</u> | <u>102,500</u> | <u>(118,730)</u> | <u>(82,270)</u> |
| Debt Service Fund | | | | | |
| Debt Reduction | <u>-</u> | <u>-</u> | <u>4,000,000</u> | <u>1,100,000</u> | <u>1,100,000</u> |
| Capital Projects | | | | | |
| Revenue | 3,808,277 | 4,959,520 | 2,081,320 | 6,455,700 ¹ | 1,496,180 |
| Debt Proceeds | - | 21,000,000 | 20,000,000 | - | (21,000,000) |
| Expenditures | <u>494,611</u> | <u>37,099,020</u> | <u>27,000,460</u> | <u>12,258,160</u> | <u>(24,840,860)</u> |
| Excess (Deficit) | <u>3,313,666</u> | <u>(11,139,500)</u> | <u>(4,919,140)</u> | <u>(5,802,460)</u> | <u>5,337,040</u> |
| | <u>\$ 12,338,182</u> | <u>\$ (6,519,730)</u> | <u>\$ 1,938,930</u> | <u>\$ (124,080)</u> | <u>\$ 6,395,650</u> |

¹ Other State and local revenue includes approximately \$3.0 million of non-recurring capital projects funding.

Village of Estero
Fiscal Year 2019-2020
Budget Highlights

Draft 9/18/19

The following schedule represents a summary of Revenues by Category:

| | Actual 2017-2018 | Budget 2018-2019 | % of Total | Estimated 2018-2019 | Budget 2019-2020 | % of Total | + / (-) over Requested |
|-------------------------------|----------------------|-----------------------|---------------|------------------------|------------------------|---------------|---------------------------|
| Ad Valorem Tax | \$ 4,819,043 | \$ 4,910,000 | 26.6% | \$ 4,910,000 | \$ 5,022,000 | 24.7% | \$ 112,000 |
| Gas Tax | 927,248 | 928,000 | 5.0% | 928,000 | 928,000 ¹ | 4.6% | - |
| Franchise Fees | 2,288,523 | 2,226,000 | 12.0% | 2,226,000 | 2,226,000 | 11.0% | - |
| Communication Svcs Tax | 794,969 | 807,000 | 4.4% | 807,000 | 807,000 | 4.0% | - |
| Other Taxes | 22,561 | 22,500 | 0.1% | 22,500 | 22,500 | 0.1% | - |
| Licenses, Permits and Fees | 1,854,018 | 1,144,800 | 6.2% | 1,020,100 | 1,020,100 ¹ | 5.0% | (124,700) |
| State Shared Revenue | 750,739 | 754,000 | 4.1% | 754,000 | 754,000 ¹ | 3.8% | - |
| 1/2 Cent Sales Tax | 2,730,401 | 2,690,000 | 14.5% | 2,730,000 | 2,730,000 | 13.5% | 40,000 |
| Other State & Local Revenue | 41,771 | 2,342,570 | 12.7% | 146,570 | 2,346,020 ³ | 11.6% | 3,450 |
| Grants | - | 766,000 | 4.1% | 11,860 | 777,860 ¹ | 3.8% | 11,860 |
| Charges for Service | 279,144 | 211,100 | 1.1% | 146,500 | 158,500 | 0.8% | (52,600) |
| Impact Fees ² | 2,802,272 | 1,554,520 | 8.4% | 1,558,320 | 3,030,700 ¹ | 14.9% | 1,476,180 |
| Investment Earnings | 407,795 | 130,600 | 0.7% | 532,400 | 372,400 | 1.8% | 241,800 |
| Other Revenue | 90,327 | 25,300 | 0.1% | 83,200 | 90,300 | 0.4% | 65,000 |
| Total Revenues | 17,808,811 | 18,512,390 | 100.0% | 15,876,450 | 20,285,380 | 100.0% | 1,772,990 |
| Transfers from Other Funds | 494,611 | 34,441,900 | | 31,928,760 | 9,864,160 | | (24,577,740) |
| Proceeds from Debt | - | 21,000,000 | | 20,000,000 | - | | (21,000,000) |
| Beginning Fund Balance | 18,647,828 | 28,914,700 | | 30,986,010 | 32,924,940 | | 4,010,240 |
| Total Sources of Funds | \$ 36,951,250 | \$ 102,868,990 | | \$ 98,791,220 | \$ 63,074,480 | | \$ (39,794,510) |

¹ Included in the categories above is revenue restricted for use on roads, parks and building inspections. The Village's restricted revenue totals \$5.9 million (29% of total revenues) and is included in the above amounts as follows: Gas Tax of \$928,000, Building Fees of \$1,017,700 State Shared Revenue-Fuel Tax of \$179,000, Grants of \$777,860, and Impact Fees of \$3,030,700.

² Impact Fee revenue reflects the growth model projections which provided data regarding future development within the Village.

³ Other State and local revenue includes approximately \$2.2 million of non-recurring capital projects funding.

Village of Estero
Fiscal Year 2019-2020
Budget Highlights

Draft 9/18/19

The following schedule represents a summary of *Expenditures by Function* ³:

| | Actual 2017-2018 | Budget 2018-2019 | % of Total | Estimated 2018-2019 | Budget 2019-2020 | % of Total | + / (-) over Requested |
|---|----------------------|-----------------------|---------------|------------------------|----------------------|---------------|---------------------------|
| General Government (51x) | \$ 2,944,763 | \$ 30,280,140 | 65.7% | \$ 28,115,101 | \$ 5,141,410 | 25.2% | \$ (25,138,730) |
| Public Safety (52x) | 1,177,316 | 1,367,660 | 3.0% | 1,412,660 | 1,341,890 | 6.6% | (25,770) |
| Physical Environment (53x) | 521,608 | 354,400 | 0.8% | 233,226 | 305,000 | 1.5% | (49,400) |
| Transportation (54x) | 804,182 | 12,170,920 | 26.4% | 2,904,233 | 12,122,360 | 59.4% | (48,560) |
| Human Services (56x) | 22,760 | 34,000 | 0.1% | 34,000 | 38,000 | 0.2% | 4,000 |
| Culture and Recreation (57x) | - | 225,000 | 0.5% | 180,000 | 45,000 | 0.2% | (180,000) |
| Debt Service (517) | - | 1,600,000 | 3.5% | 1,058,300 | 1,415,800 | 6.9% | (184,200) |
| <i>Total Expenditures</i> | <u>5,470,629</u> | <u>46,032,120</u> | <u>100.0%</u> | <u>33,937,520</u> | <u>20,409,460</u> | <u>100.0%</u> | <u>(25,622,660)</u> |
| Transfers to Other Funds | 494,611 | 34,441,900 | | 31,928,760 | 9,864,160 | | (24,577,740) |
| Projected Ending Fund Balance | <u>30,986,010</u> | <u>22,394,970</u> | | <u>32,924,940</u> | <u>32,800,860</u> | | <u>10,405,890</u> |
| Total Uses of Funds | <u>\$ 36,951,250</u> | <u>\$ 102,868,990</u> | | <u>\$ 98,791,220</u> | <u>\$ 63,074,480</u> | | <u>\$ (39,794,510)</u> |
| Full Time Equivalent Positions | <u>11.0</u> | <u>11.5</u> | | <u>11.0</u> | <u>12.0</u> | | <u>0.5</u> |
| Contract Full Time Equivalent Positions | <u>12.5</u> | <u>12.0</u> | | <u>12.0</u> | <u>12.0</u> | | <u>-</u> |

³ Expenditure Functions are as required by the Florida State Chart of Accounts.

Village of Estero
Fiscal Year 2019-2020
Budget Highlights

Draft 9/18/19

The following schedule represents a summary of *Expenditures by Cost Center* :

| | Actual 2017-2018 | Budget 2018-2019 | % of Total | Estimated 2018-2019 | Budget 2019-2020 | % of Total | + / (-) over Amended |
|---|----------------------|-----------------------|---------------|------------------------|----------------------|---------------|-------------------------|
| Village Council | \$ 146,440 | \$ 164,430 | 0.3% | \$ 149,002 | \$ 165,200 | 1.1% | \$ 770 |
| Village Manager | 588,290 | 638,800 | 1.4% | 521,809 | 654,760 | 3.2% | 15,960 |
| Village Attorney | 278,525 | 630,050 | 1.4% | 631,000 | 297,000 | 1.5% | (333,050) |
| Village Clerk | 130,763 | 257,600 | 0.6% | 207,578 | 192,000 | 0.9% | (65,600) |
| Finance | 240,028 | 377,520 | 0.8% | 345,843 | 370,100 | 1.8% | (7,420) |
| Community Development | | | | | | | |
| Development | 433,677 | 769,200 | 1.7% | 638,254 | 707,900 | 3.5% | (61,300) |
| Planning, Zoning & Development Review | 390,516 | 434,100 | 0.9% | 355,000 | 397,000 | 1.9% | (37,100) |
| Code Compliance | 158,119 | 178,200 | 0.4% | 165,200 | 171,200 | 0.8% | (7,000) |
| Animal Control | 22,760 | 34,000 | - | 34,000 | 38,000 | 0.2% | 4,000 |
| Public Works | | | | | | | |
| Physical Environment and Natural Resources | 433,352 | 354,400 | 0.8% | 233,226 | 305,000 | 1.5% | (49,400) |
| Transportation | 427,673 | 1,071,900 | 2.3% | 590,173 | 1,147,950 | 5.6% | 76,050 |
| Information Technologies | 98,906 | 122,440 | 0.3% | 149,200 | 159,000 | 0.8% | 36,560 |
| Law Enforcement | 4,610 | 10,000 | 0.0% | 19,860 | 21,860 | 0.1% | 11,860 |
| Parks & Recreation | - | 225,000 | 0.5% | 180,000 | 45,000 | 0.2% | (180,000) |
| General Governmental | | | | | | | |
| Operations | 607,772 | 886,000 | 1.9% | 431,015 | 914,700 | 4.5% | 28,700 |
| Disaster Services | <u>72,236</u> | - | 0.0% | <u>310,000</u> | <u>10,000</u> | 0.0% | <u>10,000</u> |
| Operating Expenditures | 4,033,667 | 6,153,640 | 13.3% | 4,961,160 | 5,596,670 | 27.6% | (556,970) |
| Building Permit Fees | 942,351 | 1,179,460 | 2.6% | 917,600 | 1,138,830 | 5.6% | (40,630) |
| Debt Service | - | 1,600,000 | 3.5% | 1,058,300 | 1,415,800 | 6.9% | (184,200) |
| Capital Projects | <u>494,611</u> | <u>37,099,020</u> | <u>80.6%</u> | <u>27,000,460</u> | <u>12,258,160</u> | <u>59.9%</u> | <u>(24,840,860)</u> |
| Total Expenditures | 5,470,629 | 46,032,120 | <u>100.0%</u> | 33,937,520 | 20,409,460 | <u>100.0%</u> | (25,622,660) |
| Transfers to Other Funds | 494,611 | 34,441,900 | | 31,928,760 | 9,864,160 | | (24,577,740) |
| Projected Ending Fund Balance | <u>30,986,010</u> | <u>22,394,970</u> | | <u>32,924,940</u> | <u>32,800,860</u> | | <u>10,405,890</u> |
| Total Uses of Funds | <u>\$ 36,951,250</u> | <u>\$ 102,868,990</u> | | <u>\$ 98,791,220</u> | <u>\$ 63,074,480</u> | | <u>\$ (39,794,510)</u> |

Village of Estero
Fiscal Year 2019-2020
Budget Summary

Draft 9/18/19

| | General Fund | Special Revenue | Debt Service | Capital Projects | Total Governmental Funds |
|--|----------------------|---------------------|---------------------|----------------------|--------------------------|
| Prior Year Surplus/Beginning Fund Balance | \$ 17,156,820 | \$ 681,560 | \$ 4,000,000 | \$ 11,086,560 | \$ 32,924,940 |
| Revenues | | | | | |
| Ad Valorem Tax | 5,022,000 | - | - | - | 5,022,000 |
| Gas Tax | 535,000 | - | - | 393,000 | 928,000 |
| Franchise Fees | 2,226,000 | - | - | - | 2,226,000 |
| Communication Services Tax | 807,000 | - | - | - | 807,000 |
| Other Taxes | 22,500 | - | - | - | 22,500 |
| Licenses and Permits | 2,400 | 1,017,700 | - | - | 1,020,100 |
| Intergovernmental Revenues | 3,645,880 | - | - | 2,962,000 | 6,607,880 |
| Charges for Services | 158,500 | - | - | - | 158,500 |
| Impact Fees | - | - | - | 3,030,700 | 3,030,700 |
| Investment Earnings | 300,000 | 2,400 | - | 70,000 | 372,400 |
| Other Miscellaneous Revenues | 90,300 | - | - | - | 90,300 |
| Total Revenues | <u>12,809,580</u> | <u>1,020,100</u> | <u>-</u> | <u>6,455,700</u> | <u>20,285,380</u> |
| Other Financing Sources | | | | | |
| Transfers from Other Funds | - | - | 2,515,800 | 7,348,360 | 9,864,160 |
| Total Revenues & Other Financing Sources | <u>-</u> | <u>-</u> | <u>2,515,800</u> | <u>7,348,360</u> | <u>9,864,160</u> |
| Total Sources of Funds | <u>\$ 29,966,400</u> | <u>\$ 1,701,660</u> | <u>\$ 6,515,800</u> | <u>\$ 24,890,620</u> | <u>\$ 63,074,480</u> |
| Expenditures | | | | | |
| General Government | \$ 3,857,660 | \$ - | \$ - | \$ 1,283,750 | \$ 5,141,410 |
| Public Safety | 203,060 | 1,138,830 | - | - | 1,341,890 |
| Physical Environment | 305,000 | - | - | - | 305,000 |
| Transportation | 1,147,950 | - | - | 10,974,410 | 12,122,360 |
| Human Services | 38,000 | - | - | - | 38,000 |
| Culture and Recreation | 45,000 | - | - | - | 45,000 |
| Debt Service | - | - | 1,415,800 | - | 1,415,800 |
| Total Expenditures | <u>5,596,670</u> | <u>1,138,830</u> | <u>1,415,800</u> | <u>12,258,160</u> | <u>20,409,460</u> |
| Surplus (deficit) | <u>7,212,910</u> | <u>(118,730)</u> | <u>(1,415,800)</u> | <u>(5,802,460)</u> | <u>(124,080)</u> |
| Other Financing Uses | | | | | |
| Transfers to Other Funds | 9,864,160 | - | - | - | 9,864,160 |
| Total Expenditures & Other Financing Uses | <u>15,460,830</u> | <u>1,138,830</u> | <u>1,415,800</u> | <u>12,258,160</u> | <u>30,273,620</u> |
| Change in Fund Balance | <u>(2,651,250)</u> | <u>(118,730)</u> | <u>1,100,000</u> | <u>1,545,900</u> | <u>(124,080)</u> |
| Fund Balances | | | | | |
| Unassigned and Reserved for: | | | | | |
| Operating Reserves at 12 months | 5,596,700 | - | - | - | 5,596,700 |
| Litigation Defense Reserve | 670,000 | - | - | - | 670,000 |
| Major Road Maintenance Reserve | 148,000 | - | - | - | 148,000 |
| Capital Projects | 8,090,870 | - | - | - | 8,090,870 |
| Restricted for Capital Projects: | | | | | |
| Road Impact Fees | - | - | - | 9,534,960 | 9,534,960 |
| Gas Tax Construction or Resurfacing | - | - | - | 381,540 | 381,540 |
| Public Land Acquisition | - | - | - | 430,920 | 430,920 |
| Community & Park Impact Fees/Park Entrance | - | - | - | 1,431,150 | 1,431,150 |
| Regional Park Impact Fees | - | - | - | 853,890 | 853,890 |
| Building Permit Fees Surplus | - | 562,830 | - | - | 562,830 |
| Debt Reduction | - | - | 5,100,000 | - | 5,100,000 |
| Total Ending Fund Balance | <u>14,505,570</u> | <u>562,830</u> | <u>5,100,000</u> | <u>12,632,460</u> | <u>32,800,860</u> |
| Total Use of Funds | <u>\$ 29,966,400</u> | <u>\$ 1,701,660</u> | <u>\$ 6,515,800</u> | <u>\$ 24,890,620</u> | <u>\$ 63,074,480</u> |

Village of Estero
Fiscal Year 2019-2020
General Fund Revenue Summary

| Fund 001 General Fund | | Actual | Budget | Estimated | Budget | + / (-) over |
|-----------------------|--------------------------------------|----------------------|----------------------|----------------------|----------------------|-------------------|
| | | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | Budget |
| 3110000 | Ad Valorem Taxes ¹ | 4,819,043 | 4,910,000 | 4,910,000 | 5,022,000 | 112,000 |
| 3152000 | Local Communication Services Tax | 794,969 | 807,000 | 807,000 | 807,000 | - |
| 3160000 | Business Tax - Estero Portion | 22,561 | 22,500 | 22,500 | 22,500 | - |
| | Taxes Total | 5,636,573 | 5,739,500 | 5,739,500 | 5,851,500 | 112,000 |
| 3124100 | Local Option Gas Tax-1 to 6 Cent | 535,730 | 535,000 | 535,000 | 535,000 | - |
| | Gas Tax Total | 535,730 | 535,000 | 535,000 | 535,000 | - |
| 3231000 | Franchise Fees-FPL Electric | 2,131,592 | 2,070,000 | 2,070,000 | 2,070,000 | - |
| 3237000 | Franchise Fees-Solid Waste | 156,931 | 156,000 | 156,000 | 156,000 | - |
| | Franchise Fees Total | 2,288,523 | 2,226,000 | 2,226,000 | 2,226,000 | - |
| 3290000 | Right of Way Permits | 1,400 | 2,400 | 2,400 | 2,400 | - |
| | Licenses & Permits Total | 1,400 | 2,400 | 2,400 | 2,400 | - |
| | State Shared Revenues | | | | | |
| 3351200 | Revenue Sharing-Sales Tax Portion | 572,962 | 575,000 | 575,000 | 575,000 | - |
| 3351201 | Revenue Sharing-Fuel Tax Portion | 177,777 | 179,000 | 179,000 | 179,000 | - |
| 3351400 | Mobile Home License Tax | 1,817 | 1,500 | 1,500 | 1,500 | - |
| 3351500 | Alcohol Beverage Licenses | 27,776 | 30,000 | 30,000 | 30,000 | - |
| 3351800 | Half-cent Sales Tax | 2,730,401 | 2,690,000 | 2,730,000 | 2,730,000 | 40,000 |
| 3354901 | Florida DOT-US41 Light Maint | 12,178 | 115,070 | 115,070 | 118,520 | 3,450 |
| 3373000 | Marine Patrol Grant (WCIND) | - | - | 11,860 | 11,860 | 11,860 |
| | Intergovernmental Total | 3,522,911 | 3,590,570 | 3,642,430 | 3,645,880 | 55,310 |
| 3413000 | Impact Fee Administrative Fees | 109,712 | 46,000 | 50,000 | 50,000 | 4,000 |
| 3413000 | Cost Recovery-Administrative Fees | 16,100 | 8,500 | 10,000 | 10,000 | 1,500 |
| 3419000 | Development/Zoning-Fixed Fees | 74,053 | 70,000 | 50,000 | 50,000 | (20,000) |
| 3419009 | Cost Recovery-Professional Srvcs | 72,699 | 85,100 | 35,000 | 47,000 | (38,100) |
| 3439000 | Code Comp & Contractor License | 6,580 | 1,500 | 1,500 | 1,500 | - |
| | Charges for Service Total | 279,144 | 211,100 | 146,500 | 158,500 | (52,600) |
| 3590000 | Fine and Forfeitures | 543 | 300 | 300 | 300 | - |
| | Fines & Forfeitures Total | 543 | 300 | 300 | 300 | - |
| 3611000 | Interest Income | 312,499 | 80,000 | 400,000 | 300,000 | 220,000 |
| | Interest Income Total | 312,499 | 80,000 | 400,000 | 300,000 | 220,000 |
| 3620000 | Rents and Royalties | - | - | 42,900 | 60,000 | 60,000 |
| 3699000 | Other Miscellaneous Revenue | 89,784 | 25,000 | 40,000 | 30,000 | 5,000 |
| | Miscellaneous Revenue Total | 89,784 | 25,000 | 82,900 | 90,000 | 65,000 |
| | | - | - | - | - | - |
| | Total General Fund Revenues | \$ 12,667,107 | \$ 12,409,870 | \$ 12,775,030 | \$ 12,809,580 | \$ 399,710 |

¹ Requested Budget 2019-2020 revenue was based upon the property taxable value as of July 1, 2019, \$6,819,224,265, with millage rate of 0.7750 tax rate per \$1,000 of taxable value and budgeted at a 95% collection rate.

Village of Estero
Fiscal Year 2019-2020
General Fund Expenditure Summary

Draft 9/18/19

| | Actual <u>2017-2018</u> | Budget <u>2018-2019</u> | Estimated <u>2018-2019</u> | Budget <u>2019-2020</u> | + / (-) over <u>Budget</u> |
|---|----------------------------|-----------------------------|-------------------------------|-----------------------------|-------------------------------|
| Personal Services | \$ 1,386,701 | \$ 1,653,000 | \$ 1,510,782 | \$ 1,747,900 | \$ 94,900 |
| Operating Expenditures | 2,430,234 | 4,448,640 | 3,450,378 | 3,791,570 | (657,070) |
| Capital Outlay | 216,732 | 52,000 | - | 57,200 | 5,200 |
| | - | - | - | - | - |
| <i>Total Operating Expenditures</i> | 4,033,667 | 6,153,640 | 4,961,160 | 5,596,670 | (556,970) |
| Transfers to Debt Service & Reduction | - | 1,600,000 | 5,058,300 | 2,515,800 | 915,800 |
| Transfers to Capital Projects | 494,611 | 11,841,900 | 6,870,460 | 7,348,360 | (4,493,540) |
| | - | - | - | - | - |
| | <u>\$ 4,528,278</u> | <u>\$ 19,595,540</u> | <u>\$ 16,889,920</u> | <u>\$ 15,460,830</u> | <u>\$ (4,134,710)</u> |
| Full Time Equivalent Positions | <u>11.0</u> | <u>11.5</u> | <u>11.0</u> | <u>12.0</u> | <u>0.5</u> |
| Contract Full Time Equivalent Positions | <u>6.0</u> | <u>6.0</u> | <u>6.0</u> | <u>6.0</u> | <u>-</u> |
| <i>Expenditures by Cost Center:</i> | | | | | |
| Village Council | \$ 146,440 | \$ 164,430 | \$ 149,002 | \$ 165,200 | \$ 770 |
| Village Manager | 588,290 | 638,800 | 521,809 | 654,760 | 15,960 |
| Village Attorney | 278,525 | 630,050 | 631,000 | 297,000 | (333,050) |
| Village Clerk | 130,763 | 257,600 | 207,578 | 192,000 | (65,600) |
| Finance | 240,028 | 377,520 | 345,843 | 370,100 | (7,420) |
| Community Development | | | | | |
| Development Services | 433,677 | 769,200 | 638,254 | 707,900 | (61,300) |
| Planning, Zoning & Development Serv | 390,516 | 434,100 | 355,000 | 397,000 | (37,100) |
| Code Compliance Services | 158,119 | 178,200 | 165,200 | 171,200 | (7,000) |
| Animal Control | 22,760 | 34,000 | 34,000 | 38,000 | 4,000 |
| Public Works | | | | | |
| Physical Environment/Natural Resourc | 433,352 | 354,400 | 233,226 | 305,000 | (49,400) |
| Transportation | 427,673 | 1,071,900 | 590,173 | 1,147,950 | 76,050 |
| Information Technologies | 98,906 | 122,440 | 149,200 | 159,000 | 36,560 |
| Law Enforcement | 4,610 | 10,000 | 19,860 | 21,860 | 11,860 |
| Parks & Recreation | - | 225,000 | 180,000 | 45,000 | (180,000) |
| General Government Operations | 607,772 | 886,000 | 431,015 | 914,700 | 28,700 |
| Disaster Services | 72,236 | - | 310,000 | 10,000 | 10,000 |
| Transfers to Debt Service & Reduction | - | 1,600,000 | 5,058,300 | 2,515,800 | 915,800 |
| Transfers to Capital Projects | 494,611 | 11,841,900 | 6,870,460 | 7,348,360 | (4,493,540) |
| | - | - | - | - | - |
| | <u>\$ 4,528,278</u> | <u>\$ 19,595,540</u> | <u>\$ 16,889,920</u> | <u>\$ 15,460,830</u> | <u>\$ (4,134,710)</u> |
| <i>Expenditures by Function: ¹</i> | | | | | |
| General Government (51x) | \$ 2,914,917 | \$ 4,280,140 | \$ 3,428,701 | \$ 3,857,660 | (422,480) |
| Public Safety (52x) | 234,965 | 188,200 | 495,060 | 203,060 | 14,860 |
| Physical Environment (53x) | 433,352 | 354,400 | 233,226 | 305,000 | (49,400) |
| Transportation (54x) | 427,673 | 1,071,900 | 590,173 | 1,147,950 | 76,050 |
| Human Services (56x) | 22,760 | 34,000 | 34,000 | 38,000 | 4,000 |
| Culture & Recreation (57x) | - | 225,000 | 180,000 | 45,000 | (180,000) |
| Transfers to Debt Service & Reduction | - | 1,600,000 | 5,058,300 | 2,515,800 | 915,800 |
| Transfers to Capital Projects | 494,611 | 11,841,900 | 6,870,460 | 7,348,360 | (4,493,540) |
| | - | - | - | - | - |
| | <u>\$ 4,528,278</u> | <u>\$ 19,595,540</u> | <u>\$ 16,889,920</u> | <u>\$ 15,460,830</u> | <u>\$ (4,134,710)</u> |

¹ Expenditure Functions are as required by the Florida State Chart of Accounts.

Village of Estero
Fiscal Year 2019-2020
Village Council Expenditures

Draft 9/18/19

Function: Village Council is the elected governing body of the Village, providing policy direction to the Administration. Estero has a seven-member Council elected at large for four-year terms to represent each of the Village's seven districts. Elections are on a staggered basis every two years, with three seats being elected at one election and the other four the following election. The Village Council then appoints its own Mayor and Vice Mayor from among the Councilmembers. Village Council also appoints a Village Attorney, Village Clerk, and Village Manager. Estero is a Council-Manager form of government where the Village Council is the legislative arm and the Village Manager is the administrative arm.

| Fund | <i>001 General Fund</i> | Cost Center | <i>100 Village Council</i> | Transaction | <i>511 Legislative</i> | | |
|---------|--------------------------------------|-------------|----------------------------|--------------------------|--------------------------|--------------------------|----------------------|
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | <u>2017-2018</u> | <u>2018-2019</u> | <u>2018-2019</u> | <u>2019-2020</u> | <u>Budget</u> |
| 511100 | Executive Salaries | | 124,277 | 124,300 | 124,277 | 124,300 | - |
| 5112100 | FICA Taxes | | 9,507 | 9,600 | 9,508 | 9,600 | - |
| 5112400 | Workers Compensation | | 349 | 400 | 304 | 400 | - |
| 5112500 | Unemployment Compensation | | 1,602 | 1,900 | 1,884 | 1,900 | - |
| | | | - | - | - | - | - |
| | Total Personal Services | | <u>135,735</u> | <u>136,200</u> | <u>135,973</u> | <u>136,200</u> | <u>-</u> |
| 5114000 | Travel & Per Diem ¹ | | 4,777 | 22,000 | 5,959 | 22,000 | - |
| 5115400 | Books, Pub, Memberships ² | | 3,865 | 4,230 | 4,970 | 5,000 | 770 |
| 5115500 | Training ¹ | | 2,063 | 2,000 | 2,100 | 2,000 | - |
| | | | - | - | - | - | - |
| | Total Operating Expenditures | | <u>10,705</u> | <u>28,230</u> | <u>13,029</u> | <u>29,000</u> | <u>770</u> |
| | | | - | - | - | - | - |
| | Village Council Expenditures | | <u>\$ 146,440</u> | <u>\$ 164,430</u> | <u>\$ 149,002</u> | <u>\$ 165,200</u> | <u>\$ 770</u> |
| | | | - | - | - | - | - |
| | Full Time Equivalent Positions | | - | - | - | - | - |

¹ Travel and Per Diem and Training line items include \$3,000 per Village Council Member and \$3,000 for Ethics training.

² Books, Publications and Memberships include Florida League of Cities and Southwest Florida League of Cities

Fiscal Year 2019-2020

Village Manager Expenditures

Function: The Village Manager, as the Chief Operations Officer of the Village, is responsible for various functions assigned by the Village’s Charter. These include overseeing the implementation and administration of policies set by the Village Council, directing and supervising all departments, and overseeing the day-to-day activities of the municipality. Administrative duties include agenda preparation, coordination and review of the annual operating and capital improvement budgets, facilitation of Village communications, and implementation of sound management practices. The Village Manager's office has the responsibility to ensure the needs and concerns of the community and the Village organization are properly addressed. To accomplish this, the manager is involved in community, county, regional and state issues, as well as supporting and guiding the Village organization.

| Fund | 001 General Fund | Cost Center | 200 Village Manager | Transaction | 512 Executive | | |
|---------|--|-------------|---------------------|-------------------|-------------------|-------------------|------------------|
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | Budget |
| 5121100 | Executive Salaries | | 182,386 | 189,200 | 189,682 | 196,800 | 7,600 |
| 5121101 | Car Allowance | | 7,220 | 7,200 | 7,200 | 7,200 | - |
| 5121200 | Regular Salaries & Wages | | 201,371 | 133,400 | 133,674 | 138,700 | 5,300 |
| 5122100 | FICA Taxes | | 25,961 | 21,100 | 22,620 | 22,100 | 1,000 |
| 5122200 | Retirement Contributions ¹ | | 25,973 | 30,700 | 30,719 | 31,900 | 1,200 |
| 5122300 | Insurance ¹ | | 73,822 | 81,400 | 72,026 | 79,500 | (1,900) |
| 5122400 | Workers Compensation | | 1,038 | 1,000 | 698 | 900 | (100) |
| 5122500 | Unemployment Compensation | | 1,161 | 800 | 840 | 900 | 100 |
| | | | - | - | - | - | - |
| | Total Personal Services | | 518,932 | 464,800 | 457,459 | 478,000 | 13,200 |
| 5123150 | Miscellaneous Professional Svcs ² | | 8,359 | 75,000 | 370 | 75,000 | - |
| 5123401 | Communication Svcs | | 31,125 | 30,000 | 31,500 | 32,760 | 2,760 |
| 5123450 | Miscellaneous Contractual Svcs ³ | | - | 35,000 | - | 35,000 | - |
| 5124000 | Travel & Per Diem ⁴ | | 5,075 | 12,000 | 12,000 | 12,000 | - |
| 5124810 | Public Relations | | 18,981 | 15,000 | 13,460 | 15,000 | - |
| 5125400 | Books, Pub, Membership ⁵ | | 2,270 | 3,000 | 3,020 | 3,000 | - |
| 5125500 | Training ⁴ | | 3,548 | 4,000 | 4,000 | 4,000 | - |
| | | | - | - | - | - | - |
| | Total Operating Expenditures | | 69,358 | 174,000 | 64,350 | 176,760 | 2,760 |
| | | | - | - | - | - | - |
| | Village Manager Expenditures | | \$ 588,290 | \$ 638,800 | \$ 521,809 | \$ 654,760 | \$ 15,960 |
| | | | - | - | - | - | - |
| | Full Time Equivalent Positions | | <u>3.5</u> | <u>3.0</u> | <u>3.0</u> | <u>3.0</u> | <u>-</u> |

¹ Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

² Miscellaneous Professional Services funds available for potential future services, such as Community Survey.

³ Miscellaneous Contractual Services for unanticipated future service needs.

⁴ Travel and Per Diem and Training will provide for conference attendance for the Village Manager and Assistant to the Village Manager.

⁵ Books, Publications and Memberships include International City/County Management Association (ICMA) & Florida City/County Management Association (FCCMA) memberships.

Fiscal Year 2019-2020

Village Attorney Expenditures

Function: Village legal services provide lawful representation and advice to the Village Council, Village Manager, Village departments, as well as Village ad-hoc boards and committees in a high quality and cost-effective manner. Services are rendered by Village Attorneys contracted through selected firms. Village Council employs special counsel for specific representation.

| | | | | | |
|---------|--|-------------|----------------------|-------------------|-------------------|
| Fund | 001 General Fund | Cost Center | 210 Village Attorney | Transaction | 514 Legal Counsel |
| | | | Actual | Budget | Estimated |
| | | | <u>2017-2018</u> | <u>2018-2019</u> | <u>2018-2019</u> |
| | | | | Budget | + / (-) over |
| | | | | <u>2019-2020</u> | <u>Budget</u> |
| | Professional Services | | | | |
| 5143100 | Village Attorney | | 122,819 | 150,000 | 150,000 |
| 5143101 | Land Use Legal | | 78,581 | 87,000 | 85,000 |
| 5143102 | Comprehensive Plan Legal | | 41,006 | - | 250,000 |
| 5143103 | Code Compliance Legal | | 14,814 | 12,000 | 12,000 |
| 5143104 | Land Development Code Legal ¹ | | 5,808 | 31,050 | 20,000 |
| 5143105 | Miscellaneous Legal | | - | - | 30,000 |
| 5143150 | Other Special Legal ² | | 15,497 | 350,000 | 84,000 |
| | | | - | - | - |
| | | | - | - | - |
| | Total Operating Expenditures | | <u>278,525</u> | <u>630,050</u> | <u>631,000</u> |
| | | | - | - | - |
| | Village Attorney Expenditures | | <u>\$ 278,525</u> | <u>\$ 630,050</u> | <u>\$ 631,000</u> |
| | | | - | - | - |
| | Full Time Equivalent Positions | | <u>-</u> | <u>-</u> | <u>-</u> |

¹ Legal services for the land development code update cost are estimated at \$45,000 and will be completed over two fiscal years.

² As approved in Ordinance 2019-01, the Litigation Reserve will be replenishment by \$336,000 in estimated expenditures for the 2018-2019 fiscal year. The Litigation Reserve balance for 2019-2020 will be fully funded at \$670,000.

Village of Estero
Fiscal Year 2019-2020
Village Clerk Expenditures

Draft 9/18/19

Function: The Village Clerk provides administrative services to the Council; records minutes of Village Council. The Clerk manages Village elections; coordinates advisory board member appointment process; is responsible for advertising public hearings; maintains official minute books, ordinances, resolutions, contracts, and responds to public records requests.

| Fund | 001 General Fund | Cost Center | 220 Village Clerk | Transaction | 513 Administration | | |
|---------|--|-------------|-------------------|-------------------|--------------------|-------------------|--------------------|
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | <u>2017-2018</u> | <u>2018-2019</u> | <u>2018-2019</u> | <u>2019-2020</u> | <u>Budget</u> |
| 5131200 | Regular Salaries & Wages | | 96,782 | 116,600 | 91,967 | 126,500 | 9,900 |
| 5132100 | FICA Taxes | | 7,384 | 9,000 | 7,020 | 9,700 | 700 |
| 5132200 | Retirement Contributions ¹ | | 7,392 | 8,800 | 8,737 | 9,100 | 300 |
| 5132300 | Insurance ¹ | | 13,059 | 14,600 | 12,700 | 14,100 | (500) |
| 5132400 | Workers Compensation | | 292 | 400 | 262 | 400 | - |
| 5132500 | Unemployment Compensation | | 249 | 600 | 212 | 600 | - |
| | | | - | - | - | - | - |
| | Total Personal Services | | <u>125,158</u> | <u>150,000</u> | <u>120,898</u> | <u>160,400</u> | <u>10,400</u> |
| | Contractual Services | | | | | | |
| 5133450 | Miscellaneous Contractual Srvcs ² | | 1,803 | 6,000 | 48,000 | - | (6,000) |
| 5133401 | Codification | | - | 25,000 | - | 25,000 | - |
| 5133410 | Elections | | | - | 32,380 | | |
| | Early Voting | | - | 14,000 | - | - | (14,000) |
| | Special Elections | | - | 56,000 | - | - | (56,000) |
| 5134000 | Travel & Per Diem ³ | | - | 1,000 | 1,000 | 1,000 | - |
| 5134800 | Legal Notices ⁴ | | 3,367 | 5,000 | 4,700 | 5,000 | - |
| 5135400 | Books, Pub, Memberships | | 260 | 500 | 500 | 500 | - |
| 5135500 | Training ³ | | 175 | 100 | 100 | 100 | - |
| | | | - | - | - | - | - |
| | Total Operating Expenditures | | <u>5,605</u> | <u>107,600</u> | <u>86,680</u> | <u>31,600</u> | <u>(76,000)</u> |
| | | | - | - | - | - | - |
| | Village Clerk Expenditures | | <u>\$ 130,763</u> | <u>\$ 257,600</u> | <u>\$ 207,578</u> | <u>\$ 192,000</u> | <u>\$ (65,600)</u> |
| | | | - | - | - | - | - |
| | Full Time Equivalent Positions | | <u>1.5</u> | <u>1.5</u> | <u>1.5</u> | <u>1.5</u> | <u>-</u> |

¹ Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

² Miscellaneous Contractual Services are budgeted for assistance with Clerk duties. The estimated 2018-2019 include an increase related to additional Clerk duties for conversation to Americans with Disabilities Act (ADA) compliant website

³ Travel and Per Diem and Training line items include conference attendance for the Village Clerk.

⁴ Legal Notice cost as required for Ordinances, Truth in Millage Compliance (TRIM) and other required advertisements.

Village of Estero
Fiscal Year 2019-2020
Finance Expenditures

Draft 9/18/19

Function: Finance is responsible for the fiscal management of the Village, procurement, and human resources. The department is custodian of all Village funds. Responsibilities include budget preparation, budget administration on a day-to-day basis, the preparation of periodic and annual financial statements, developing and administering personnel policies and for risk management services.

| Fund | 001 General Fund | Cost Center | 230 Finance | Transaction | 513 Financial | | |
|---------|---|-------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | <u>2017-2018</u> | <u>2018-2019</u> | <u>2018-2019</u> | <u>2019-2020</u> | <u>Budget</u> |
| 5131200 | Regular Salaries & Wages ⁵ | | 160,719 | 261,700 | 253,338 | 272,200 | 10,500 |
| 5132100 | FICA Taxes ⁵ | | 12,270 | 20,100 | 19,280 | 20,900 | 800 |
| 5132200 | Retirement Contributions ¹ | | 9,240 | 10,900 | 10,920 | 11,400 | 500 |
| 5132300 | Insurance ¹ | | 13,274 | 14,800 | 20,003 | 22,600 | 7,800 |
| 5132400 | Workers Compensation | | 619 | 800 | 523 | 700 | (100) |
| 5132500 | Unemployment Compensation | | 679 | 1,100 | 579 | 1,100 | - |
| | | | - | - | - | - | - |
| | Total Personal Services | | <u>196,801</u> | <u>309,400</u> | <u>304,643</u> | <u>328,900</u> | <u>19,500</u> |
| | Accounting and Auditing Services | | | | | | |
| 5133200 | Accounting Services ² | | 8,650 | 25,000 | 3,600 | 5,000 | (20,000) |
| 5133201 | Auditing & Actuarial Services ³ | | 32,000 | 40,000 | 34,400 | 33,000 | (7,000) |
| 5134000 | Travel & Per Diem ⁴ | | 1,024 | 1,200 | 1,200 | 1,200 | - |
| 5135400 | Books, Pub, Memberships | | 801 | 720 | 800 | 800 | 80 |
| 5135500 | Training ⁴ | | 752 | 1,200 | 1,200 | 1,200 | - |
| | | | - | - | - | - | - |
| | Total Operating Expenditures | | <u>43,227</u> | <u>68,120</u> | <u>41,200</u> | <u>41,200</u> | <u>(26,920)</u> |
| | | | - | - | - | - | - |
| | Finance Expenditures | | <u>240,028</u> | <u>377,520</u> | <u>345,843</u> | <u>370,100</u> | <u>(7,420)</u> |
| | Less Impact Administrative Fees 1.5% | | <u>(54,856)</u> | <u>(23,000)</u> | <u>(25,000)</u> | <u>(25,000)</u> | <u>(2,000)</u> |
| | Total Financial Impact of Finance Services | | <u>\$ 185,172</u> | <u>\$ 354,520</u> | <u>\$ 320,843</u> | <u>\$ 345,100</u> | <u>\$ (9,420)</u> |
| | | | - | - | - | - | - |
| | Full Time Equivalent Positions ⁵ | | <u>2.0</u> | <u>2.5</u> | <u>2.5</u> | <u>2.5</u> | <u>-</u> |

¹ Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

² Budgeted for future accounting, procurement, human resources or other financial services.

³ 2018-2019 budget included an anticipated increase for auditing services as the contract will be going out for bid. Also, actuarial services were required to provide data for implement of a new Governmental Accounting Standards Statement.

⁴ Travel and Per Diem and Training line items include funding for 40 hours per year of continuing education as required to maintain Florida Certified Public Accounting (CPA) License.

⁵ For the 2018-2019 requested budget, the part-time procurement manager was transferred from the Village Manager cost center.

Fiscal Year 2019-2020

Development Services Expenditures

Function: The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Development services operate within the Community Development Department.

| Fund | 001 General Fund | Cost Center | 239 Development Services | Transaction | 515 Planning | | |
|---|---------------------------------------|-------------|--------------------------|-------------------|-------------------|-------------------|--------------------|
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | Budget |
| 5151200 | Regular Salaries & Wages | | 144,850 | 173,300 | 180,002 | 180,300 | 7,000 |
| 5152100 | FICA Taxes | | 10,844 | 13,300 | 13,679 | 13,800 | 500 |
| 5152200 | Retirement Contributions ¹ | | 12,581 | 16,500 | 16,506 | 17,200 | 700 |
| 5152300 | Insurance ¹ | | 23,033 | 39,100 | 29,126 | 35,500 | (3,600) |
| 5152400 | Workers Compensation | | 1,626 | 2,400 | 2,312 | 2,300 | (100) |
| 5152500 | Unemployment Compensation | | 722 | 600 | 629 | 600 | - |
| Total Personal Services | | | 193,656 | 245,200 | 242,254 | 249,700 | 4,500 |
| Professional Services | | | | | | | |
| 5153103 | Land Development Code ² | | 86,614 | 223,000 | 110,000 | 127,000 | (96,000) |
| 5153104 | Comprehensive Plan/Land | | | | | | - |
| | Development Regulations | | 68,405 | - | 70,000 | 40,000 | 40,000 |
| 5153105 | Growth Model Services | | - | 15,000 | 9,500 | 10,000 | (5,000) |
| 5153106 | Development Services Manager | | 56,109 | 85,000 | 85,000 | 85,000 | - |
| 5153150 | Miscellaneous Professional Srvcs | | 3,728 | 75,000 | 50,000 | 65,000 | (10,000) |
| 5153409 | Economic Development | | 12,500 | 60,000 | 57,500 | 60,000 | - |
| 5154000 | Travel & Per Diem ³ | | 2,082 | 2,000 | 2,000 | 2,000 | - |
| 5154800 | Legal Notices-Planning and Zoning | | 5,029 | 6,000 | 6,000 | 6,000 | - |
| 5155400 | Books, Pub, Memberships | | 4,419 | 5,000 | 5,000 | 5,000 | - |
| 5155500 | Training ³ | | 1,135 | 1,000 | 1,000 | 1,000 | - |
| Total Operating Expenditures | | | 240,021 | 472,000 | 396,000 | 401,000 | (71,000) |
| 5156400 | Capital Outlay ⁴ | | - | 52,000 | - | 57,200 | 5,200 |
| Total Capital Outlay | | | - | 52,000 | - | 57,200 | 5,200 |
| Development Services Expenditures | | | 433,677 | 769,200 | 638,254 | 707,900 | (61,300) |
| Less Impact Administrative Fees 1.5% | | | (54,856) | (23,000) | (25,000) | (25,000) | (2,000) |
| Less Cost Recovery Administrative Fees | | | (16,100) | (8,500) | (10,000) | (10,000) | (1,500) |
| Total Financial Impact of Development Services | | | \$ 362,721 | \$ 737,700 | \$ 603,254 | \$ 672,900 | \$ (64,800) |
| Full Time Equivalent Positions | | | 2.0 | 2.0 | 2.0 | 2.0 | - |
| Contract Full Time Equivalent Positions | | | 1.0 | 1.0 | 1.0 | 1.0 | - |

¹ Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

² Land development code update professional services are estimated at \$323,000 and will be completed over two years.

³ Travel and Per Diem and Training line items include funding for continuing education for two planning staff members.

⁴ Capital outlay provides for the acquisition and implementation of Community Development software and is allocated to the Building Fee Fund at 73% and 27% is budgeted in the General Fund above with total budgeted cost of \$211,530 consisting of \$154,330 for acquisition and \$57,200 annual maintenance cost.

Fiscal Year 2019-2020

Planning, Zoning & Development Services Expenditures

Function: The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Development services operate within the Community Development Department.

| Fund | 001 General Fund | Cost Center | 240 Planning, Zoning & Development Review Services | Transaction | 515 Planning | | |
|---------|---|-------------|--|-------------------|-------------------|-------------------|------------------|
| | | | | | | | |
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | Budget |
| 5151200 | Regular Salaries & Wages ¹ | | 38,172 | 40,500 | 30,332 | 42,200 | 1,700 |
| 5152100 | FICA Taxes ¹ | | 3,036 | 3,100 | 2,312 | 3,300 | 200 |
| 5152400 | Workers Compensation ¹ | | - | 1,200 | - | 1,200 | - |
| 5152500 | Unemployment Compensation ¹ | | 4 | 300 | - | 300 | - |
| | Total Personal Services | | 41,212 | 45,100 | 32,644 | 47,000 | 1,900 |
| | Professional Services | | | | | | |
| 5153109 | Cost Recovery Svcs ¹ | | 31,487 | 40,000 | 2,356 | - | (40,000) |
| | Contractual Services | | | | | | |
| 5153400 | Planning & Zoning Svcs ² | | 316,442 | 349,000 | 320,000 | 350,000 | 1,000 |
| 5153401 | Development Review Svcs | | 1,375 | - | - | - | - |
| | Total Operating Expenditures | | 349,304 | 389,000 | 322,356 | 350,000 | (39,000) |
| | Planning, Zoning & Development Review Services Expenditures | | 390,516 | 434,100 | 355,000 | 397,000 | (37,100) |
| | Less Cost Recovery-Professional Svcs ¹ | | (72,699) | (85,100) | (35,000) | (47,000) | 38,100 |
| | Less Development/Zoning-Fixed Fees | | (74,053) | (70,000) | (50,000) | (50,000) | 20,000 |
| | Total Financial Impact of Planning, Zoning & Development Review Services | | \$ 243,764 | \$ 279,000 | \$ 270,000 | \$ 300,000 | \$ 21,000 |
| | Full Time Equivalent Positions | | 0.5 | 0.5 | 0.5 | 0.5 | - |
| | Contract Full Time Equivalent Positions | | 3.0 | 3.0 | 3.0 | 3.0 | - |

¹ Cost recovery services are offset by cost recovery professional services fees paid by applicants and have a \$0 net financial impact.

² Continuing contractual services requested budget for 2019-2020 includes a performance based increase of 4% over 2018-2019 compensation levels.

Fiscal Year 2019-2020

Code Compliance Services Expenditures

Function: Code Compliance perform inspections through-out the Village to ensure compliance with the rules and regulations and is operated as part of the Community Development Department. Code Compliance officers perform inspections for zoning and nuisance code violations to include overgrown grass, or other request for inspections.

| Fund | 001 General Fund | Cost Center | 247 Code Compliance | Transaction | 524 Protective Inspections | | |
|-----------------------|---|-------------|---------------------|-------------------|----------------------------|-------------------|-------------------|
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | Budget |
| Professional Services | | | | | | | |
| 5243100 | Special Magistrate Services | | 15,785 | 16,000 | 16,000 | 16,000 | - |
| Contractual Services | | | | | | | |
| 5243400 | Code Compliance ¹ | | 141,113 | 161,000 | 148,000 | 154,000 | (7,000) |
| 5244903 | Other Charges-Filing Fees | | 1,221 | 1,200 | 1,200 | 1,200 | - |
| | | | - | - | - | - | - |
| | Total Operating Expenditures | | <u>158,119</u> | <u>178,200</u> | <u>165,200</u> | <u>171,200</u> | <u>(7,000)</u> |
| | | | - | - | - | - | - |
| | Code Compliance Services Expenditures | | <u>158,119</u> | <u>178,200</u> | <u>165,200</u> | <u>171,200</u> | <u>(7,000)</u> |
| | Revenue Collected by Code Enforcement | | <u>(6,580)</u> | <u>(1,500)</u> | <u>(1,500)</u> | <u>(1,500)</u> | - |
| | Total Financial Impact of Protective Inspections | | <u>\$ 151,539</u> | <u>\$ 176,700</u> | <u>\$ 163,700</u> | <u>\$ 169,700</u> | <u>\$ (7,000)</u> |
| | Full Time Equivalent Positions | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | Contract Full Time Equivalent Positions | | <u>1.0</u> | <u>1.0</u> | <u>1.0</u> | <u>1.0</u> | <u>-</u> |

¹ Continuing contractual services requested budget for 2019-2020 includes a performance based increase of 4% over 2018-2019 compensation levels and removes one vacant position allocated 50% to Code Compliance and 50% to the Building Permit Fees Fund.

Village of Estero
 Fiscal Year 2019-2020
 Animal Control Expenditures

Draft 9/18/19

Function: Animal Services are provided via an interlocal agreement with Lee County and provide animal control services through education, enforcement of laws and ordinances, community complaint resolution, and programs and services that include lost and found pets, adoptions, low-cost spay/neuter assistance and sheltering of stray and abused animals.

| Fund | 001 <i>General Fund</i> | Cost Center | 250 <i>Animal Control</i> | Transaction | 562 <i>Human Services</i> | | |
|---------|--------------------------------------|----------------------|---------------------------|------------------|---------------------------|------------------|-----------------|
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | <u>2017-2018</u> | <u>2018-2019</u> | <u>2018-2019</u> | <u>2019-2020</u> | <u>Budget</u> |
| | | Contractual Services | | | | | |
| 5623410 | Lee County | | | | | | |
| | Animal Control Services ¹ | | 22,760 | 34,000 | 34,000 | 38,000 | 4,000 |
| | | | - | - | - | - | - |
| | Total Operating Expenditures | | <u>22,760</u> | <u>34,000</u> | <u>34,000</u> | <u>38,000</u> | <u>4,000</u> |
| | | | - | - | - | - | - |
| | Animal Control Expenditures | | <u>\$ 22,760</u> | <u>\$ 34,000</u> | <u>\$ 34,000</u> | <u>\$ 38,000</u> | <u>\$ 4,000</u> |
| | Full Time Equivalent Positions | | - | - | - | - | - |

¹ Staff is in negotiations with Lee County for municipal services.

Village of Estero
Fiscal Year 2019-2020
Public Works Expenditures

Draft 9/18/19

Function: Public Works is responsible for maintenance, construction, operations and engineering support for the Village's infrastructure (includes roads, canals, bridges, storm water systems, etc.). It is also responsible for the preparation, implementation, execution and tracking of the capital improvement program. Citizens requests for action are addressed with timely responses.

| Fund | 001 General Fund | Cost Center | 260 Public Works | Transaction | 537 Physical Environment | | |
|---|--------------------------------------|-------------|------------------|-------------|--------------------------|-------------------|-------------------|
| | | | | | | Actual | Budget |
| | | | | | | 2017-2018 | 2018-2019 |
| | | | | | | Estimated | Budget |
| | | | | | | 2018-2019 | 2019-2020 |
| | | | | | | + / (-) over | Budget |
| Professional Services | | | | | | | |
| 5373100 | Flood Plain-Community Rating | | | | | 39,940 | 15,000 |
| 5373103 | Stormwater Master Plan | | | | | 119,728 | 20,000 |
| 5373104 | NPDES Compliance | | | | | - | 50,000 |
| 5373105 | Water Level & Water Quality | | | | | - | 100,000 |
| 5373150 | Miscellaneous Professional Srvcs | | | | | - | 25,000 |
| Contractual Services | | | | | | | |
| 5373410 | Lee County Dept of Natural Resources | | | | | 255,684 | - |
| 5373413 | Estero River Maintenance | | | | | 13,000 | 75,000 |
| 5373414 | Coconut Road Drainage Improv | | | | | - | 44,400 |
| 5373450 | Miscellaneous Stormwater Maint | | | | | - | 20,000 |
| 5378100 | Water quality joint advocacy | | | | | 5,000 | 5,000 |
| 5378101 | Estero River joint project | | | | | - | - |
| Total Operating Expenditures | | | | | | <u>433,352</u> | <u>354,400</u> |
| | | | | | | - | - |
| Public Works-Physical Environment Expenditures | | | | | | <u>\$ 433,352</u> | <u>\$ 354,400</u> |
| | | | | | | - | - |
| Full Time Equivalent Positions | | | | | | <u>-</u> | <u>-</u> |

Village of Estero
Fiscal Year 2019-2020
Public Works Expenditures

Draft 9/18/19

Function: Public Works is responsible for maintenance, construction, operations and engineering support for the Village's infrastructure (includes roads, canals, bridges, storm water systems, etc.). It is also responsible for the preparation, implementation, execution and tracking of the capital improvement program. Citizens requests for action are addressed with timely responses.

| Fund | 001 General Fund | Cost Center | 265 Public Works | Transaction | 541 Transportation | | |
|---------|--|-------------|------------------|------------------|--------------------|------------------|---------------|
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | 2017-2018 | 2018-2019 | 2018-2019 | 2019-2020 | Budget |
| 5411200 | Regular Salaries & Wages ¹ | | 138,618 | 240,800 | 164,285 | 254,400 | 13,600 |
| 5412100 | FICA Taxes ¹ | | 10,035 | 18,500 | 12,056 | 19,500 | 1,000 |
| 5412200 | Retirement Contributions ¹ | | 6,672 | 11,200 | 11,224 | 18,800 | 7,600 |
| 5412300 | Insurance ¹ | | 16,058 | 24,000 | 24,073 | 47,200 | 23,200 |
| 5412400 | Workers Compensation | | 3,340 | 7,000 | 4,791 | 6,900 | (100) |
| 5412500 | Unemployment Compensation | | 484 | 800 | 482 | 900 | 100 |
| | Total Personal Services | | 175,207 | 302,300 | 216,911 | 347,700 | 45,400 |
| | Professional Services | | | | | | |
| 5413101 | Traffic Counts | | - | 30,000 | 15,000 | 20,000 | (10,000) |
| 5413106 | Miscellaneous Professional Svcs | | - | 11,500 | - | 65,000 | 53,500 |
| 5413107 | Geographic Information System (GIS) Services | | 9,662 | 13,000 | 437 | - | (13,000) |
| 5413108 | Capital Improvement Program Assistance | | - | 12,000 | 5,000 | 5,000 | (7,000) |
| 5413150 | Miscellaneous Engineering Svcs | | 19,800 | 20,000 | 13,992 | - | (20,000) |
| | Contractual Services | | | | | | |
| 5413400 | Miscellaneous Construction Svcs | | 3,734 | 15,900 | 5,662 | 60,000 | 44,100 |
| 541340X | Bridge, Guardrail & Handrail Maintenance | | 5,663 | 20,000 | - | 10,000 | (10,000) |
| 5413405 | Irrigation Maintenance | | 2,960 | 20,000 | 13,018 | 20,000 | - |
| 5413406 | Landscape Maintenance | | 27,739 | 144,000 | 42,565 | 144,000 | - |
| 5413407 | Minor Paving Services | | 6,100 | 15,000 | - | - | (15,000) |
| 5413408 | Mowing Maintenance | | 96,352 | 105,000 | 96,825 | 105,000 | - |
| 5413409 | Roadside Ditch Maintenance | | 7,045 | 8,000 | 1,850 | - | (8,000) |
| 5413411 | Sidewalk Maintenance | | 2,294 | 5,000 | - | - | (5,000) |
| 5413412 | Street Light Maintenance | | 5,401 | 80,000 | 14,517 | 50,000 | (30,000) |
| 5413413 | Street Sweeping Services | | 23,031 | 27,000 | 27,000 | 27,000 | - |
| 5413414 | Traffic Sign Maintenance | | 3,928 | 6,600 | 10,243 | 20,000 | 13,400 |
| 5413415 | Traffic Signal Maintenance | | 4,738 | 5,000 | 4,695 | 5,000 | - |
| 5413416 | Right-of-Way Permit Review | | 2,689 | 6,000 | - | 15,000 | 9,000 |
| 5413417 | Railroad Maintenance | | 18,000 | 18,000 | 18,000 | 18,000 | - |
| 541341X | Misc Bike Ped, Traffic Safety Landscape Proj | | - | 25,000 | - | - | (25,000) |
| 5413421 | Sandy Lane Bridge Maint/Access | | - | 10,000 | - | 10,000 | - |
| 5413422 | Resurfacing & Drainage-Poinciana & Trailside | | - | 160,000 | 50,000 | 152,000 | (8,000) |
| 5414000 | Travel & Per Diem | | 644 | 1,800 | 2,667 | 3,000 | 1,200 |
| 5414100 | Communications | | 759 | 500 | 741 | 750 | 250 |
| 5414301 | Utilities | | 5,997 | - | 34,455 | 45,000 | 45,000 |
| 5414400 | Equipment & Leases | | 2,464 | 1,900 | 2,016 | 4,000 | 2,100 |
| 5414500 | Street Light Insurance | | - | - | 12,857 | 15,000 | 15,000 |
| 5415200 | Operating Supplies | | 3,070 | 4,900 | 224 | 3,000 | (1,900) |
| 5415400 | Book, Pub, Memberships | | 113 | 1,500 | 1,099 | 1,500 | - |
| 5415500 | Training | | 283 | 2,000 | 399 | 2,000 | - |
| | Total Operating Expenditures | | 252,466 | 769,600 | 373,262 | 800,250 | 30,650 |
| | Public Works-Transportation Expenditures | | 427,673 | 1,071,900 | 590,173 | 1,147,950 | 76,050 |
| | Less Gas Tax Collections-1 to 6 Cent | | (535,730) | (535,000) | (535,000) | (535,000) | - |
| | Less Shared Revenue-Fuel Tax Collections | | (177,777) | (179,000) | (179,000) | (179,000) | - |
| | Florida DOT-US41 Light Maint | | (12,178) | (115,070) | (115,070) | (118,520) | (3,450) |
| | Total Financial Impact of Public Works-Transportation | | (298,012) | 242,830 | (238,897) | 315,430 | 72,600 |
| | Full Time Equivalent Positions ¹ | | 1.5 | 2.0 | 1.5 | 2.5 | 0.5 |

¹ 2019-2020 requested budget included replacement of a part-time employee with a full time position.

² 1 to 6 cents Local Option Gas Tax, Florida Statute 336.025(7), and State Revenue Sharing-Fuel Tax, Florida Statute 206.605(2), are required to be spent on transportation expenditures and may be expended for maintenance.

Fiscal Year 2019-2020

Information Technologies Expenditures

Function: Information Technology services provide information technology support and solutions for the needs of the Village. IT services are contracted through a private service provider and are operated as part of the Community Development Department.

| Fund | 001 <i>General Fund</i> | Cost Center | 270 <i>Information Technologies (IT)</i> | Transaction | 513 <i>Administration</i> | | |
|--|--|-------------|--|-------------|---------------------------|-------------------------|--------------------------|
| | | | | | | Actual | Budget |
| | | | | | | <u>2017-2018</u> | <u>2018-2019</u> |
| | | | | | | Estimated | Budget |
| | | | | | | <u>2018-2019</u> | <u>2019-2020</u> |
| | | | | | | + / (-) over | |
| | | | | | | <u>Budget</u> | |
| Contractual Services | | | | | | | |
| 5133400 | Webmaster Services and Main | | 6,585 | 9,000 | 9,000 | 9,000 | - |
| 5133402 | Software Licensing | | 33,408 | 23,000 | 25,000 | 25,000 | 2,000 |
| 5133403 | IT and Geographic Information System (GIS) Services ¹ | | 58,913 | 90,440 | 115,200 | 125,000 | 34,560 |
| | | | | | | - | - |
| Total Operating Expenditures | | | | | | <u>98,906</u> | <u>122,440</u> |
| | | | | | | - | - |
| Information Technologies Expenditures | | | | | | <u>\$ 98,906</u> | <u>\$ 122,440</u> |
| | | | | | | - | - |
| Full Time Equivalent Positions | | | | | | - | - |
| Contract Full Time Equivalent Positions | | | | | | <u>1.0</u> | <u>1.0</u> |
| | | | | | | - | - |

¹ IT contract services were reallocated to Geographic Information System (GIS) Services and 2019-2020 includes a increase of 4% over prior year compensation levels.

Village of Estero
Fiscal Year 2019-2020

Draft 9/18/19

Law Enforcement & Security Expenditures

Function: Law Enforcement and security consists of services contracted through Lee County Sherriff's office.

| Fund | 001 General Fund | Cost Center | 280 Law Enforcement/ Security & 898 Marine | Transaction | 521 Public Safety | | |
|---|----------------------------|-------------|---|-------------------------|-------------------------|-------------------------------|-------------------------|
| | | | | | | Actual | Budget |
| | | | | | | <u>2017-2018</u> | <u>2018-2019</u> |
| | | | | | | Estimated | Budget |
| | | | | | | <u>2018-2019</u> | <u>2019-2020</u> |
| | | | | | | + / (-) over <u>Budget</u> | |
| Contractual Services | | | | | | | |
| 208-5213410 | Law Enforcement-Lee County | | 4,610 | 10,000 | 8,000 | 10,000 | - |
| 898-5213410 | Marine Patrol | | - | - | 11,860 | 11,860 | 11,860 |
| | | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Operating Expenditures | | | <u>4,610</u> | <u>10,000</u> | <u>19,860</u> | <u>21,860</u> | <u>11,860</u> |
| | | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Law Enforcement/Security-Public Safety Expenditures | | | <u>\$ 4,610</u> | <u>\$ 10,000</u> | <u>\$ 19,860</u> | <u>\$ 21,860</u> | <u>\$ 11,860</u> |
| West Coast Inland Navigation District (WCIND) Grant | | | - | - | 11,860 | 11,860 | 11,860 |
| | | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Financial Impact of Law Enforcement/Security-Public Safety | | | <u>4,610</u> | <u>10,000</u> | <u>31,720</u> | <u>33,720</u> | <u>23,720</u> |
| Full Time Equivalent Positions | | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |

Fiscal Year 2019-2020

Parks and Recreation Expenditures

Function: Parks and Recreation will be responsible for future park facilities located within the Village. Currently, the Village does not own or operate any park facilities.

Fund **001 General Fund** Cost Center **601 Parks & Recreation** Transaction **572 Parks & Recreation**

| | Actual <u>2017-2018</u> | Budget <u>2018-2019</u> | Estimated <u>2018-2019</u> | Budget <u>2019-2020</u> | + / (-) over <u>Budget</u> |
|--|----------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| Professional Services | | | | | |
| 601.5723101 Park Master Plan | - | 225,000 | 180,000 | 45,000 | (180,000) |
| | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Parks & Recreation Expenditures | <u>\$ -</u> | <u>\$ 225,000</u> | <u>\$ 180,000</u> | <u>\$ 45,000</u> | <u>\$(180,000)</u> |
| Full Time Equivalent Positions | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |

Village of Estero
Fiscal Year 2019-2020

Draft 9/18/19

General Government Operations Expenditures

Function: General Government Operations include cost of Village administrative operations which are not allocated to the special revenue or capital project funds.

| Fund | 001 General Fund | Cost Center | 800 General Government Operations | Transaction | 513 Administration | | |
|---------|---|---|-----------------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| | | | | | | | |
| | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | <u>2017-2018</u> | <u>2018-2019</u> | <u>2018-2019</u> | <u>2019-2020</u> | <u>Budget</u> |
| | | Professional Services | | | | | |
| 5133102 | Lobbying Services | | 30,000 | 30,000 | 30,000 | 30,000 | - |
| | | Contractual Services | | | | | |
| 5133402 | State Alcohol Service Charge | | 7,697 | 7,100 | 7,700 | 7,700 | 600 |
| 5133403 | Tax Collector-Local Bus Tax | | 1,786 | 5,600 | 2,000 | 2,000 | (3,600) |
| 5133404 | Audio Visual Services | | 9,050 | 11,000 | 29,317 | 46,000 | 35,000 |
| 5133450 | Miscellaneous Contractual Svcs | | - | 250,000 | - | 250,000 | - |
| 5134100 | Communications | | 4,829 | 5,000 | 4,530 | 5,000 | - |
| 5134200 | Freight & Postage | | 3,666 | 4,500 | 2,150 | 3,500 | (1,000) |
| 5134300 | Utilities | | 14,857 | 14,300 | 16,007 | 17,500 | 3,200 |
| 5134400 | Equipment Rental & Leases | | 7,078 | 8,000 | 7,194 | 9,000 | 1,000 |
| 5134403 | Office Lease-Corkscrew Palms ¹ | | 218,130 | 245,000 | 232,889 | 240,000 | (5,000) |
| 5134500 | Insurance | | 49,492 | 57,000 | 60,000 | 63,000 | 6,000 |
| 5134600 | Equipment Repair & Maint | | 19,747 | 15,000 | 19,351 | 20,000 | 5,000 |
| 5134700 | Printing | | - | 1,500 | 1,500 | 1,500 | - |
| 5134901 | Bank Charges | | 145 | 9,000 | - | - | (9,000) |
| 5134909 | Contingency | | - | 200,000 | - | 200,000 | - |
| 5135100 | Office Supplies | | 7,579 | 6,000 | 6,394 | 6,500 | 500 |
| 5135200 | Operating Supplies | | 16,634 | 15,000 | 9,983 | 11,000 | (4,000) |
| 5135400 | Books, Pub, Memberships | | 350 | 2,000 | 2,000 | 2,000 | - |
| | | | - | - | - | - | - |
| | | Total Operating Expenditures | <u>391,040</u> | <u>886,000</u> | <u>431,015</u> | <u>914,700</u> | <u>28,700</u> |
| 5136400 | Capital Outlay | | 216,732 | - | - | - | - |
| | | | - | - | - | - | - |
| | | Total Capital Outlay | <u>216,732</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | | | - | - | - | - | - |
| | | General Government Operations Expenditures | <u>\$ 607,772</u> | <u>\$ 886,000</u> | <u>\$ 431,015</u> | <u>\$ 914,700</u> | <u>\$ 28,700</u> |
| | | Full Time Equivalent Positions | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |

¹ The Village has a lease agreement for office space which provides a location for the Village administration and community development offices. The lease's initial eight (8) year term will end on February 28, 2024 with the option to renew for three additional terms of five years. Also, the lease includes an option to purchase currently at \$4,120,000 with the purchase price increasing 3% annually and expiring February 28, 2021.

Fiscal Year 2019-2020

Disaster Response Expenditures

Function: Disaster Services operations include debris removal, flood mitigation and other disaster response and preparedness related cost.

| Fund | 001 General Fund | Cost Center | 899 Disaster Services | Transaction | 525 Emergency Services | | | | | |
|---------|---------------------------------------|-------------|-----------------------|-------------|------------------------|------------------|------------------|-------------------|------------------|------------------|
| | | | | | | Actual | Budget | Estimated | Budget | + / (-) over |
| | | | | | | <u>2017-2018</u> | <u>2018-2019</u> | <u>2018-2019</u> | <u>2019-2020</u> | <u>Budget</u> |
| 5253100 | Professional Services | | | | | 25,337 | - | - | - | - |
| 5253110 | Disaster Preparedness Services | | | | | - | - | 10,000 | 10,000 | 10,000 |
| 5253400 | Debris Removal | | | | | 42,349 | - | 300,000 | - | - |
| 5254400 | Equipment Rental | | | | | 300 | - | - | - | - |
| 5255200 | Operating Supplies | | | | | 4,250 | - | - | - | - |
| | | | | | | - | - | - | - | - |
| | Disaster Services Expenditures | | | | | <u>\$ 72,236</u> | <u>\$ -</u> | <u>\$ 310,000</u> | <u>\$ 10,000</u> | <u>\$ 10,000</u> |
| | Full Time Equivalent Positions | | | | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |

Village of Estero
Fiscal Year 2019-2020
Transfers

Draft 9/18/19

| Fund <i>001 General Fund</i> | | Cost Center <i>000 Transfers</i> | | | | |
|---------------------------------------|--|----------------------------------|-----------------------------|-------------------------------|----------------------------|-------------------------------|
| | | Actual <u>2017-2018</u> | Budget <u>2018-2019</u> | Estimated <u>2018-2019</u> | Budget <u>2019-2020</u> | + / (-) over <u>Budget</u> |
| <i>Other Financing Uses</i> | | | | | | |
| 5810020 | Transfers to Debt Service & Reduction | - | 1,600,000 | 5,058,300 | 2,515,800 | 915,800 |
| 5810300 | Transfers to Capital Projects | 494,611 | 11,841,900 | 6,870,460 | 7,348,360 | (4,493,540) |
| | | - | - | - | - | - |
| Total Transfers to Other Funds | | <u>\$ 494,611</u> | <u>\$ 13,441,900</u> | <u>\$ 11,928,760</u> | <u>\$ 9,864,160</u> | <u>\$ (3,577,740)</u> |

Village of Estero
Fiscal Year 2019-2020
Building Permit Fees Fund

Draft 9/18/19

Function: The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Building permit services operate within the Community Development Department.

| Fund 110 Building Permit Fees | | Cost Center 245 Building | | Transaction | 524 Public Safety | |
|---|---|---------------------------------|-------------------|--------------------|--------------------------|-------------------|
| | | Actual | Budget | Estimated | Budget | Amended |
| | | <u>2017-2018</u> | <u>2018-2019</u> | <u>2018-2019</u> | <u>2019-2020</u> | <u>Budget</u> |
| Revenues | | | | | | |
| 3220000 | Building Permits & Fees | 1,308,954 | 1,115,500 | 1,000,000 | 1,000,000 | (115,500) |
| 3290000 | Surcharge Fee Retained | 3,849 | 2,800 | 2,700 | 2,700 | (100) |
| 3413002 | Convenience Fees | 19,815 | 24,100 | 15,000 | 15,000 | (9,100) |
| | License & Permits Total | <u>1,332,618</u> | <u>1,142,400</u> | <u>1,017,700</u> | <u>1,017,700</u> | <u>(124,700)</u> |
| 3611000 | Interest Income | 809 | 600 | 2,400 | 2,400 | 1,800 |
| | Interest Income Total | <u>809</u> | <u>600</u> | <u>2,400</u> | <u>2,400</u> | <u>1,800</u> |
| Total Building Fee Fund Revenues | | <u>1,333,427</u> | <u>1,143,000</u> | <u>1,020,100</u> | <u>1,020,100</u> | <u>(122,900)</u> |
| Expenditures | | | | | | |
| 5243400 | Building Services Contract ¹ | 782,187 | 872,000 | 800,000 | 864,000 | (8,000) |
| 5243402 | Laserfiche Software | 7,815 | 7,900 | 8,100 | 8,100 | 200 |
| 5243403 | Information Technology (IT) | | | | | |
| | Contract Services ¹ | 39,489 | 42,560 | 4,800 | 5,000 | (37,560) |
| 5243450 | Inkforce Software | 18,896 | 15,300 | 15,300 | 15,300 | - |
| 5244100 | Communications | 1,299 | 1,300 | 1,300 | 1,300 | - |
| 5244200 | Freight & Postage | 1,095 | 1,100 | 900 | 1,000 | (100) |
| 5244300 | Utilities | 3,058 | 3,000 | 3,000 | 3,300 | 300 |
| 5244400 | Equipment Rental & Leases | 10,588 | 11,000 | 8,500 | 8,500 | (2,500) |
| 5244403 | Office Lease-Corkscrew | 44,677 | 50,000 | 47,700 | 50,000 | - |
| 5244600 | Repairs & Maintenance | 2,425 | 2,500 | 2,500 | 2,500 | - |
| 5244901 | Credit Card Fees | 26,044 | 27,000 | 19,000 | 19,000 | (8,000) |
| 5245100 | Office Supplies | 3,726 | 4,000 | 4,000 | 4,000 | - |
| 5245200 | Operating Supplies | 1,052 | 1,500 | 2,500 | 2,500 | 1,000 |
| | | <u>942,351</u> | <u>1,039,160</u> | <u>917,600</u> | <u>984,500</u> | <u>(54,660)</u> |
| 5246400 | Capital Outlay ² | - | 140,300 | - | 154,330 | 14,030 |
| | | <u>-</u> | <u>140,300</u> | <u>-</u> | <u>154,330</u> | <u>14,030</u> |
| Total Building Fee Fund Expenditures | | <u>942,351</u> | <u>1,179,460</u> | <u>917,600</u> | <u>1,138,830</u> | <u>(40,630)</u> |
| Net Change in Fund Balance | | <u>\$ 391,076</u> | <u>(36,460)</u> | <u>102,500</u> | <u>(118,730)</u> | <u>(82,270)</u> |
| Prior Year Surplus/Fund Balance | | | 322,360 | 579,060 | 681,560 | 359,200 |
| Projected End of Year Surplus (Deficit)/Fund Balance | | | <u>\$ 285,900</u> | <u>\$ 681,560</u> | <u>\$ 562,830</u> | <u>\$ 276,930</u> |
| Full Time Equivalent Positions | | - | - | - | - | - |
| Contract Full Time Equivalent Positions ¹ | | <u>6.5</u> | <u>6.0</u> | <u>6.0</u> | <u>6.0</u> | - |

¹ Contract services had vacant positions in 2017-2018 and 2018-2019. 2019-2020 includes a performance based increase of 4% over prior year compensation levels. IT contract services were reallocated to Geographic Information System (GIS) Services which are budgeted in the General Fund 270 cost center.

² Capital outlay provides for the acquisition and implementation of Community Development department software and is allocated to Building Fee Fund at 73% with the remainder of 27% allocated to the General Fund with total budgeted cost of \$211,530 consisting of \$154,330 for acquisition and \$57,200 annual maintenance cost.

Village of Estero
Fiscal Year 2019-2020
Debt Service Fund

Draft 9/18/19

| Fund | 201 Debt Service Fund | Actual <u>2017-2018</u> | Budget <u>2018-2019</u> | Estimated <u>2018-2019</u> | Budget <u>2019-2020</u> | + / (-) over <u>Budget</u> |
|--------------------------------|---|----------------------------|----------------------------|-------------------------------|----------------------------|-------------------------------|
| Revenues | | | | | | |
| Other Financing Sources | | | | | | |
| | 000-3810001 Transfer from General Fund | - | 1,600,000 | 5,058,300 | 2,515,800 | 915,800 |
| | 000-3840000 Proceeds from Debt Issue | - | 21,000,000 | 20,000,000 | - | (21,000,000) |
| | Total Debt Service Other Financing Sources | <u>-</u> | <u>22,600,000</u> | <u>25,058,300</u> | <u>2,515,800</u> | <u>(20,084,200)</u> |
| | <i>Total Debt Service Revenues & Other Financing Sources</i> | <u>-</u> | <u>22,600,000</u> | <u>25,058,300</u> | <u>2,515,800</u> | <u>(20,084,200)</u> |
| Expenditures | | | | | | |
| General Government | | | | | | |
| | 000-5177100 Principal Payments | - | 875,000 | 768,420 | 644,610 | (230,390) |
| | 000-5177200 Interest Expenditures | - | 660,000 | 238,380 | 771,190 | 111,190 |
| | 000-5177300 Issuance Cost | - | 65,000 | 51,500 | - | (65,000) |
| | Total Debt Service Expenditures | <u>-</u> | <u>1,600,000</u> | <u>1,058,300</u> | <u>1,415,800</u> | <u>(184,200)</u> |
| | 000-5810300 Transfer to Capital Projects | - | 21,000,000 | 20,000,000 | - | (21,000,000) |
| | <i>Total Debt Service Expenditures & Other Financing Uses</i> | <u>-</u> | <u>22,600,000</u> | <u>21,058,300</u> | <u>1,415,800</u> | <u>(21,184,200)</u> |
| | Net Change in Fund Balance | <u>\$ -</u> | <u>-</u> | <u>4,000,000</u> | <u>1,100,000</u> | <u>1,100,000</u> |
| | Prior Year Surplus/Beginning Fund Balance | | <u>-</u> | <u>-</u> | <u>4,000,000</u> | <u>4,000,000</u> |
| | Projected End of Year Surplus/Fund Balance | | <u>\$ -</u> | <u>\$ 4,000,000</u> | <u>\$ 5,100,000</u> | <u>\$ 5,100,000</u> |

Capital Bank Taxable Revenue Note, Series 2019:

Original issue amount: \$20,000,000

Purpose: Acquisition of 62 acres along Estero River

Principal outstanding at October 1, 2019

\$ 19,231,580

Additions (deletions)

(644,610)

Principal outstanding at September 30, 2020

\$ 18,586,970

Final maturity: May 1, 2029

Interest rate: 4.01%

Revenues pledged: Legally available non-ad valorem and other revenue

Funding Source: General Fund

Anti-dilution tests as outlined in Loan Agreement Section 2.02(f)(i) are based upon the prior two fiscal years and have been satisfied. Estimated 2018-2019 and requested budget 2019-2020 amounts have been reviewed and are projected to continue to satisfy the anti-dilution tests.

The Village does not have a legal debt limit.

Village of Estero
Fiscal Year 2019-2020
Capital Projects Fund

Draft 9/18/19

| Fund 300 Capital Projects | Actual <u>2017-2018</u> | Budget <u>2018-2019</u> | Estimated <u>2018-2019</u> | Budget <u>2019-2020</u> | + / (-) over <u>Budget</u> |
|--|----------------------------|----------------------------|-------------------------------|-----------------------------|-------------------------------|
| Revenues | | | | | |
| 266-3124200 Local Option Gas Tax-1 to 5 Cent | 391,518 | 393,000 | 393,000 | 393,000 | - |
| Gas Tax Total | <u>391,518</u> | <u>393,000</u> | <u>393,000</u> | <u>393,000</u> | <u>-</u> |
| 990-3243100 Road-Residential ¹ | 266,611 | 471,430 | 900,000 | 570,000 | 98,570 |
| 990-3243200 Road-Commercial ¹ | 2,006,596 | 890,260 | 500,000 | 2,227,000 | 1,336,740 |
| Road Impact Fees Total | <u>2,273,207</u> | <u>1,361,690</u> | <u>1,400,000</u> | <u>2,797,000</u> | <u>1,435,310</u> |
| 991-3246100 Community Prk-Residential ¹ | 61,620 | 56,940 | 2,340 | - | (56,940) |
| 991-3246200 Community Prk-Commercial ¹ | 220,477 | 45,900 | 12,780 | - | (45,900) |
| Community Park Impact Fees Total | <u>282,097</u> | <u>102,840</u> | <u>15,120</u> | <u>-</u> | <u>(102,840)</u> |
| 992-3246100 Regional Park-Residential ¹ | 53,957 | 49,860 | 2,000 | - | (49,860) |
| 992-3246200 Regional Park-Commercial ¹ | 193,011 | 40,130 | 11,200 | - | (40,130) |
| Regional Park Impact Fees Total | <u>246,968</u> | <u>89,990</u> | <u>13,200</u> | <u>-</u> | <u>(89,990)</u> |
| 995-3246101 Park-Residential ¹ | - | - | 70,000 | 87,500 | 87,500 |
| 994-3246201 Park-Commercial ¹ | - | - | 60,000 | 146,200 | 146,200 |
| Park Impact Fees Total | <u>-</u> | <u>-</u> | <u>130,000</u> | <u>233,700</u> | <u>233,700</u> |
| Impact Fees Total | <u>2,802,272</u> | <u>1,554,520</u> | <u>1,558,320</u> | <u>3,030,700</u> | <u>1,476,180</u> |
| 000-3344000 FL Dept of Transportation Funding | - | 766,000 | - | 766,000 | - |
| 000-3374000 Lee County Estero Pkwy Funding | - | 2,196,000 | - | 2,196,000 | - |
| Intergovernmental /Grant Income Total | <u>-</u> | <u>2,962,000</u> | <u>-</u> | <u>2,962,000</u> | <u>-</u> |
| Bonus Density Fee/Park | 520,000 | - | - | - | - |
| xxx-3611000 Interest Income | 94,487 | 50,000 | 130,000 | 70,000 | 20,000 |
| Total Capital Projects Revenues | <u>3,808,277</u> | <u>4,959,520</u> | <u>2,081,320</u> | <u>6,455,700</u> | <u>1,496,180</u> |
| Other Financing Sources | | | | | |
| 000-3810001 Transfer from General Fund | 494,611 | 11,841,900 | 6,870,460 | 7,348,360 | (4,493,540) |
| 000-3810201 Transfer from Debt Service Fund | - | 21,000,000 | 20,000,000 | - | (21,000,000) |
| Transfers from Other Funds Total | <u>494,611</u> | <u>32,841,900</u> | <u>26,870,460</u> | <u>7,348,360</u> | <u>(25,493,540)</u> |
| Total Capital Projects Revenues & Other Financing Sources | <u>4,302,888</u> | <u>37,801,420</u> | <u>28,951,780</u> | <u>13,804,060</u> | <u>(23,997,360)</u> |
| Expenditures | | | | | |
| Physical Environment Expenditures | 88,256 | - | - | - | - |
| Transportation Expenditures | 376,509 | 11,099,020 | 2,314,060 | 10,974,410 | (124,610) |
| General Government Expenditures | 29,846 | 26,000,000 | 24,686,400 | 1,283,750 | (24,716,250) |
| Total Capital Project Expenditures | <u>494,611</u> | <u>37,099,020</u> | <u>27,000,460</u> | <u>12,258,160</u> | <u>(24,840,860)</u> |
| Net Change in Fund Balance | <u>\$ 3,808,277</u> | <u>702,400</u> | <u>1,951,320</u> | <u>1,545,900</u> | <u>843,500</u> |
| Prior Year Surplus/Beginning Fund Balance | | <u>8,990,000</u> | <u>9,135,240</u> | <u>11,086,560</u> | <u>2,096,560</u> |
| Projected End of Year Surplus/Fund Balance | | <u>\$ 9,692,400</u> | <u>\$ 11,086,560</u> | <u>\$ 12,632,460</u> | <u>\$ 2,940,060</u> |

¹ Impact Fee revenue reflects the growth model projections which provided data regarding future development within the Village.

Village of Estero
Fiscal Year 2019-2020
Capital Improvement Projects

Draft 9/18/19

| | Budgeted Total Projects | Fund Source | Estimated Expended To Date | CIP Budget FY 19-20 | CIP Budget FY 20-21 | CIP Budget FY 21-22 | CIP Budget FY 22-23 | CIP Budget FY 23-24 | 5 Year Total Projects | CIP Budget Thereafter | Total Project Cost |
|--|-------------------------------|----------------|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|--------------------------|
| Debt Service & Debt Reduction | | | | | | | | | | | |
| Debt Service - General Fund | | GF | 1,006,790 | 1,415,800 | 1,415,800 | 1,415,800 | 1,415,800 | 1,415,800 | 7,079,000 | 5,663,200 | 13,748,990 |
| Debt Reduction - General Fund | | GF | 4,000,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 5,500,000 | 3,404,500 | 12,904,500 |
| Village Debt Service & Debt Reduction Total | | | 5,006,790 | 2,515,800 | 2,515,800 | 2,515,800 | 2,515,800 | 2,515,800 | 12,579,000 | 9,067,700 | 26,653,490 |
| Roadway Improvement Projects: | | | | | | | | | | | |
| Estero Parkway Improvements (US41-Three Oaks) | 9,300,000 | GF | 2,000,000 | 4,534,000 | - | - | - | - | 4,534,000 | - | 6,534,000 |
| | | GT | - | 570,000 | - | - | - | - | 570,000 | - | 570,000 |
| | | LDOT | - | 2,196,000 | - | - | - | - | 2,196,000 | - | 2,196,000 |
| Park/School New Roadway (Phase 1 & 3) | 4,929,020 | Rd I | - | 488,900 | 4,440,120 | - | - | - | 4,929,020 | - | 4,929,020 |
| River Ranch Road Improvements | 2,100,320 | GF | - | 301,450 | 310,495 | 1,488,375 | - | - | 2,100,320 | - | 2,100,320 |
| Broadway W. Ave Improvements (US 41-West) | 1,350,550 | GF | - | - | - | - | 762,800 | - | 762,800 | - | 762,800 |
| | | GT | - | - | 252,950 | 334,800 | - | - | 587,750 | - | 587,750 |
| Williams Road Widening (US41 - Via Coconut) | 2,786,300 | Rd I | - | - | - | - | 740,570 | 2,045,730 | 2,786,300 | - | 2,786,300 |
| Corkscrew Road Widening (Ben Hill to Bella Terra) | 37,584,200 | Lee County | - | 1,015,000 | 17,901,320 | - | 18,667,880 | - | 37,584,200 | - | 37,584,200 |
| Corkscrew Road W.Street Lights (US 41-I-75) | 2,217,460 | GF | - | - | - | - | - | - | - | 2,217,460 | 2,217,460 |
| Corkscrew Road E.Street Lights (Ben Hill-Bella Terra) | 3,249,720 | GF | - | - | - | - | - | - | - | 3,249,720 | 3,249,720 |
| Williams Road Street Lights (US 41-Three Oaks) | 1,738,850 | GF | - | - | - | - | - | - | - | 1,738,850 | 1,738,850 |
| Via Coconut Pt Street Lights | 3,130,780 | GF | - | - | - | - | - | - | - | 3,130,780 | 3,130,780 |
| Intersection Improvements Projects: | | | | | | | | | | | |
| Williams Road west of US41 Intersection Improvements (Walgreens) | 1,814,310 | GT | 80,000 | 338,500 | 348,660 | - | - | - | 687,160 | - | 767,160 |
| | | GF | - | - | - | 1,047,150 | - | - | 1,047,150 | - | 1,047,150 |
| Williams Road Estero High Turn Lane | 600,400 | GT | 50,000 | 550,400 | - | - | - | - | 550,400 | - | 600,400 |
| Coconut Road /US-41 Intersection Improvements | 559,800 | GT | - | - | - | 195,515 | 364,285 | - | 559,800 | - | 559,800 |
| North Point Railroad Crossing | 1,180,000 | GT | - | - | - | - | - | - | - | 1,180,000 | 1,180,000 |
| Corkscrew-I75 Interchange Improvements | 12,765,730 | FDOT | - | 12,765,730 | - | - | - | - | 12,765,730 | - | 12,765,730 |
| Corkscrew-US 41 Intersection Improvements | 533,370 | LDOT & FDOT | - | - | - | - | - | - | - | 533,370 | 533,370 |
| Corkscrew-Corkscrew Woodland Blvd. Intersection Improvements | 31,860 | Lee County | - | - | - | - | - | - | - | 31,860 | 31,860 |
| Corkscrew-Three Oaks Pkwy. Intersection Improvements | 626,230 | Lee County | - | - | - | - | - | - | - | 626,230 | 626,230 |
| Ben Hill Griffin Pkwy-Corkscrew Road Intersection Improvements | 327,100 | Lee County | - | - | - | - | - | - | - | 327,100 | 327,100 |
| Coconut Road-Spring Creek Roundabout | 1,266,490 | GT | - | - | - | - | - | - | - | 1,266,490 | 1,266,490 |
| Corkscrew Road-Estero Town Commons Signal | 568,850 | Developer | - | - | 368,850 | - | - | - | 368,850 | - | 368,850 |
| | | GF | 125,000 | 75,000 | - | - | - | - | 75,000 | - | 200,000 |

GT=Gas Tax, Rd I=Road Impact Fees, GF=General Fund, RPI=Regional Park Impact Fees, LDOT=Lee County Dept of Transportation, MPO=Metropolitan Planning Organization, and FDOT=Florida Dept of Transportation

Village of Estero
Fiscal Year 2019-2020
Capital Improvement Projects

Draft 9/18/19

| | Budgeted Total Projects | Fund Source | Estimated Expended To Date | CIP Budget FY 19-20 | CIP Budget FY 20-21 | CIP Budget FY 21-22 | CIP Budget FY 22-23 | CIP Budget FY 23-24 | 5 Year Total Projects | CIP Budget Thereafter | Total Project Cost |
|---|-------------------------------|----------------|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|--------------------------|
| US41-Pelican Sound Intersection Improvements | 783,990 | Developer | - | - | - | - | - | - | - | 783,990 | 783,990 |
| US41-Williams Rd Intersection Improvements | 220,220 | GT | - | - | - | - | - | 220,220 | 220,220 | - | 220,220 |
| Bicycle and Pedestrian Improvements Projects: | | | | | | | | | | | |
| Coconut Road Crosswalks | 82,000 | GF | 10,000 | 72,000 | - | - | - | - | 72,000 | - | 82,000 |
| Via Coconut Point Roundabouts Bicycle Improvements | 549,760 | GF | - | - | - | - | - | - | - | 549,760 | 549,760 |
| Broadway W Shared Use Path | 1,426,380 | GF | - | - | - | - | - | - | - | 1,426,380 | 1,426,380 |
| Broadway E Shared Use Path | 654,400 | GF | - | - | - | 245,700 | - | 408,700 | 654,400 | - | 654,400 |
| Sandy Lane Shared Use Path | 1,728,950 | GF | - | - | 438,780 | - | 1,290,170 | - | 1,728,950 | - | 1,728,950 |
| Coconut Road Sidewalk (Oakwild to Via Coconut) | 1,034,270 | GF | - | - | - | - | - | - | - | 1,034,270 | 1,034,270 |
| Corkscrew Road Shared Use Path (3 Oaks-Sandy) | 4,151,350 | GF | - | - | - | - | 557,280 | 3,594,070 | 4,151,350 | - | 4,151,350 |
| Corkscrew Road Bike Lanes & Sidewalks | 14,934,080 | GF | - | - | - | - | - | - | - | 14,934,080 | 14,934,080 |
| Williams Road Bike Lanes & Sidewalks | 1,319,340 | GF | - | 258,000 | - | 1,061,340 | - | - | 1,319,340 | - | 1,319,340 |
| Corkscrew Palms Blvd. Sidewalk | 86,610 | Lee County | - | - | - | - | - | - | - | 86,610 | 86,610 |
| Landscaping & Beautification Projects: | | | | | | | | | | | |
| US41 Median Landscaping | 1,360,590 | FDOT GF | - | 766,000 | - | - | - | - | 766,000 | - | 766,000 |
| | | | 209,530 | 385,060 | - | - | - | - | 385,060 | - | 594,590 |
| US41 Shoulder Landscaping | 4,070,290 | GF | - | - | - | - | - | - | - | 4,070,290 | 4,070,290 |
| Corkscrew Road Landscape Improvements (US-41 to I-75) | 5,368,940 | GF | 100,000 | - | - | - | - | - | - | 5,268,940 | 5,368,940 |
| Via Coconut Point Landscape Improvements (Williams-Coconut) | 2,266,920 | GF | - | 309,100 | 1,957,820 | - | - | - | 2,266,920 | - | 2,266,920 |
| Three Oaks Parkway Landscape Improvements (Excluding Brooks) | 7,318,010 | GF | - | - | - | - | - | - | - | 7,318,010 | 7,318,010 |
| Ben Hill Griffin Pkwy Landscape Improvements | 2,598,240 | GF | - | 130,000 | - | 2,468,240 | - | - | 2,598,240 | - | 2,598,240 |
| Williams Road Landscape Improvements | 1,505,320 | GF | - | - | 122,570 | 1,382,750 | - | - | 1,505,320 | - | 1,505,320 |
| Corkscrew Road Landscape Improvements (I-75 to East Village boundary) | 5,389,180 | GF | - | - | - | - | - | - | - | 5,389,180 | 5,389,180 |
| Corkscrew-I75 Interchange Landscaping | 4,098,140 | FDOT GF | - | - | - | - | - | - | - | 3,663,550 | 3,663,550 |
| | | | - | - | - | - | - | - | - | 434,590 | 434,590 |
| Monument Sign/Estero Branding | 130,000 | GF | 130,000 | - | - | - | - | - | - | - | 130,000 |
| US-41 Monument Signs | 148,320 | GF | - | - | 148,320 | - | - | - | 148,320 | - | 148,320 |
| I-75 Monument Signs | 220,500 | GF | - | - | - | 220,500 | - | - | 220,500 | - | 220,500 |
| Three Oaks Parkway Monument Signs | 142,140 | GF | - | - | 142,140 | - | - | - | 142,140 | - | 142,140 |
| Ben Hill Griffin Monument Sign | 75,600 | GF | - | - | - | 75,600 | - | - | 75,600 | - | 75,600 |
| Corkscrew Road Monument Sign | 77,760 | GF | - | - | - | - | 77,760 | - | 77,760 | - | 77,760 |

GT=Gas Tax, Rd I=Road Impact Fees, GF=General Fund, RPI=Regional Park Impact Fees, LDOT=Lee County Dept of Transportation, MPO=Metropolitan Planning Organization, and FDOT=Florida Dept of Transportation

Village of Estero
Fiscal Year 2019-2020
Capital Improvement Projects

Draft 9/18/19

| | | Funding Provided Through September 30, 2019 | Funding Provided FY 19-20 | Funding Provided FY 20-21 | Funding Provided FY 21-22 | Funding Provided FY 22-23 | Funding Provided FY 23-24 | Funding Required 10/1/19 Through 9/30/24 | Funding Required CIP Thereafter | Funding Required Total Project Cost | | |
|--|------------|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------------|-------------------------------------|------------|-------------|
| Parks & Recreation Projects: | | | | | | | | | | | | |
| Estero Community Park Expansion | 2,456,240 | Developer | - | 100,000 | - | - | - | 100,000 | - | 100,000 | | |
| | | CPI | - | 1,178,120 | - | - | - | 1,178,120 | - | 1,178,120 | | |
| | | RPI | - | 1,178,120 | - | - | - | 1,178,120 | - | 1,178,120 | | |
| Estero on the River | 27,514,830 | GF | 4,716,250 | 1,283,750 | - | - | - | 1,283,750 | 1,514,830 | 7,514,830 | | |
| | | Debt | 20,000,000 | - | - | - | - | - | - | 20,000,000 | | |
| Koreshan State Park Boat Ramp Improvements | 309,000 | GF | - | 309,000 | - | - | - | 309,000 | - | 309,000 | | |
| Building Projects: | | | | | | | | | | | | |
| Public Works Storage Facility | 123,600 | GT | - | 123,600 | - | - | - | 123,600 | - | 123,600 | | |
| Land Acquisitions: | | | | | | | | | | | | |
| Sun Trail | 12,000,000 | GF | - | - | 2,550,000 | - | - | 2,550,000 | - | 2,550,000 | | |
| | | Debt | - | - | 9,450,000 | - | - | 9,450,000 | - | 9,450,000 | | |
| River Oaks Preserve | 900,000 | Unfunded | - | - | - | - | - | 900,000 | 900,000 | 900,000 | | |
| Pinewood Property (along Corkscrew Rd) | 1,800,000 | Unfunded | - | - | - | - | - | 1,800,000 | 1,800,000 | 1,800,000 | | |
| Estero High School/Community Park Parcel | 3,500,000 | Unfunded | - | - | - | - | - | 3,500,000 | 3,500,000 | 3,500,000 | | |
| Projects Total | | | | | | | | | | | | |
| | | 199,006,310 | | 27,420,780 | 26,038,890 | 29,067,915 | 20,438,120 | 22,795,545 | 6,268,720 | 104,609,190 | 66,976,340 | 199,006,310 |
| Less Lee County and Florida Dept of Transportation Projects | | | | - | 13,780,730 | 17,901,320 | - | 18,667,880 | - | 50,349,930 | 1,605,170 | 51,955,100 |
| | | | | 27,420,780 | 12,258,160 | 11,166,595 | 20,438,120 | 4,127,665 | 6,268,720 | 54,259,260 | 65,371,170 | 147,051,210 |
| Less Other Governmental Entity Participation on Village Projects | | | | - | 2,962,000 | - | - | - | - | 2,962,000 | 3,663,550 | 6,625,550 |
| Less Developer Contributions | | | | - | - | 468,850 | - | - | - | 468,850 | 783,990 | 1,252,840 |
| Total Capital Projects | | | | 27,420,780 | 9,296,160 | 10,697,745 | 20,438,120 | 4,127,665 | 6,268,720 | 50,828,410 | 60,923,630 | 139,172,820 |
| GT=Gas Tax, Rd I=Road Impact Fees, GF=General Fund, RPI=Regional Park Impact Fees, LDOT=Lee County Dept of Transportation, MPO=Metropolitan Planning Organization, and FDOT=Florida Dept of Transportation | | | | | | | | | | | | |
| Capital Projects By Funding Source | | | | | | | | | | | | |
| General Fund | | GF= | 7,290,780 | 7,348,360 | 3,429,125 | 10,539,655 | 2,688,010 | 4,002,770 | 28,007,920 | 52,277,140 | 87,575,840 | |
| Gas Tax Funds | | GT= | 130,000 | 1,458,900 | 472,260 | 448,465 | 699,085 | 220,220 | 3,298,930 | 2,446,490 | 5,875,420 | |
| Road Impact Fees | | Rd I= | - | 488,900 | 4,440,120 | - | 740,570 | 2,045,730 | 7,715,320 | - | 7,715,320 | |
| Community Park Impact Fees | | CPI= | - | - | 1,178,120 | - | - | - | 1,178,120 | - | 1,178,120 | |
| Regional Park Impact Fees | | RPI= | - | - | 1,178,120 | - | - | - | 1,178,120 | - | 1,178,120 | |
| Debt Proceeds | | Debt= | 20,000,000 | - | - | 9,450,000 | - | - | 9,450,000 | - | 29,450,000 | |
| Unfunded | | Unfunded= | - | - | - | - | - | - | - | 6,200,000 | 6,200,000 | |
| Total Capital Projects | | | | 27,420,780 | 9,296,160 | 10,697,745 | 20,438,120 | 4,127,665 | 6,268,720 | 50,828,410 | 60,923,630 | 139,172,820 |
| Cumulative Allocation to Reserves | | | 5,124,700 | 5,596,700 | | | | | | | | |
| Number of months of operating expenditures accumulated | | | 10.0 | 12.0 | | | | | | | | |