



Capital Improvement Plan Introduction

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Agenda

- ❖ Annual Timetable for Budget Review and Adoption
- ❖ Estero's Governing Principles
- ❖ Overview of Estero "Government Lite" Operations
- ❖ Strengths and Weaknesses Assessment
- ❖ Current Capital Improvement Plan & Budget Summary
- ❖ Funding Option #1: Maintenance Funds
- ❖ Funding Option #2: Improvement Funds

Process Overview

January CIP Workshop #1	February CIP Workshop #2	March Public Forum	April CIP Approval	May Community Survey	June Master Plan Review
July CIP Adoption	August Council Recess	September Budget Adoption	October	November CIP Draft	December CIP Briefings

Our Principles

Good Government

Quality

- (1) High quality public and private projects
- (2) Excellent customer service expected and monitored

Open

- (3) Fully accessible physical and digital presence
- (4) Operational data publicly discussed and released

Efficient

- (5) Lowest tax rate in SW Florida
- (6) Lowest staff rate in SW Florida

Flexible

- (7) Contract for services, wherever possible
- (8)

Sustainable

- (9) Largest operating reserve in SW Florida
- (10) Pay as you go

Our Operations

The Estero Way:

E: Extraordinary

S: Sustainable

T: Thrifty

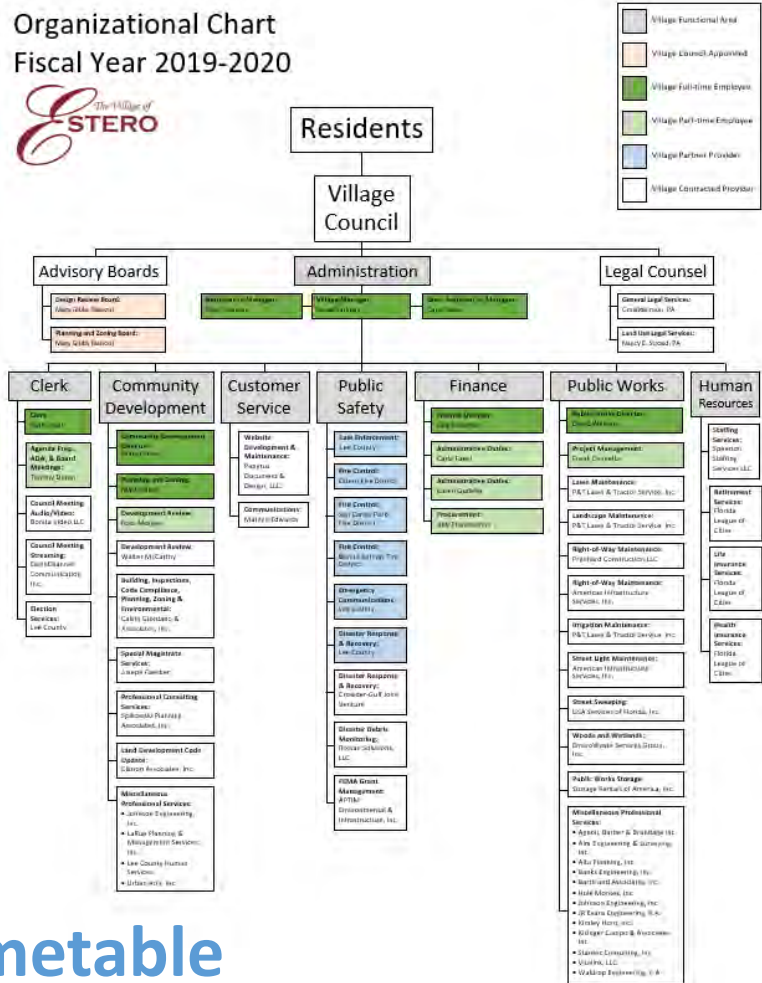
E: Equitable

R: Responsive

O: Open

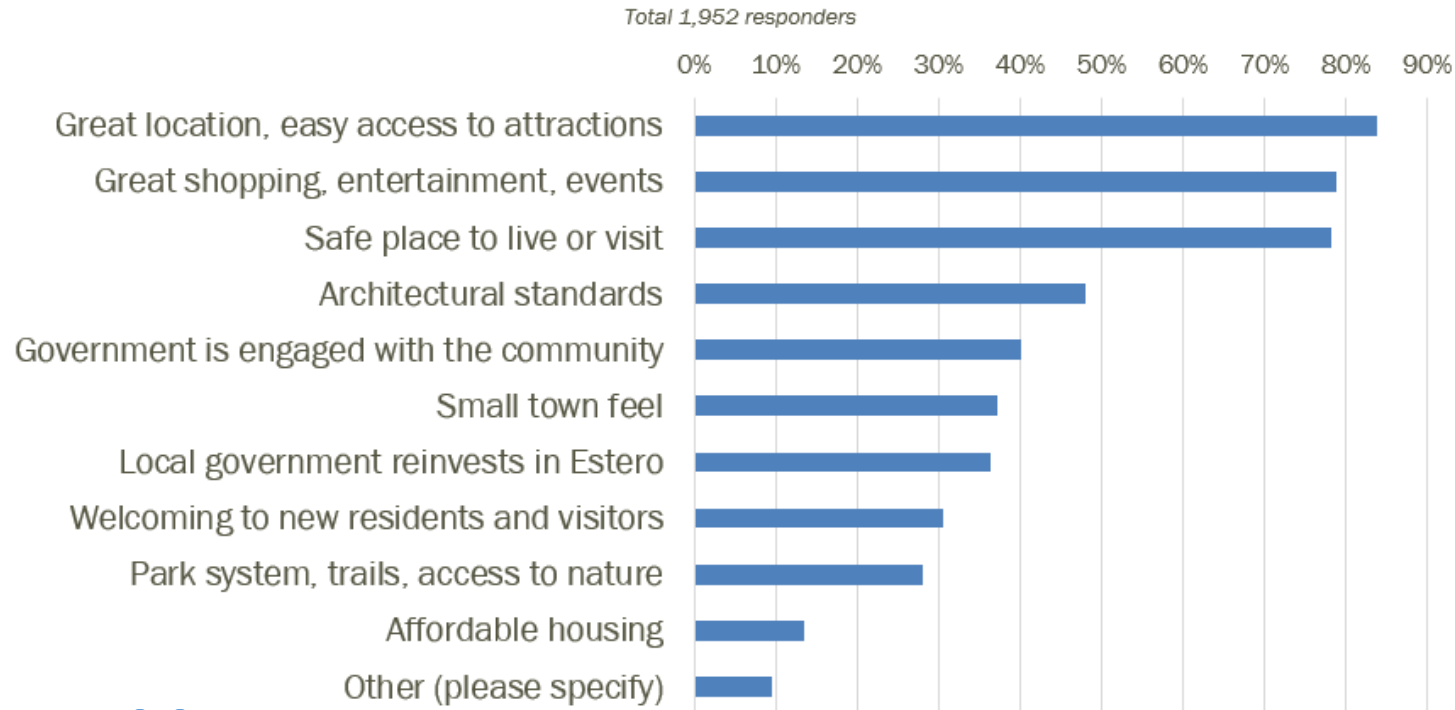
Our Operations

Organizational Chart
Fiscal Year 2019-2020



Qualitative Review

Which of the following do you associate with the Village of Estero? (choose all that apply)



Qualitative Review

1,300
responders

CAUTION:
Many
second-
hand
comments

How easy is it to do business with the Village of Estero?



Overall Rating: 3.34

Qualitative Review

How likely are you to refer or recommend Estero as a place to live or start a business??

**1,747
responders**



By Age Group:
 <35: 4.18
 35-54: 4.35
 55+: 4.48

Overall Rating: 4.45

Qualitative Review

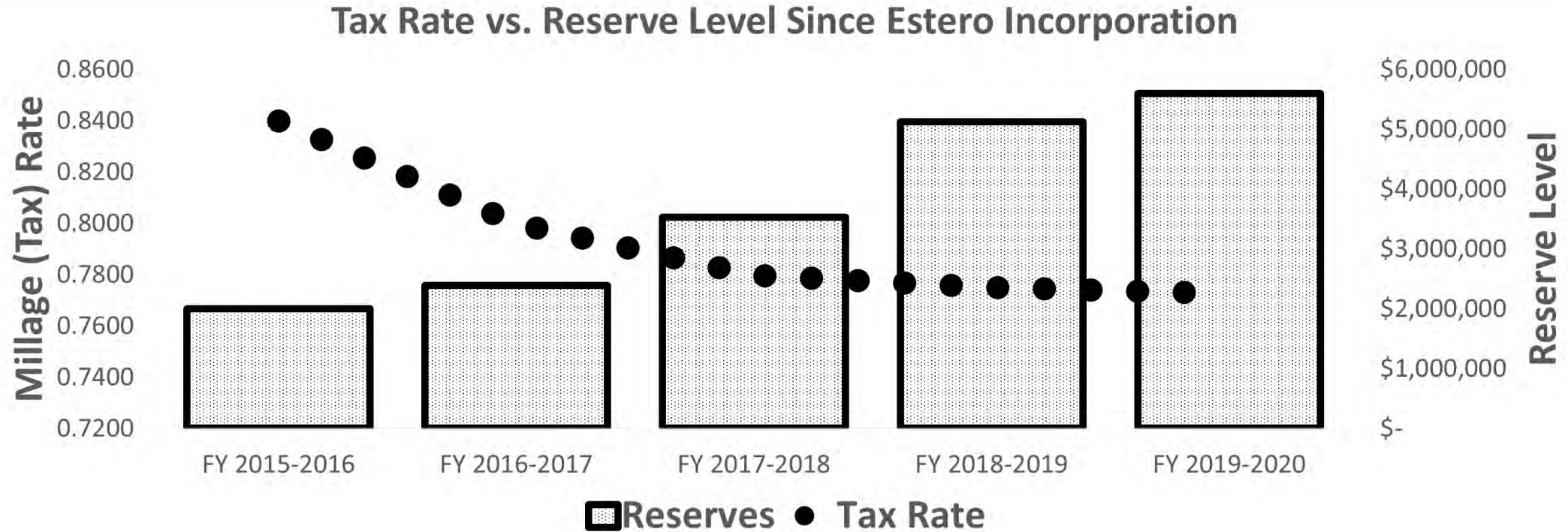


Quantitative Review

Full-time Equivalent Staff (FTE's), per 1,000 residents, for FY 19-20:



Quantitative Review



Quantitative Review

	School Grade <u>2017</u>	School Grade <u>2018</u>	School Grade <u>2019</u>
Bonita Springs Charter School	A	A	B
Bonita Springs Elementary School	A	A	A
Bonita Springs High School	N/A	B	C
Bonita Springs Middle Center for the Arts	B	B	B
Estero High School	C	A	B
Pinewoods Elementary School	A	B	A
San Carlos Park Elementary School	D	C	C
Spring Creek Elementary School	C	B	B
Three Oaks Elementary School	A	A	A
Three Oaks Middle School	A	A	A

Quantitative Review

	Homicide 2018	Aggravated Assault 2018	Robbery 2018	Rape 2018	Burglary 2018	MV Theft ⁶ 2018	Larceny Theft 2018
United States ¹	17,168 ³ 5.3 ⁴ (+0.3%) ⁵	807,034 248.3 (+1%)	316,733 97.4 (-4%)	135,311 97.4 (+4%)	1,400,031 430.7 (-7%)	770,552 237.1 (+1%)	5,493,774 1,690.3 (-2%)
State of Florida	1,057 5.0 (-5%)	58,031 276.5 (-3%)	18,597 88.6 (-8%)	7,940 37.8 (+5%)	88,853 423.4 (-11%)	42,914 204.5 (-1%)	395,453 1,884.5 (-4%)
Estero ²	2 6.3 (+100%)	12 37.7 (-43%)	5 15.7 (-38%)	4 12.6 (-56%)	26 81.7 (-35%)	59 185.5 (+20%)	272 855.2 (+18%)

¹All United States and State of Florida data has been provided by the annual FBI Uniform Crime Report (UCR) (2017 data has been included until the 2018 data is released)

²All Estero data has been provided by Lee County Sheriff's Office for 2018

³Total Crime

⁴Crime per 100,000 Inhabitants Rate

⁵Percent Change from 2017 to 2018

⁶MV Theft is an abbreviation for Motor Vehicle Theft

Current CIP/Budget Summary

Capital Improvement:

- ❖ Estero Parkway
- ❖ US-41
- ❖ I-75

Maintenance:

- ❖ Mowing
- ❖ Landscaping
- ❖ Roads/Traffic

Administration:

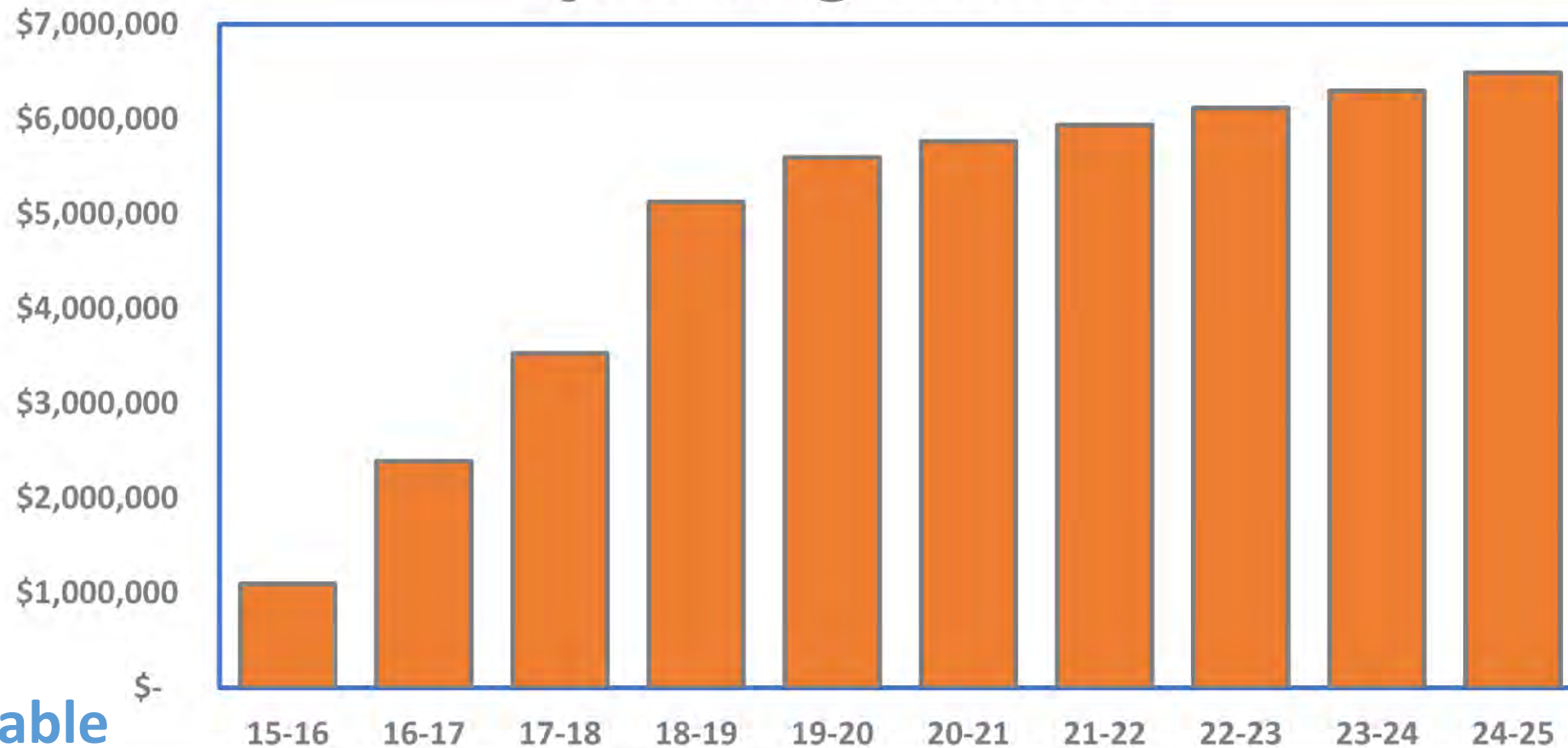
- ❖ Comm. Development
- ❖ Public Works
- ❖ General Admin
- ❖ Finance
- ❖ IT

Parks & Recreation:

- ❖ “Estero on the River”

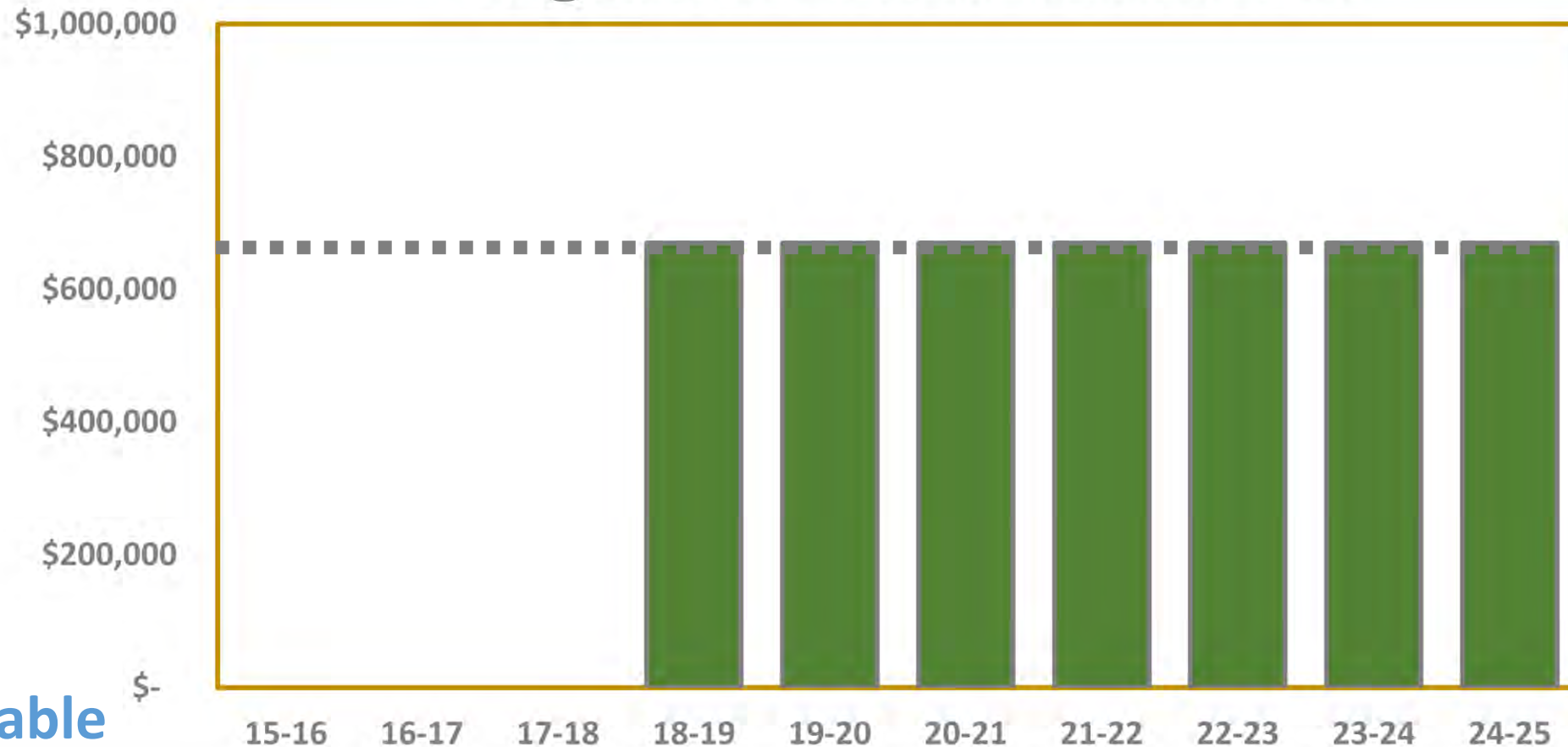
Fund Analysis: Maintenance Funds

Operating Reserve



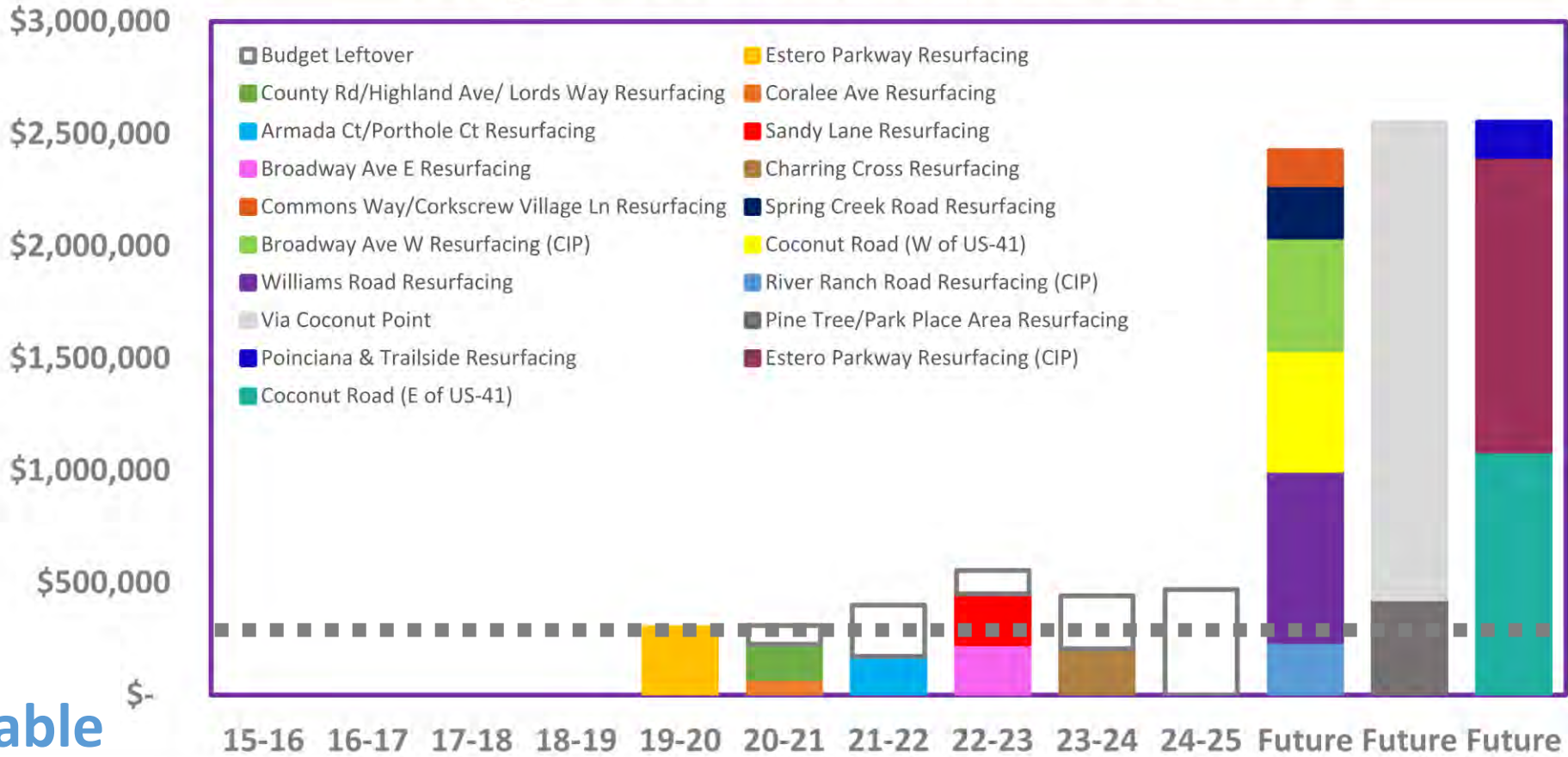
Fund Analysis: Maintenance Funds

Litigation Defense Reserve



Fund Analysis: Maintenance Funds

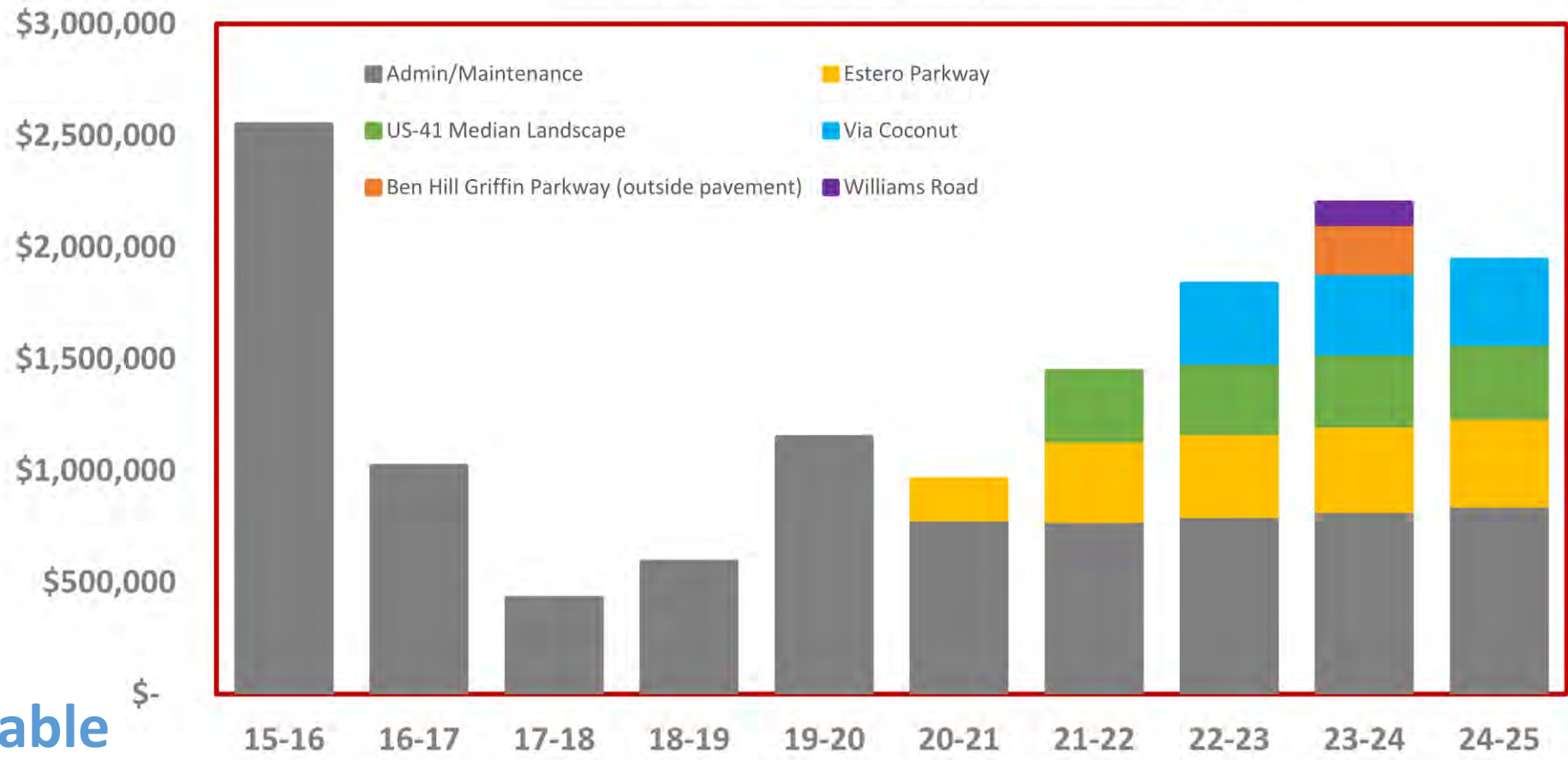
Major Maintenance Reserve



Timetable

Fund Analysis: Maintenance Funds

Minor Maintenance



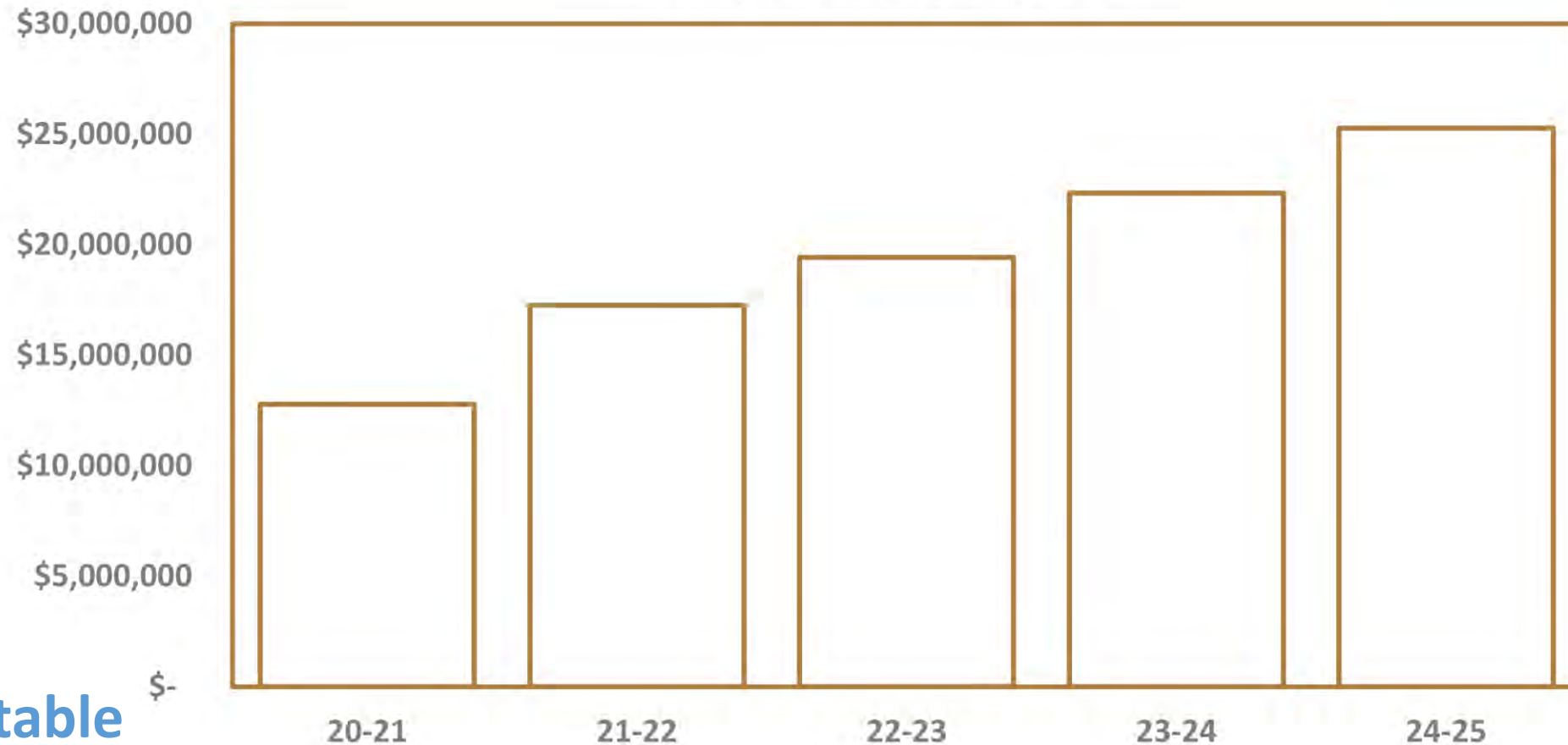
Fund Analysis: Improvement Funds

Opportunities to improve Estero, via the following funding sources:

- ❖ General Fund
- ❖ Park Impact Fee Fund
- ❖ Road Impact Fee Fund
- ❖ Gas Tax Fund
- ❖ Debt Prepayment Reserve

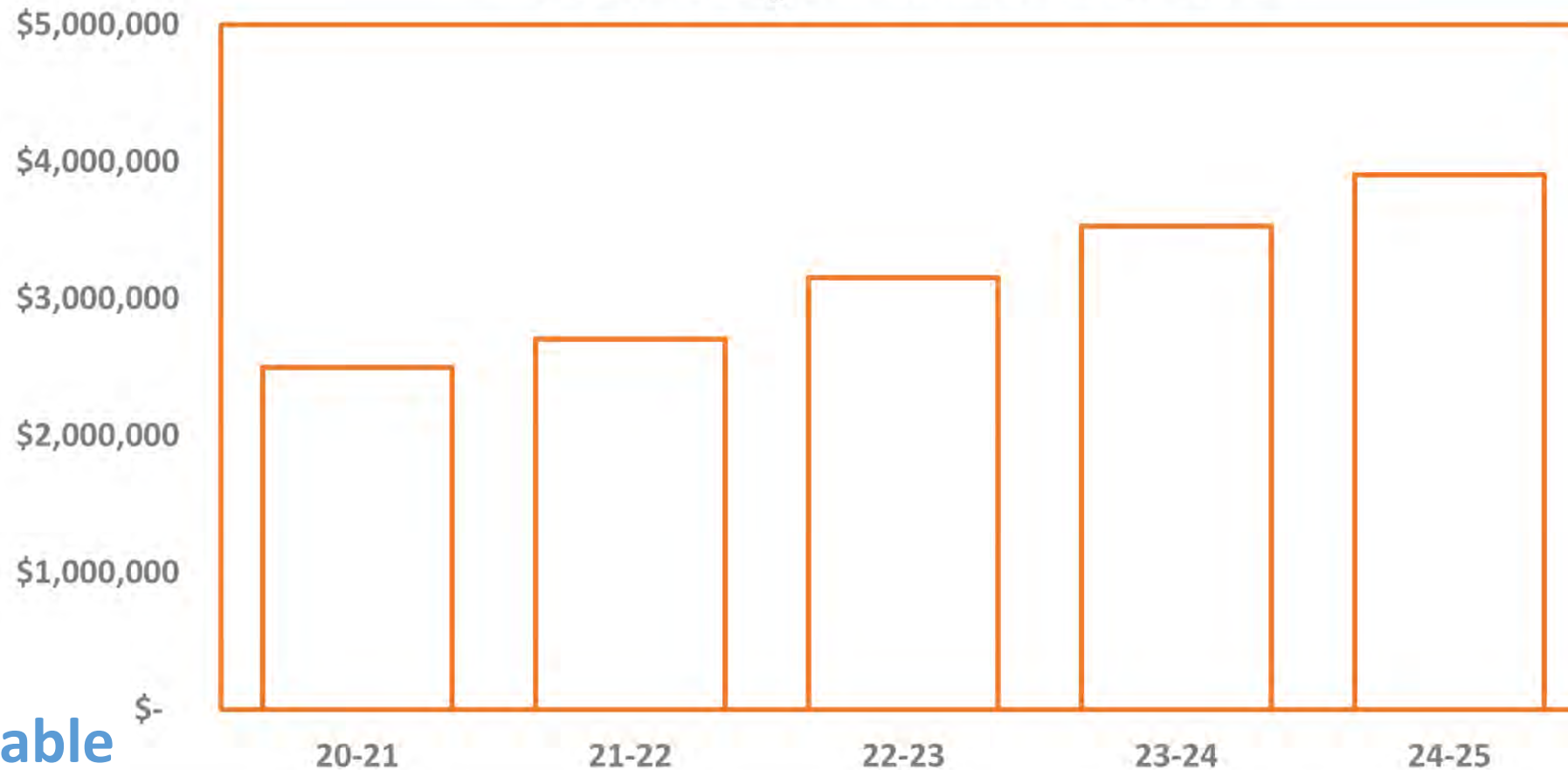
Fund Analysis: Improvement Funds

General Fund



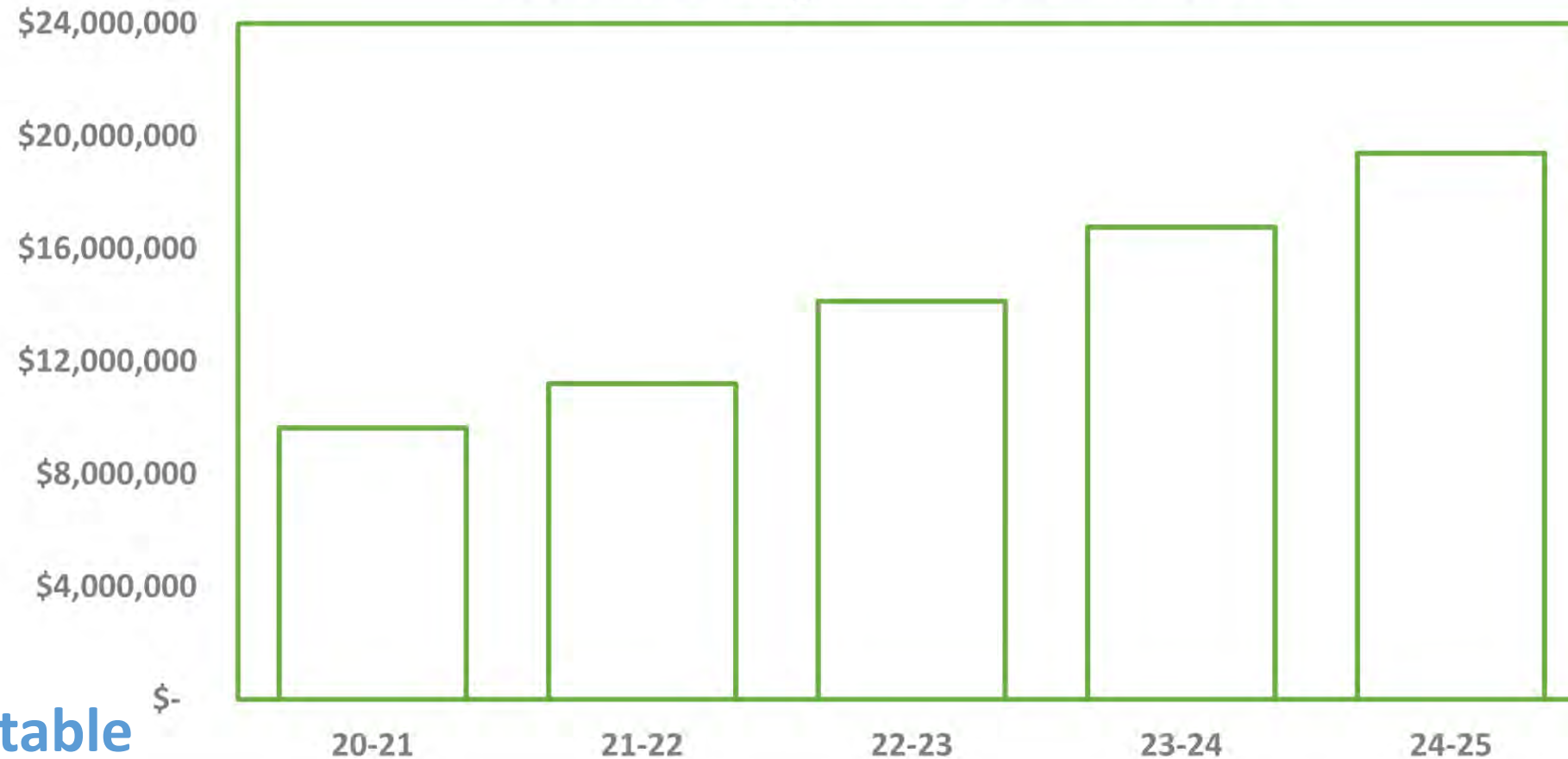
Fund Analysis: Improvement Funds

Park Impact Fee Fund



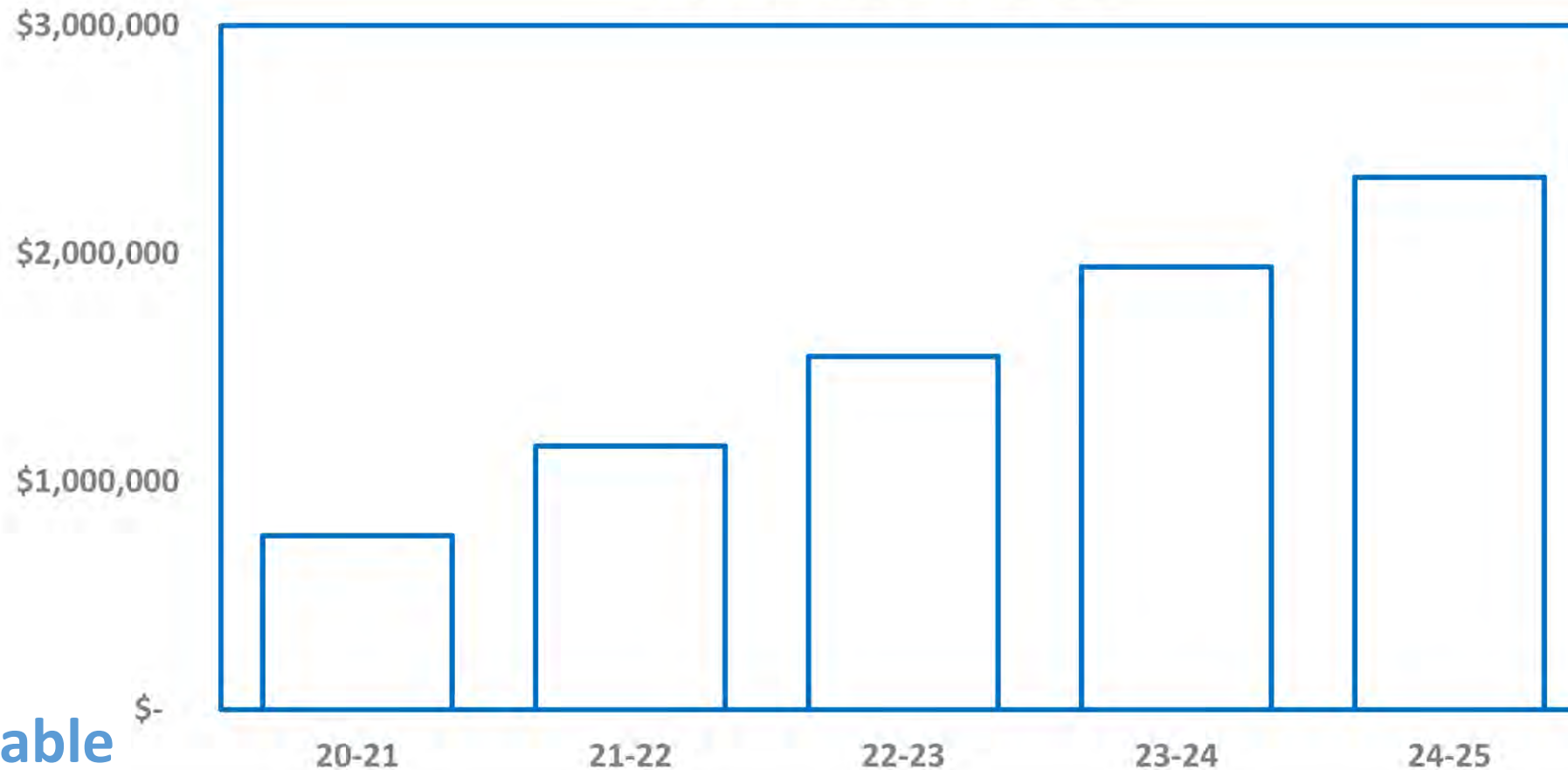
Fund Analysis: Improvement Funds

Road Impact Fee Fund



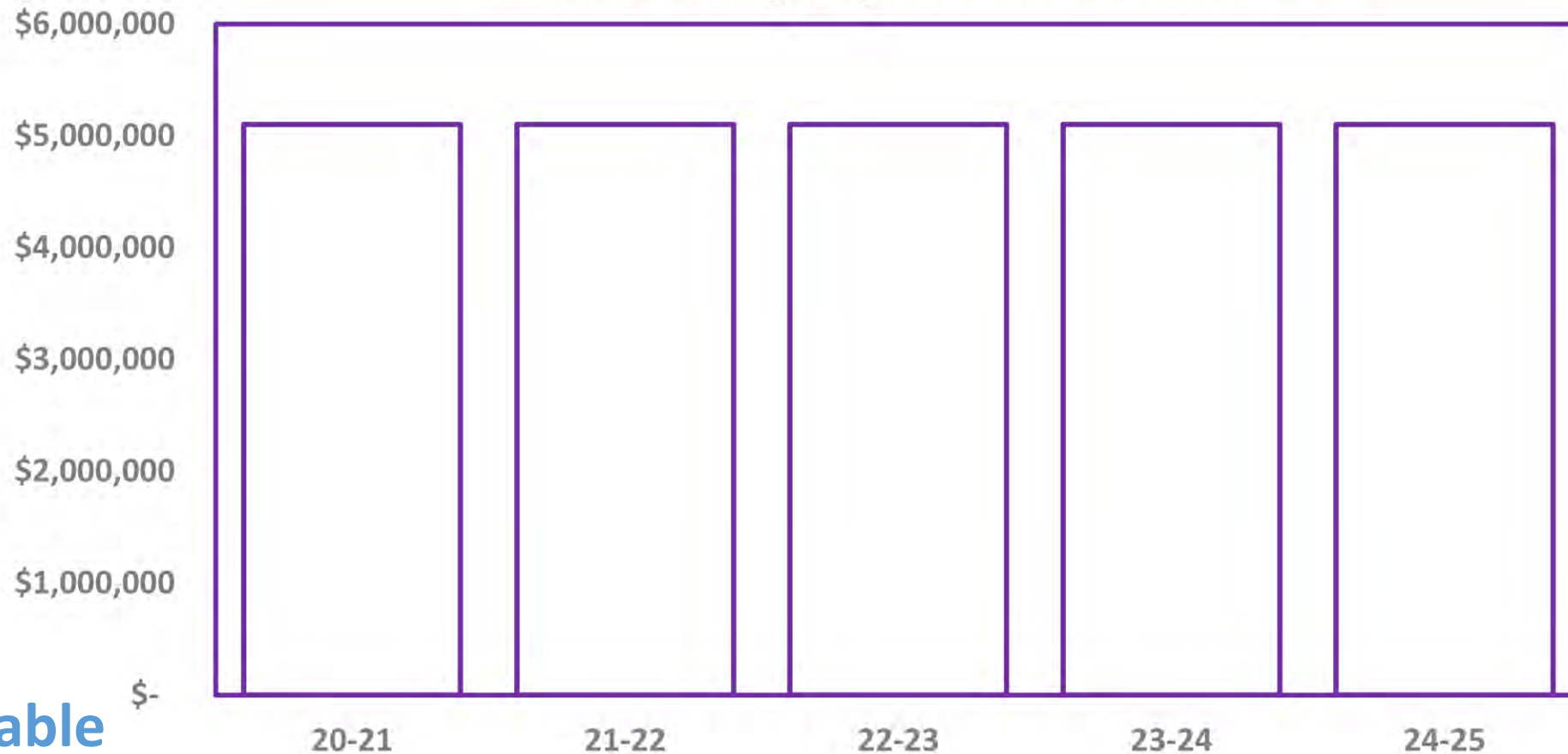
Fund Analysis: Improvement Funds

Gas Tax Fund



Fund Analysis: Improvement Funds

Debt Prepayment Reserve



Questions?

