

Village of Estero
Fiscal Year 2020-2021
Budget Highlights

Budget Draft 9/23/20

Summarized below are the activity by Fund Type:

	Actual 2018-2019	Budget 2019-2020	Estimated 2019-2020	Budget 2020-2021	+ / (-) over Budget
General Fund					
Revenue ¹	\$ 13,374,615	\$ 12,793,580	\$ 12,396,410	\$ 11,563,340 ¹	\$ (1,230,240)
Expenditures	<u>4,335,279</u>	<u>5,744,670</u>	<u>4,722,569</u>	<u>5,922,210</u>	<u>177,540</u>
Operating Excess	9,039,336	7,048,910	7,673,841	5,641,130	(1,407,780)
Debt Service/Issuance Cost	1,058,288	1,415,800	1,415,200	1,415,800	-
Debt Reduction	4,000,000	1,100,000	1,100,000	1,100,000	-
Capital Projects Funding	<u>5,488,307</u>	<u>7,776,600</u>	<u>6,761,033</u>	<u>3,044,660</u>	<u>(4,731,940)</u>
Excess (Deficit)	<u>(1,507,259)</u>	<u>(3,243,490)</u>	<u>(1,602,392)</u>	<u>80,670</u>	<u>3,324,160</u>
Special Revenue: Building Permit Fees Fund					
Revenue ¹	1,023,569	1,020,100	1,127,300	998,300 ¹	(21,800)
Expenditures	<u>898,904</u>	<u>1,138,830</u>	<u>1,238,430</u>	<u>1,089,800</u>	<u>(49,030)</u>
Excess (Deficit)	<u>124,665</u>	<u>(118,730)</u>	<u>(111,130)</u>	<u>(91,500)</u>	<u>27,230</u>
Debt Service Fund					
Revenue ¹	40,555	-	39,290	10,000 ¹	10,000
Proceeds from Sale of Asset ²	-	996,690 ²	996,690 ²	-	(996,690)
Debt Proceeds	20,000,000	-	-	-	-
Debt Service ²	-	996,690 ²	996,690 ²	-	(996,690)
Debt Reduction	4,000,000	1,100,000	1,100,000	1,100,000	-
Capital Projects Funding	<u>20,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>	<u>(1,000,000)</u>
Excess (Deficit)	<u>4,040,555</u>	<u>100,000</u>	<u>139,290</u>	<u>1,110,000</u>	<u>1,010,000</u>
Capital Projects Fund					
Revenue ¹	2,404,141	6,455,700	2,306,800	4,233,090 ¹	(2,222,610)
Capital Projects Funding	<u>-</u>	<u>7,491,620</u>	<u>4,145,840</u>	<u>6,319,570</u>	<u>(1,172,050)</u>
Excess (Deficit)	<u>2,404,141</u>	<u>(1,035,920)</u>	<u>(1,839,040)</u>	<u>(2,086,480)</u>	<u>(1,050,560)</u>
	<u>\$ 5,062,102</u>	<u>\$ (4,298,140)</u>	<u>\$ (3,413,272)</u>	<u>\$ (987,310)</u>	<u>\$ 3,310,830</u>

¹ Revenue projections remain uncertain as the result of the continued impacts of Covid-19 and, if needed, budgeted revenue amounts will be adjusted as future collections data becomes available. Capital Projects fund revenue includes approximately \$3.1 million of non-recurring capital projects funding from a local government and private developer contributions.

² In 2019-2020, the Village sold a parcel of Estero of the River property. The proceeds from the sale of this surplus property totaled \$996,690 and were required to be applied to the bank loan that funded the acquisition of the property.

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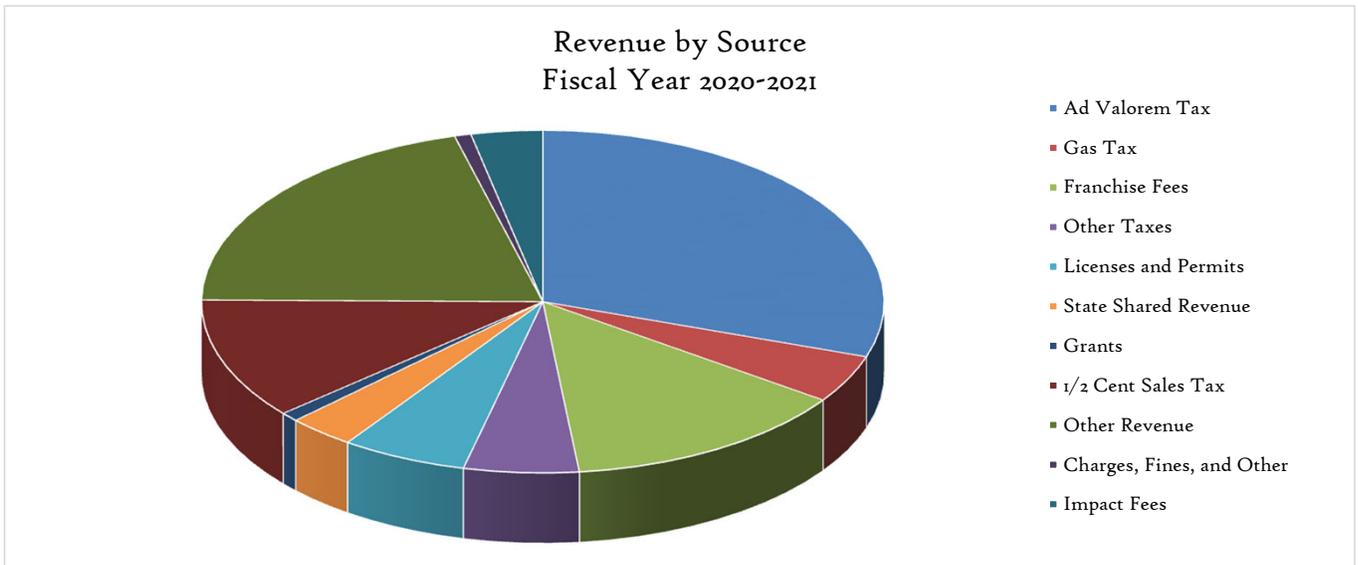
The following schedule represents a summary of Revenues by Category: ¹

	Actual 2018-2019	Budget 2019-2020	% of Total	Estimated 2019-2020	Budget 2020-2021	% of Total	+ / (-) over Requested
Ad Valorem Tax	\$ 4,955,864	\$ 5,006,000	24.7%	\$ 5,006,000	\$ 5,075,000	30.2%	\$ 69,000
Gas Tax	935,653	928,000	4.6%	802,800	748,500	4.5%	(179,500)
Franchise Fees	2,333,614	2,226,000	11.0%	2,290,400	2,291,500	13.6%	65,500
Communication Svcs Tax	866,260	807,000	4.0%	891,700	891,700	5.3%	84,700
Other Taxes	23,047	22,500	0.1%	21,900	21,900	0.1%	(600)
Licenses, Permits and Fees	1,020,666	1,020,100	5.0%	1,125,100	998,800	5.9%	(21,300)
State Shared Revenue	765,371	754,000	3.7%	667,300	535,700	3.2%	(218,300)
Half-Cent Sales Tax	2,742,569	2,730,000	13.5%	2,424,900	1,919,800	11.4%	(810,200)
Other State & Local Revenue	151,919	2,346,020	11.6%	153,620	2,353,180 ²	14.0%	7,160
Grants	234,542	777,860	3.8%	777,860	146,350	0.9%	(631,510)
Charges for Service	195,212	158,500	0.8%	176,830	130,800	0.8%	(27,700)
Impact Fees	1,830,982	3,030,700	15.0%	1,102,000	570,000	3.4%	(2,460,700)
Investment Earnings	680,028	372,400	1.8%	349,890	85,400	0.5%	(287,000)
Other Revenue and Developer Contributions	<u>107,153</u>	<u>90,300</u>	<u>0.4%</u>	<u>79,500</u>	<u>1,036,100</u> ²	<u>6.2%</u>	<u>945,800</u>
Total Revenues ¹	16,842,880	20,269,380	<u>100.0%</u>	15,869,800	16,804,730 ¹	<u>100.0%</u>	(3,464,650)
Transfers from Other Funds	30,546,595	11,292,400		10,276,233	5,560,460		(5,731,940)
Proceeds from Debt	20,000,000	-		-	-		-
Proceeds from Sale of Asset	-	996,690		996,690	-		(996,690)
Beginning Fund Balance	<u>30,986,020</u>	<u>32,924,940</u>		<u>36,048,122</u>	<u>32,634,850</u>		<u>(290,090)</u>
Total Sources of Funds	<u>\$ 98,375,495</u>	<u>\$ 65,483,410</u>		<u>\$ 63,190,845</u>	<u>\$ 55,000,040</u>		<u>\$(10,483,370)</u>

Included in the categories above is revenue restricted for use on roads, parks and building inspections. The Village's restricted revenue totals approximately \$2.6 million (15% of total revenues) and is included in the above amounts as follows: Gas Tax of \$748,500, Building Fees of \$997,300 State Shared Revenue-Fuel Tax of \$123,400, Grants of \$146,350, and Impact Fees of \$570,000.

¹ Revenue projections remain uncertain as the result of the continued impacts of Covid-19 and, if needed, budgeted revenue amounts will be adjusted as future collections data becomes available.

² Other State and local revenue of approximately \$2.2 million and developer contributions of \$974,600 are non-recurring capital projects funding.



Village of Estero
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Budget Highlights

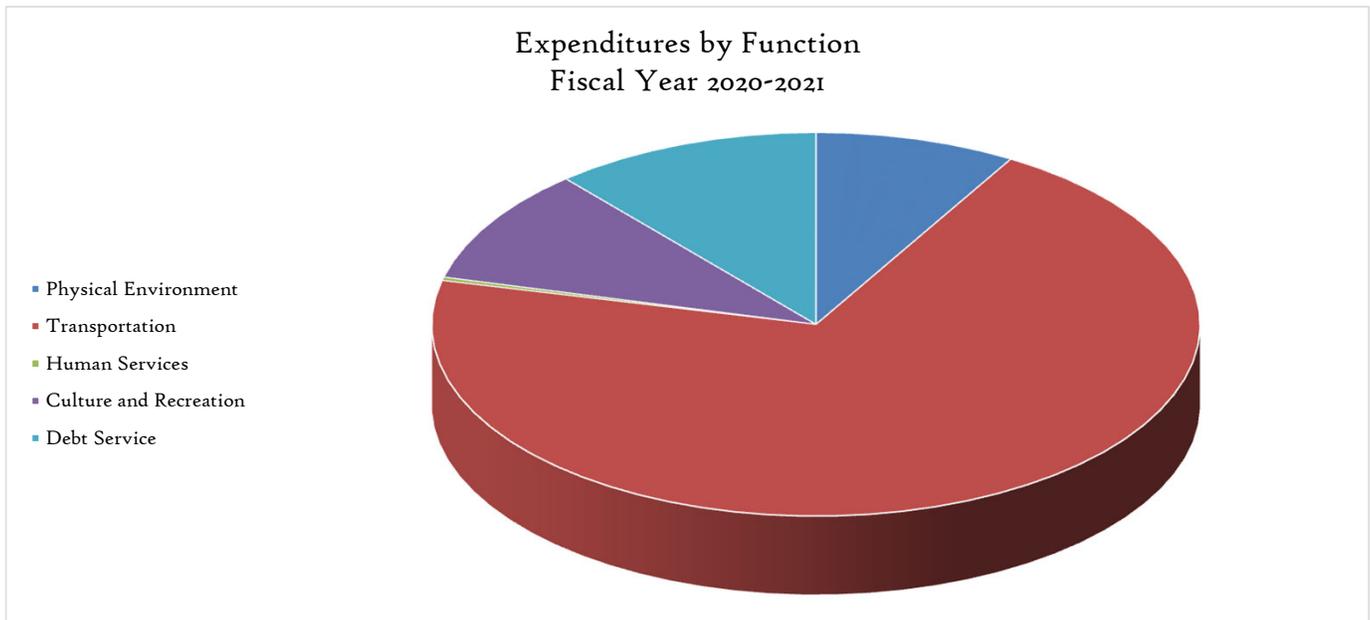
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The following schedule represents a summary of *Expenditures by Function*: ²

	Actual 2018-2019	Budget 2019-2020	% of Total	Estimated 2019-2020	Budget 2020-2021	% of Total	+ / (-) over Requested
General Government (51x)	\$ 27,867,689	\$ 8,015,543	31.4%	\$ 5,981,502	\$ 3,859,710	21.8%	\$ (4,155,833)
Public Safety (52x)	1,064,991	1,341,890	5.2%	1,475,470	1,324,860	7.4%	(17,030)
Physical Environment (53x)	113,160	305,000	1.2%	360,570	1,072,900	6.0%	767,900
Transportation (54x)	1,513,739	13,385,487	52.4%	9,920,980	8,850,670	49.7%	(4,534,817)
Human Services (56x)	33,879	38,000	0.1%	37,940	38,000	0.2%	-
Culture and Recreation (57x)	129,032	65,800	0.3%	91,410	1,230,100	6.9%	1,164,300
Debt Service (517) ¹	<u>1,058,288</u>	<u>2,412,490</u> ¹	<u>9.4%</u>	<u>2,411,890</u> ¹	<u>1,415,800</u>	<u>8.0%</u>	<u>(996,690)</u>
<i>Total Expenditures</i>	31,780,778	25,564,210	<u>100.0%</u>	20,279,762	17,792,040	<u>100.0%</u>	(7,772,170)
Transfers to Other Funds	30,546,595	11,292,400		10,276,233	5,560,460		(5,731,940)
Projected Ending Fund Balance	<u>36,048,122</u>	<u>28,626,800</u>		<u>32,634,850</u>	<u>31,647,540</u>		<u>3,020,740</u>
Total Uses of Funds	<u>\$ 98,375,495</u>	<u>\$ 65,483,410</u>		<u>\$ 63,190,845</u>	<u>\$ 55,000,040</u>		<u>\$ (10,483,370)</u>
Full Time Equivalent Positions	<u>11.0</u>	<u>11.0</u>		<u>11.0</u>	<u>11.0</u>		<u>-</u>
Contract Full Time Equivalent Positions	<u>12.5</u>	<u>12.0</u>		<u>12.0</u>	<u>12.0</u>		<u>-</u>

¹ In 2019-2020, the Village sold a parcel of Estero of the River property. The proceeds from the sale of this surplus property totaled \$996,690 and were required to be applied to the bank loan that funded the acquisition of the property.

² Expenditure Functions are as required by the Florida State Chart of Accounts.



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The following schedule represents a summary of *Expenditures by Cost Center* :

	Actual 2018-2019	Budget 2019-2020	% of Total	Estimated 2019-2020	Budget 2020-2021	% of Total	+ / (-) over Amended
Village Council	\$ 146,862	\$ 165,200	0.6%	\$ 147,470	\$ 165,200	1.1%	\$ -
Village Manager	516,814	654,760	2.6%	551,450	699,760	3.9%	45,000
Village Attorney	576,821	297,000	1.2%	272,400	277,000	1.6%	(20,000)
Village Clerk	196,589	192,000	0.8%	165,400	269,700	1.5%	77,700
Finance	338,652	370,100	1.4%	361,690	389,500	2.2%	19,400
Community Development							
Development	514,468	707,900	2.8%	497,830	565,400	3.2%	(142,500)
Planning, Zoning & Development Review	351,154	397,000	1.6%	297,340	398,800	2.2%	1,800
Code Compliance	153,512	171,200	0.7%	150,900	171,200	1.0%	-
Animal Control	33,879	38,000	-	37,940	38,000	0.2%	-
Public Works							
Physical Environment and Natural Resources	112,001	305,000	1.2%	360,570	700,900	3.9%	395,900
Transportation	673,435	1,411,397	5.5%	1,092,930	998,440	5.6%	(412,957)
Information Technologies	149,862	204,283	0.8%	172,530	187,800	1.1%	(16,483)
Law Enforcement	8,728	21,860	0.1%	16,630	53,860	0.3%	32,000
Parks & Recreation	124,032	65,800	0.3%	91,410	90,100	0.5%	24,300
General Governmental Operations	434,623	733,170	2.9%	436,569	906,550	5.1%	173,380
Disaster Services	<u>3,847</u>	<u>10,000</u>	0.0%	<u>69,510</u>	<u>10,000</u>	0.1%	<u>-</u>
Operating Expenditures	4,335,279	5,744,670	22.5%	4,722,569	5,922,210	33.5%	177,540
Building Permit Fees	898,904	1,138,830	4.5%	1,238,430	1,089,800	6.1%	(49,030)
Debt Service ¹	1,058,288	2,412,490 ¹	9.4%	2,411,890 ¹	1,415,800	8.0%	(996,690)
Capital Projects	<u>25,488,306</u>	<u>16,268,220</u>	<u>63.6%</u>	<u>11,906,873</u>	<u>9,364,230</u>	<u>52.4%</u>	<u>(6,903,990)</u>
Total Expenditures	31,780,777	25,564,210	<u>100.0%</u>	20,279,762	17,792,040	<u>100.0%</u>	(7,772,170)
Transfers to Other Funds	30,546,595	11,292,400		10,276,233	5,560,460		(5,731,940)
Projected Ending Fund Balance	<u>36,048,122</u>	<u>28,626,800</u>		<u>32,634,850</u>	<u>31,647,540</u>		<u>3,020,740</u>
Total Uses of Funds	<u>\$ 98,375,494</u>	<u>\$ 65,483,410</u>		<u>\$ 63,190,845</u>	<u>\$ 55,000,040</u>		<u>\$ (10,483,370)</u>

¹ In 2019-2020, the Village sold a parcel of Estero of the River property. The proceeds from the sale of this surplus property totaled \$996,690 and were required to be applied to the bank loan that funded the acquisition of the property.

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	General Fund	Special Revenue	Debt Service	Capital Projects	Total Governmental Funds
Prior Year Surplus/Beginning Fund Balance Revenues ¹	\$ 18,162,060	\$ 592,590	\$ 4,179,850	\$ 9,700,350	\$ 32,634,850
Ad Valorem Tax	5,075,000	-	-	-	5,075,000
Gas Tax	432,500	-	-	316,000	748,500
Franchise Fees	2,291,500	-	-	-	2,291,500
Communication Services Tax	891,700	-	-	-	891,700
Other Taxes	21,900	-	-	-	21,900
Licenses and Permits	1,500	997,300	-	-	998,800
Intergovernmental Revenues	2,624,540	-	-	2,330,490	4,955,030
Charges for Services	130,800	-	-	-	130,800
Impact Fees	-	-	-	570,000	570,000
Investment Earnings	32,400	1,000	10,000	42,000	85,400
Other Miscellaneous Revenues	61,500	-	-	974,600	1,036,100
Total Revenues ¹	<u>11,563,340</u>	<u>998,300</u>	<u>10,000</u>	<u>4,233,090</u>	<u>16,804,730</u>
Other Financing Sources					
Transfers from Other Funds	-	-	2,515,800	3,044,660	5,560,460
Total Sources of Funds	<u>\$ 29,725,400</u>	<u>\$ 1,590,890</u>	<u>\$ 6,705,650</u>	<u>\$ 16,978,100</u>	<u>\$ 55,000,040</u>
Expenditures					
General Government	\$ 3,859,710	\$ -	\$ -	\$ -	\$ 3,859,710
Public Safety	235,060	1,089,800	-	-	1,324,860
Physical Environment	700,900	-	-	372,000	1,072,900
Transportation	998,440	-	-	7,852,230	8,850,670
Human Services	38,000	-	-	-	38,000
Culture and Recreation	90,100	-	-	1,140,000	1,230,100
Debt Service	-	-	1,415,800	-	1,415,800
Total Expenditures	<u>5,922,210</u>	<u>1,089,800</u>	<u>1,415,800</u>	<u>9,364,230</u>	<u>17,792,040</u>
Surplus (deficit)	<u>5,641,130</u>	<u>(91,500)</u>	<u>(1,405,800)</u>	<u>(5,131,140)</u>	<u>(987,310)</u>
Other Financing Uses					
Transfers to Other Funds	5,560,460	-	-	-	5,560,460
Change in Fund Balance	80,670	(91,500)	1,110,000	(2,086,480)	(987,310)
Fund Balances					
Unassigned and Reserved for:					
Operating Reserves at 12 months	5,922,300	-	-	-	5,922,300
Litigation Defense Reserve	670,000	-	-	-	670,000
Major Road Maintenance Reserve	309,000	-	-	-	309,000
Capital Projects	11,341,430	-	-	-	11,341,430
Debt Reduction	-	-	5,289,850	-	5,289,850
Restricted for Capital Projects:					
Road Impact Fees	-	-	-	6,249,200	6,249,200
Gas Tax Construction or Resurfacing	-	-	-	1,115,810	1,115,810
Public Land Acquisition	-	-	-	148,860	148,860
Park Impact Fees and Park Entrance	-	-	-	100,000	100,000
Building Permit Fees Surplus	-	501,090	-	-	501,090
Total Ending Fund Balance	<u>18,242,730</u>	<u>501,090</u>	<u>5,289,850</u>	<u>7,613,870</u>	<u>31,647,540</u>
Total Use of Funds	<u>\$ 29,725,400</u>	<u>\$ 1,590,890</u>	<u>\$ 6,705,650</u>	<u>\$ 16,978,100</u>	<u>\$ 55,000,040</u>

¹ Revenue projections remain uncertain as the result of the continued impacts of Covid-19 and, if needed, budgeted revenue amounts will be adjusted as future collections data becomes available.

Village of Estero
Fiscal Year 2020-2021
General Fund Revenue Summary

Fund 001 General Fund		Actual	Budget	Estimated	Budget	+ /(-) over
		2018-2019	2019-2020	2019-2020	2020-2021	Budget
3110000	Ad Valorem Taxes ¹	4,955,863	5,006,000	5,006,000	5,075,000	69,000
3152000	Local Communication Services Tax	866,260	807,000	891,700	891,700	84,700
3160000	Business Tax - Estero Portion	23,047	22,500	21,900	21,900	(600)
	Taxes Total	5,845,170	5,835,500	5,919,600	5,988,600	153,100
3124100	Local Option Gas Tax-1 to 6 Cent	540,668	535,000	464,000	432,500	(102,500)
	Gas Tax Total	540,668	535,000	464,000	432,500	(102,500)
3231000	Franchise Fees-FPL Electric	2,169,292	2,070,000	2,130,400	2,130,400	60,400
3237000	Franchise Fees-Solid Waste	164,322	156,000	160,000	161,100	5,100
	Franchise Fees Total	2,333,614	2,226,000	2,290,400	2,291,500	65,500
3290000	Right of Way Permits	1,450	2,400	1,300	1,500	(900)
	Licenses & Permits Total	1,450	2,400	1,300	1,500	(900)
	State Shared Revenues					
3351200	Revenue Sharing-Sales Tax Portion	589,035	575,000	516,200	412,300	(162,700)
3351201	Revenue Sharing-Fuel Tax Portion	176,336	179,000	151,100	123,400	(55,600)
3351400	Mobile Home License Tax	2,934	1,500	2,800	2,800	1,300
3351500	Alcohol Beverage Licenses	33,913	30,000	32,300	32,300	2,300
3351800	Half-cent Sales Tax	2,742,569	2,730,000	2,424,900	1,919,800	(810,200)
33x5000	FEMA	230,558	-	-	-	-
3354901	Florida DOT-US41 Light Maint	115,072	118,520	118,520	122,080	3,560
3373000	Marine Patrol Grant (WCIND)	3,984	11,860	11,860	11,860	-
	Intergovernmental Total	3,894,401	3,645,880	3,257,680	2,624,540	(1,021,340)
3413000	Impact Fee Administrative Fees	60,714	50,000	42,630	20,000	(30,000)
3413000	Cost Recovery-Administrative Fees	8,850	10,000	10,000	10,000	-
3419000	Development/Zoning-Fixed Fees	64,124	50,000	49,200	45,000	(5,000)
3419009	Cost Recovery-Professional Svcs	46,612	47,000	40,000	48,800	1,800
3439000	Code Comp & Contractor License	14,912	1,500	35,000	7,000	5,500
	Charges for Service Total	195,212	158,500	176,830	130,800	(27,700)
3590000	Fine and Forfeitures	790	300	500	500	200
	Fines & Forfeitures Total	790	300	500	500	200
3611000	Interest Income	456,947	300,000	207,100	32,400	(267,600)
	Interest Income Total	456,947	300,000	207,100	32,400	(267,600)
3620000	Rents and Royalties	45,903	60,000	54,000	36,000	(24,000)
3699000	Other Miscellaneous Revenue	60,460	30,000	25,000	25,000	(5,000)
	Miscellaneous Revenue Total	106,363	90,000	79,000	61,000	(29,000)
	Total General Fund Revenues ²	\$ 13,374,615	\$ 12,793,580	\$ 12,396,410	\$ 11,563,340	\$ (1,230,240)

¹ Budget 2020-2021 revenue was based upon the property taxable value as of July 1, 2020, \$6,913,761,445, with millage rate of 0.7726 tax rate per \$1,000 of taxable value and budgeted at a 95% collection rate.

² Revenue projections remain uncertain as the result of the continued impacts of Covid-19 and, if needed, budgeted revenue amounts will be adjusted as future collections data becomes available.

Fiscal Year 2020-2021
General Fund Expenditure Summary

	Actual 2018-2019	Budget 2019-2020	Estimated 2019-2020	Budget 2020-2021	+ / (-) over Budget
Personal Services	\$ 1,512,781	\$ 1,644,100	\$ 1,636,516	\$ 1,736,400	\$ 92,300
Operating Expenditures	2,822,498	3,998,087	3,028,853	4,175,810	177,723
Capital Outlay	-	102,483	57,200	10,000	(92,483)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating Expenditures	4,335,279	5,744,670	4,722,569	5,922,210	177,540
Transfers to Debt Service & Reduction	5,058,288	2,515,800	2,515,200	2,515,800	-
Transfers to Capital Projects	5,488,307	7,776,600	6,761,033	3,044,660	(4,731,940)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$14,881,874</u>	<u>\$ 16,037,070</u>	<u>\$ 13,998,802</u>	<u>\$ 11,482,670</u>	<u>\$ (4,554,400)</u>
Full Time Equivalent Positions	11.0	11.0	11.0	11.0	-
Contract Full Time Equivalent Positions	6.0	6.0	6.0	6.0	-
<i>Expenditures by Cost Center:</i>					
Village Council	\$ 146,862	\$ 165,200	\$ 147,470	\$ 165,200	\$ -
Village Manager	516,814	654,760	551,450	699,760	45,000
Village Attorney	576,821	297,000	272,400	277,000	(20,000)
Village Clerk	196,589	192,000	165,400	269,700	77,700
Finance	338,652	370,100	361,690	389,500	19,400
<i>Community Development</i>					
Development Services	514,468	707,900	497,830	565,400	(142,500)
Planning, Zoning & Development	351,154	397,000	297,340	398,800	1,800
Code Compliance	153,512	171,200	150,900	171,200	-
Animal Control	33,879	38,000	37,940	38,000	-
<i>Public Works</i>					
Physical Environment/Natural Resources	112,001	305,000	360,570	700,900	395,900
Transportation	673,435	1,411,397	1,092,930	998,440	(412,957)
Information Technologies	149,862	204,283	172,530	187,800	(16,483)
Law Enforcement	8,728	21,860	16,630	53,860	32,000
Parks & Recreation	124,032	65,800	91,410	90,100	24,300
General Government Operations	434,623	733,170	436,569	906,550	173,380
Disaster Services	3,847	10,000	69,510	10,000	-
Transfers to Debt Service & Reduction	5,058,288	2,515,800	2,515,200	2,515,800	-
Transfers to Capital Projects	5,488,307	7,776,600	6,761,033	3,044,660	(4,731,940)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$14,881,874</u>	<u>\$ 16,037,070</u>	<u>\$ 13,998,802</u>	<u>\$ 11,482,670</u>	<u>\$ (4,554,400)</u>
<i>Expenditures by Function: ¹</i>					
General Government (51x)	\$ 3,225,845	\$ 3,721,413	\$ 2,902,679	\$ 3,859,710	138,297
Public Safety (52x)	166,087	203,060	237,040	235,060	32,000
Physical Environment (53x)	112,001	305,000	360,570	700,900	395,900
Transportation (54x)	673,435	1,411,397	1,092,930	998,440	(412,957)
Human Services (56x)	33,879	38,000	37,940	38,000	-
Culture & Recreation (57x)	124,032	65,800	91,410	90,100	24,300
Transfers to Debt Service & Reduction	5,058,288	2,515,800	2,515,200	2,515,800	-
Transfers to Capital Projects	5,488,307	7,776,600	6,761,033	3,044,660	(4,731,940)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$14,881,874</u>	<u>\$ 16,037,070</u>	<u>\$ 13,998,802</u>	<u>\$ 11,482,670</u>	<u>\$ (4,554,400)</u>

¹ Expenditure Functions are as required by the Florida State Chart of Accounts.

Village of Estero
Fiscal Year 2020-2021
Village Council Expenditures

Budget Draft 9/23/20

Function: Village Council is the elected governing body of the Village, providing policy direction to the Administration. Estero has a seven-member Council elected at large for four-year terms to represent each of the Village's seven districts. Elections are on a staggered basis every two years, with three seats being elected at one election and the other four the following election. The Village Council then appoints its own Mayor and Vice Mayor from among the Councilmembers. Village Council also appoints a Village Attorney, Village Clerk, and Village Manager. Estero is a Council-Manager form of government where the Village Council is the legislative arm and the Village Manager is the administrative arm.

Fund	001 General Fund	Cost Center	100 Village Council	Transaction	511 Legislative		
			Actual	Budget	Estimated	Budget	+ / (-) over
			<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>Budget</u>
511100	Executive Salaries		124,277	124,300	124,280	124,300	-
511200	FICA Taxes		9,507	9,600	9,510	9,600	-
5112400	Workers Compensation		284	400	260	300	(100)
5112500	Unemployment Compensation		1,598	1,900	2,000	2,000	100
			-	-	-	-	-
	Total Personal Services		<u>135,666</u>	<u>136,200</u>	<u>136,050</u>	<u>136,200</u>	-
5114000	Travel & Per Diem ¹		4,042	22,000	3,980	22,000	-
5115400	Books, Pub, Memberships ²		4,966	5,000	5,440	5,000	-
5115500	Training ¹		2,188	2,000	2,000	2,000	-
			-	-	-	-	-
	Total Operating Expenditures		<u>11,196</u>	<u>29,000</u>	<u>11,420</u>	<u>29,000</u>	-
			-	-	-	-	-
	Village Council Expenditures		<u>\$ 146,862</u>	<u>\$ 165,200</u>	<u>\$ 147,470</u>	<u>\$ 165,200</u>	<u>\$ -</u>
			-	-	-	-	-
	Full Time Equivalent Positions		-	-	-	-	-

¹ Travel and Per Diem and Training line items include \$3,000 per Village Council Member and \$3,000 for Ethics training.

² Books, Publications and Memberships include Florida League of Cities and Southwest Florida League of Cities memberships.

Village of Estero
Fiscal Year 2020-2021
Village Manager Expenditures

Budget Draft 9/23/20

Function: The Village Manager, as the Chief Operations Officer of the Village, is responsible for various functions assigned by the Village's Charter. These include overseeing the implementation and administration of policies set by the Village Council, directing and supervising all departments, and overseeing the day-to-day activities of the municipality. Administrative duties include agenda preparation, coordination and review of the annual operating and capital improvement budgets, facilitation of Village communications, and implementation of sound management practices. The Village Manager's office has the responsibility to ensure the needs and concerns of the community and the Village organization are properly addressed. To accomplish this, the manager is involved in community, county, regional and state issues, as well as supporting and guiding the Village organization.

Fund	001 General Fund	Cost Center	200 Village Manager	Transaction	512 Executive		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2018-2019	2019-2020	2019-2020	2020-2021	Budget
5121100	Executive Salaries		186,361	196,800	197,730	204,700	7,900
5121101	Car Allowance		7,220	7,200	7,200	7,200	-
5121200	Regular Salaries & Wages		133,930	138,700	148,700	162,400	23,700
5122100	FICA Taxes		21,026	22,100	24,320	24,400	2,300
5122200	Retirement Contributions		30,263	31,900	32,910	38,600	6,700
5122300	Insurance		77,677	79,500	76,560	84,000	4,500
5122400	Workers Compensation		702	900	610	800	(100)
5122500	Unemployment Compensation		833	900	730	900	-
			-	-	-	-	-
	Total Personal Services		458,012	478,000	488,760	523,000	45,000
5123150	Miscellaneous Professional Svcs ²		5,806	75,000	4,750	75,000	-
5123401	Communication Svcs		31,500	32,760	32,130	32,760	-
5123450	Miscellaneous Contractual Svcs ³		-	35,000	-	35,000	-
5124000	Travel & Per Diem ⁴		1,118	12,000	6,930	12,000	-
5124810	Public Relations		14,916	15,000	16,150	15,000	-
5125400	Books, Pub, Membership ⁵		2,500	3,000	2,360	3,000	-
5125500	Training ⁴		2,962	4,000	370	4,000	-
			-	-	-	-	-
	Total Operating Expenditures		58,802	176,760	62,690	176,760	-
			-	-	-	-	-
	Village Manager Expenditures		\$ 516,814	\$ 654,760	\$ 551,450	\$ 699,760	\$ 45,000
			-	-	-	-	-
	Full Time Equivalent Positions		<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>-</u>

² Miscellaneous Professional Services funds available for potential future services, such as Community Survey.

³ Miscellaneous Contractual Services for unanticipated future service needs.

⁴ Travel and Per Diem and Training will provide for conference attendance for the Village Manager and Assistant to the Village Manager.

⁵ Books, Publications and Memberships include International City/County Management Association (ICMA) & Florida City/County Management Association (FCCMA) memberships.

Fiscal Year 2020-2021

Village Attorney Expenditures

Function: Village legal services provide lawful representation and advice to the Village Council, Village Manager, Village departments, as well as Village ad-hoc boards and committees in a high quality and cost-effective manner. Services are rendered by Village Attorneys contracted through selected firms. Village Council employs special counsel for specific representation.

Fund	001 General Fund	Cost Center	210 Village Attorney	Transaction	514 Legal Counsel					
						Actual	Budget	Estimated	Budget	+ / (-) over
						<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>Budget</u>
Professional Services										
5143100	Village Attorney					137,919	150,000	144,840	150,000	-
5143101	Land Use Legal					50,870	85,000	81,070	85,000	-
5143102	Comprehensive Plan Legal					246,192	25,000	2,340	15,000	(10,000)
5143103	Code Compliance Legal					12,062	12,000	15,430	12,000	-
5143104	Land Development Code Legal					12,742	25,000	15,450	15,000	(10,000)
5143105	Miscellaneous Legal					31,869	-	8,000	-	-
5143150	Other Special Legal ²					85,167	-	5,270	-	-
						-	-	-	-	-
Total Operating Expenditures						<u>576,821</u>	<u>297,000</u>	<u>272,400</u>	<u>277,000</u>	<u>(20,000)</u>
						-	-	-	-	-
Village Attorney Expenditures						<u>\$ 576,821</u>	<u>\$ 297,000</u>	<u>\$ 272,400</u>	<u>\$ 277,000</u>	<u>\$ (20,000)</u>
Full Time Equivalent Positions						-	-	-	-	-

² As approved in Ordinance 2019-01, the Litigation Reserve balance for 2020-2021 will be fully funded at \$670,000.

Village of Estero
Fiscal Year 2020-2021
Village Clerk Expenditures

Budget Draft 9/23/20

Function: The Village Clerk provides administrative services to the Council; records minutes of Village Council. The Clerk manages Village elections; coordinates advisory board member appointment process; is responsible for advertising public hearings; maintains official minute books, ordinances, resolutions, contracts, and responds to public records requests.

Fund	001 General Fund	Cost Center	220 Village Clerk	Transaction	513 Administration		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2018-2019	2019-2020	2019-2020	2020-2021	Budget
5131200	Regular Salaries & Wages		104,299	126,500	131,210	131,600	5,100
5132100	FICA Taxes		7,947	9,700	10,020	10,100	400
5132200	Retirement Contributions		8,496	9,100	8,830	10,500	1,400
5132300	Insurance		13,688	14,100	13,480	15,000	900
5132400	Workers Compensation		263	400	260	300	(100)
5132500	Unemployment Compensation		503	600	430	600	-
			-	-	-	-	-
	Total Personal Services		135,196	160,400	164,230	168,100	7,700
	Contractual Services						
5133450	Miscellaneous Contractual Srvcs		23,826	-	-	-	-
5133401	Codification		-	25,000	-	25,000	-
5133410	Elections		32,379	-	-	70,000	70,000
5134000	Travel & Per Diem ³		-	1,000	-	1,000	-
5134800	Legal Notices ⁴		4,761	5,000	1,000	5,000	-
5135400	Books, Pub, Memberships		370	500	170	500	-
5135500	Training ³		57	100	-	100	-
			-	-	-	-	-
	Total Operating Expenditures		61,393	31,600	1,170	101,600	70,000
			-	-	-	-	-
	Village Clerk Expenditures		\$ 196,589	\$ 192,000	\$ 165,400	\$ 269,700	\$ 77,700
			-	-	-	-	-
	Full Time Equivalent Positions		<u>1.5</u>	<u>1.5</u>	<u>1.5</u>	<u>1.5</u>	<u>-</u>

³ Travel and Per Diem and Training line items include conference attendance for the Village Clerk.

⁴ Legal Notice cost as required for Ordinances, Truth in Millage Compliance (TRIM) and other required advertisements.

Village of Estero
Fiscal Year 2020-2021
Finance Expenditures

Budget Draft 9/23/20

Function: Finance is responsible for the fiscal management of the Village, procurement, and human resources. The department is custodian of all Village funds. Responsibilities include budget preparation, budget administration on a day-to-day basis, the preparation of periodic and annual financial statements, developing and administering personnel policies and for risk management services.

Fund	<i>001 General Fund</i>	Cost Center	<i>230 Finance</i>	Transaction			<i>513 Financial</i>
			Actual	Budget	Estimated	Budget	+ / (-) over
			<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>Budget</u>
5131200	Regular Salaries & Wages		244,106	272,200	267,590	283,100	10,900
5132100	FICA Taxes		18,465	20,900	20,370	21,700	800
5132200	Retirement Contributions		10,719	11,400	11,620	13,100	1,700
5132300	Insurance		21,834	22,600	21,190	23,700	1,100
5132400	Workers Compensation		527	700	430	600	(100)
5132500	Unemployment Compensation		925	1,100	790	1,100	-
			-	-	-	-	-
	Total Personal Services		<u>296,576</u>	<u>328,900</u>	<u>321,990</u>	<u>343,300</u>	<u>14,400</u>
	Accounting and Auditing Services						
5133200	Accounting Services ²		1,200	5,000	-	5,000	-
5133201	Auditing & Actuarial Services		36,930	33,000	36,500	38,000	5,000
5134000	Travel & Per Diem ⁴		1,258	1,200	1,200	1,200	-
5135400	Books, Pub, Memberships		1,113	800	800	800	-
5135500	Training ⁴		1,575	1,200	1,200	1,200	-
			-	-	-	-	-
	Total Operating Expenditures		<u>42,076</u>	<u>41,200</u>	<u>39,700</u>	<u>46,200</u>	<u>5,000</u>
			-	-	-	-	-
	Finance Expenditures		<u>338,652</u>	<u>370,100</u>	<u>361,690</u>	<u>389,500</u>	<u>19,400</u>
	Less Impact Administrative Fees 1.5%		<u>(30,357)</u>	<u>(25,000)</u>	<u>(21,315)</u>	<u>(10,000)</u>	<u>(15,000)</u>
			<u>\$ 308,295</u>	<u>\$ 345,100</u>	<u>\$ 340,375</u>	<u>\$ 379,500</u>	<u>\$ 34,400</u>
	Full Time Equivalent Positions		<u>2.5</u>	<u>2.5</u>	<u>2.5</u>	<u>2.5</u>	<u>-</u>

² Budgeted for future accounting, procurement, human resources or other financial services.

⁴ Travel and Per Diem and Training line items include funding for 40 hours per year of continuing education as required to maintain Florida Certified Public Accounting (CPA) License.

Fiscal Year 2020-2021

Development Services Expenditures

Function: The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Development services operate within the Community Development Department.

Fund	001 General Fund	Cost Center	239 Development Services	Transaction	515 Planning		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2018-2019	2019-2020	2019-2020	2020-2021	Budget
5151200	Regular Salaries & Wages		186,111	180,300	188,760	187,500	7,200
5152100	FICA Taxes		14,053	13,800	14,350	14,400	600
5152200	Retirement Contributions		16,329	17,200	17,210	19,700	2,500
5152300	Insurance		32,374	35,500	32,090	37,300	1,800
5152400	Workers Compensation		2,348	2,300	2,330	2,300	-
5152500	Unemployment Compensation		755	600	670	600	-
	Total Personal Services		251,970	249,700	255,410	261,800	12,100
	Professional Services						
5153100	Planning Initiative		-	-	-	-	-
5153103	Land Development Code		77,430	127,000	80,000	40,000	(87,000)
5153104	Comprehensive Plan/Land		-				-
	Development Regulations		75,687	40,000	17,000	30,000	(10,000)
5153105	Growth Model Services		5,500	10,000	-	10,000	-
5153106	Development Services Manager		37,515	85,000	40,000	85,000	-
5153150	Miscellaneous Professional Srvcs		31,577	65,000	5,210	65,000	-
5153409	Economic Development		27,500	60,000	30,000	60,000	-
5154000	Travel & Per Diem ³		772	2,000	2,000	2,000	-
5154800	Legal Notices-Planning and Zoning		1,311	6,000	5,410	6,000	-
5155400	Books, Pub, Memberships		4,639	5,000	5,000	5,000	-
5155500	Training ³		567	1,000	600	600	(400)
	Total Operating Expenditures		262,498	401,000	185,220	303,600	(97,400)
5156400	Capital Outlay ⁴		-	57,200	57,200	-	(57,200)
	Total Capital Outlay		-	57,200	57,200	-	(57,200)
	Development Services Expenditures		514,468	707,900	497,830	565,400	(142,500)
	Less Impact Administrative Fees 1.5%		(30,357)	(25,000)	(21,315)	(10,000)	(15,000)
	Less Cost Recovery Administrative Fees		(8,850)	(10,000)	(10,000)	(10,000)	-
	Total Financial Impact of Development Services		\$ 475,261	\$ 672,900	\$ 466,515	\$ 545,400	\$ (157,500)
	Full Time Equivalent Positions		2.0	2.0	2.0	2.0	-
	Contract Full Time Equivalent Positions		1.0	1.0	1.0	1.0	-

³ Travel and Per Diem and Training line items include funding for continuing education for two planning staff members.

⁴ Capital outlay provides for the acquisition and implementation of Community Development software and is allocated to the Building Fee Fund at 73% and 27% is budgeted in the General Fund above with total budgeted cost of \$211,530 consisting of \$154,330 for acquisition and \$57,200 annual maintenance cost.

Fiscal Year 2020-2021

Planning, Zoning & Development Services Expenditures

Function: The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Development services operate within the Community Development Department.

Fund	001 General Fund	Cost Center	240 Planning, Zoning & Development	Transaction	515 Planning		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2018-2019	2019-2020	2019-2020	2020-2021	Budget
5151200	Regular Salaries & Wages ¹		22,919	42,200	31,069	43,900	1,700
5152100	FICA Taxes ¹		1,729	3,300	2,367	3,400	100
5152400	Workers Compensation ¹		-	1,200	-	1,200	-
5152500	Unemployment Compensation ¹		-	300	-	300	-
	Total Personal Services		24,648	47,000	33,436	48,800	1,800
	Professional Services						
5153109	Cost Recovery Svcs ¹		21,964	-	6,632	-	-
	Contractual Services		-				
5153400	Planning & Zoning Svcs		304,542	350,000	257,272	350,000	-
5153401	Development Review Svcs		-	-	-	-	-
	Total Operating Expenditures		326,506	350,000	263,904	350,000	-
	Planning, Zoning & Development Review Services Expenditures		351,154	397,000	297,340	398,800	1,800
	Less Cost Recovery-Professional Svcs ¹		(46,612)	(47,000)	(40,000)	(48,800)	1,800
	Less Development/Zoning-Fixed Fees		(64,124)	(50,000)	(49,200)	(45,000)	(5,000)
	Total Financial Impact of Planning, Zoning & Development Review Services		\$ 240,418	\$ 300,000	\$ 208,140	\$ 305,000	\$ (1,400)
	Full Time Equivalent Positions		0.5	0.5	0.5	0.5	-
	Contract Full Time Equivalent Positions		3.0	3.0	3.0	3.0	-

¹ Cost recovery services are offset by cost recovery professional services fees paid by applicants and have a \$0 net financial impact.

Fiscal Year 2020-2021

Code Compliance Services Expenditures

Function: Code Compliance perform inspections through-out the Village to ensure compliance with the rules and regulations and is operated as part of the Community Development Department. Code Compliance officers perform inspections for zoning and nuisance code violations to include overgrown grass, or other request for inspections.

Fund	<i>001 General Fund</i>	Cost Center	<i>247 Code Compliance</i>	Transaction	<i>524 Protective Inspections</i>		
			Actual	Budget	Estimated	Budget	+ / (-) over
			<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>Budget</u>
Professional Services							
5243100	Special Magistrate Services		12,665	16,000	14,910	16,000	-
Contractual Services							
5243400	Code Compliance		140,430	154,000	135,400	154,000	-
5244903	Other Charges-Filing Fees		417	1,200	590	1,200	-
			-	-	-	-	-
	Total Operating Expenditures		<u>153,512</u>	<u>171,200</u>	<u>150,900</u>	<u>171,200</u>	-
			-	-	-	-	-
	Code Compliance Services Expenditures		<u>153,512</u>	<u>171,200</u>	<u>150,900</u>	<u>171,200</u>	-
	Revenue Collected by Code Enforcement		<u>(14,912)</u>	<u>(1,500)</u>	<u>(35,000)</u>	<u>(7,000)</u>	<u>(5,500)</u>
	Total Financial Impact of Protective Inspections		<u>\$ 138,600</u>	<u>\$ 169,700</u>	<u>\$ 115,900</u>	<u>\$ 164,200</u>	<u>\$ (5,500)</u>
	Full Time Equivalent Positions		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	Contract Full Time Equivalent Positions		<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>-</u>

Village of Estero
 Fiscal Year 2020-2021
 Animal Control Expenditures

Budget Draft 9/23/20

Function: Animal Services are provided via an interlocal agreement with Lee County and provide animal control services through education, enforcement of laws and ordinances, community complaint resolution, and programs and services that include lost and found pets, adoptions, low-cost spay/neuter assistance and sheltering of stray and abused animals.

Fund	001 General Fund	Cost Center	250 Animal Control	Transaction	562 Human Services		
			Actual	Budget	Estimated	Budget	+ / (-) over
			<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>Budget</u>
Contractual Services							
	5623410	Lee County					
		Animal Control Services ¹	33,879	38,000	37,940	38,000	-
			-	-	-	-	-
		Total Operating Expenditures	<u>33,879</u>	<u>38,000</u>	<u>37,940</u>	<u>38,000</u>	-
			-	-	-	-	-
		Animal Control Expenditures	<u>\$ 33,879</u>	<u>\$ 38,000</u>	<u>\$ 37,940</u>	<u>\$ 38,000</u>	<u>\$ -</u>
		Full Time Equivalent Positions	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

¹ Staff is in negotiations with Lee County for municipal services.

Fiscal Year 2020-2021

Public Works Expenditures

Function: Public Works is responsible for maintenance, construction, operations and engineering support for the Village's infrastructure (includes roads, canals, bridges, storm water systems, etc.). It is also responsible for the preparation, implementation, execution and tracking of the capital improvement program. Citizens requests for action are addressed with timely responses.

Fund 001 General Fund		Cost Center 260 Public Works		Transaction 537 Physical Environment		
		Actual	Budget	Estimated	Budget	+ / (-) over
		<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>Budget</u>
Professional Services						
5373100	Flood Plain-Community Rating	1,125	-	29,250	150,000	150,000
5373103	Stormwater Master Plan	48,058	-	-	-	-
5373104	NPDES Compliance	17,653	10,000	5,830	5,000	(5,000)
5373105	Water Level & Water Quality	20,011	100,000	96,570	130,000	30,000
5373107	Water & Sewer Expansion	-	-	39,130	257,400	257,400
Contractual Services						
5373413	Estero River Maintenance	13,822	100,000	59,790	30,000	(70,000)
5373414	Coconut Road Drainage Improv	-	75,000	75,000	-	(75,000)
5373450	Miscellaneous Stormwater Maint	6,332	20,000	50,000	123,500	103,500
5378100	Water quality joint advocacy	5,000	-	5,000	5,000	5,000
		-	-	-	-	-
	Total Operating Expenditures	<u>112,001</u>	<u>305,000</u>	<u>360,570</u>	<u>700,900</u>	<u>395,900</u>
		-	-	-	-	-
	Public Works-Physical Environment Expenditures	<u>\$ 112,001</u>	<u>\$ 305,000</u>	<u>\$ 360,570</u>	<u>\$ 700,900</u>	<u>\$ 395,900</u>
	Full Time Equivalent Positions	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Village of Estero
Fiscal Year 2020-2021
Public Works Expenditures

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Function: Public Works is responsible for maintenance, construction, operations and engineering support for the Village's infrastructure (includes roads, canals, bridges, storm water systems, etc.). It is also responsible for the preparation, implementation, execution and tracking of the capital improvement program. Citizens requests for action are addressed with timely responses.

Fund	001 General Fund	Cost Center	265 Public Works		541 Transportation		+ / (-) over Budget
			Actual 2018-2019	Budget 2019-2020	Estimated 2019-2020	Budget 2020-2021	
5411200	Regular Salaries & Wages		154,734	179,400	172,240	186,600	7,200
5412100	FICA Taxes		11,057	13,800	12,940	14,300	500
5412200	Retirement Contributions		11,017	11,700	11,700	13,400	1,700
5412300	Insurance		28,588	33,500	34,380	35,200	1,700
5412400	Workers Compensation		4,651	4,900	4,750	5,100	200
5412500	Unemployment Compensation		666	600	630	600	-
Total Personal Services			210,713	243,900	236,640	255,200	11,300
Professional Services							
5413101	Traffic Counts		-	20,000	2,500	16,500	(3,500)
5413103	Coconut Traffic Study		28,043	-	1,480	-	-
5413104	Village Traffic Study		11,500	-	1,000	-	-
5413105	Bicycle & Pedestrian Study		13,648	-	-	-	-
5413106	Miscellaneous Professional Svcs		14,102	168,800	47,810	50,000	(118,800)
5413108	Capital Improvement Program Assistance		-	5,000	-	-	(5,000)
5413150	Miscellaneous Engineering Svcs		9,007	-	8,630	-	-
Contractual Services							
5413400	Miscellaneous Construction Svcs		15,662	60,000	-	60,000	-
541340x	Bridge, Guardrail & Handrail Maintenance		-	10,000	10,000	10,000	-
5413405	Irrigation Maintenance		11,728	20,000	26,190	-	(20,000)
5413406	Landscape Maintenance		28,533	144,000	32,040	138,600	(5,400)
5413407	Minor Paving Services		-	-	68,190	-	-
5413408	Mowing Maintenance		89,325	105,000	97,250	-	(105,000)
5413409	Roadside Ditch Maintenance		68,274	-	98,850	-	-
5413412	Street Light Maintenance		14,603	50,000	28,310	65,100	15,100
5413413	Street Sweeping Services		24,850	27,000	18,160	22,000	(5,000)
5413414	Traffic Sign Maintenance		6,043	20,000	5,620	-	(20,000)
5413415	Traffic Signal Maintenance		4,695	5,000	4,920	5,000	-
5413416	Right-of-Way Permit Review		500	15,000	5,060	15,000	-
5413417	Railroad Maintenance		18,000	18,000	18,000	18,000	-
5413420	Misc Bike Ped, Traffic Safety Landscape Proj		695	-	12,640	-	-
5413421	Sandy Lane Bridge Maint/Access		-	10,000	-	-	(10,000)
5413422	Resurfacing & Drainage-Poinciana & Trailside		45,808	415,447	311,590	103,870	(311,577)
to be assigned	Road Maintenance		-	-	-	120,000	120,000
to be assigned	US 41 Traffic Signal Maintenance		-	-	-	30,000	30,000
to be assigned	US 41 Landscape Maintenance		-	-	-	22,900	22,900
5414000	Travel & Per Diem		3,237	3,000	4,450	5,000	2,000
5414100	Communications		711	750	470	500	(250)
5414301	Utilities		31,294	45,000	32,060	35,270	(9,730)
5414400	Equipment & Leases		2,584	4,000	2,160	2,500	(1,500)
5414500	Street Light Insurance		12,857	15,000	15,000	16,500	1,500
5415200	Operating Supplies		4,112	3,000	2,560	3,000	-
5415400	Book, Pub, Memberships		2,111	1,500	-	1,500	-
5415500	Training		800	2,000	1,350	2,000	-
Total Operating Expenditures			462,722	1,167,497	856,290	743,240	(424,257)
Public Works-Transportation Expenditures			673,435	1,411,397	1,092,930	998,440	(412,957)
Less Gas Tax Collections-1 to 6 Cent ²			(540,668)	(535,000)	(464,000)	(432,500)	(102,500)
Less Shared Revenue-Fuel Tax Collections			(176,336)	(179,000)	(151,100)	(123,400)	(55,600)
Florida DOT-US41 Light Maint			(115,072)	(118,520)	(118,520)	(122,080)	3,560
Total Financial Impact of Public Works-Transportation			(158,641)	578,877	359,310	320,460	(567,497)
Full Time Equivalent Positions			1.5	1.5	1.5	1.5	-

² 1 to 6 cents Local Option Gas Tax, Florida Statute 336.025(7), and State Revenue Sharing-Fuel Tax, Florida Statute 206.605(2), are required to be spent on transportation expenditures and may be expended for maintenance.

Fiscal Year 2020-2021

Information Technologies Expenditures

Function: Information Technology services provide information technology support and solutions for the needs of the Village. IT services are contracted through a private service provider and are operated as part of the Community Development Department.

Fund	001 General Fund	Cost Center	270 Information Technologies (IT)	Transaction	513 Administration		
			Actual	Budget	Estimated	Budget	+ / (-) over
			<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>Budget</u>
Contractual Services							
5133400	Webmaster Services and Main		8,402	9,000	9,000	9,000	-
5133402	Software Licensing		27,417	25,000	30,000	30,000	5,000
5133403	IT and Geographic Information System (GIS) Services ¹		114,043	125,000	125,000	125,000	-
5133414	Technology Development Services		-	-	8,530	-	-
5135250	Small Tools & Equipment		-	-	-	13,800	13,800
			-	-	-	-	-
	Total Operating Expenditures		<u>149,862</u>	<u>159,000</u>	<u>172,530</u>	<u>177,800</u>	<u>18,800</u>
5136400	Capital Outlay		-	45,283	-	10,000	(35,283)
			-	-	-	-	-
	Total Capital Outlay		<u>-</u>	<u>45,283</u>	<u>-</u>	<u>10,000</u>	<u>(35,283)</u>
			-	-	-	-	-
	Information Technologies Expenditures		<u>\$ 149,862</u>	<u>\$ 204,283</u>	<u>\$ 172,530</u>	<u>\$ 187,800</u>	<u>\$ (16,483)</u>
	Full Time Equivalent Positions		-	-	-	-	-
	Contract Full Time Equivalent Positions		<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>-</u>

Fiscal Year 2020-2021

Law Enforcement & Security Expenditures

Function: Law Enforcement and security consists of services contracted through Lee County Sherriff's office.

Fund	001 General Fund	Cost Center	280 Law Enforcement/ Security & 898 Marine	Transaction	521 Public Safety		
			Actual 2018-2019	Budget 2019-2020	Estimated 2019-2020	Budget 2020-2021	+ / (-) over Budget
Contractual Services							
208-5213410	Law Enforcement-Lee County		4,744	10,000	4,770	10,000	-
898-5213410	Marine Patrol		3,984	11,860	11,860	43,860	32,000
			-	-	-	-	-
	Total Operating Expenditures		8,728	21,860	16,630	53,860	32,000
			-	-	-	-	-
	Law Enforcement/Security-Public Safety Expenditures		\$ 8,728	\$ 21,860	\$ 16,630	\$ 53,860	\$ 32,000
	West Coast Inland Navigation District (WCIND) Grant		3,984	11,860	11,860	11,860	-
			-	-	-	-	-
	Total Financial Impact of Law Enforcement/Security-Public Safety		12,712	33,720	28,490	65,720	32,000
	Full Time Equivalent Positions		-	-	-	-	-

Village of Estero
 Fiscal Year 2020-2021
 Parks and Recreation Expenditures

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Function: Parks and Recreation will be responsible for future park facilities located within the Village. Currently, the Village does not own or operate any park facilities.

Fund	001 General Fund	Cost Center 601 Parks & Recreation	Transaction 572 Parks & Recreation	Actual <u>2018-2019</u>	Budget <u>2019-2020</u>	Estimated <u>2019-2020</u>	Budget <u>2020-2021</u>	+ / (-) over <u>Budget</u>
Professional Services								
5723101	Park Master Plan			124,032	45,000	45,000	-	(45,000)
<i>Happahatchee Operating Expenditures:</i>								
5723401	YMCA Operating Agreement			-	20,800	20,800	63,000	42,200
5724300	Utilities			-	-	4,530	6,000	6,000
5724400	Equipment Rent & Leases			-	-	1,080	1,100	1,100
5724600	Repairs & Maintenance			-	-	20,000	20,000	20,000
				-	-	-	-	-
Parks & Recreation Expenditures				<u>\$ 124,032</u>	<u>\$ 65,800</u>	<u>\$ 91,410</u>	<u>\$ 90,100</u>	<u>\$ 24,300</u>
Full Time Equivalent Positions				-	-	-	-	-

General Government Operations Expenditures

Function: General Government Operations include cost of Village administrative operations which are not allocated to the special revenue or capital project funds.

Fund	001 General Fund	Cost Center	800 General Government Operations	Transaction	513 Administration		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2018-2019	2019-2020	2019-2020	2020-2021	Budget
Professional Services							
5133102	Lobbying Services		30,000	30,000	30,000	30,000	-
Contractual Services							
5133402	State Alcohol Service Charge		9,038	7,700	9,400	9,500	1,800
5133403	Tax Collector-Local Bus Tax		3,721	2,000	3,750	3,750	1,750
5133404	Audio Visual Services		19,269	46,000	26,810	46,000	-
5133450	Miscellaneous Contractual Svcs		9,500	250,000	-	250,000	-
5134100	Communications		4,847	5,000	4,050	5,000	-
5134200	Freight & Postage		3,342	3,500	2,170	3,500	-
5134300	Utilities		15,194	17,500	14,790	17,500	-
5134400	Equipment Rental & Leases		6,559	9,000	9,580	10,000	1,000
5134403	Office Lease-Corkscrew Palms ¹		232,888	240,000	230,020	257,400	17,400
5134500	Insurance		60,048	63,000	77,880	78,700	15,700
5134600	Equipment Repair & Maint		19,846	20,000	14,697	20,000	-
5134700	Printing		-	1,500	292	1,500	-
5134909	Contingency		-	18,470	-	154,200	135,730
5135100	Office Supplies		5,762	6,500	4,876	6,500	-
5135200	Operating Supplies		14,329	11,000	8,254	11,000	-
5135400	Books, Pub, Memberships		280	2,000	-	2,000	-
			-	-	-	-	-
General Government Operations Expenditures			\$ 434,623	\$ 733,170	\$ 436,569	\$ 906,550	\$ 173,380
Full Time Equivalent Positions			-	-	-	-	-

¹ The Village has a lease agreement for 11,165 square feet of office space which provides a location for the Village administration and community development offices. The lease's initial eight (8) year term will end on February 28, 2024 with the option to renew for three additional terms of five years. Also, the lease includes an option to purchase currently at \$4,120,000 with the purchase price increasing 3% annually and expiring February 28, 2021.

Village of Estero
Fiscal Year 2020-2021

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Disaster Response Expenditures

Function: Disaster Services operations include debris removal, flood mitigation and other disaster response and preparedness related cost.

Fund	001 General Fund	Cost Center	899 Disaster Services	Transaction	525 Emergency Services					
						Actual	Budget	Estimated	Budget	+ / (-) over
						<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>Budget</u>
5253100	Professional Services					-	-	-	-	-
5253110	Disaster Preparedness Services					3,847	10,000	-	10,000	-
5253400	Debris Removal					-	-	69,510	-	-
						<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	Disaster Services Expenditures					<u>\$ 3,847</u>	<u>\$ 10,000</u>	<u>\$ 69,510</u>	<u>\$ 10,000</u>	<u>\$ -</u>
	Full Time Equivalent Positions					<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Village of Estero
Fiscal Year 2020-2021
Transfers

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Fund 001 General Fund	Cost Center 000 Transfers	Actual <u>2018-2019</u>	Budget <u>2019-2020</u>	Estimated <u>2019-2020</u>	Budget <u>2020-2021</u>	+ / (-) over <u>Budget</u>
Other Financing Uses						
5810020	Transfers to Debt Service & Reduction	5,058,288	2,515,800	2,515,200	2,515,800	-
5810300	Transfers to Capital Projects	5,488,307	7,776,600	6,761,033	3,044,660	(4,731,940)
		-	-	-	-	-
Total Transfers to Other Funds		\$ 10,546,595	\$ 10,292,400	\$ 9,276,233	\$ 5,560,460	\$ (4,731,940)

Village of Estero
Fiscal Year 2020-2021
Building Permit Fees Fund

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Function: The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Building permit services operate within the Community Development Department.

Fund 110 Building Permit Fees		Cost Center 245 Building		Transaction	524 Public Safety	
		Actual 2018-2019	Budget 2019-2020	Estimated 2019-2020	Budget 2020-2021	+ / (-) over Budget
Revenues ³						
3220000	Building Permits & Fees	998,784	1,000,000	1,095,000	979,000	(21,000)
3290000	Surcharge Fee Retained	2,889	2,700	2,300	3,300	600
3413002	Convenience Fees	<u>17,543</u>	<u>15,000</u>	<u>26,500</u>	<u>15,000</u>	<u>-</u>
	License & Permits Total	<u>1,019,216</u>	<u>1,017,700</u>	<u>1,123,800</u>	<u>997,300</u>	<u>(20,400)</u>
3611000	Interest Income	<u>4,353</u>	<u>2,400</u>	<u>3,500</u>	<u>1,000</u>	<u>(1,400)</u>
	Interest Income Total	<u>4,353</u>	<u>2,400</u>	<u>3,500</u>	<u>1,000</u>	<u>(1,400)</u>
Total Building Fee Fund Revenues ³		<u>1,023,569</u>	<u>1,020,100</u>	<u>1,127,300</u>	<u>998,300</u>	<u>(21,800)</u>
Expenditures						
5243400	Building Services Contract	780,446	864,000	954,100	954,100	90,100
5243402	Laserfiche Software	8,088	8,100	8,100	8,100	-
5243403	Information Technology (IT)					
	Contract Services	4,803	5,000	5,300	5,300	300
5243450	Inkforce Software	15,300	15,300	15,300	15,300	-
5244100	Communications	1,268	1,300	1,400	1,400	100
5244200	Freight & Postage	728	1,000	600	600	(400)
5244300	Utilities	3,933	3,300	3,000	3,000	(300)
5244400	Equipment Rental & Leases	8,808	8,500	9,800	9,800	1,300
5244403	Office Lease-Corkscrew	47,700	50,000	47,100	52,800	2,800
5244600	Repairs & Maintenance	2,391	2,500	3,800	3,800	1,300
5244901	Credit Card Fees	20,204	19,000	27,800	27,800	8,800
5245100	Office Supplies	3,431	4,000	3,000	3,000	(1,000)
5245200	Operating Supplies	2,704	2,500	4,800	4,800	2,300
		<u>898,904</u>	<u>984,500</u>	<u>1,084,100</u>	<u>1,089,800</u>	<u>105,300</u>
5246400	Capital Outlay ²	-	154,330	154,330	-	(154,330)
		<u>-</u>	<u>154,330</u>	<u>154,330</u>	<u>-</u>	<u>(154,330)</u>
Total Building Fee Fund Expenditures		<u>898,904</u>	<u>1,138,830</u>	<u>1,238,430</u>	<u>1,089,800</u>	<u>(49,030)</u>
Net Change in Fund Balance		<u>\$ 124,665</u>	<u>(118,730)</u>	<u>(111,130)</u>	<u>(91,500)</u>	<u>27,230</u>
Prior Year Surplus/Fund Balance			681,560	703,720	592,590	(88,970)
Projected End of Year Surplus/Fund Balance ¹			<u>\$ 562,830</u>	<u>\$ 592,590</u>	<u>\$ 501,090</u>	<u>\$ (61,740)</u>
Full Time Equivalent Positions		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Contract Full Time Equivalent Positions		<u>6.5</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>-</u>

¹ The Village is in compliance with Florida Statute 553.80(7) (a), as the projected end of year surplus carried forward does not exceed the average of its operating budget for enforcing the Florida Building Code for the previous four fiscal years of \$910,943.

² Capital outlay provides for the acquisition and implementation of Community Development department software and is allocated to Building Fee Fund at 73% with the remainder of 27% allocated to the General Fund with total budgeted cost of \$211,530 consisting of \$154,330 for acquisition and \$57,200 annual maintenance cost.

³ Revenue projections remain uncertain as the result of the continued impacts of Covid-19 and, if needed, budgeted revenue amounts will be adjusted as future collections data becomes available.

Village of Estero
Fiscal Year 2020-2021
Debt Service Fund

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Fund	<i>201 Debt Service Fund</i>				
	Actual	Budget	Estimated	Budget	+ / (-) over
	<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>Budget</u>
Revenues					
000-3611000 Interest Income	40,555	-	39,290	10,000	10,000
Interest Income Total	<u>40,555</u>	<u>-</u>	<u>39,290</u>	<u>10,000</u>	<u>10,000</u>
Other Financing Sources					
000-3810001 Transfer from General Fund	5,058,288	2,515,800	2,515,200	2,515,800	-
000-3640000 Proceeds from Sale of Asset	-	996,690	996,690	-	(996,690)
000-3840000 Proceeds from Debt Issue	<u>20,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Financing Sources:	<u>25,058,288</u>	<u>3,512,490</u>	<u>3,511,890</u>	<u>2,515,800</u>	<u>(996,690)</u>
<i>Total Debt Service Revenues & Other Financing Sources</i>	<u>25,098,843</u>	<u>3,512,490</u>	<u>3,551,180</u>	<u>2,525,800</u>	<u>(986,690)</u>
Expenditures					
General Government					
000-5177100 Principal Payments ¹	768,416	1,641,300	1,641,300	670,460	(970,840)
000-5177200 Interest Expenditures	238,372	771,190	770,590	745,340	(25,850)
000-5177300 Issuance Cost	<u>51,500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Debt Service Expenditures	<u>1,058,288</u>	<u>2,412,490</u>	<u>2,411,890</u>	<u>1,415,800</u>	<u>(996,690)</u>
Other Financing Uses					
000-5810300 Transfer to Capital Projects	<u>20,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>	<u>(1,000,000)</u>
Total Other Financing Uses:	<u>20,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>	<u>(1,000,000)</u>
<i>Total Debt Service Expenditures & Other Financing Uses</i>	<u>21,058,288</u>	<u>3,412,490</u>	<u>3,411,890</u>	<u>1,415,800</u>	<u>(1,996,690)</u>
Net Change in Fund Balance	<u>\$ 4,040,555</u>	<u>100,000</u>	<u>139,290</u>	<u>1,110,000</u>	<u>1,010,000</u>
Prior Year Surplus/Beginning Fund Balance		<u>4,000,000</u>	<u>4,040,560</u>	<u>4,179,850</u>	<u>179,850</u>
Projected End of Year Surplus/Fund Balance		<u>\$ 4,100,000</u>	<u>\$ 4,179,850</u>	<u>\$ 5,289,850</u>	<u>\$ 1,189,850</u>

First Horizon, formerly Capital Bank, Taxable Revenue Note, Series 2019:

Original issue amount: \$20,000,000

Purpose: Acquisition of 62 acres along Estero River

Principal outstanding at October 1, 2020

\$ 18,586,970

Additions (deletions)

(1,667,150)

Principal outstanding at September 30, 2021

\$ 16,919,820

Final maturity: May 1, 2029

Interest rate: 4.01%

Payments: Interest due semiannually on May 1 and November 1 with principal payments due annually on May 1.

Revenues pledged: Legally available non-ad valorem and other revenue

Funding Source: General Fund

Anti-dilution tests as outlined in Loan Agreement Section 2.02(f)(1) are based upon the prior two fiscal years and have been satisfied. Estimated 2019-2020 and budget 2020-2021 amounts have been reviewed and are projected to continue to satisfy the anti-dilution tests.

The Village does not have a legal debt limit.

¹ In 2019-2020, the Village sold a parcel of Estero of the River property. The proceeds from the sale of this surplus property totaled \$996,690 and were required to be applied to the Taxable Revenue Note, Series 2019, which funded the acquisition of the property.

Village of Estero
Fiscal Year 2020-2021
Capital Projects Fund

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Fund 300 Capital Projects	Actual 2018-2019	Budget 2019-2020	Estimated 2019-2020	Budget 2020-2021	+ / (-) over Budget
Revenues ¹					
266-3124200 Local Option Gas Tax-1 to 5 Cent	394,985	393,000	338,800	316,000	(77,000)
Gas Tax Total	<u>394,985</u>	<u>393,000</u>	<u>338,800</u>	<u>316,000</u>	<u>(77,000)</u>
990-3243100 Road-Residential	867,171	570,000	500,000	200,000	(370,000)
990-3243200 Road-Commercial	811,445	2,227,000	320,000	200,000	(2,027,000)
Road Impact Fees Total	<u>1,678,616</u>	<u>2,797,000</u>	<u>820,000</u>	<u>400,000</u>	<u>(2,397,000)</u>
995-3246101 Park-Residential	79,604	87,500	62,000	60,000	(27,500)
994-3246201 Park-Commercial	72,762	146,200	220,000	110,000	(36,200)
Park Impact Fees Total	<u>152,366</u>	<u>233,700</u>	<u>282,000</u>	<u>170,000</u>	<u>(63,700)</u>
Impact Fees Total	<u>1,830,982</u>	<u>3,030,700</u>	<u>1,102,000</u>	<u>570,000</u>	<u>(2,460,700)</u>
000-3344000 FL Dept of Transportation Funding	-	766,000	766,000	134,490	(631,510)
000-3374000 Lee County Estero Pkwy Funding	-	2,196,000	-	2,196,000	-
Intergovernmental /Grant Income Total	<u>-</u>	<u>2,962,000</u>	<u>766,000</u>	<u>2,330,490</u>	<u>(631,510)</u>
xxx-361000 Interest Income	178,173	70,000	100,000	42,000	(28,000)
xxx-3660000 Contributions-Private Source	-	-	-	974,600	974,600
Total Capital Projects Revenues ¹	<u>2,404,140</u>	<u>6,455,700</u>	<u>2,306,800</u>	<u>4,233,090</u>	<u>(2,222,610)</u>
Other Financing Sources					
000-3810001 Transfer from General Fund	5,488,307	7,776,600	6,761,033	3,044,660	(4,731,940)
000-3810201 Transfer from Debt Service Fund	20,000,000	1,000,000	1,000,000	-	(1,000,000)
Transfers from Other Funds Total	<u>25,488,307</u>	<u>8,776,600</u>	<u>7,761,033</u>	<u>3,044,660</u>	<u>(5,731,940)</u>
Total Capital Projects Revenues & Other Financing Sources	<u>27,892,447</u>	<u>15,232,300</u>	<u>10,067,833</u>	<u>7,277,750</u>	<u>(7,954,550)</u>
Expenditures					
700-541xxxx Roadway Improvements	459,941	9,090,030	6,613,030	4,130,760	(4,959,270)
710-541xxxx Intersection Improvements	213,901	963,900	697,540	1,391,600	427,700
720-541xxxx Bicycle and Pedestrian Projects	19,549	330,000	330,000	1,094,480	764,480
730-541xxxx Landscaping & Beautification	146,913	1,590,160	1,187,480	1,235,390	(354,770)
Transportation Expenditures	<u>840,304</u>	<u>11,974,090</u>	<u>8,828,050</u>	<u>7,852,230</u>	<u>(4,121,860)</u>
740-572xxxx Park Projects	5,000	-	-	1,140,000	1,140,000
750-537xxxx Stormwater Improvements	1,159	-	-	372,000	372,000
770-519xxxx Land Acquisition	24,641,843	4,294,130	3,078,823	-	(4,294,130)
Total Capital Project Expenditures	<u>25,488,306</u>	<u>16,268,220</u>	<u>11,906,873</u>	<u>9,364,230</u>	<u>(6,903,990)</u>
Net Change in Fund Balance	<u>\$ 2,404,141</u>	<u>(1,035,920)</u>	<u>(1,839,040)</u>	<u>(2,086,480)</u>	<u>(1,050,560)</u>
Prior Year Surplus/Beginning Fund Balance		11,086,560	11,539,390	9,700,350	(1,386,210)
Projected End of Year Surplus/Fund Balance		<u>\$ 10,050,640</u>	<u>\$ 9,700,350</u>	<u>\$ 7,613,870</u>	<u>\$ (2,436,770)</u>

¹ Revenue projections remain uncertain as the result of the continued impacts of Covid-19 and, if needed, budgeted revenue amounts will be adjusted as future collections data becomes available.

Village of Estero
Fiscal Year 2020-2021

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Capital Improvement Projects

	Budgeted Total Projects	Fund Source	Estimated Expended To Date	CIP Budget FY 20-21	CIP Budget FY 21-22	CIP Budget FY 22-23	CIP Budget FY 23-24	CIP Budget FY 24-25	5 Year Total Projects	CIP Budget Thereafter	Total Project Cost
Debt Service & Debt Reduction											
Debt Service - General Fund		GF	3,422,590	1,415,800	1,415,800	1,415,800	1,415,800	1,415,800	7,079,000	4,247,400	14,748,990
Debt Reduction - General Fund		GF	4,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	5,500,000	2,304,500	11,904,500
Village Debt Service & Debt Reduction Total			7,522,590	2,515,800	2,515,800	2,515,800	2,515,800	2,515,800	12,579,000	6,551,900	26,653,490
Roadway Improvement Projects (700)											
Estero Parkway Improvements (US41-Three Oaks)	9,728,240	GF	6,448,070	420,560	93,610	-	-	-	514,170	-	6,962,240
		GT	-	570,000	-	-	-	-	570,000	-	570,000
		LDOT	-	2,196,000	-	-	-	-	2,196,000	-	2,196,000
Corkscrew Road Widening (East of Ben Hill)	49,044,560	Lee County	-	23,590,770	-	17,795,310	-	-	41,386,080	-	41,386,080
		Rd I	-	300,000	3,626,430	3,732,050	-	-	7,658,480	-	7,658,480
River Ranch Road Improvements (Drainage, Road, Bike/Ped)	2,769,250	GF	205,500	-	-	-	-	-	-	-	205,500
		Rd I	-	310,000	1,532,750	-	-	-	1,842,750	-	1,842,750
		GT	-	-	721,000	-	-	-	721,000	-	721,000
Broadway W. Ave Phase 1 Improvements (US 41-Breckenridge) (Drainage, Road, Bike/Ped)	1,550,440	GF	-	-	-	318,740	406,030	-	724,770	-	724,770
		GT	-	-	-	335,170	490,500	-	825,670	-	825,670
Broadway W. Ave Phase 2 Improvements	1,233,700	GT	-	-	-	-	-	-	-	1,233,700	1,233,700
Williams Road Widening (US41 - Via Coconut)	3,561,900	Rd I	-	-	-	-	-	840,000	840,000	2,721,900	3,561,900
Via Coconut Pt Street Lights	2,365,200	GF	-	205,200	-	83,210	-	-	288,410	2,076,790	2,365,200
Three Oaks Pwky Street Lights	700,900	GF	-	-	-	-	-	-	-	700,900	700,900
Corkscrew Road W. Street Lights (US 41-I-75)	1,673,200	GF	-	-	-	-	-	-	-	1,673,200	1,673,200
Coconut Road Street Lights	613,300	GF	-	-	56,500	44,360	-	-	100,860	512,440	613,300
Williams Road Street Lights (Via Coconut-Three Oaks)	657,000	GF	-	57,000	44,910	-	-	-	101,910	555,090	657,000
River Ranch Road Street Lights	350,500	GF	-	30,500	24,000	-	-	-	54,500	296,000	350,500
Broadway Avenue East Street Lights	148,400	GF	-	12,900	-	11,130	-	-	24,030	124,370	148,400
Broadway Avenue West Street Lights	671,710	GF	-	-	-	61,910	51,670	-	113,580	558,130	671,710
Sandy Lane Street Lights	328,600	GF	-	28,600	-	23,110	-	-	51,710	276,890	328,600
Via Coconut Point Extension (South)	2,249,000	Rd I	-	-	-	-	-	-	-	2,249,000	2,249,000
Roadway Improvement Projects (700)			6,653,570	27,721,530	6,042,700	22,417,130	992,560	840,000	58,013,920	12,978,410	77,645,900
Intersection Improvements Projects (710)											
Corkscrew Road-Estero Town Commons Signal	1,010,270	Developer	-	842,600	-	-	-	-	842,600	-	842,600
		GF	167,670	-	-	-	-	-	-	-	167,670
Corkscrew Road-Corkscrew Woodland Blvd. Intersection Improvements	57,200	Lee County	-	57,200	-	-	-	-	57,200	-	57,200
US41-Pelican Sound Intersection Improvements	700,560	Developer	-	132,000	568,560	-	-	-	700,560	-	700,560
Williams Road-Atlantic Gulf Drive Intersection (Walgreens)	3,190,880	Rd I	-	300,000	-	2,782,250	-	-	3,082,250	-	3,082,250
		GF	108,630	-	-	-	-	-	-	-	108,630

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Capital Improvement Projects

	Budgeted Total Projects	Fund Source	Estimated Expended To Date	CIP Budget FY 20-21	CIP Budget FY 21-22	CIP Budget FY 22-23	CIP Budget FY 23-24	CIP Budget FY 24-25	5 Year Total Projects	CIP Budget Thereafter	Total Project Cost
Corkscrew Road-Three Oaks Pkwy. Intersection Improvements	443,110	Lee County	-	-	443,110	-	-	-	443,110	-	443,110
Coconut Road Intersection Study	117,000	GF	-	117,000	-	-	-	-	117,000	-	117,000
US-41-Coconut Road Intersection Improvements	574,100	{ Other Govmt GT	- -	- -	- -	- -	- -	- -	- -	574,100	574,100
US41-Williams Rd Intersection Improvements	270,400	Rd I	-	-	-	-	-	-	-	270,400	270,400
Coconut Road - Coconut Shores Roundabout	1,057,190	Other Govmt	-	-	-	1,057,190	-	-	1,057,190	-	1,057,190
US41-Pelican Sound Intersection Improvements	854,400	Developer	-	-	-	-	-	-	-	854,400	854,400
Corkscrew-US 41 Intersection Improvements	392,500	LDOT & FDOT	-	-	-	-	-	-	-	392,500	392,500
Coconut Road - Meadowbrook Roundabout	1,086,290	Other Govmt	-	-	-	-	1,086,290	-	1,086,290	-	1,086,290
North Point Railroad Crossing	1,120,000	Rd I	-	-	-	-	1,120,000	-	1,120,000	-	1,120,000
Coconut Road - El Dorado Roundabout	969,900	Other Govmt	-	-	-	-	-	-	-	969,900	969,900
Intersection Improvements Projects (710)			276,300	1,448,800	1,011,670	2,782,250	1,057,190	2,206,290	8,506,200	3,061,300	11,843,800
Bicycle and Pedestrian Improvements Projects (720)											
Coconut Road Crosswalks	241,550	GF	91,550	150,000	-	-	-	-	150,000	-	241,550
Williams Road Bike-Ped Improvements (East of Via Coconut)	1,605,270	Rd I	258,000	150,000	1,197,270	-	-	-	1,347,270	-	1,605,270
Intersection Safety Improvement Study	110,000	GF	-	110,000	-	-	-	-	110,000	-	110,000
Sandy Lane Bike-Ped Improvements	1,922,270	Rd I	-	438,780	-	1,483,490	-	-	1,922,270	-	1,922,270
Broadway E Shared Use Path (US 41-Sandy)	1,999,260	Rd I	-	245,700	-	1,753,560	-	-	1,999,260	-	1,999,260
Corkscrew Road Shared Use Path (3 Oaks-Sandy)	4,239,600	{ GF Rd I	- -	- -	222,480 309,000	- -	- -	- -	222,480 309,000	3,708,120	3,930,600
Coconut Road Sidewalk (Oakwild to Via Coconut)	963,460	Rd I	-	-	142,140	-	821,320	-	963,460	-	963,460
Corkscrew Palms Blvd. Sidewalks	103,400	Lee County	-	-	-	-	-	-	-	103,400	103,400
Via Coconut Point Roundabouts Improvements	512,090	Rd I	-	-	-	171,720	-	340,370	512,090	-	512,090
Corkscrew Rd Bike-Ped Improvements (E of US41)	11,308,600	{ GF Rd I	- -	- -	- -	- -	- -	- 560,000	- 560,000	10,748,600	10,748,600
Coconut Rd Shared Use Path	1,336,210	Rd I	-	-	-	343,440	992,770	-	1,336,210	-	1,336,210
Corkscrew Rd W. Bike-Ped Improvements	1,339,170	Rd I	-	-	-	239,140	1,100,030	-	1,339,170	-	1,339,170
Williams Rd W. Bike-Ped Improvements (West of US41)	1,204,620	Rd I	-	-	-	-	274,680	929,940	1,204,620	-	1,204,620
Broadway E. Shared Use Path (Sandy Ln to Three Oaks & Estero Pkwy)	2,159,500	GF	-	-	-	-	-	-	-	2,159,500	2,159,500
SUN Trail Estero Parkway South	5,429,000	GF	-	-	-	-	-	-	-	5,429,000	5,429,000
SUN Trail Estero Parkway North	4,353,200	GF	-	-	-	-	-	-	-	4,353,200	4,353,200
FPL Shared Use Path (East I-75)	1,873,300	GF	-	-	-	-	-	-	-	1,873,300	1,873,300
Utility Shared Use Path (West US 41)	4,041,800	GF	-	-	-	-	-	-	-	4,041,800	4,041,800
Bicycle and Pedestrian Improvements Projects (720)			349,550	1,094,480	1,870,890	3,991,350	3,188,800	1,830,310	11,975,830	32,416,920	44,742,300

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Village of Estero
Fiscal Year 2020-2021
Capital Improvement Projects

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	Budgeted Total Projects	Fund Source	Estimated Expended To Date	CIP Budget FY 20-21	CIP Budget FY 21-22	CIP Budget FY 22-23	CIP Budget FY 23-24	CIP Budget FY 24-25	5 Year Total Projects	CIP Budget Thereafter	Total Project Cost
Landscaping & Beautification Projects (730)											
US41 Median Landscaping	1,504,100	FDOT	766,000	-	-	-	-	-	-	-	766,000
			GF	508,520	114,790	114,790	-	-	-	229,580	-
US 41 FDOT Landscape Grant	199,600	FDOT	-	134,490	-	-	-	-	134,490	-	134,490
			GF	-	65,110	-	-	-	-	65,110	-
US-41 Monument Signs	156,000	GF	-	156,000	-	-	-	-	156,000	-	156,000
I-75 Monument Signs	222,480	GF	-	-	222,480	-	-	-	222,480	-	222,480
Three Oaks Parkway Monument Signs	156,000	GF	-	156,000	-	-	-	-	156,000	-	156,000
Ben Hill Griffin Monument Sign	80,340	GF	-	-	80,340	-	-	-	80,340	-	80,340
Corkscrew Road Monument Sign	80,340	GF	-	-	80,340	-	-	-	80,340	-	80,340
Via Coconut Point Landscape Improvements (Williams-Coconut)	2,999,400	GF	63,750	276,000	-	2,659,650	-	-	2,935,650	-	2,999,400
Ben Hill Griffin Pkwy Landscape Improvements	2,346,360	GF	-	130,000	-	2,216,360	-	-	2,346,360	-	2,346,360
I-75 Interchange Landscaping	1,701,000	FDOT	-	-	-	-	-	980,000	980,000	-	980,000
			GF	-	60,000	61,800	-	-	599,200	721,000	-
US41 Shoulder Landscaping	3,737,200	GF	-	-	-	-	-	-	-	3,737,200	3,737,200
Three Oaks Parkway Landscape Improvements (Excluding Brooks)	5,552,200	GF	-	-	-	-	-	-	-	5,552,200	5,552,200
Corkscrew Road Landscape Improvements (US- 41 to I-75)	4,064,300	GF	-	-	-	-	-	-	-	4,064,300	4,064,300
Williams Road Landscape Improvements	1,524,950	GF	-	143,000	1,381,950	-	-	-	1,524,950	-	1,524,950
Landscaping & Beautification Projects (730)			1,338,270	1,235,390	1,941,700	4,876,010	-	1,579,200	9,632,300	13,353,700	24,324,270
Parks & Recreation Projects (740)											
Estero on the River Master Plan	252,000	GF	-	252,000	-	-	-	-	252,000	-	252,000
Estero Community Park Expansion Master Plan	150,000	GF	-	150,000	-	-	-	-	150,000	-	150,000
Estero Community Park Expansion	11,317,790	CPI	-	118,700	-	-	-	-	118,700	-	118,700
		PIF	-	581,300	309,000	318,000	-	-	1,208,300	-	1,208,300
		Rd I	-	-	387,280	349,800	-	-	737,080	-	737,080
Estero on the River	4,729,080	GF	-	38,000	4,132,160	5,083,550	-	-	9,253,710	-	9,253,710
		GF	-	-	2,060,000	2,669,080	-	-	4,729,080	-	4,729,080
		PIF	-	-	-	-	-	-	-	-	-
Parks & Recreation Projects (740)			-	1,140,000	6,888,440	8,420,430	-	-	16,448,870	-	16,448,870

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Village of Estero
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Capital Improvement Projects

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	Budgeted Total Projects	Fund Source	Estimated Expended To Date	CIP Budget FY 20-21	CIP Budget FY 21-22	CIP Budget FY 22-23	CIP Budget FY 23-24	CIP Budget FY 24-25	5 Year Total Projects	CIP Budget Thereafter	Total Project Cost	
Stormwater Projects (750)												
Villages of Country Creek Bypass Swale Improvements	708,650	GF	-	192,000	516,650	-	-	-	708,650	-	708,650	
Dry Creek Bed Sediment Removal	440,460	GF	-	150,000	290,460	-	-	-	440,460	-	440,460	
Estero River Sediment Removal (Railroad to Sandy Ln)	807,950	GF	-	-	166,860	641,090	-	-	807,950	-	807,950	
Estero River Sediment Removal (West of US 41)	2,549,010	GF	-	30,000	37,080	-	2,481,930	-	2,549,010	-	2,549,010	
Trailside Drainage Improvements	1,187,900	GF	-	-	-	-	-	-	-	1,187,900	1,187,900	
Villagio-Estero Pkwy Drainage Improvements	1,624,200	Estero/Lee County	-	-	-	-	-	-	-	1,624,200	1,624,200	
US-41 Drainage Improvements Design (Williams-Corkscrew)	72,000	FDOT	-	-	-	-	-	-	-	72,000	72,000	
Stormwater Projects (750)			-	372,000	1,011,050	641,090	2,481,930	-	4,506,070	2,884,100	7,390,170	
Building Projects (760)												
Public Works Storage Facility	354,000	GF	-	-	-	-	-	-	-	354,000	354,000	
Village Hall	4,914,000	GF	-	-	-	-	-	-	-	4,914,000	4,914,000	
Performing Arts Center	20,000,000	GF	-	-	-	-	-	-	-	20,000,000	20,000,000	
Building Projects (760)			-	-	-	-	-	-	-	25,268,000	25,268,000	
Land Acquisitions (770)												
Christ Community Ministries (Williams Road)	3,000,000	PL/BD	280,000	-	-	-	-	-	-	-	280,000	
		CPI	857,551	-	-	-	-	-	-	-	857,551	
		Sale Proceeds	1,000,000	-	-	-	-	-	-	-	-	1,000,000
		RPI	862,449	-	-	-	-	-	-	-	-	862,449
School District of Lee County Property (Block Lane)	4,480,000	GF	-	-	-	-	-	3,718,400	3,718,400	-	3,718,400	
		PIF	-	-	-	-	-	761,600	761,600	-	761,600	
Driving Range Property (Williams Road)	3,500,000	GF	-	-	-	-	-	-	-	2,800,000	2,800,000	
		PIF	-	-	-	-	-	-	-	700,000	700,000	
River Oaks Preserve	900,000	PL/BD	-	-	900,000	-	-	-	900,000	-	900,000	
SUN Trail	30,000,000	GF	-	-	-	-	-	-	-	30,000,000	30,000,000	
Land Acquisitions (770)			3,000,000	-	900,000	-	-	4,480,000	5,380,000	33,500,000	41,880,000	
Projects Total	249,543,310		11,617,690	33,012,200	19,666,450	43,128,260	7,720,480	10,935,800	114,463,190	123,462,430	249,543,310	
Less Lee County and Florida Dept of Transportation Projects			-	23,647,970	443,110	17,795,310	1,057,190	1,086,290	44,029,870	3,736,100	47,765,970	
Less Other Governmental Entity Participation on Village Projects			11,617,690	9,364,230	19,223,340	25,332,950	6,663,290	9,849,510	70,433,320	119,726,330	201,777,340	
Less Developer Contributions			766,000	2,330,490	-	-	-	980,000	3,310,490	-	4,076,490	
Total Capital Projects			10,851,690	6,059,140	18,654,780	25,332,950	6,663,290	8,869,510	65,579,670	118,871,930	195,303,290	

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Village of Estero
Fiscal Year 2020-2021
Capital Improvement Projects

Budget Draft 9/23/20

		Estimated Expended To Date	CIP Budget FY 20-21	CIP Budget FY 21-22	CIP Budget FY 22-23	CIP Budget FY 23-24	CIP Budget FY 24-25	5 Year Total Projects	CIP Budget Thereafter	Total Project Cost
<i>Capital Projects By Funding Source</i>										
General Fund	GF=	7,593,690	3,044,660	9,529,910	13,824,330	2,983,990	4,317,600	33,700,490	111,696,930	152,991,110
Gas Tax Funds	GT=	-	570,000	721,000	335,170	490,500	-	2,116,670	1,233,700	3,350,370
Road Impact Fees	Rd I=	258,000	1,744,480	7,194,870	10,855,450	3,188,800	3,790,310	26,773,910	5,241,300	32,273,210
Community Park Impact Fees	CPI=	857,551	118,700	-	-	-	-	118,700	-	976,251
Regional Park Impact Fees	RPI=	862,449	-	-	-	-	-	-	-	862,449
Park Impact Fees	PIF=	-	581,300	309,000	318,000	-	761,600	1,969,900	700,000	2,669,900
Sale of Surplus Property Proceeds	Sale Proceeds=	1,000,000	-	-	-	-	-	-	-	1,000,000
Public Land/Bonus Density	PL/BD	280,000	-	900,000	-	-	-	900,000	-	1,180,000
Total Capital Projects		10,851,690	6,059,140	18,654,780	25,332,950	6,663,290	8,869,510	65,579,670	118,871,930	195,303,290

Cumulative Allocation to Reserves
Number of months of operating expenditures accumulated

5,922,300
12.0