2018 – 2019 Annual Budget Report



Village of Estero

Village of Estero, Florida

Annual Operating Budget Fiscal Year 2018-2019



Mayor Jim Boesch, District 5

Vice Mayor
Bill Ribble, District 1

Village Council

Howard Levitan, District 2 Jon McLain, District 3 Katy Errington, District 4 Nick Batos, District 6 Jim Wilson, District 7

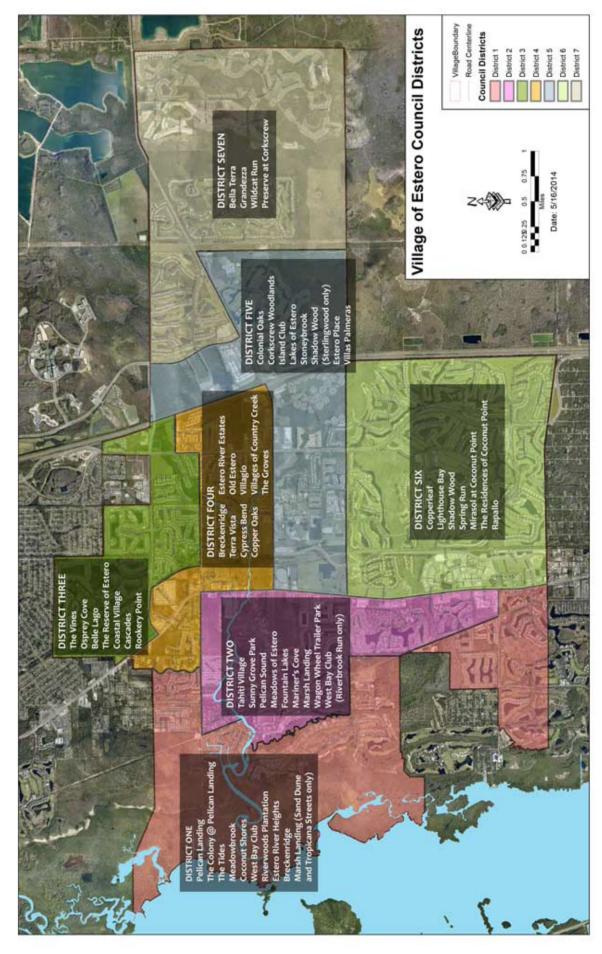
Administrative Personnel

Steven. R. Sarkozy, Village Manager Burt Saunders, Village Attorney Lisa Griggs Roberson, CPA, Finance Director

The Village of Estero, Florida was incorporated December 31, 2014.

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Village Council



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Guide to Readers

The Fiscal Year 2018-2019 Annual Budget for the Village of Estero serves four fundamental purposes:

Policy Document

As a policy document, the budget serves to inform the reader about the Municipal Corporation and its policies. The Village Manager's Budget Message provides a condensed analysis highlighting the principal issues of the Village as well as setting the theme for the Fiscal Year. The Council Adopted Budget includes organization-wide financial, as well as its short-term financial and operational policies that guide the development of the annual Adopted Budget. This budget document details the services that the Village will provide during the twelve-month period from October 1, 2018 through September 30, 2019.

Financial Plan

As a financial plan, the budget details the costs associated with providing municipal services and how the services will be funded. The General Fund section includes a summary and detailed description of all revenues and expenditures. Specific Fund also describe revenue sections expenditure sources and uses and significant trends affecting specific funds. The budget explains underlying document the assumptions for the revenue estimates and significant discusses revenue Beginning and ending fund balances are shown for the budget year as are projected changes for each fund. In addition, there is discussion of the Village's accounting structure and budgetary policies.

Operations Guide

As an operations guide, the budget details how cost centers and funds are organized. The budget informs the reader of all the activities, services and functions carried out by each cost center. Each cost center budget section includes a description of the cost center's function, duties, authorized positions within the organizational structure, budget highlights, and the budgetary appropriation.

Communications Device

As a communication device, the budget provides summary information to aid the reader in interpreting the document. Charts, graphs, tables and text are included to consolidate the information as much as possible. The budget also includes a detailed table of contents to make it easy to locate and understand its contents. The budget includes the Village Manager's Budget Message, which provides readers with a condensed analysis of the fiscal plans of the Village of Estero for the upcoming fiscal year.



Jim Boesch Mayor District Five

September 20, 2018

William Ribble Vice Mayor District One The Estero Village Council and members of the Estero Community

Howard Levitan
District Two

Re: Budget Message – Proposed 2018-2019 Operating and Capital Budget

Jon McLain District Three Honorable Mayor and Village Council:

Katy Errington District Four

I am pleased to provide you with my recommended Fiscal Year 2018-2019 Annual Budget in compliance with Section 8(2) of the Village Charter. In summary, the proposed budget is balanced and provides sufficient funds to meet the operating needs for the coming year.

District Six

Jim Wilson District Seven

Steve Sarkozy Village Manager

Burt Saunders
Village Attorney

This budget represents total revenues of \$18,543,390, total expenditures of \$46,032,120 (which includes one-time capital expenditures of \$37,099,020), and a millage rate of 0.7750. Additionally, this budget provides for an allocation of \$1,597,100, to reserves, which now total 10.0 months (\$5.1 million) of annual operating expenditures.

The Village Council and Staff pride ourselves on providing forwarding-thinking, efficient, transparent municipal operations. The principles of our management approach are outlined below:

Strategic Principles:

- o Practice OUTSTANDING ETHICS, by guarding against Council, Staff, and Board member conflict of interest issues.
- o Provide EXCEPTIONAL TRANSPARENCY, by actively soliciting resident input and proactively distributing meaningful, comprehensible information to the public.
- o Cultivate a SENSE OF COMMUNITY, by helping residents engage with one another and create a distinct Estero community.
- o Preserve OPERATIONAL FLEXIBILITY, by maintaining zero ongoing pension liabilities and a commitment to limited staffing.
- Protect ENVIRONMENTAL ASSETS, by engaging in water quality management and open space preservation.

Operating Principles:

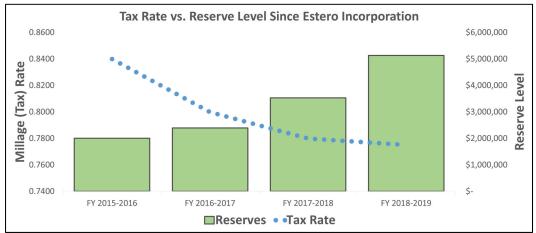
- o Adhere to PERFORMANCE MANAGEMENT, by implementing and tracking annual service delivery goals based on quantifiable performance metrics.
- o Mandate EXCELLENT CONSTRUCTION PRACTICES, by creating high standards for public and private projects and inspecting them with prudence and diligence.
- o Maintain SUPERB MAINTENANCE, by prioritizing upkeep of current Village assets and by requiring such upkeep by private communities and businesses.
- o Manage DEBT ASSUMPTION, by identifying a specific source of funding in the budget sufficient to pay all debt service and related costs.

The implementation of these strategic and operating principles has yielded clear benefits to Village residents. Estero maintains outstanding service quality, low tax and staff rates, and a growing reserve fund. Our results are contrasted with comparable high-quality South Florida communities, below:

Municipality	Population	FTE's (full time equivalents)	Tax Rate
Bonita Springs	50,132	59.5	0.8173
Estero	30,945	11.50	0.7750
Fort Myers Beach	6,328	60.50	0.8700
Marco Island	17,036	166.50	1.8492
Naples	20,195	343.60	1.1800
Sanibel	6,659	116.01	1.9139

Population data based on most recent county-wide data provided by the Florida Office of Economic and Demographic Research, effective for April 1, 2017. FTE's and Tax Rates presented are for operating only and do not include voter approved debt or enterprice funds such as utilities.

We continue to see opportunities for improvement, as well. The graphics provided below give a glimpse into the Village's past, present, and future. We anticipate that our reserves will continue to grow, while our tax rate, staff level, and operating expenses will remain relatively stable at their current levels.



The Year In Review

Public Projects:

- Stormwater Master Plan: By the end of 2018 the Village of Estero will have completed its first Stormwater Master Plan. The Master Plan provides a detailed understanding of the Village's stormwater management system as well as outside stormwater influences. This master plan and associated stormwater models will provide a tool to analyze proposed changes to the watershed and quantify future project improvements.
- Ocommunity Education and Outreach: A contributing factor to some of the flooding we saw in August and September was lack of regular maintenance of community stormwater management systems. Over the past year, Village Staff worked to educate communities on how to better maintain their stormwater management systems to ensure their systems will function as designed.
- Hurricane Irma Recovery: A focus for the Village has been debris and vegetation removal from the drainage ways. This has involved hiring contractors to clean out the ditches and canals that are maintained by the Village, as well as coordinating with Communities, Lee County and FDOT to make sure their drainage ways are maintained.

Private Projects:

- The Genova Project is a four story, high-quality, condominium development in the Village Center. This development represents an innovative approach to housing in the region, with strong sales supporting this model. The first of four buildings were completed in 2018, with the remainder to follow in 2019.
- The Lee Health Medical Center, also in the Village Center, continues to be constructed. The first phase of this project includes over 180,000 square feet of medical office and specialized care space, with an expected opening in December of 2018.
- o The Tidewater Project, a 55+ community of over 800 homes, continues to be developed.
- The Reef, a quality student housing and apartment communities, has been constructed and is now open. This project was privately funded, and is in response to the growing housing demand created by Florida Gulf Coast University's growth.
- o The Estero Grande Project, a mixed-use development to include restaurants and apartment units, has been approved. Residential construction will be started soon and construction of Starbucks and other commercial buildings is underway.

Parks and Recreation

On September 5th, 2018, the Village Council provided consensus approval to move forward on the purchase of 62.2 acres of land, located to the northeast of the Corkscrew Road and South Tamiami Trail (US-41) intersection in Estero. This purchase will ensure public access to the Estero River, protect heritage trees on site, and allow for the creation of nature trails. This purchase is budgeted at \$26 million, with an option to pay off in 7 years. This purchase will be formally considered by Council on

September 20th, at which point a decision to purchase or not purchase the property will be voted on by Council. If approved, a multi-month closing process will ensue.

Administrative Accomplishments:

- The Village completed, and transmitted to the State of Florida, the inaugural Village of Estero Comprehensive Plan. This represents a significant accomplishment for our Staff and Council, culminating several years of effort. This plan will serve as the guiding policy document for future Village growth.
- o The Village completed a remodeling effort for our second floor space, which now features a state-of-the-art conference room, multiple ancillary meeting spaces, a customer lobby, and sufficient office space to meet our current and future needs.

Economic Factors:

o A preliminary estimate by the Lee County property appraiser projected that Estero property values grew by 2.84 percent in 2017, which represents a \$184 million increase to \$6.67 billion in total taxable property value.

Regulatory and Legislative Challenges:

- Threats to "home rule" continue to surface, which offer potentially significant impacts to our Village. One such example is a bill, proposed during this past legislative session, which called for limiting the use of contract services by governments. Advocacy at the state level, via our contracted lobbyist (Burt Saunders), remains critical to maintaining our local autonomy.
- The Marjory Stoneman Douglas High School Public Safety Act, signed into law by the governor in March of 2018, represents concrete action to help protect Florida's youth: we should applaud this step. At the same time, the lack of state-provided funding for this program created political challenges. Ultimately, the Lee County Sheriff's Office and Lee County School Board agreed to provide the funding necessary to bring Estero public schools into compliance with this law.

Staff Changes and Recognition:

- o The Village hired a Public Works Director (David Willems) and a Principal Planner (Matt Noble), to bring expertise to our team and improve our service quality. We expect the full-time staff level to remain relatively stable for the foreseeable future, as we look to address short-term staffing needs via part-time or contract employment.
- The Village Community Development Director (Mary Gibbs) and Land Use Attorney (Nancy Stroud), were both designated by the American Institute of Certified Planners (AICP) as Fellows (FAICP). This is a highly prestigious award, representing "the highest honor the American Institute of Certified Planners bestows upon a member" (American Institute of Certified Planners). This reflects a lifetime of commitment to the profession, and demonstrates the level of expertise found on our small, devoted staff.
- The Village Finance Director (Lisa Roberson) was recognized with the Government Finance Officers Association Certificate of Recognition for Budget Preparation. This is also a national award, created to "encourage and assist state and local governments to prepare budget documents of the very highest quality" (Government Finance

Officers Association). This award demonstrates the Village Staff's commitment to outstanding budgetary transparency.

The Year Ahead

Public Projects:

- O Parks, Recreation, and Open Space Master Plan: The Village's first parks, recreation, and open space master is scheduled to be completed during the 2018-2019 fiscal year. This plan will outline the Village's vision and needs for parks and open space. It will also include an extensive public input component as well as an implementation strategy for future park and open space needs.
- O Bike & Ped Master Plan: Bicycle and pedestrian safety is a focus for the Village. The first Village Bicycle & Pedestrian Master Plan is scheduled to be completed in the 2018/2019 fiscal year. The plan will assess the Village's needs to improve bicycle and pedestrian access and safety, as well as potential locations for bicycle and pedestrian paths.
- Estero Parkway: Construction on the Village's first major capital improvement project, Estero Parkway is scheduled to being in 2018-2019. Improvements will include bike lanes, sidewalks and enhanced landscaping. The landscape design along with US-41 Median Landscaping will set the standard for future Village landscaping projects. The design and permitting is scheduled for completion by the end of 2018 with construction to follow.
- US-41 Median Landscaping: Landscape improvements to the US-41 medians are scheduled for completion during the 2018-2019 fiscal year. These improvements, along with Estero Parkway will set the standard for future landscape improvements throughout the Village.
- Williams Road (Walgreen Entrance) Improvements Design: One of the areas that received the most public complaints is the intersection of Williams Road and Walgreen, west of US-41. Illegal turns occur regularly at this location. Traffic enforcements hasn't effectively controlled the illegal turns. Roadway improvements will be designed to eliminate these illegal turns. This will be accomplished by either relocating the turn or providing mechanisms to physically prevent them.
- Williams Road at Estero High School Improvements: Estero High School does not currently have any turn lanes along Williams Road. To improve access and safety around Estero High School, turn lanes are scheduled to be designed, permitted and constructed during the 2018-2019 fiscal year. Improvements are expected to include both right and left turns at River Rand Road, the bus ramp and student parking lot.
- Occount Road Crosswalk & Drainage Improvements: Communities on the north side Cocount Road, east of US-41 do not have access to the sidewalk on the south side of the road. In addition, drainage structures on along the road are causing the road surface to fail. Village will be adding cross walks to provide access to the sidewalk and redesigning the drainage system to eliminate the impacts to the road surface.
- Village Branding & Roadway Monument Sign Concept: Branding and roadway monument signs are two ways the Village will work to convey a uniform message and theme. The Village will be hiring a consultant to recommend improvements to the Village's branding efforts and establish a standard monument sign theme. The

- consultants work will begin by understanding the Village vision and working toward a branding effort and sign theme that portrays that vision.
- o Poinciana Ave. & Trailside Dr. resurfacing: Poinciana Avenue and Trailside Drive were identified as the two roadways most in need of resurfacing. Both roadways are scheduled to be resurfaced along with minor drainage improvements.
- Water Level & Water Quality Monitoring: After the completion of the Stormwater Master Plan in 2017-2018, the Village will design and implement a water level & water quality monitoring program. The monitoring program will allow the Village to better identify pollutant sources and track water quality and water level trends.

Private Projects:

- Estero Dialysis Center: This medical building is now under construction in the Corkscrew Palms office complex on Corkscrew Road, adjacent to Village Hall. The office will provide kidney dialysis treatment when open within approximately six(6) months.
- Springhill Suites Marriott Hotel: Recently approved for construction, this will be located on Arcos Avenue, north of Corkscrew Road, near the Embassy Suites. This 100-room, five-story hotel will be completed within Fiscal Year 18-19.
- Phoenix Assisted Living Facility: This project is currently in the process of obtaining permits for construction of a 140 unit assisted living facility, to be constructed on Arcos Avenue.
- The Colonnade (formerly known as Volunteers of America). Plans call for construction of a continuing care retirement community (CCRC) on the northeast corner of Corkscrew Road and Sandy lane. This will contain 159 independent living and 128 assisted living units with some skilled nursing, and medical office buildings. There is no construction date at this time.
- Starbucks: Two Starbucks are planned in the Village, with one coming in Estero Grande on South Tamiami Trail (US-41), across from Walmart, and the other to come on ben Hill Griffin Parkway, north of Miromar.

Parks and Recreation:

o If the proposed land purchase is approved, the Village intends to begin efforts immediately to study the land and determine best uses for it. This could include selling less ecologically significant portions of the land, while maintaining access to the Estero River. Regardless of this decision, the Village envisions development of walkable trails along the Estero River, several small pedestrian bridges over the river, and integration with the Koreshan State Park, to provide maximum public access and benefit. Ultimately, it is our vision to use this site as a central community gathering space, where leisure activities, passive recreation, and socializing are commonplace.

Administrative Improvements:

Ethics Policy: The Village Council will be provided the opportunity to review a comprehensive Ethics Policy, based on prior sentiments raised by Council. This policy consideration is not a reflection on current ethical issues in the Village of Estero Council or Staff: we do not believe there to be any such issues. However, this is a reflection of the reality that such issues are far too common in the public sector, and

- demonstrates an eagerness on the part of Village Council and Staff to proactively address this issue.
- Reserve Policy: The Village currently has a very strong financial position. Much like the Ethics Policy, the Reserves Policy reflects a conscientious effort on the part of Staff and Council to protect the financially conservative governance that we have developed thus far. By creating a formalized reserve policy, we hope to impart this culture of budgetary conservatism on future leaders, while protecting their right to govern.
- O Land Development Code: The Village has hired a consultant to work with Staff to prepare the Village's inaugural Land Development Code. This project is now underway and, as draft documents are prepared, they will be reviewed by the Village Planning and Zoning board. Ultimately, Council will review this, as well. This is expected to be complete by September of 2019.
- Service Standards: We, as a staff, believe that we should provide the public with clear service level expectations. Whether this means the amount of time it will take us to review a permit application, fix a pothole, or pay an invoice, these service standards will serve as our Village commitment to professional governance and accountability.

Economic Factors:

o It is extremely difficult to forecast economic growth. However, we feel confident in our economic outlook and resiliency, due to our revenue and housing/building stock diversity. Our large retail presence serves as a counterweight to our residential housing, which is somewhat unique for this region.

The Long Term Future

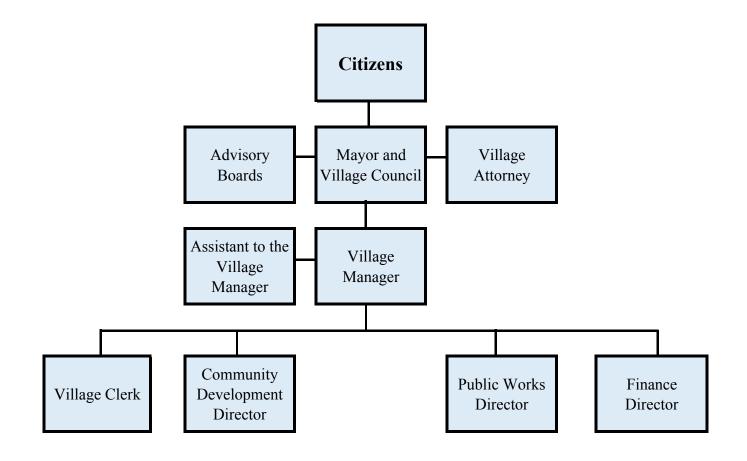
The longterm vision for Estero is a sustainable community, which improves the quality of life for all residents. To accomplish this vision, we intend on working towards the following objectives:

- o Preservation and enhancement of public recreational spaces and opportunities.
- o Investment in state-of-the-art public infrastructure, as well as encouragement of such infrastructure development in the private sector.
- Cultivation of outstanding educational opportunities, including K-12 and college programs.
- o Support of innovative technologies, to be utilized by both private and public sector entities, for the betterment of residents.
- Continued commitment to government lite principles, whereby taxes are kept low, budgetary conservatism is championed, staffing levels are managed, and governance is limited to areas of necessity and strategic importance.

In conclusion, the future offers unique opportunities for the Village government to substantially improve the lives of our residents, while holding true to our core values.

Sincerely,

Steve Sarkozy



Budget Preparation Process

A budget is a financial plan for an entity. It includes both estimates of resources available, including revenues, fund balances/reserves and appropriations, which are the authority to spend money for specific purposes. For the Village of Estero, the budget is prepared by the Village Manager and the Finance staff and adopted by the Village Council after receiving public input. The steps in the Village's formal budget process are established by state law, commonly known as the Truth in Millage Act, or "TRIM", and are detailed later in this section of the document.

The budget document is prepared to provide information about the Village, both financial and operational, from a variety of perspectives and degrees of detail. In order to accomplish this, the document begins with an introduction section including the budget message from the Village Manager, followed by:

- 1. Budget highlights and summary, including review of current year and prior year budget data;
- 2. Detailed financial data, summaries and budgets, segregated by fund and cost centers, used to account for the costs associated with specific activities and for the use of funds received from specific revenue sources; and
- 3. History, trends and assumptions for the Village's major revenue sources.

The reader of the annual budget report will be able to understand the budget document by reviewing the Table of Contents, the budget message from the Village Manager, and the Budget Summary section to obtain an overall view of the budget.

Budget Amendment Process

The Village Council may, by resolution, provide for the transfer of all or part of any unencumbered appropriations balance from one department, fund, service, strategy or organizational unit to the appropriation for other departments or organizational units or a new appropriation.

The Village Manager may transfer funds among programs within a department, fund, service, strategy, or organizational unit and shall report such transfers to the council, in writing, in a timely manner.

Florida Statutes, Chapter 166.241 provides for budget amendments up to sixty days subsequent to fiscal year end.

Capital Budget Preparation Process

The Village's annual budget preparation process includes the preparation of a capital improvement plan. The Village Charter requires two public hearings and adoption of the capital improvement plan by resolution on or before August 15th of each fiscal year.

The Village is required by Chapter 163.3177 Florida Statutes to prepare the capital improvement plan as part of the comprehensive planning process.

During the 2017-2018 fiscal year, the Village developed and adopted a capital improvement plan and will conclude the initial comprehensive planning process.

Capital Outlay/Expenditures

Capital outlay accounts include nonrecurring expenditures for capital assets in excess of five thousand dollars with a useful life in excess of one year and are budgeted by cost centers or fund.

Debt

The Village does not have any outstanding debt at the beginning of the fiscal year; however, the budget includes issuance of debt to fund a land acquisition. A debt service fund has been created.

The Village is not subject to state debt limits, nor is there a limit set by the charter. No legal debt limits have been adopted.

Budget Calendar - All Funds

Key dates in the budget calendar are as follows:

May/June	Village	Manager	and	staff	hegin	to
IVIA y/Julic	v IIIage	Manager	and	Starr	UCEIII	w

develop revenue and expenditure

estimates

June/July State issues revenue estimates with

updates to budget draft as needed

July Village Manager presents proposed

budget to Village Council on or

before July 15th

July/August Village Council conducts two public

hearings to adopt the capital improvement budget Council on or

before August 15th

September Village Council conducts two public

hearings to set the tax millage rate

and adopt the budget

October 1 New fiscal year commences

Truth in Millage (TRIM)

Florida Statutes, Chapter 200, and Truth in Millage, known as TRIM, govern the budget and property tax rate adoption process. In Florida, properties are assessed by the County Property Appraiser and property taxes are collected by the County Tax Collector. Various exemptions are available to property owners, including, but not limited to, two homestead exemptions of \$50,000 each on the principal place of residence, \$500 widow/widower exemption, \$500 disability exemption, agriculture exemptions, exemption for

the permanently disabled, exemptions for churches and governmental property, and up to \$25,000 senior exemption for persons 65 and over based on annual household income. In addition, there is a "Save Our Homes" assessment differential that limits the increase in assessed value of a property with a homestead exemption to the lesser of the Consumer Price Index or 3% (with some exceptions). All property is assessed at one hundred percent of real value, which approximates eighty-five percent of market value.

The Village Council is required to hold two public hearings for adoption of a property tax rate and budget. The first public hearing is advertised via the TRIM Notice, mailed by the Property Appraiser to each property owner. In addition to notification of this first public hearing, the TRIM notice contains the following information:

- 1. The new assessed value, exemptions and taxable value for the new year and the prior year.
- 2. The tax rates and amounts paid for the prior year.
- 3. The tax bill if no budget change is adopted. These amounts assume the rolled-back rate is levied for the new year. The rolled-back rate is that tax rate which would derive the same amount of revenue based on the new taxable values as was raised in the prior year at the old taxable values, excluding net new taxable value. Net new taxable value consists primarily of new construction and additions.
- 4. The property tax rates and amounts due if the proposed budget millage rates are adopted.

The second public hearing is advertised by means of a newspaper advertisement. Accompanying this advertisement is a summary of the revenues and expenditures contained within the budget tentatively approved at the first public hearing.

Property Taxes

Property taxes are levied on November 1 of each year. Lee County Tax Collector's office bills and collects property taxes on behalf of the Village. The tax rate to finance general governmental services for the fiscal year is assessed per \$1,000 of assessed taxable property value. Property tax revenues are recognized currently in the fiscal year for which they are levied. On April 1 of each year, unpaid taxes become delinquent and a lien is placed on the property May 1. Past due tax certificates are sold at public auction prior to June 1, and the proceeds collected are remitted to the Village.

Key dates in the property tax cycle (latest date, where appropriate) are as follows:

June 1 Estimated taxable value provided

to Village

July 1 Assessment roll validated and

preliminary taxable values

provided to Village

August 24 TRIM notices are mailed to

property owners

September 30 Millage resolution approved and

taxes levied following certificate

of assessment roll

October 1 Beginning of fiscal year for which

tax is to be levied

November 1 Property taxes due and payable

(levy date) with various discount

provisions through March 1

April 1 Taxes become delinquent

Prior to June 1 Tax certificates sold by Lee

County, Florida Tax Collector



Summarized below are the activity by Fund Type:

					Requested
		Amended		Requested	+/(-) over
	Actual	Budget	Estimated	Budget	Amended
	2016-2017	2017-2018	2017-2018	2018-2019	Budget
General Fund					
Revenue	\$ 11,947,816	\$ 12,139,680	\$ 12,324,970	\$ 12,409,870	\$ 270,190
Expenditures	4,307,559	5,618,750	5,320,530	6,153,640	534,890
Excess (Deficit)					
before Capital Projects	7,640,257	6,520,930	7,004,440	6,256,230	(264,700)
Debt Service				1,600,000	1,600,000
	7,640,257	6,520,930	7,004,440	4,656,230	(1,864,700)
Special Revenue: Building Pe	rmit Fees Fund				
Revenue	1,304,628	961,000	1,136,200	1,143,000	182,000
Expenditures	1,015,208	1,123,260	1,001,840	1,179,460	56,200
Excess (Deficit)					
before Capital Projects	289,420	(162,260)	134,360	(36,460)	125,800
Capital Projects & Debt Servi	ce Funds				
Revenue	3,014,550	2,069,790	3,663,000	4,959,520	2,889,730
Debt Proceeds		-		21,000,000	21,000,000
Expenditures	90,850	5,912,200	535,000	37,099,020	31,186,820
Excess (Deficit)	2,923,700	(3,842,410)	3,128,000	(11,139,500)	(7,297,090)
	<u>\$ 10,853,377</u>	<u>\$ 2,516,260</u>	<u>\$ 10,266,800</u>	<u>\$ (6,519,730)</u>	<u>\$ (9,035,990)</u>

¹ Other State and local revenue includes approximately \$3.0 million of non-recurring capital projects funding.

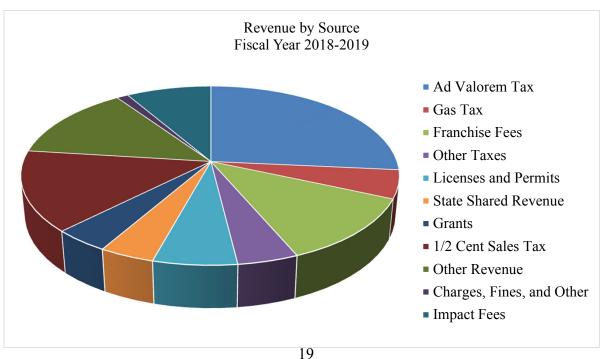


The following schedule represents a summary of Revenues by Category:

							Requested
		Amended			Requested		+/(-) over
	Actual	Budget	% of	Estimated	Budget	% of	Amended
	2016-2017	2017-2018	Total	2017-2018	2018-2019	Total	Requested
Ad Valorem Tax	\$ 4,699,042	\$ 4,818,000	31.8%	\$ 4,818,000	\$ 4,910,000	26.5%	\$ 92,000
Gas Tax	911,096	928,000	6.1%	928,000	928,000	5.1%	-
Franchise Fees	2,224,309	2,172,000	14.3%	2,216,000	2,226,000	12.0%	54,000
Communication Srvs Tax	719,940	720,000	4.7%	790,000	807,000	4.4%	87,000
Other Taxes	22,028	22,500	0.1%	22,500	22,500	0.1%	-
Licenses, Permits and Fees	1,306,158	964,500	6.4%	1,558,000	1,144,800	6.2%	180,300
State Shared Revenue	740,355	740,000	4.9%	754,000	754,000	4.1%	14,000
1/2 Cent Sales Tax	2,556,066	2,626,000	17.3%	2,690,000	2,690,000	14.5%	64,000
Other State & Local Revenue	30,241	36,480	0.2%	43,680	2,342,570	³ 12.7%	2,306,090
Grants	-	100,000	0.7%	100,000	766,000	4.1%	666,000
Charges for Service	313,409	320,700	2.1%	178,090	211,100	1.1%	(109,600)
Fines and Forfeitures	268	500	0.0%	300	300	0.0%	(200)
Impact Fees ²	2,596,950	1,661,790	11.0%	2,690,000	1,554,520	8.4%	(107,270)
Investment Earnings	119,079	55,000	0.4%	210,600	130,600	0.7%	75,600
Other Revenue	28,053	5,000	0.0%	125,000	25,000	0.1%	20,000
Total Revenues	16,266,994	15,170,470	100.0%	17,124,170	18,512,390	100.0%	3,341,920
Transfers from Other Funds	90,850	4,625,900		535,000	34,441,900		29,816,000
Proceeds from Debt	-	-		-	21,000,000		21,000,000
Beginning Fund Balance	7,794,485	18,488,040		18,647,900	28,914,700		10,426,660
Total Sources of Funds	\$ 24,152,329	\$ 38,284,410		\$ 36,307,070	\$ 102,868,990		\$ 64,584,580

¹ Included in the categories above is revenue restricted for use on roads, parks and building inspections. The Village's restricted revenue totals \$4.6 million (25% of total revenues) and is included in the above amounts as follows: Gas Tax of \$928,000, Building Fees of \$1,142,400 State Shared Revenue-Fuel Tax of \$179,000, Grants of \$766,000, and Impact Fees of \$1,554,520.

³ Other State and local revenue includes approximately \$2.2 million of non-recurring capital projects funding.

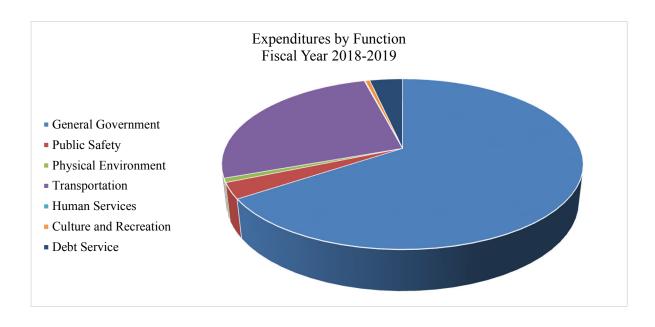


² Impact Fee revenue reflects the growth model projections which provided data regarding future development within the Village.

The following schedule represents a summary of *Expenditures by Function* ³:

	Actual 2016-2017	Amended Budget 2017-2018	% of Total	Estimated 2017-2018	Requested Budget 2018-2019	% of Total	Requested +/(-) over Amended Requested
General Government (51x)	\$ 2,543,830	\$ 5,741,850	45.3%	\$ 3,071,460	\$ 30,280,140	65.7%	\$ 24,538,290
Public Safety (52x)	1,300,625	1,350,260	10.7%	2,232,740	1,367,660	3.0%	17,400
Physical Environment (53x)	436,856	842,800	6.7%	559,040	354,400	0.8%	(488,400)
Transportation (54x)	1,083,878	4,371,300	34.5%	946,130	12,170,920	26.4%	7,799,620
Human Services (56x)	48,428	23,000	0.2%	23,000	34,000	0.1%	11,000
Culture and Recreation (57x)	-	325,000	2.6%	25,000	225,000	0.5%	(100,000)
Debt Service (517)			0.0%		1,600,000	3.5%	1,600,000
Total Expenditures	5,413,617	12,654,210	100.0%	6,857,370	46,032,120	100.0%	33,377,910
Transfers to Other Funds	90,850	4,625,900		535,000	34,441,900		29,816,000
Projected Ending Fund Balance	18,647,862	21,004,300		28,914,700	22,394,970		1,390,670
Total Uses of Funds	\$ 24,152,329	\$ 38,284,410		\$ 36,307,070	\$ 102,868,990		\$ 64,584,580
Full Time Equivalent Positions	8.5	10.5		11.0	11.5		1.0
Contract Full Time Equivalent							
Positions	13.0	13.0		12.0	12.0		(1.0)
							(1,0)

³ Expenditure Functions are as required by the Florida State Chart of Accounts.



Village of Estero Fiscal Year 2018-2019 Budget Highlights

The following schedule represents a summary of *Expenditures by Cost Center*:

		Amended			Requested		Requested +/(-) over
	Actual	Budget	% of	Estimated	Budget	% of	Amended
	2016-2017	2017-2018	Total	2017-2018	2018-2019	Total	Amended
Village Council	\$ 102,704	\$ 165,830	1.4%	\$ 161,970	\$ 164,430	0.4%	\$ (1,400)
Village Manager	527,151	699,200	5.6%	604,170	638,800	1.4%	(60,400)
Village Attorney	267,731	582,500	4.6%	271,950	630,050	1.4%	47,550
Village Clerk	122,364	164,300	1.3%	140,730	257,600	0.6%	93,300
Finance	227,991	309,670	2.4%	259,000	377,520	0.8%	67,850
Community Development							
Development Services	434,062	817,800	6.5%	536,350	769,200	1.7%	(48,600)
Planning, Zoning &							
Development Review Srvs	496,393	446,500	3.5%	395,860	434,100	0.9%	(12,400)
Code Compliance	203,146	217,000	1.7%	159,970	178,200	0.4%	(38,800)
Animal Control	48,428	23,000	-	23,000	34,000	0.1%	11,000
Public Works							
Physical Environment and							
Natural Resources	409,856	442,800	3.5%	474,040	354,400	0.8%	(88,400)
Transportation	1,020,028	590,100	4.7%	496,130	1,071,900	2.3%	481,800
Information Technologies	29,910	107,540	0.8%	96,040	122,440	0.3%	14,900
Law Enforcement/Security	6,250	10,000	0.1%	3,880	10,000	0.0%	-
Parks & Recreation	-	250,000	2.0%	25,000	225,000	0.5%	(25,000)
General Governmental							
Operations	335,524	792,510	6.3%	605,390	886,000	1.9%	93,490
Disaster Response	76,021	-	0.0%	1,067,050	-	0.0%	-
Operating Expenditures	4,307,559	5,618,750	44.4%	5,320,530	6,153,640	13.5%	534,890
Building Permit Fees	1,015,208	1,123,260	8.9%	1,001,840	1,179,460	2.6%	56,200
Debt Service	-	-	0.0%	-	1,600,000	3.5%	1,600,000
Capital Projects	90,850	5,912,200	<u>46.7</u> %	535,000	37,099,020	80.4%	31,186,820
Total Expenditures	5,413,617	12,654,210	100.0%	6,857,370	46,032,120	100.0%	33,377,910
Transfers to Other Funds	90,850	4,625,900		535,000	34,441,900		29,816,000
Projected Ending Fund Balance	18,647,862	21,004,300		28,914,700	22,394,970		1,390,670
Total Uses of Funds	\$ 24,152,329	\$ 38,284,410		\$ 36,307,070	\$ 102,868,990		\$ 64,584,580



Village of Estero, Florida Fiscal Year 2018-2019 **Executive Summary**

The 2018-2019 revenue is projected to total \$18,512,390, an increase of approximately \$3,341,920, 22.0%, from the prior year's amended budget. The following material changes are noted:

- ➤ <u>License</u>, <u>Permits and Fees</u>: 2017-2018 fiscal year building fee collections were significantly higher than anticipated as a result of several commercial permits applications. This level of commercial development is not anticipated in the 2018-2019 fiscal year;
- Other State and Local Revenue: \$2,196,000 is budgeted in 2018-2019 for County participation in Estero Parkway road capital project;
- ➤ Grants: Grant revenue is expected to be generated from a Florida participation in landscaping US 41 roadway;
- ➤ <u>Charges for Service</u>: Budgeted increases are based upon high cost recovery fees for planning and zoning cases;
- Impact Fees: While difficult to predict, we have seen a significant increase in the collection of impact fees in the 2017-2018 fiscal year. In an effort to obtain estimates for future development within the Village, growth projections were completed and budgeted revenues are based upon those forecasts.



Village of Estero, Florida Fiscal Year 2018-2019 **Executive Summary**

The 2018-2019 budgeted expenditures total \$46,032,120 which is a \$33,377,910 increase, 263.8%, from the amended 2017-2018 budget.

- ➤ General Fund Total Operating Expenditures decreased \$1,745,020. The following material changes are noted:
 - Page 38 Village Clerk: the increase of \$93,300 is the result of an additional part-time staff and election costs as 2018-2019 is an election year (220.513);
 - Page 45 <u>Transportation</u>: the net increase of \$481,800 is largely related to a resurfacing project, an increase in landscape maintenance and an additional part-time staff member. The increase in landscape maintenance is projected as the result of projected installation of additional roadway landscaping (260.541);
 - Page 48 General Government Operations: the increase of \$93,490 is to fund a park master plan for the Village (800-513).

The following Personal Services items are related to all cost centers containing employees:

- <u>Full Time Equivalent (FTE) positions</u>: The increase of 1.0 FTE consist of 2 part time staff for public works and the clerk.
- <u>Retirement contributions</u>: The 2018-2019 budget includes Village funding at 9.5% of salaries with a requirement for an employee match of 2.5%. The Village contribution is an increase of 1% from the prior year.
- Debt Service was budgeted as debt will be required in order to fund a land acquisition included in the capital improvement projects.
- Capital Projects Fund Total Expenditures increased \$31,186,820 as the result of adoption of a detailed capital improvement project schedule with several substantial projects. The Estero Parkway Improvement and land acquisition projects are the most significant.



Village of Estero Fiscal Year 2018-2019 Budget Summary

	Duugei Bui	IIII	iury				
							Total
	General Fund		Special Revenue	Debt Service		Capital Projects	Governmental Funds
Prior Year Surplus/Beginning Fund Balance	\$ 19,602,340	\$	322,360	\$ -	\$	8,990,000	\$ 28,914,700
Revenues	\$\tau_{13},00 2 ,5\tau	Ψ	522,500	Ψ	Ψ	0,>>0,000	4 2 0,511,700
Ad Valorem Tax	4,910,000		_	_		_	4,910,000
Gas Tax	535,000		-	_		393,000	928,000
Franchise Fees	2,226,000		-	-		-	2,226,000
Communication Services Tax	807,000		-	-		_	807,000
Other Taxes	22,500		-	-		-	22,500
Licenses and Permits	2,400		1,142,400	-		-	1,144,800
Intergovernmental Revenues	3,590,570		-	-		2,962,000	6,552,570
Charges for Services	211,100		-	-		-	211,100
Fines and Forfeitures	300		-	_		-	300
Impact Fees	-		-	-		1,554,520	1,554,520
Investment Earnings	80,000		600	-		50,000	130,600
Other Miscellaneous Revenues	25,000		-	-		-	25,000
Total Revenues	12,409,870		1,143,000		_	4,959,520	18,512,390
Other Financing Sources							
Transfers from Other Funds	-		-	1,600,000		32,841,900	34,441,900
Proceeds from Debt Issue				21,000,000		_	21,000,000
Total Revenues & Other Financing Sources		_		22,600,000		32,841,900	55,441,900
Total Sources of Funds	<u>\$ 32,012,210</u>	\$	1,465,360	<u>\$ 22,600,000</u>	\$	46,791,420	<u>\$ 102,868,990</u>
Expenditures							
General Government	\$ 4,280,140	\$	-	\$ -	\$	26,000,000	\$ 30,280,140
Public Safety	188,200		1,179,460	-		-	1,367,660
Physical Environment	354,400		-	-		-	354,400
Transportation	1,071,900		-	-		11,099,020	12,170,920
Human Services	34,000		-	-		-	34,000
Culture and Recreation	225,000		-	-		-	225,000
Debt Service				1,600,000			1,600,000
Total Expenditures	6,153,640	_	1,179,460	1,600,000	_	37,099,020	46,032,120
Operating Surplus (deficit)	6,256,230		(36,460)	(1,600,000)	_((32,139,500)	(27,519,730)
Other Financing Uses							
Transfers to Other Funds	13,441,900		-	21,000,000		_	34,441,900
Total Expenditures & Other Financing Uses	19,595,540		1,179,460	22,600,000		37,099,020	80,474,020
Change in Fund Balance	(7,185,670)		(36,460)	-		702,400	(6,519,730)
Fund Balances							
Unassigned and Reserved for:							
Operating Reserves at 10 months	5,124,700		-			-	5,124,700
Litigation Defense Reserve	670,000		-	-		-	670,000
Major Road Maintenance Reserve	-		-	-		-	-
Capital Projects	6,621,970		-	-		-	6,621,970
Restricted for Capital Projects:							
Road Impact Fees	-		-	-		6,942,160	6,942,160
Gas Tax Construction or Resurfacing	-		-	-		271,390	271,390
Public Land Acquisition	-		-	-		420,000	420,000
Community Park Impact Fees/Park Entrance	-		-	-		1,142,620	1,142,620
Regional Park Impact Fees	-		205.000	-		916,230	916,230
Building Permit Fees Surplus Total Ending Fund Balance	12,416,670	_	285,900 285,900			9,692,400	285,900 22,394,970
Total Use of Funds	\$ 32,012,210	<u> </u>	1,465,360	\$ 22,600,000	<u> </u>	46,791,420	\$ 102,868,990
	J J2,012,210	Φ	1,100,000	<u> </u>	Ψ	.0,771,720	\$ 102,000,770

Village of Estero Fiscal Year 2018-2019 General Fund Revenue Summary

Fund 001 General Fund					
					Requested
		Amended		Requested	+/(-) over
Transaction/	Actual	Budget	Estimated	Budget	Amended
Object # Account Description	2016-2017	2017-2018	2017-2018	2018-2019	Budget
3110000 Ad Valorem Taxes ¹	4,699,042	4,818,000	4,818,000	4,910,000	92,000
3152000 Local Communication Services Tax	719,940	720,000	790,000	807,000	87,000
3160000 Business Tax - Estero Portion	22,028	22,500	22,500	22,500	
Taxes Tota	5,441,010	5,560,500	5,630,500	5,739,500	179,000
3124100 Local Option Gas Tax-1 to 6 Cent	524,536	535,000	535,000	535,000	
Gas Tax Tota	1 524,536	535,000	535,000	535,000	
3231000 Franchise Fees-FPL Electric	2,058,820	2,020,000	2,060,000	2,070,000	50,000
3237000 Franchise Fees-Solid Waste	165,489	152,000	156,000	156,000	4,000
Franchise Fees Tota	1 2,224,309	2,172,000	2,216,000	2,226,000	54,000
3290000 Right of Way Permits	1,530	3,500	2,400	2,400	(1,100)
Licenses & Permits Tota	1 1,530	3,500	2,400	2,400	(1,100)
State Shared Revenues					
3351200 Revenue Sharing-Sales Tax Portion	563,941	564,000	575,000	575,000	11,000
3351201 Revenue Sharing-Fuel Tax Portion	176,414	176,000	179,000	179,000	3,000
3351400 Mobile Home License Tax	1,255	1,300	1,500	1,500	200
3351500 Alcohol Beverage Licenses	28,986	29,000	30,000	30,000	1,000
3351800 Half-cent Sales Tax	2,556,066	2,626,000	2,690,000	2,690,000	64,000
3354901 Florida DOT-US41 Light Maint	-	6,180	12,180	115,070	108,890
3374000 Bicycle & Pedestrian Study Grant		100,000	100,000		(100,000)
Intergovernmental Tota	1 3,326,662	3,502,480	3,587,680	3,590,570	88,090
3413000 Impact Fee Administrative Fees	109,604	112,700	30,000	46,000	(66,700)
3413000 Cost Recovery-Administrative Fees	29,646	20,000	7,900	8,500	(11,500)
3419009 Cost Recovery-Professional Srvcs	114,526	110,500	68,690	85,100	(25,400)
3419000 Development/Zoning-Fixed Fees	58,105	76,000	70,000	70,000	(6,000)
3439000 Code Comp & Contractor License	1,528	1,500	1,500	1,500	
Charges for Service Tota		320,700	178,090	211,100	(109,600)
3590000 Fine and Forfeitures	268	500	300	300	(200)
Fines & Forfeitures Tota	1 268	500	300	300	(200)
3611000 Interest Income	88,039	40,000	150,000	80,000	40,000
Interest Income Tota	1 88,039	40,000	150,000	80,000	40,000
3699000 Other Miscellaneous Revenue	28,053	5,000	25,000	25,000	20,000
Miscellaneous Revenue Tota	1 28,053	5,000	25,000	25,000	20,000
		_			
Total General Fund Revenues	\$ 11,947,816	\$ 12,139,680	\$ 12,324,970	\$ 12,409,870	\$ 270,190

¹ Requested Budget 2018-2019 revenue was based upon the property taxable value as of July 1, 2018, \$6,668,543,000, with millage rate of 0.7750 tax rate per \$1,000 of taxable value and budgeted at a 95% collection rate.

Ad Valorem Taxes

Legal Authorization

Florida Statutes §166.211 authorizes the Village of Estero, in a manner not inconsistent with general law, to levy Ad Valorem taxes on real and tangible personal property in an amount not to exceed 10 mills. Ad Valorem Taxes are also known as property taxes.

Major Assumptions

The Certified Values of the Village are provided below. The rolled-back rate is 0.7692. As the 2015 tax was the initial year of assessing a millage rate, the Village is not subject to millage rate limitation and maximum millage rate will not be calculated for the initial five years of assessment. The rules are outlined in Florida Statutes §200.065.

Fee Schedule

Resolution No. 2018-14 fixed the millage rate of the Village of Estero, for the tax year 2018, levying an annual tax for said year at 0.7750 mills per thousand dollars of the total assessed taxable value of all real and tangible personal property. The Ad Valorem Revenue is budgeted at a 95% collection rate.

						% Over	
	Just		% Over			(Under)	Revenue
Tax	Assessed	Taxable	(Under)	Millage	Rolled	Rolled	Collected/
Year	<u>Value</u>	<u>Value</u>	Prior Year	Rate	Back Rate	Back Rate	<u>Budgeted</u>
2015	6,960,615,458	5,675,825,842	n/a	0.8398	n/a	n/a	\$ 4,589,279
2016	7,557,342,274	6,097,421,427	7.4%	0.7998	0.8004	-0.1%	\$ 4,699,042
2017	8,023,726,022	6,484,202,557	6.3%	0.7798	0.7682	1.5%	\$ 4,818,000
2018 1	8,035,620,944	6,649,259,073	2.5%	0.7750	0.7692	0.7%	\$ 4,910,000
					Amended		Requested
				Actual	Budget	Estimated	Budget
				<u>2016-2017</u>	<u>2017-2018</u>	<u>2017-2018</u>	<u>2018-2019</u>
	Total Ad Valorem	n Taxes		\$ 4,699,042	\$ 4,818,000	\$ 4,818,000	\$ 4,910,000

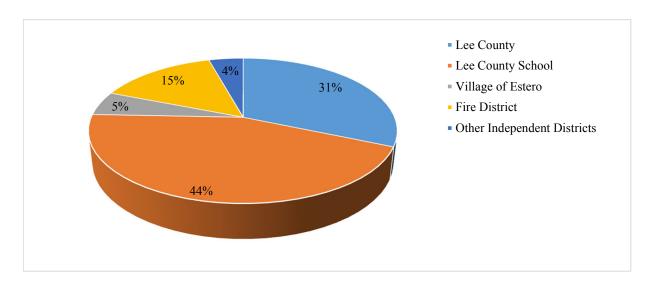


¹ Values are subject to change during Value Adjustment Board process.

Taxes Paid by Village of Estero Residents

A mil of tax is the rate of tax equal to \$1.00 for each \$1,000 of taxable property value. Below is a breakdown of the millage rates for all taxing authorities paid by Village residents for each Fire District.

	2017	2018	2018
	Millage	Millage	% of Total
Taxing Authority	Rate	Rate	Tax Bill
Lee County General Revenue	4.0506	4.0506	28%
Lee County Library District	0.5956	0.4956	3%
Village of Estero	0.7798	0.7750	5%
Public School by Local Board	2.2480	2.2480	16%
Public School by State Law	4.4310	4.1530	29%
Mosquito Control District	0.2800	0.2636	2%
Hyacinth Control District	0.0248	0.0239	0%
South Florida Water Management District	0.3100	0.2936	2%
West Coast Inland Navigation District	0.0394	0.0394	0%
Subtotal Excluding Fire District	12.7592	12.3427	
The following apply to property located in the Es	stero Fire Rescu	ue District :	
Estero Fire Rescue District	2.1300	2.1300	15%
Total Estero Fire Rescue District	14.8892	14.4727	
The following apply to property located in the Sa	n Carlos Park	Fire District :	
San Carlos Park Fire District	2.9000	2.9000	19%
Total San Carlos Park Fire District	15.6592	15.2427	
The following apply to property located in the <i>Bo</i>	onita Springs Fi	re District:	
Bonita Springs Fire District	2.3300	2.3100	16%
Total Bonita Springs Fire District	15.0892	14.6527	



Local Option Gas Tax Revenue

Legal Authorization

The 6-cents fuel tax, and the additional 5-cents fuel tax, pursuant to Chapter 336.025, Florida Statutes, were levied by an ordinance adopted by a majority vote of the County's governing body. The proceeds of the fuel tax are distributed to the municipalities located within Lee County based upon an interlocal agreement.

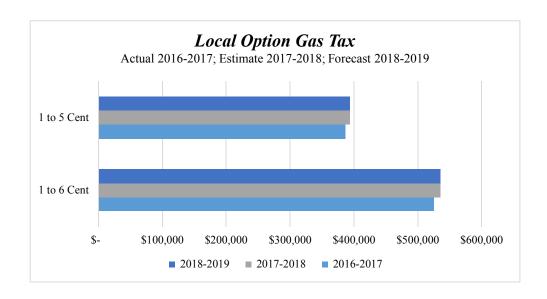
Major Assumptions

The interlocal agreement was effective October 1, 2015; therefore, no Local Option Gas Taxes were received prior to that date. Revenue estimates and allocations are provided by the State.

Fee Schedule

Florida Statute §336.025 allows for the distribution of the Local Option Gas Tax whether through an interlocal agreement or by transportation methodology outlined in the Statutes. The County and Cities entered into an Interlocal agreement, which distributes 2.54% to the Village of Estero.

	Actual <u>2016-2017</u>		Amended Budget 017-2018		Sstimated 017-2018	Requested Budget 2018-2019	
Local Option Gas Tax 1 to 6 Cent	\$	524,536	\$ 535,000	\$	535,000	\$	535,000
Local Option Gas Tax 1 to 5 Cent		386,560	 393,000	-	393,000		393,000
Total Local Option Gas Tax	\$	911,096	\$ 928,000	\$	928,000	\$	928,000



Franchise Fees

Legal Authorization

The Village of Estero Ordinance No. 2015-09 (electrical) grants the non-exclusive right, privilege or franchise to construct, maintain and operate, under, upon, over and across the present or future streets for the respective services. Ordinance No. 2016-12 authorizes the assessment of solid waste fees within the Village. The franchise fee collected by Lee County will be shared with the Village pursuant to an interlocal agreement (EC 2016-32).

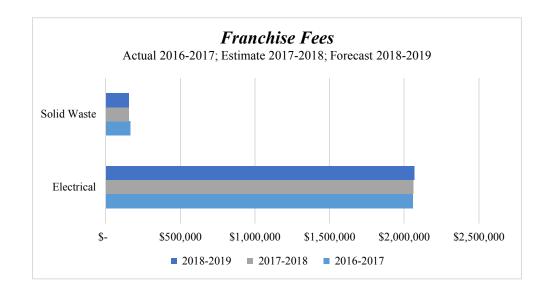
Major Assumptions

The Franchise Agreement negotiated with FPL was effective October 1, 2015. Initial remittance will be in January, 2016 which will result in 11 months of collections for fiscal year 2015-2016. Solid Waste franchise fees were effective September 7, 2016 and the rate is set by Lee County. Current franchise fees are: Electrical, 4.5% (6% maximum) and Solid Waste, 5.5%. Village Council has the option to increase electrical franchise fees once annually and Lee County has the ability to increase the solid waste franchise fee. Revenue estimates are based upon trend analysis.

Fee Schedule

Contained in Village Ordinance 2015-09.

		<u>Requested</u>		
	<u>Actual</u>	Budget	Estimated	Budget
	<u>2016-2017</u>	<u>2017-2018</u>	2017-2018	<u>2018-2019</u>
Franchise Fees-Electrical	\$2,058,820	\$ 2,020,000	\$2,060,000	\$ 2,070,000
Franchise Fees-Solid Waste	165,489	152,000	156,000	156,000
Total Franchise Fees	\$ 2,224,309	\$ 2,172,000	\$ 2,216,000	\$ 2,226,000



Communication Services Tax

Legal Authorization

Florida Statutes §202.19, authorizes the Village of Estero to adopt Local Communication Services Tax (CST). The Village adopted Ordinance 2015-07 to establish the rates.

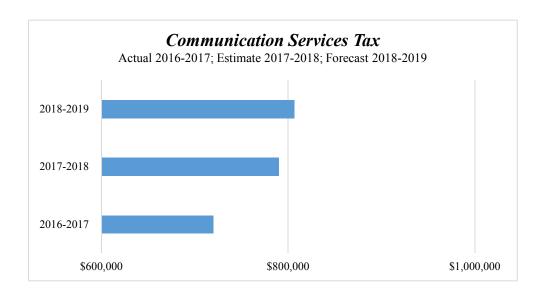
Major Assumptions

The Village of Estero Ordinance 15-07 set a CST rate of 3.61% which was effective January 1, 2016. The January collections will be received in March; therefore, seven (7) months of collections were received for Fiscal Year 2015-2016. Village Council, by Florida Statutes §202.21, can increase upon adoption by Ordinance before September 1st of any year for an increase beginning on January 1st of the following year with a maximum of 5.22% allowed. Revenue estimates and allocations are provided by the State.

Fee Schedule

All payment schedules are established by Florida Statutes and are received monthly for the prior two month's collection, i.e., January collections are received in March.

		Requested			
	Actual	Budget	Estimated	Budget	
	<u>2016-2017</u>	<u>2017-2018</u>	<u>2017-2018</u>	<u>2018-2019</u>	
Communication Services Tax	\$ 719,940	\$ 720,000	\$ 790,000	\$ 807,000	



Shared State Revenues

Legal Authorization

The Shared State Revenues are comprised of a variety of fees and taxes collected by the State and distributed to municipalities based on formulas established by appropriate Florida Statutes.

The Municipal *Revenue Sharing* apportionment of Sales Tax for municipalities is discussed in Florida Statutes §218.245. State Fuel Taxes are levied pursuant to Florida Statutes §206.41 with the County Local Option Gas Tax levied pursuant to Florida Statutes §336.025 This revenue category is comprised of the 8 cent fuel tax collected and distributed by the State. The Cigarette Tax is levied by Florida Statutes §210.02 and was consolidated into the State Shared Revenue proceeds in Fiscal Year 2000-2001.

Local Government Half Cent Sales Tax distributions are provided for in Florida Statutes §218.61.

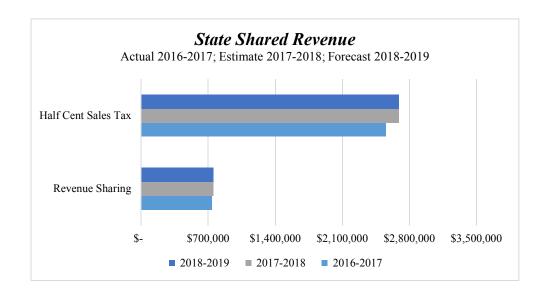
Major Assumptions

The Village of Estero was eligible for the Municipal State Revenue Sharing Program and Half Cent Sales Tax program in April 2015. Fiscal year 2017-2018 revenue estimates and allocations were provided by the State.

Fee Schedule

All payment schedules are established by Florida Statutes. Revenue Sharing is received monthly based upon an apportionment formula. Mobile Home Licenses and Half Cent Sales Tax are received monthly for the prior two month's collection, i.e., January collections are received in March. Alcoholic Beverage Licenses are received quarterly for the prior quarter's collections.

	Actual 2016-2017			Requested Budget 2018-2019	
Revenue Sharing-Sales Tax Portion	\$ 563,941	\$ 564,000	\$ 575,000	\$ 575,000	
Revenue Sharing-Fuel Tax Portion	176,414	176,000	179,000	179,000	
Half Cent Sales Tax	2,556,066	2,626,000	2,690,000	2,690,000	
Total Shared State Revenue	\$ 3,296,421	\$ 3,366,000	\$ 3,444,000	\$ 3,444,000	



Impact Fee Revenues

Legal Authorization

Florida Statutes §163.31801 provides the authority for the Village of Estero to adopt Impact Fees as a home rule revenue source. The Village adopted Ordinance No. 2018-09 & 2018-10 imposing impact fees as outlined in the provisions of the Estero Land Development Code, Chapter 2, Article VI.

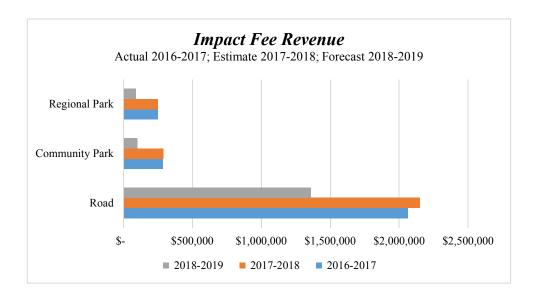
Major Assumptions

The budget was prepared utilizing information reflected in the growth model projections which provided data regarding future development within the Village

Fee Schedule

Contained in Village of Estero Development Code, Chapter 2, Article VI.

	Actual <u>2016-2017</u>			Requested Budget 2018-2019		
Road Impact Fees	\$2,062,990	\$ 1,522,500	\$2,150,000	\$ 1,361,690		
Community Park Impact Fees	285,550	74,290	290,000	102,840		
Regional Park Impact Fees	248,410	65,000	250,000	89,990		
Total Impact Fee Revenue	\$ 2,596,950	\$ 1,661,790	\$ 2,690,000	\$ 1,554,520		



Village of Estero Fiscal Year 2018-2019 General Fund Expenditure Summary

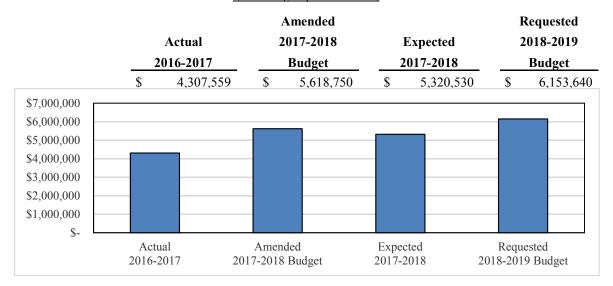
	Actual <u>2016-2017</u>		Amended Budget 2017-2018		Estimated 2017-2018		Requested Budget 2018-2019		Requested +/(-) over Amended <u>Budget</u>
Personal Services	\$ 1,062,722	\$	1,505,800	\$	1,409,826	\$	1,653,000	\$	147,200
Operating Expenditures	3,228,003		3,782,950		3,690,704		4,448,640		665,690
Capital Outlay	16,834		330,000		220,000		52,000		(278,000)
Total Operating Expenditures	4,307,559		5,618,750	_	5,320,530		6,153,640		534,890
Transfers to Debt Service	-		-		-		1,600,000		1,600,000
Transfers to Capital Projects	90,850		4,625,900		535,000		11,841,900		7,216,000
	\$ 4,398,409	\$	10,244,650	\$	5,855,530	\$	19,595,540	\$	9,350,890
Full Time Equivalent Positions ¹	8.5		10.5		11.0		11.5		1.0
Contract Full Time Equivalent Positions	6.5	_	6.5	_	6.0		6.0	_	(0.5)
Consider I am Time Equivalent 1 obtaons	0.5	_	0.5	-	0.0	_	0.0	_	(0.3)
Expenditures by Cost Center:									
Village Council	\$ 102,704	\$	165,830	\$	161,970	\$	164,430	\$	(1,400)
Village Manager	527,151		699,200		604,170		638,800		(60,400)
Village Attorney	267,731		582,500		271,950		630,050		47,550
Village Clerk	122,364		164,300		140,730		257,600		93,300
Finance	227,991		309,670		259,000		377,520		67,850
Community Development									
Development Services	434,062		817,800		536,350		769,200		(48,600)
Planning, Zoning & Development Services	496,393		446,500		395,860		434,100		(12,400)
Code Compliance Services	203,146		217,000		159,970		178,200		(38,800)
Animal Control	48,428		23,000		23,000		34,000		11,000
Public Works									
Physical Environment/Natural Resources	409,856		442,800		474,040		354,400		(88,400)
Transportation	1,020,028		590,100		496,130		1,071,900		481,800
Information Technologies	29,910		107,540		96,040		122,440		14,900
Law Enforcement	6,250		10,000		3,880		10,000		-
Parks & Recreation	-		250,000		25,000		225,000		(25,000)
General Government Operations	335,524		792,510		605,390		886,000		93,490
Disaster Response	76,021		-		1,067,050		-		-
Transfers to Debt Service	-		-		-		1,600,000		1,600,000
Transfers to Capital Projects	90,850		4,625,900		535,000		11,841,900		7,216,000
	\$ 4,398,409	\$	10,244,650	\$	5,855,530	\$	19,595,540	\$	9,350,890
Expenditures by Function: ²				<u> </u>	. ,				· · ·
General Government (51x)	\$ 2,543,830	\$	4,085,850	\$	3,071,460	\$	4,280,140		194,290
Public Safety (52x)	285,417	Ψ	227,000	Ψ	1,230,900	Ψ	188,200		(38,800)
Physical Environment (53x)	409,856		442,800		474,040		354,400		(88,400)
Transportation (54x)	1,020,028		590,100		496,130		1,071,900		481,800
Human Services (56x)	48,428		23,000		23,000		34,000		11,000
Culture & Recreation (57x)	-		250,000		25,000		225,000		(25,000)
Transfers to Debt Service	-		-		-		1,600,000		1,600,000
Transfers to Capital Projects	90,850		4,625,900		535,000	-	11,841,900		7,216,000
	\$ 4,398,409	\$	10,244,650	\$	5,855,530	\$	19,595,540	\$	9,350,890

¹ Full time equivalent positions increase of 1.0 consist of 2 part time staff as follows: part-time public works staff and part-time clerk staff.

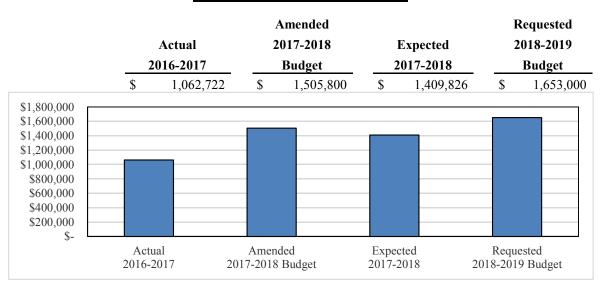
² Expenditure Functions are as required by the Florida State Chart of Accounts.

Total General Fund Expenditures

(Excluding Capital Transfers)

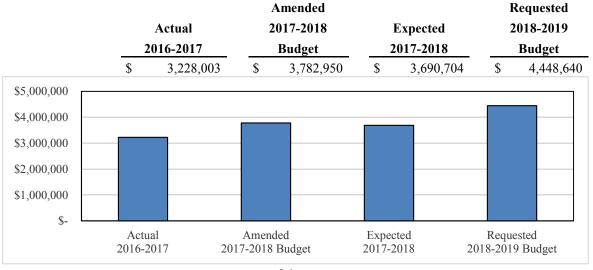


Personal Services Expenditures



Operating Expenditures

(Excluding Capital Outlay)



Village of Estero Fiscal Year 2018-2019 Village Council Expenditures

Function: Village Council is the elected governing body of the Village, providing policy direction to the Administration. Estero has a seven-member Council elected at large for four-year terms to represent each of the Village's seven districts. Elections are on a staggered basis every two years, with three seats being elected at one election and the other four the following election. The Village Council then appoints its own Mayor and Vice Mayor from among the Councilmembers. Village Council also appoints a Village Attorney, Village Clerk, and Village Manager. Estero is a Council-Manager form of government where the Village Council is the legislative arm and the Village Manager is the administrative arm.

Fund	001 General Fund Cost Center	100 Village (100 Village Council		511 Legislati	ve
		Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended Budget
	Account Description					
5111100	Executive Salaries	87,536	124,300	124,280	124,300	-
5112100	FICA Taxes	6,697	9,600	9,510	9,600	-
5112400	Workers Compensation	282	400	400	400	-
5112500	Unemployment Compensation	3,178	3,300	1,800	1,900	(1,400)
	Total Personal Services	97,693	137,600	135,990	136,200	(1,400)
5114000	Travel & Per Diem ¹	3,048	22,000	21,000	22,000	
5115400	Books, Pub, Memberships ²	-	4,230	4,230	4,230	-
5115500	1	1,963	2,000	750	2,000	-
	Total Operating Expenditures	5,011	28,230	25,980	28,230	
Village C	ouncil Expenditures	<u>\$ 102,704</u>	\$ 165,830	<u>\$ 161,970</u>	<u>\$ 164,430</u>	§ (1,400)
Full Time	Equivalent Positions					

¹ Travel and Per Diem and Training line items include \$3,000 per Village Council Member and \$3,000 for Ethics training.
² Books, Publications and Memberships include Florida League of Cities and Southwest Florida League of Cities



Village of Estero Fiscal Year 2018-2019

Village Manager Expenditures

Function: The Village Manager, as the Chief Operations Officer of the Village, is responsible for various functions assigned by the Village's Charter. These include overseeing the implementation and administration of policies set by the Village Council, directing and supervising all departments, and overseeing the day-to-day activities of the municipality. Administrative duties include agenda preparation, coordination and review of the annual operating and capital improvement budgets, facilitation of Village communications, and implementation of sound management practices. The Village Manager's office has the responsibility to ensure the needs and concerns of the community and the Village organization are properly addressed. To accomplish this, the manager is involved in community, county, regional and state issues, as well as supporting and guiding the Village organization.

Fund 001 General Fund Cost Center	200 Village N	A anager	Transaction	512 Executive	Requested
	Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	+/(-) over Amended Budget
Account Description					-
5121100 Executive Salaries	174,923	181,900	181,900	189,200	7,300
5121101 Car Allowance	7,220	7,200	7,200	7,200	-
5121200 Regular Salaries & Wages ⁶	169,140	208,500	202,821	133,400	(75,100)
5122100 FICA Taxes ⁶	23,467	27,200	27,533	21,100	(6,100)
5122200 Retirement Contributions ¹	21,544	26,800	26,316	30,700	3,900
5122300 Insurance ¹	73,241	74,400	74,395	81,400	7,000
5122400 Workers Compensation	1,184	1,100	1,000	1,000	(100)
5122500 Unemployment Compensation	1,453	1,900	871	800	(1,100)
Total Personal Services	472,172	529,000	522,036	464,800	(64,200)
5123150 Miscellaneous Professional Srvcs ²	17,100	75,000	20,000	75,000	-
5123401 Communication Srvcs	27,500	30,000	28,500	30,000	
5123450 Miscellaneous Contractual Srvcs ³	-	35,000	-	35,000	-
5124000 Travel & Per Diem ⁴	309	12,000	12,000	12,000	-
5124810 Public Relations	5,626	15,000	15,274	15,000	_
5125400 Books, Pub, Membership ⁵	3,543	3,000	3,000	3,000	
5125500 Training ⁴	901	200	3,360	4,000	3,800
Total Operating Expenditures	54,979	170,200	82,134	174,000	3,800
		_	_	_	-
Village Manager Expenditures	\$ 527,151	\$ 699,200	\$ 604,170	\$ 638,800	\$ (60,400)
Village Manager Expenditures	\$ 527,151	\$ 699,200	\$ 604,170	\$ 638,800	<u>\$ (60,400)</u>

¹ Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

² Miscellaneous Professional Services funds available for potential future services, such as Park Feasibility Study, State Park Review, Disaster Preparedness, or potential Land Acquisitions.

³ Miscellaneous Contractual Services for unanticipated future service needs.

⁴ Travel and Per Diem and Training will provide for conference attendance for the Village Manager and Assistant to the Village Manager.

⁵ Books, Publications and Memberships include International City/County Management Association (ICMA) & Florida City/County Management Association (FCCMA) memberships.

⁶ For the 2018-2019 requested budget, the part-time procurement manager was transferred to the Finance cost center.

Village of Estero Fiscal Year 2018-2019 Village Attorney Expenditures

Function: Village legal services provide lawful representation and advice to the Village Council, Village Manager, Village departments, as well as Village ad-hoc boards and committees in a high quality and cost-effective manner. Services are rendered by Village Attorneys contracted through selected firms. Village Council employs special counsel for specific representation.

Fund	001 General Fund Cost Center	er 210 Village	Transaction	514 Legal Counsel		
		Actual <u>2016-2017</u>	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended <u>Budget</u>
	Account Description					
	Professional Services					
5143100	Village Attorney	146,686	150,000	96,000	150,000	-
5143101	Land Use Legal	91,605	90,000	87,000	87,000	(3,000)
5143102	Comprehensive Plan Legal	10,440	45,000	33,000	-	(45,000)
5143103	Code Compliance Legal	14,756	25,000	12,000	12,000	(13,000)
5143104	Land Development Code Legal ¹	-	22,500	13,950	31,050	8,550
5143150	Other Special Legal ²	4,244	250,000	30,000	350,000	100,000
	Total Operating Expenditure	es <u>267,731</u>	582,500	271,950	630,050	47,550
Village Attorney Expenditures		<u>\$ 267,731</u>	\$ 582,500	\$ 271,950	\$ 630,050	\$ 47,550
Full Time Equivalent Positions						

¹ Legal services for the land development code update cost are estimated at \$45,000 and will be completed over two fiscal years commencing in 2017-2018.

² Other Special Legal services are budgeted to provide a litigation defense appropriation for potential amounts in excess of insurance coverage. Projected balance at 2018-2019 is \$670,000.



Village of Estero Fiscal Year 2018-2019 Village Clerk Expenditures

Function: The Village Clerk provides administrative services to the Council; records minutes of Village Council. The Clerk manages Village elections; coordinates advisory board member appointment process; is responsible for advertising public hearings; maintains official minute books, ordinances, resolutions, contracts, and responds to public records requests.

Fund	001 General Fund Cost Center	Cost Center 220 Village Clerk			513 Administ	
			Amended		Requested	Requested +/(-) over
		Actual	Budget	Estimated	Budget	Amended
		2016-2017	2017-2018	2017-2018	2018-2019	Budget
	Account Description	2010 2017	2017 2010	2017 2010	2010 2019	Duaget
5131200	Regular Salaries & Wages ⁵	83,484	88,200	105,910	116,600	28,400
5132100	FICA Taxes ⁵	6,387	6,800	8,100	9,000	2,200
5132200	Retirement Contributions ¹	6,276	7,500	7,500	8,800	1,300
5132300	Insurance ¹	13,060	23,500	13,670	14,600	(8,900)
	Workers Compensation	277	300	360	400	100
5132500	Unemployment Compensation	481	500	460	600	100
	Total Personal Services	109,965	126,800	136,000	150,000	23,200
	Contractual Services					
5123450	Miscellaneous Contractual Srvcs ²	2,461	6,000	1,570	6,000	
5133401	Codification	3,750	25,000	-	25,000	
5133410	Elections					
	Early Voting	-	-	-	14,000	14,000
	Special Elections	-	-	-	56,000	56,000
5134000	Travel & Per Diem ³	-	1,000	-	1,000	-
	Legal Notices ⁴	5,928	5,000	2,900	5,000	-
	Books, Pub, Memberships	260	500	160	500	-
5135500	Training ³	-	-	100	100	100
	Total Operating Expenditures	12,399	37,500	4,730	107,600	70,100
Village C	lerk Expenditures	\$ 122,364	\$ 164,300	\$ 140,730	\$ 257,600	\$ 93,300
Full Time	Equivalent Positions ⁵	1.0	1.0	1.5	1.5	0.5

¹ Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

² Miscellaneous Contractual Services are budgeted for assistance with Clerk duties.

³ Travel and Per Diem and Training line items include conference attendance for the Village Clerk.

⁴ Legal Notice cost as required for Ordinances, Truth in Millage Compliance (TRIM) and other required advertisements.

⁵ The part-time clerk staff was added during fiscal year 2017-2018 and is included in the 2018-2019 requested budget.

Village of Estero Fiscal Year 2018-2019 Finance Expenditures

Function: Finance is responsible for the fiscal management of the Village, procurement, and human resources. The department is custodian of all Village funds. Responsibilities include budget preparation, budget administration on a day-to-day basis, the preparation of periodic and annual financial statements, developing and administering personnel policies and for risk management services.

Fund	001 General Fund Cost Cente	r 230 Finance		Transaction	513 Financia	
			Amended		Requested	Requested +/(-) over
		Actual	Budget	Estimated	Budget	Amended
		2016-2017	<u>2017-2018</u>	2017-2018	<u>2018-2019</u>	Budget
	Account Description					
5131200	Regular Salaries & Wages ⁵	154,014	191,000	172,802	261,700	70,700
5132100	FICA Taxes ⁵	11,782	14,700	13,218	20,100	5,400
5132200	Retirement Contributions ¹	7,844	10,300	9,400	10,900	600
5132300	Insurance ¹	13,259	13,700	13,660	14,800	1,100
5132400	Workers Compensation	606	600	800	800	200
5132500	Unemployment Compensation	1,354	1,400	1,000	1,100	(300)
				-	-	
	Total Personal Service	s <u>188,859</u>	231,700	210,880	309,400	77,700
	Accounting and Auditing Services					
5133200	Accounting Services ²	5,800	45,000	10,000	25,000	(20,000)
5133201	Auditing & Actuarial Services ³	30,435	30,000	35,000	40,000	10,000
5134000	Travel & Per Diem ⁴	1,273	1,100	1,200	1,200	100
5135400	Books, Pub, Memberships	444	670	720	720	50
5135500	Training ⁴	1,180	1,200	1,200	1,200	-
	Total Operating Expenditure	s <u>39,132</u>	77,970	48,120	68,120	(9,850)
Finance E	Expenditures	227,991	309,670	259,000	377,520	67,850
Less Impa	ct Administrative Fees 1.5%	(54,802)	(56,350)	(15,000)	(23,000)	33,350
Total Fina	ancial Impact of Finance Services	<u>\$ 173,189</u>	<u>\$ 253,320</u>	<u>\$ 244,000</u>	\$ 354,520	<u>\$ 101,200</u>
Full Time	Equivalent Positions ⁵	2.0	2.0	2.0	2.5	0.5

¹ Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

² Budgeted for future accounting, procurement, human resources or other financial services.

³ 2018-2019 requested budget includes an anticipated increase for auditing services as the contract will be going out for bid. Also, actuarial services will be required to provide data for implement of a new Governmental Accounting Standards Statement.

⁴ Travel and Per Diem and Training line items include funding for 40 hours per year of continuing education as required to maintain Florida Certified Public Accounting (CPA) License.

⁵ For the 2018-2019 requested budget, the part-time procurement manager was transferred from the Village Manager cost center.

Village of Estero Fiscal Year 2018-2019

Development Services Expenditures

Function: The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Development services operate within the Community Development Department.

Fund	001 General Fund Cost Cen	ter 239 Developn	nent Services		Transaction	515 Planning Requested
			Amended		Requested	+/(-) over
		Actual	Budget	Estimated	Budget	Amended
		<u>2016-2017</u>	2017-2018	<u>2017-2018</u>	2018-2019	<u>Budget</u>
	Account Description					
	Regular Salaries & Wages	104,267	183,200	148,910	173,300	(9,900)
5152100	FICA Taxes	7,976	14,100	11,240	13,300	(800)
5152200	Retirement Contributions ¹	6,982	15,600	12,820	16,500	900
5152300	Insurance ¹	10,044	26,400	22,360	39,100	12,700
5152400	Workers Compensation	1,229	500	600	2,400	1,900
5152500	Unemployment Compensation	547	1,000	590	600	(400)
	Total Personal Service	ces 131,045	240,800	196,520	245,200	4,400
	Professional Services					
5153104	Comprehensive Plan/Land		-			
	Development Regulations	192,270	100,000	76,730	-	(100,000)
5153105	Growth Model Services	12,500	5,000		15,000	10,000
5153103	Land Development Code ²	-	125,000	100,000	223,000	98,000
5153106	Development Services Manager	79,626	85,000	85,000	85,000	
5153150	Miscellaneous Professional Srvcs	588	75,000	52,000	75,000	
5153409	Economic Development	12,500	60,000	12,500	60,000	-
5154000		-	1,000	2,090	2,000	1,000
	Legal Notices-Planning and Zoning	1,036	6,000	6,000	6,000	
5155400	Books, Pub, Memberships	3,892	9,000	4,500	5,000	(4,000)
5155500	Training ³	605	1,000	1,010	1,000	<u>-</u>
	Total Operating Expenditur	res 303,017	467,000	339,830	472,000	5,000
5156400	Capital Outlay ⁴	-	110,000	<u>-</u>	52,000	(58,000)
	Total Capital Outl		110,000		52,000	(58,000)
Developm	ent Services Expenditures	434,062	817,800	536,350	769,200	(48,600)
I ess Impa	ct Administrative Fees 1.5%	(54,802)	(56,350)	(15,000)	(23,000)	33,350
	Recovery Administrative Fees	(29,646)	(20,000)	(7,900)	, , , ,	
10tal Fina	ancial Impact of Development Services	<u>\$ 349,614</u>	<u>\$ 741,450</u>	<u>\$ 513,450</u>	<u>\$ 737,700</u>	<u>\$ (3,750)</u>
Full Time	Equivalent Positions	1.0	2.0	2.0	2.0	_
Contract F	ull Time Equivalent Positions	1.0	1.0	1.0	1.0	

¹ Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

² Land development code update professional services are estimated at \$323,000 and will be completed over two fiscal years commencing in 2017-2018.

³ Travel and Per Diem and Training line items include funding for continuing education for two planning staff members.

⁴ Capital outlay provides for the acquisition and implementation of Community Development software and is allocated to the Building Fee Fund at 73% and 27% is budgeted in the General Fund above with total budgeted cost of \$192,300 consisting of \$150,000 for acquisition and \$42,300 annual maintenance cost.

Village of Estero Fiscal Year 2018-2019

Planning, Zoning & Development Services Expenditures

Function: The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Development services operate within the Community Development Department.

Fund	001 General Fund Cost Center	240 Planning Review Servi	., .)evelopment	Transaction	515 Planning
	Account Description	Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended <u>Budget</u>
5151200	Regular Salaries & Wages ¹	20,240	45,300	33,700	40,500	(4,800)
5152100	FICA Taxes ¹	1,594	3,500	2,726	3,100	(400)
5152400	Workers Compensation ¹	-	1,200	1,200	1,200	-
	Unemployment Compensation ¹	199	500	304	300	(200)
	Total Personal Services	22,033	50,500	37,930	45,100	(5,400)
5153109	Professional Services Cost Recovery Srvcs ¹	92,493	60,000	30,760	40,000	(20,000)
	Contractual Services					
5153400	Planning & Zoning Srvcs ²	356,236	336,000	327,170	349,000	13,000
5153401	Development Review Srvcs	25,631	-	-	-	<u> </u>
	Total Operating Expenditures		396,000	357,930	389,000	(7,000)
Planning, Expenditu	Zoning & Development Review Services ares	496,393	446,500	395,860	434,100	(12,400)
Less Cost	Recovery-Professional Srvcs ¹	(114,526)	(110,500)	(68,690)	(85,100)	25,400
	lopment/Zoning-Fixed Fees	(58,105)	(76,000)	(70,000)	(70,000)	
	ancial Impact of Planning, Zoning & ent Review Services	\$ 323,762	<u>\$ 260,000</u>	<u>\$ 257,170</u>	<u>\$ 279,000</u>	<u>\$ 19,000</u>
Full Time	Equivalent Positions	0.5	0.5	0.5	0.5	
Contract F	ull Time Equivalent Positions	3.0	3.0	3.0	3.0	-

¹ Cost recovery services are offset by cost recovery professional services fees paid by applicants and have a \$0 net financial impact.

² Continuing contractual services requested budget for 2018-2019 includes a performance based increase of 4% over 2017-2018 compensation levels.

Village of Estero Fiscal Year 2018-2019 Code Compliance Services Expenditures

Function: Code Compliance perform inspections through-out the Village to ensure compliance with the rules and regulations and is operated as part of the Community Development Department. Code Compliance officers perform inspections for zoning and nuisance code violations to include overgrown grass, or other request for inspections.

Fund	001 General Fund Cost Center	247 Code Co	mpliance	Transaction	524 Protective Inspections	
	Account Description	Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended <u>Budget</u>
	Professional Services					
5243100	Special Magistrate Services	10,415	20,000	16,000	16,000	(4,000)
	Contractual Services					
5243400	Code Compliance ¹	192,152	197,000	142,830	161,000	(36,000)
5244903	Other Charges-Filing Fees	579		1,140	1,200	1,200
	Total Operating Expenditures	203,146	217,000	159,970	178,200	(38,800)
Code Con	npliance Services Expenditures	203,146	217,000	159,970	178,200	(38,800)
Revenue (Collected by Code Enforcement	(1,528)	(1,500)	(1,500)	(1,500)	
Total Fin	ancial Impact of Protective Inspections	<u>\$ 201,618</u>	<u>\$ 215,500</u>	<u>\$ 158,470</u>	<u>\$ 176,700</u>	<u>\$ (38,800)</u>
Full Time	Equivalent Positions	_	_	_	_	_
	Full Time Equivalent Positions	1.5	1.5	1.0	1.0	(0.5)
Contract r	un i inic Equivalent Fositions	1.3	1.3	1.0	1.0	(0.5)

¹ Continuing contractual services requested budget for 2018-2019 includes a performance based increase of 4% over 2017-2018 compensation levels and removes one vacation position allocated 50% to Code Compliance and 50% to the Building Permit Fees Fund.



Village of Estero Fiscal Year 2018-2019 Animal Control Expenditures

Function: Animal Services are provided via an interlocal agreement with Lee County and provide animal control services through education, enforcement of laws and ordinances, community complaint resolution, and programs and services that include lost and found pets, adoptions, low-cost spay/neuter assistance and sheltering of stray and abused animals.

Fund	001 General Fund	Cost Center	250 Animal Control		Transaction	562 Human Services	
	Account Description	<u>n</u>	Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended <u>Budget</u>
	Contractual Services						
5623410	Lee County						
	Animal Control Services ¹		48,428	23,000	23,000	34,000	11,000
			-	-	-	-	_
	Total Operating E	expenditures	48,428	23,000	23,000	34,000	11,000
Animal Co	ontrol Expenditures		<u>-</u> <u>\$ 48,428</u>	\$ 23,000	<u>-</u> \$ 23,000	<u>-</u> \$ 34,000	<u>-</u> <u>\$ 11,000</u>
Full Time	Equivalent Positions				<u> </u>		

¹ Staff is in negotiations with Lee County for municipal services.



Village of Estero Fiscal Year 2018-2019 Public Works Expenditures

Function: Public Works is responsible for maintenance, construction, operations and engineering support for the Village's infrastructure (includes roads, canals, bridges, storm water systems, etc.). It is also responsible for the preparation, implementation, execution and tracking of the capital improvement program. Citizens requests for action are addressed with timely responses.

Fund	001 General Fund Cost Center	260 Public W	Vorks	Transaction	537 Physical	
	Account Description	Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended Budget
	Account Description					
	Professional Services					
5373100	Flood Plain-Community Rating System	55,020	25,400	16,240	15,000	(10,400)
5373103	Stormwater Master Plan	101,219	136,400	191,800	20,000	(116,400)
5373104	NPDES Compliance	-	-	-	50,000	50,000
5373105	Water Level & Water Quality Monitoring	; -	-	-	100,000	100,000
5373150	Miscellaneous Professional Srvcs	-	25,000	-	25,000	-
	Contractual Services					
5373410	Lee County Dept of Natural					
	Resources	245,848	256,000	256,000	-	(256,000)
5373413	Estero River Maintenance	-		-	75,000	75,000
5373414	Coconut Road Drainage Improv	-	-	-	44,400	44,400
5373450	Miscellaneous Stormwater Maint	-		-	20,000	20,000
5378100	Water quality joint advocacy	5,000	-	10,000	5,000	5,000
5378101	Estero River joint project	2,769	-	-	-	
	Total Operating Expenditures	409,856	442,800	474,040	354,400	(88,400)
Public Works-Physical Environment Expenditures		<u>\$ 409,856</u>	<u>\$ 442,800</u>	<u>\$ 474,040</u>	<u>\$ 354,400</u>	<u>\$ (88,400)</u>
Full Time	Equivalent Positions					



Village of Estero Fiscal Year 2018-2019 Public Works Expenditures

Function: Public Works is responsible for maintenance, construction, operations and engineering support for the Village's infrastructure (includes roads, canals, bridges, storm water systems, etc.). It is also responsible for the preparation, implementation, execution and tracking of the capital improvement program. Citizens requests for action are addressed with timely responses.

5412100 FICA Taxes 2,796 11,800 10,394 18,500 5,700 5412200 Instrance - 8,100 6,650 11,200 3,100 5412400 Workers Compensation 1,277 1,700 4,106 7,000 3,30 5412400 Unpulpoment Compensation 1,277 1,700 4,106 7,000 3,00 5412400 Unpulpoment Compensation 3,35 1,000 240 800 (200 Total Personal Services 8 8,000 170,470 302,300 12,900 5413101 Traffic Counts - <th>Fund</th> <th>001 General Fund Cost Ce</th> <th>enter 2</th> <th>265 Public W</th> <th>orks</th> <th>Transaction</th> <th colspan="2">541 Transportation</th>	Fund	001 General Fund Cost Ce	enter 2	265 Public W	orks	Transaction	541 Transportation	
Name					Budget		Budget	+/(-) over Amended
5412100 FICA Taxes 2,796 11,800 10,394 18,500 5,700 5412200 Instrance - 8,100 6,650 11,200 3,100 5412400 Workers Compensation 1,277 1,700 4,106 7,000 3,30 5412400 Unpulpoment Compensation 1,277 1,700 4,106 7,000 3,00 5412400 Unpulpoment Compensation 3,35 1,100 240 800 (200 Total Personal Services 8,000 170,470 302,300 112,900 5413101 Traffic Counts - </td <td></td> <td>Account Description</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		Account Description						
Sel 2200 Retirement Contributions -		<u> </u>						87,300
Section Sect	5412100	FICA Taxes		2,796	11,800	10,394	18,500	6,700
						- ,		3,100
								10,700
Total Personal Services								
Professional Services	5412500	Unemployment Compensation		335	1,000	240	800	(200)
S413101 Traffic Counts		Total Personal Ser	vices	40,955	189,400	170,470	302,300	112,900
S413103 Coconut Traffic Study 76,452 - -	5412101						20.000	20.000
Section Sect								
Section Section Study -		ž			- ,			(5,000
Set Section Section		,						(100,000)
S413107 Geographic Information System (GIS) Services - - 13,000 12,000 12,000 13,000 13,000 12,000 13,000 12,000 12,000 13,000 13,000 12,000 13,000 13,000 12,000 13,000		<u> </u>				100,000		(100,000
Selfation			ec					13 000
Section Contractual Services 18,330 20,000 400 20,000 - Contractual Services 1,770 15,900 50 15,900 - 5,413402 Bridge Maintenance - 6,600 - 10,000 3,4			CS					
Contractual Services								-
Section		e e		- ,	.,		-,	
S413403 Guardrail Maintenance	5413400	Miscellaneous Construction Srvcs		1,770	15,900	50	15,900	-
Section	5413402	Bridge Maintenance		-	6,600	-		3,400
Section Sect	5413403	Guardrail Maintenance				-	5,000	(1,600)
5413406 Landscape Maintenance 26,902 20,100 38,540 144,000 123,900 5413407 Minor Paving Services 20,200 - 6,050 15,000 15,000 5413408 Mowing Maintenance 72,919 88,100 90,760 105,000 8,000 5413410 Lee Cty Transportation 702,177 -								
S413407 Minor Paving Services 20,200 - 6,050 15,000 15,000 541008 Mowing Maintenance 72,919 88,100 90,760 105,000 16,900 5413409 Roadside Ditch Maintenance 5,150 8,000 8,000 5413410 Lee Cty Transportation 702,177		Č						
5413408 Mowing Maintenance 72,919 88,100 90,760 105,000 16,900 5413409 Roadside Ditch Maintenance - - 5,150 8,000 8,000 5413410 Lee Cty Transportation 702,177 - - - - 5413411 Sidewalk Maintenance 945 13,200 - 5,000 (8,200 5413412 Street Light Maintenance - 16,500 13,350 80,000 35,000 5413413 Street Sweeping Services 18,721 30,900 25,200 27,000 (3,900 5413414 Traffic Sign Maintenance 346 6,600 5,840 6,600 - 5413415 Traffic Signal Maintenance - 5,100 4,560 5,000 (1,600 5413416 Right-of-Way Permit Review 5,955 10,600 2,190 6,000 (4,600 5413418 Miscellaneous Bike Ped Projects - - - 10,000 10,000 5413421 Sandy Lane Bridge M		1			20,100			
Section					- 00 100		,	
Section		•		72,919				
5413411 Sidewalk Maintenance 945 13,200 - 5,000 (8,200 5413412 Street Light Maintenance - 16,500 13,350 80,000 63,500 5413413 Street Sweeping Services 18,721 30,900 25,200 27,000 (3,900 5413414 Traffic Sign Maintenance 346 6,600 5,840 6,600 - 5413415 Traffic Signal Maintenance - 5,100 4,560 5,000 (100 5413416 Right-of-Way Permit Review 5,955 10,600 2,190 6,000 (4,600 5413418 Miscellaneous Bike Ped Projects - - - 10,000 12,300 5413419 Miscellaneous Bike Ped Projects - - - 10,000 10,000 5413420 Miscellaneous Landscape Projects - - - 10,000 10,000 5413421 Sandy Lane Bridge Maint/Access - - - 10,000 10,000 5413422 Resurfa				702 177				
5413412 Street Light Maintenance - 16,500 13,350 80,000 63,500 5413413 Street Sweeping Services 18,721 30,900 25,200 27,000 (3,900 5413414 Traffic Sign Maintenance 346 6,600 5,840 6,600 - 5413415 Traffic Signal Maintenance - 5,100 4,560 5,000 (100 5413416 Right-of-Way Permit Review 5,955 10,600 2,190 6,000 (4,600 5413417 Railroad Maintenance 8,750 20,300 18,000 18,000 (2,300 5413418 Miscellaneous Bike Ped Projects - - - 5,000 5,000 5413420 Miscellaneous Landscape Projects - - - 5,000 5,000 5413421 Sandy Lane Bridge Maint/Access - - - 10,000 10,000 5413422 Resurfacing & Prainage-Poinciana & Trailside - - - 100,000 5414400 Communications								
5413414 Traffic Sign Maintenance 346 6,600 5,840 6,600 - 5413415 Traffic Signal Maintenance - 5,100 4,560 5,000 (100 5413416 Right-of-Way Permit Review 5,955 10,600 2,190 6,000 (4,600 5413417 Railroad Maintenance 8,750 20,300 18,000 18,000 2,300 5413418 Miscellaneous Bike Ped Projects - - - 10,000 10,000 5413419 Miscellaneous Landscape Projects - - - 10,000 10,000 5413420 Miscellaneous Landscape Projects - - - 10,000 10,000 5413421 Sandy Lane Bridge Maint/Access - - - 10,000 10,000 5413422 Resurfacing & Drainage-Poinciana & Trailside - - - 160,000 160,000 5414400 Travel & Per Diem - - - 1,800 1,800 5415400 Toperating S								63,500
5413415 Traffic Signal Maintenance - 5,100 4,560 5,000 (100 5413416 Right-of-Way Permit Review 5,955 10,600 2,190 6,000 (4,600 5413417 Railroad Maintenance 8,750 20,300 18,000 18,000 (2,300 5413418 Miscellaneous Bike Ped Projects - - - 10,000 10,000 5413420 Miscellaneous Landscape Projects - - - 10,000 10,000 5413421 Sandy Lane Bridge Maint/Access - - - 10,000 10,000 5413422 Resurfacing & Drainage-Poinciana & Trailside - - - 10,000 10,000 5414000 Travel & Per Diem - - - 1,800 1,800 5414100 Communications 342 500 400 500 - 5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6		<u> </u>		18,721				(3,900
5413416 Right-of-Way Permit Review 5,955 10,600 2,190 6,000 (4,600 5413417 Railroad Maintenance 8,750 20,300 18,000 12,300 5413418 Miscellaneous Bike Ped Projects - - - 10,000 10,000 5413419 Miscellaneous Landscape Projects - - - 5,000 5,000 5413420 Miscellaneous Landscape Projects - - - 10,000 10,000 5413421 Sandy Lane Bridge Maint/Access - - - 10,000 10,000 5413422 Resurfacing & Drainage-Poinciana & Trailside - - - 160,000 160,000 5414000 Travel & Per Diem - - - 1,800 1,800 5414100 Communications 342 500 400 500 - 5414200 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies - - <td>5413414</td> <td></td> <td></td> <td>346</td> <td>6,600</td> <td>5,840</td> <td>6,600</td> <td>-</td>	5413414			346	6,600	5,840	6,600	-
5413417 Railroad Maintenance 8,750 20,300 18,000 18,000 (2,300 5413418 Miscellaneous Bike Ped Projects - - - 10,000 10,000 5413419 Miscellaneous Traffic Safety Projects - - - 5,000 5,000 5413420 Miscellaneous Landscape Projects - - - - 10,000 10,000 5413421 Sandy Lane Bridge Maint/Access - - - 10,000 10,000 5413422 Resurfacing & Drainage-Poinciana & Trailside - - - 160,000 160,000 5414400 Travel & Per Diem - - - 1,800 1,800 5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - - 1,500 1,500 5415500 Training - - -		Traffic Signal Maintenance		-	5,100	4,560	5,000	(100)
5413418 Miscellaneous Bike Ped Projects - - - 1,000 10,000 5413419 Miscellaneous Traffic Safety Projects - - - 5,000 5,000 5413420 Miscellaneous Landscape Projects - - - 10,000 10,000 5413421 Sandy Lane Bridge Maint/Access - - - 10,000 10,000 5413422 Resurfacing & Drainage-Poinciana & Trailside - - - 160,000 160,000 5414400 Travel & Per Diem - - - 1,800 1,800 5414400 Communications 342 500 400 500 - 5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - - 1,500 1,500 5415500 Training -		·						(4,600
5413419 Miscellaneous Traffic Safety Projects - - - 5,000 5,000 5413420 Miscellaneous Landscape Projects - - - 10,000 10,000 5413421 Sandy Lane Bridge Maint/Access - - - - 10,000 10,000 5413422 Resurfacing & Drainage-Poinciana & Trailside - - - - 160,000 160,000 5414000 Travel & Per Diem - - - 1,800 1,800 5414100 Communications 342 500 400 500 - 5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - - 1,500 1,500 5415500 Training - - - - 2,000 2,000 Total Operating Exp								
5413420 Miscellaneous Landscape Projects - - - 10,000 10,000 5413421 Sandy Lane Bridge Maint/Access - - - 10,000 10,000 5413422 Resurfacing & Drainage-Poinciana & Trailside - - - 160,000 160,000 541400 Travel & Per Diem - - - 1,800 1,800 5414100 Communications 342 500 400 500 - 5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - 1,500 1,500 5415500 Training - - - 2,000 2,000 4015500 Training - - - 2,000 368,900 Public Works-Transportation Expenditures 1,020,028 590,100 496,130								
5413421 Sandy Lane Bridge Maint/Access - - - 1 10,000 10,000 5413422 Resurfacing & Drainage-Poinciana & Trailside - - - 160,000 160,000 5414000 Travel & Per Diem - - - 1,800 1,800 5414100 Communications 342 500 400 500 - 5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - - 1,500 1,500 5415500 Training - - - - 2,000 2,000 Total Operating Expenditures 979,073 400,700 325,660 769,600 368,900 Public Works-Transportation Expenditures 1,020,028 590,100 496,130 1,071,900 481,800 Less Shared Revenue				-	-	-		
5413422 Resurfacing & Drainage-Poinciana & Trailside - - - 160,000 160,000 5414000 Travel & Per Diem - - - 1,800 1,800 5414100 Communications 342 500 400 500 - 5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - 1,500 1,500 5415500 Training - - - - 2,000 2,000 5415500 Training - - - - 2,000 2,000 5415500 Training - - - - 2,000 2,000 5415500 Training - - - 6,100 325,660 769,600 368,900 Public Works-Transportation Expenditures 1,020,0				-	-			
5414000 Travel & Per Diem - - - 1,800 1,800 5414100 Communications 342 500 400 500 - 5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - 1,500 1,500 5415500 Training - - - 2,000 2,000 Total Operating Expenditures 979,073 400,700 325,660 769,600 368,900 Public Works-Transportation Expenditures 1,020,028 590,100 496,130 1,071,900 481,800 Less Gas Tax Collections-1 to 6 Cent (524,536) (535,000) (535,000) (535,000) 535,000) - Less Bicycle & Pedestrian Study Grant - (100,000) (179,000) (179,000) (3,000 Florida DOT-US41 Light Maint - (6,180) (12,180) (115,070) (108,890 <td< td=""><td></td><td></td><td>le .</td><td></td><td></td><td></td><td></td><td></td></td<>			le .					
5414100 Communications 342 500 400 500 - 5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - - 1,500 1,500 5415500 Training - - - - 2,000 2,000 Total Operating Expenditures 979,073 400,700 325,660 769,600 368,900 Public Works-Transportation Expenditures 1,020,028 590,100 496,130 1,071,900 481,800 Less Gas Tax Collections-1 to 6 Cent (524,536) (535,000) (535,000) (535,000) - Less Shared Revenue-Fuel Tax Collections (176,414) (176,000) (179,000) (179,000) (3,000 Less Bicycle & Pedestrian Study Grant - (6,180) (12,180) (115,070) (108,890 Total Financial Impact of Public Works-Transportation 319,078 (227,080) <t< td=""><td></td><td></td><td>ic</td><td>_</td><td></td><td></td><td></td><td></td></t<>			ic	_				
5414400 Equipment & Leases 1,566 1,900 1,990 1,900 - 5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - - 1,500 1,500 5415500 Training - - - - 2,000 2,000 Total Operating Expenditures 979,073 400,700 325,660 769,600 368,900 Public Works-Transportation Expenditures 1,020,028 590,100 496,130 1,071,900 481,800 Less Gas Tax Collections-1 to 6 Cent (524,536) (535,000) (535,000) (535,000) (535,000) - Less Shared Revenue-Fuel Tax Collections (176,414) (176,000) (179,000) (179,000) (3,000 Less Bicycle & Pedestrian Study Grant - (6,180) (12,180) (115,070) (108,890 Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 4				342				
5415200 Operating Supplies 6,323 4,100 5,120 4,900 800 5415400 Book, Pub, Memberships - - - - 1,500 1,500 5415500 Training - - - - 2,000 2,000 Total Operating Expenditures 979,073 400,700 325,660 769,600 368,900 Public Works-Transportation Expenditures 1,020,028 590,100 496,130 1,071,900 481,800 Less Gas Tax Collections-1 to 6 Cent (524,536) (535,000) (535,000) (535,000) - Less Shared Revenue-Fuel Tax Collections (176,414) (176,000) (179,000) (179,000) (3,000 Less Bicycle & Pedestrian Study Grant - (100,000) (100,000) - 100,000 Florida DOT-US41 Light Maint - (6,180) (12,180) (115,070) (108,890) Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 469,910								-
5415400 Book, Pub, Memberships - - - 1,500 1,500 5415500 Training - - - - 2,000 2,000 Total Operating Expenditures 979,073 400,700 325,660 769,600 368,900 Public Works-Transportation Expenditures 1,020,028 590,100 496,130 1,071,900 481,800 Less Gas Tax Collections-1 to 6 Cent (524,536) (535,000) (535,000) (535,000) - Less Shared Revenue-Fuel Tax Collections (176,414) (176,000) (179,000) (179,000) (3,000) Less Bicycle & Pedestrian Study Grant - (100,000) (100,000) - 100,000 Florida DOT-US41 Light Maint - (6,180) (12,180) (115,070) (108,890) Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 469,910		1 1						800
5415500 Training - - - - 2,000 2,000 Total Operating Expenditures 979,073 400,700 325,660 769,600 368,900 Public Works-Transportation Expenditures 1,020,028 590,100 496,130 1,071,900 481,800 Less Gas Tax Collections-1 to 6 Cent (524,536) (535,000) (535,000) (535,000) - Less Shared Revenue-Fuel Tax Collections (176,414) (176,000) (179,000) (179,000) (3,000) Less Bicycle & Pedestrian Study Grant - (100,000) (100,000) - 100,000 Florida DOT-US41 Light Maint - (6,180) (12,180) (115,070) (108,890) Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 469,910				-	-	-	1,500	1,500
Public Works-Transportation Expenditures 1,020,028 590,100 496,130 1,071,900 481,800 Less Gas Tax Collections-1 to 6 Cent (524,536) (535,000) (535,000) (535,000) - Less Shared Revenue-Fuel Tax Collections (176,414) (176,000) (179,000) (179,000) (3,000) Less Bicycle & Pedestrian Study Grant - (100,000) (100,000) - 100,000 Florida DOT-US41 Light Maint - (6,180) (12,180) (115,070) (108,890) Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 469,910				-		-		2,000
Less Gas Tax Collections-1 to 6 Cent (524,536) (535,000) (535,000) (535,000) - Less Shared Revenue-Fuel Tax Collections (176,414) (176,000) (179,000) (179,000) (3,000) Less Bicycle & Pedestrian Study Grant - (100,000) (100,000) - 100,000 Florida DOT-US41 Light Maint - (6,180) (12,180) (115,070) (108,890) Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 469,910		Total Operating Expendit	tures	979,073	400,700	325,660	769,600	368,900
Less Shared Revenue-Fuel Tax Collections (176,414) (176,000) (179,000) (179,000) (3,000) Less Bicycle & Pedestrian Study Grant - (100,000) (100,000) - 100,000 Florida DOT-US41 Light Maint - (6,180) (12,180) (115,070) (108,890) Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 469,910	Public W	orks-Transportation Expenditures		1,020,028	590,100	496,130	1,071,900	481,800
Less Bicycle & Pedestrian Study Grant - (100,000) (100,000) - 100,000 Florida DOT-US41 Light Maint - (6,180) (12,180) (115,070) (108,890) Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 469,910	Less Gas	Tax Collections-1 to 6 Cent		(524,536)	(535,000)	(535,000)	(535,000)	
Florida DOT-US41 Light Maint - (6,180) (12,180) (115,070) (108,890 Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 469,910	Less Share	ed Revenue-Fuel Tax Collections		(176,414)	(176,000)	(179,000)	(179,000)	(3,000)
Total Financial Impact of Public Works-Transportation 319,078 (227,080) (330,050) 242,830 469,910	Less Bicy	cle & Pedestrian Study Grant		-	(100,000)	(100,000)	-	100,000
	Florida Do	OT-US41 Light Maint		-	(6,180)	(12,180)	(115,070)	(108,890)
Full Time Equivalent Positions 0.5 1.5 1.5 2.0 0.5	Total Fin	ancial Impact of Public Works-Transportatio	on	319,078	(227,080)	(330,050)	242,830	469,910
	Full Time	Equivalent Positions		0.5	1.5	1.5	2.0	0.5

Village of Estero Fiscal Year 2018-2019 Information Technologies Expenditures

Function: Information Technology services provide information technology support and solutions for the needs of the Village. IT services are contracted through a private service provider and are operated as part of the Community Development Department.

Fund	001 General Fund	Cost Center 270 Information Technologies (IT)		Transaction	513 Administration		
	Account Description		Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended <u>Budget</u>
	Contractual Services						
5133400	Webmaster Services and Maint		8,400	9,000	6,710	9,000	-
5133402	Software Licensing		21,510	17,900	17,900	23,000	5,100
5133403	IT Services ¹		-	80,640	71,430	90,440	9,800
		_	-				
	Total Operating Ex	penditures _	29,910	107,540	96,040	122,440	14,900
		=					
Informati	on Technologies Expenditures	<u>\$</u>	29,910	\$ 107,540	<u>\$ 96,040</u>	<u>\$ 122,440</u>	<u>\$ 14,900</u>
Full Time	Equivalent Positions	_					
Contract F	Full Time Equivalent Positions	=	1.0	1.0	1.0	1.0	

¹ IT Contractual Services are allocated to Building Permit Fees Fund at 32% with the remainder of 68% allocated to IT above. Continuing contractual services requested budget for 2018-2019 includes a increase of 4% over 2017-2018 compensation levels.



Village of Estero Fiscal Year 2018-2019 Law Enforcement & Security Expenditures

Function: Law Enforcement and security consists of services contracted through Lee County Sherriff's office. Cost Center 280 Law Enforcement/ Fund 001 General Fund Transaction 521 Public Safety Security Requested +/(-) over Amended Requested Budget Actual Estimated Budget Amended 2016-2017 2017-2018 2017-2018 2018-2019 **Budget Account Description** 5213410 Law Enforcement-Lee County 6,250 10,000 3,880 10,000 6,250 10,000 3,880 10,000 **Total Operating Expenditures** Law Enforcement/Security-Public Safety **Expenditures** 10,000 6,250 3,880 10,000 Full Time Equivalent Positions



Village of Estero Fiscal Year 2018-2019 Parks and Recreation Expenditures

Function: Parks and Recreation will be responsible for future park facilities located within the Village. Currently, the Village does not own or operate any park facilities.

Fund	001 General Fund	Cost Center	601 Parks &		Transaction 572 Parks & Recreation Requested		
				Amended		Requested	+/(-) over
			Actual	Budget	Estimated	Budget	Amended
			<u>2016-2017</u>	2017-2018	2017-2018	<u>2018-2019</u>	Budget
	Account Descri	<u>ption</u>					
	Professional Services						
5723101	Park Master Plan		-	250,000	25,000	225,000	(25,000)
Parks & R	ecreation Expenditures		<u>\$</u> -	\$ 250,000	\$ 25,000	\$ 225,000	<u>\$ (25,000)</u>
Full Time I	Equivalent Positions						



Village of Estero Fiscal Year 2018-2019 General Government Operations Expenditures

Function: General Government Operations include cost of Village administrative operations which are not allocated to the special revenue or capital project funds.

Fund	001 General Fund Cost		800 General Government Operations		513 Administration	
		Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended <u>Budget</u>
	Account Description					
	Professional Services					
5133102	Lobbying Services	29,000	30,000	30,000	30,000	-
	Contractual Services	· · · · · · · · · · · · · · · · · · ·				
5133402	State Alcohol Service Charge	7,061	4,700	7,100	7,100	2,400
5133403	Tax Collector-Local Bus Tax	5,525	4,300	5,600	5,600	1,300
5133404	Audio Visual Services	10,700	10,000	10,500	11,000	1,000
5133450	Miscellaneous Contractual Srvs	-	-	-	250,000	250,000
5134100	Communications	5,351	5,000	4,900	5,000	-
5134200	Freight & Postage	3,178	3,000	4,340	4,500	1,500
5134300	Utilities	12,421	16,300	12,130	14,300	(2,000)
5134400	Equipment Rental & Leases	5,977	8,000	8,000	8,000	-
5134403	Office Lease-Corkscrew Palms	162,419	199,900	216,250	245,000	45,100
	Insurance	41,514	43,000	50,220	57,000	14,000
5134600	Equipment Repair & Maint	12,357	11,610	14,360	15,000	3,390
5134700	Printing	-	1,500	-	1,500	-
5134901	Bank Charges	9	9,000	-	9,000	-
5134909	Contingency	-	200,000	-	200,000	-
5135100	Office Supplies	6,636	6,000	6,110	6,000	_
5135200	Operating Supplies	16,080	18,200	13,880	15,000	(3,200)
5135400	Books, Pub, Memberships	462	2,000	2,000	2,000	_
	Total Operating Expen	ditures <u>318,690</u>	572,510	385,390	886,000	313,490
5136400	Capital Outlay ¹	16,834	220,000	220,000	-	(220,000)
	m / 10 P /		- 220.000	-		(220,000)
	Total Capital	Outlay <u>16,834</u>	220,000	220,000		(220,000)
G 1.						
General (Government Operations Expenditu	res <u>\$ 335,524</u>	\$ 792,510	\$ 605,390	<u>\$ 886,000</u>	<u>\$ 93,490</u>
Full Time	Equivalent Positions	_	_	-	_	_

¹ Capital Outlay completed in 2017-2018 relates to the expansion and build out of additional office space at Village Hall.

Village of Estero Fiscal Year 2018-2019 Disaster Response Expenditures

Function: Disaster Response operations include debris removal, flood mitigation and other disaster response related cost.

Fund 001 General Fund Cost Center 899 Hurricane Irma Transaction 525 Emergency Services

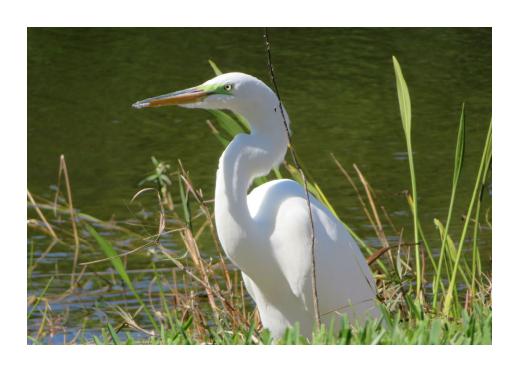
Account Description	Actual <u>2016-2017</u>	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended <u>Budget</u>
5253100 Professional Services	1,290	_	50,000	_	_
5253400 Debris Removal	68,650	_	1,012,500	-	
5254400 Equipment Rental	5,711	-	300	-	-
5255200 Operating Supplies	370	-	4,250	-	-
				=	
Emergency Preparedness Expenditures	\$ 76,021	<u>\$</u> -	<u>\$ 1,067,050</u>	<u>\$</u> -	<u>\$</u> -
Full Time Equivalent Positions					

¹ Disaster Response was provided primarily by Lee County with the Village of Estero financial participation for cost not reimbursed by FEMA.



Village of Estero Fiscal Year 2018-2019 Transfers

Fund 001 General Fund Co	ost Center	000	Transfe	rs			
Account Description			etual 6-2017	Amended Budget 2017-201	 Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended <u>Budget</u>
Other Financing Uses							
5810020 Transfer to Debt Service			-	-	-	1,600,000	1,600,000
5810300 Transfer to Capital Projects			-	-	-	-	-
Total Transfers to Other Funds		\$	_	s -	S -	\$ 1,600,000	\$ 1,600,000



Village of Estero Fiscal Year 2018-2019 Building Permit Fees Fund

Function: The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Building permit services operate within the Community Development Department.

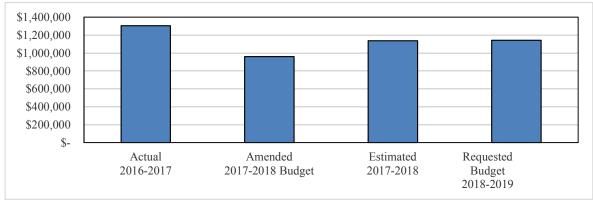
Requested Amended Requested +/(-) over	er ed <u>t</u>
3220000 Building Permits & Fees 1,287,431 950,000 1,110,000 1,115,500 165,50	00
3290000 Surcharge Fee Retained 6,768 2,500 2,600 2,800 30	
3413002 Convenience Fees 10,429 8,500 23,000 24,100 15,60	00
License & Permits Total <u>1,304,628</u> <u>961,000</u> <u>1,135,600</u> <u>1,142,400</u> <u>181,40</u>	00
3611000 Interest Income	00
Interest Income Total 600 600 600	00
Total Building Fee Fund Revenues 1,304,628 961,000 1,136,200 1,143,000 182,00	00
Expenditures	
5243400 Building Service Contract ¹ 875,057 921,360 838,000 872,000 (49,36	60)
5243403 Building IT Contract Services ¹ 40,960 42,560 42,56	
5243450 Inkforce Software 58,711 24,000 18,900 15,300 (8,70	_
5243402 Laserfiche Software 7,900 7,900 7,90	_
5244100 Communications 1,326 1,300 1,300 -	
5244200 Freight & Postage 1,298 1,500 1,100 1,100 (40	00)
5244300 Utilities 3,618 4,300 3,000 3,000 (1,30	00)
5244400 Equipment Rental & Leases 7,436 7,500 11,000 11,000 3,50	00
5244403 Office Lease-Corkscrew 42,231 41,000 44,680 50,000 9,00	
	(00)
5244901 Credit Card Fees 13,207 14,000 27,000 27,000 13,00	
5245100 Office Supplies 4,967 10,000 4,000 4,000 (6,00	
5245200 Operating Supplies 2,787 5,000 1,500 1,500 (3,50	00)
Total Operating Expenditures 1,015,208 1,033,260 1,001,840 1,039,160 5,90	00
5246400 Capital Outlay ² - 90,000 - 140,300 50,30	00
Total Capital Outlay - 90,000 - 140,300 50,30	00
Total Building Fee Fund Expenditures 1,015,208 1,123,260 1,001,840 1,179,460 56,20	00
Net Change in Fund Balance <u>\$ 289,420</u> (162,260) 134,360 (36,460) 125,80	00
Prior Year Surplus/Fund Balance <u>114,370</u> <u>188,000</u> <u>322,360</u> <u>207,99</u>	90
Projected End of Year Surplus (Deficit)/Fund Balance \$ (47,890) \$ 322,360 \$ 285,900 \$ 333,79	<u>'90</u>
Full Time Equivalent Positions	_
	0.5)

¹ Requested budget for 2018-2019 assumes no additional contract full time positions and includes a performance based increase of 4% over 2017-2018 compensation amounts and removes one vacation position allocated 50% to Code Compliance and 50% to the Building Permit Fees Fund.

² Capital outlay provides for the acquisition and implementation of Community Development department software and is allocated to Building Fee Fund at 73% with the remainder of 27% allocated to the General Fund with total budgeted cost of \$192,300 consisting of \$150,000 for acquisition and \$42,300 annual maintenance cost.

Building Permit Fees Revenue

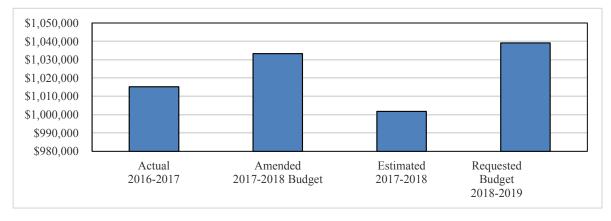
		A	mended			F	Requested	
	Actual	20	17-2018	I	Estimated		Budget	
2	2016-2017		Budget		017-2018	2018-2019		
\$	1,304,628	\$	961,000	\$	1,136,200	\$	1,143,000	



Building Permit Fess Expenditures

(Excluding Capital Outlay)

		1	Amended			F	Requested
	Actual	2	2017-2018	F	Estimated		Budget
2	016-2017		Budget	2	017-2018	2	2018-2019
\$	1,015,208	\$	1,033,260	\$	1,001,840	\$	1,039,160



Village of Estero Fiscal Year 2018-2019 Debt Service Fund

Fund 201 Debt Service Fund					
Account Description	Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended <u>Budget</u>
Revenues 000-3611000 Interest Income					
Interest Income Total		-			
Total Debt Service Revenues	<u>-</u>			<u>-</u>	
Total Debt Service Revenues					
Other Financing Sources					
000-3810001 Transfer from General Fund	-	-	-	1,600,000	1,600,000
000-3840000 Proceeds from Debt Issue ¹				21,000,000	21,000,000
Total Debt Service Other Financing Sources				22,600,000	22,600,000
Total Debt Service Revenues & Other Financing Sources			<u>-</u>	22,600,000	22,600,000
Expenditures					
General Government					
000-5177100 Principal Payments ²	-	-	-	875,000	875,000
000-5177200 Interest Expenditures ²	-	-	-	660,000	660,000
000-5177300 Issuance Cost ²				65,000	65,000
Total Debt Service Expenditures				1,600,000	1,600,000
000-5810300 Transfer to Capital Projects				21,000,000	21,000,000
Total Debt Service Expenditures & Other Financing Uses	-	<u> </u>	-	22,600,000	22,600,000
Net Change in Fund Balance	\$ -	-	-	-	-
Prior Year Surplus/Beginning Fund Balance		<u>-</u>			
Projected End of Year Surplus/Fund Balance		<u>\$</u>	<u>\$</u> -	<u>\$</u> -	<u>\$</u> -

¹ Issuance of debt is budgeted as a funding source for a land acquisition contained in the Capital Improvements Program.

Above budgeted debt service expenditures are based upon estimates at the time of budget adoption as the debt issue had not yet been finalized. Two estimates were obtained based upon a \$25 million taxable loan as follows: a) 30 year term at 4.4% interest and b) 10 year term with 25 year amortization at 4.3% interest rate. Interest rate is subject to change based upon debt market conditions at the time of the real estate closing which will be the anticipated date of the loan. A taxable loan was selected as it preserves the Village's ability to declare a portion of the 62 acre purchase surplus. As approved in Resolution 2018-16, the Village intends to maintain a large set-back on both sides of the Estero River and other environmentally significant portions of the property for public use and access to be more specifically identified after the purchase is complete, subject to a public planning process. The Village understands that in order to achieve the purpose described herein it may be required to acquire title to portions of the property which are not environmentally sensitive, viable for recreational use or suited for other municipal purposes. In that event, those portions of the property not considered environmentally sensitive may be utilized for stormwater retention, rights-of-way, recreation, buffering, mitigation and other public facilities, or declared surplus and offered for sale.

Village of Estero Fiscal Year 2018-2019 Capital Projects Fund

Fund 300 Capital	Projects					
Acco	ount Description	Actual 2016-2017	Amended Budget 2017-2018	Estimated 2017-2018	Requested Budget 2018-2019	Requested +/(-) over Amended Budget
Revenues	duit Description	2010-2017	2017-2018	2017-2018	2010-2019	Duaget
265-3124200 Local Option	Gas Tax-1 to 5 Cent	386,560	393,000	393,000	393,000	
	Gas Tax Total	386,560	393,000	393,000	393,000	
990-3243100 Road-Reside	ential ¹	277,695	374,500	230,000	471,430	96,930
990-3243200 Road-Comm	ercial 1	1,785,295	1,148,000	1,920,000	890,260	(257,740)
]	Road Impact Fees Total	2,062,990	1,522,500	2,150,000	1,361,690	(160,810)
991-3246100 Community	Prk-Residential 1	96,720	45,240	80,000	56,940	11,700
991-3246200 Community	Prk-Commercial 1	188,830	29,050	210,000	45,900	16,850
Community	Park Impact Fees Total	285,550	74,290	290,000	102,840	28,550
992-3246100 Regional Par	rk-Residential 1	81,278	39,600	50,000	49,860	10,260
992-3246200 Regional Par	rk-Commercial 1	167,132	25,400	200,000	40,130	14,730
Regional	Park Impact Fees Total	248,410	65,000	250,000	89,990	24,990
	Impact Fees Total	2,596,950	1,661,790	2,690,000	1,554,520	(107,270)
000-3344000 FL Dept of T	Transportation Funding	-	-	-	766,000	766,000
000-3374000 Lee County	Estero Parkway Funding				2,196,000	2,196,000
Intergovernmen	tal /Grant Income Total				2,962,000	2,962,000
994-3290000 Bonus Densi	ity Fee	-	-	420,000	-	-
xxx-3611000 Interest Inco		31,040	15,000	60,000	50,000	35,000
993-3660000 Contributions	-Private Source			100,000		
Total Capital Projects Re	evenues	3,014,550	2,069,790	3,663,000	4,959,520	2,889,730
Other Financing Sources						
000-3810001 Transfer from	n General Fund	90,850	4,625,900	535,000	11,841,900	7,216,000
000-3810201 Transfer from		-	-	-	21,000,000	21,000,000
Transfers from Other Fun	ds Total	90,850	4,625,900	535,000	32,841,900	28,216,000
Total Capital Projects Re	evenues & Other	3,105,400	6,695,690	4,198,000	37,801,420	31,105,730
Financing Sources		3,103,100	0,070,070	1,170,000	27,001,120	31,103,730
Expenditures Physical Environment E	vnandituras	27,000	400,000	85,000	_	(400,000)
Transportation Expendit	•	63,850	3,781,200	450,000	11,099,020	7,317,820
Culture/Recreation Expenditure		-	75,000		11,077,020	(75,000)
General Government Ex		_	1,656,000	_	26,000,000	24,344,000
Total Capital Project Exp	•	90,850	5,912,200	535,000	37,099,020	31,186,820
Net Change in Fund Ba		\$ 3,014,550	783,490	3,663,000	702,400	(81,090)
Prior Year Surplus/Begin	ning Fund Balance		5,399,410	5,327,000	8,990,000	3,590,590
Projected End of Year Si	urplus/Fund Balance		\$ 6,182,900	\$ 8,990,000	\$ 9,692,400	\$ 3,509,500

¹ Impact Fee revenue reflects the growth model projections which provided data regarding future development within the Village.

Village of Estero Fiscal Year 2018-2019 Capital Improvement Projects

	Budgeted		Estimated	CIP	CIP	CIP	CIP	CIP	5 Year	CIP	Total
	Total	Fund	Expended	Budget	Budget	Budget	Budget	Budget	Total	Budget	Project
	Projects	Source	To Date	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Projects	Thereafter	Cost
D. L. C.											
Debt Service		GT.		4.600.000	1 600 000	1 500 000	1 500 000	1 500 000	0.000.000	12 000 000	21 000 000
General Fund		GF		1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	8,000,000	13,000,000	21,000,000
Village Debt Service Total		-		1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	8,000,000	13,000,000	21,000,000
		=									
Roadway Improvement Projects:											
Broadway W. Ave Improvements (US 41-West)	772,030	GT	-	-	120,820	651,210	-	-	772,030	-	772,030
		GF	325,060	6,004,000	-	-	-	-	6,004,000	-	6,329,060
Estero Parkway Improvements (US41-Three Oaks)	9,325,060	GT	-	800,000	-	-	-	-	800,000	-	800,000
		LDOT		2,196,000	-				2,196,000	-	2,196,000
Williams Road Widening (US41 - Via Coconut)	2,390,270	Rd I	-	-	-	-	344,420	2,045,850	2,390,270	-	2,390,270
River Ranch Road Improvements	821,870	GF		-	122,570	699,300		-	821,870	-	821,870
Corkscrew Road Widening (Ben Hill to Bella Terra)	15,848,200	Lee County	-	-	1,537,790	7,054,430	7,255,980	-	15,848,200		15,848,200
Intersection Improvements Projects:											
Coconut Road Roundabout (west of US-41)	870,510	GT	-	-	-	-	-	-	-	870,510	870,510
Williams Road west of US41 Intersection Improvements	659,060		_	104,400	554,660	_	_	_		_	
(Walgreens)		GT			354,000				659,060		659,060
Williams Road Estero High Turn Lane	390,720	GT	-	390,720	-		-	-	390,720	-	390,720
North Point Railroad Crossing	1,140,000	GT	-	-	-	-	-	-	-	1,140,000	1,140,000
		LDOT	-	-	23,320	108,960	-	-	- 132,280	-	132,280
Coconut Road /US-41 Intersection Improvements	396,840	Bonita Springs	-	-	23,320	108,960	-	-	132,280	-	132,280
		GT	-	-	23,320	108,960	-	-	132,280	-	132,280
Corkscrew-I75 Interchange Improvements	13,148,710	FDOT	-	-	13,148,710		-	-	13,148,710		13,148,710
Corkscrew-US 41 Intersection Improvements	311,910	LDOT & FDOT	-	-	-	-	-	-	-	311,910	311,910
Corkscrew-Cypress Shadows Blvd. Intersection Improvements	789,570	Lee County	-	-	-	-	-	-	_	789,570	789,570
Corkscrew-Corkscrew Woodland Blvd. Intersection											707,570
Improvements	30,780	Lee County		<u> </u>	-				<u>-</u>	30,780	30,780
Corkscrew-Three Oaks Pkwy. Intersection Improvements	150,710	Lee County	-	-		-	-	-		150,710	150,710
Ben Hill Griffin Pkwy-Corkscrew Rd. Intersection Improvements	104,200	Lee County	-	-	-	-	-	-	_	104,200	104,200
*		Lee County		423,900	_	_	_	_	423,900	_	423,900
Ben Hill Griffin Pkwy at Grande Oaks Blvd Signal	473,900	GF	_	50,000			_		50,000	_	50,000
Corkscrew Rd-Estero Town Commons Signal	433,940	Developer	_	-	433,940		_		433,940	_	433,940
US41-Pelican Sound Intersection Improvements	634,070	Developer			-				-	634,070	634,070
US41-Williams Rd Intersection Improvements (after Williams Widening)	16,990	Developer	-	<u> </u>	-	-	-	-	-	16,990	16,990

 $GT=Gas\ Tax,\ Rd\ I-Road\ Impact\ Fees,\ GF=General\ Fund,\ RPI=Regional\ Park\ Impact\ Fees,\ LDOT=Lee\ County\ Dept\ of\ Transportation,\ MPO=Metropolitan\ Planning\ Organization,\ and\ FDOT=Florida\ Dept\ of\ Transportation$

Village of Estero Fiscal Year 2018-2019

Capital Improvement Projects

	Budgeted		Estimated	CIP	CIP	CIP	CIP	CIP	5 Year	CIP	Total
	Total	Fund	Expended	Budget	Budget	Budget	Budget	Budget	Total	Budget	Project
	Projects	Source	To Date	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	Projects	Thereafter	Cost
	Tiojeets	Bource	To Dute	1110-17	111720	1 1 20 21	1 1 21 22	1 1 22 23	Trojects	Therearter	Cost
Bicycle and Pedestrian Improvements Projects:											
Coconut Road Crosswalks	16,400	GF	-	16,400	-	-	-	-	16,400	-	16,400
Via Coconut Point Roundabouts bicycle improvements	320,960	GF	-		-	-	46,230	274,730	320,960	-	320,960
Broadway E Sidewalks	1,312,600	GF							-	1,312,600	1,312,600
Sandy Lane Sidewalks	755,140	GF							-	755,140	755,140
Coconut Rd Sidewalk(Oakwild to Via Coconut)	896,270	GF							-	896,270	896,270
Pedestrian Bridge (US-41 at Coconut Point Mall)	3,102,280	GF							-	3,102,280	3,102,280
Pedestrian Bridge (US-41 at Corkscrew Road)	3,102,280	GF							-	3,102,280	3,102,280
Corkscrew Palms Blvd. Sidewalk	25,650	Lee County	_	-	25,650	_	_	_	25,650	-	25,650
Landscaping & Beautification Projects:											
US41 Shoulder Landscaping	3,712,520	GF	_	_	_	_	_	299,700	299,700	3,412,820	3,712,520
		- GI						2,7,700	2,7,700	3,112,020	3,712,320
Corkscrew Road Landscape Enhancement (US-41 to I-75)	1,906,130	GF	-	144,000	1,762,130	-	-	-	1,906,130	-	1,906,130
Via Coconut Point Landscape Enhancement	3,265,510	GF	_	-		_		286,000	286,000	2,979,510	3,265,510
Three Oaks Parkway Landscape Enhancement (Excluding								200,000	<u> </u>	2,777,310	
Brooks)	2,820,920	GF	-	-	-	254,840	2,566,080	-	2,820,920	-	2,820,920
Ben Hill Griffin Pkwy Landscape Enhancement	1,191,130	GF	_	-	_	_	_	107,670	107,670	1,083,460	1,191,130
Monument Sign/Estero Branding	96,000	GF	_	96,000	_	_	_	-	96,000	-	96,000
US-41 Monument Signs	144,000	GF	_	144,000		_			144,000		144,000
I-75 Monument Signs	230,580	GF		144,000		44,100		186,480	230,580		230,580
Three Oaks Parkway Monument Signs	138,000	GF		138,000		-		-	138,000		138,000
Ben Hill Griffin Monument Sign	74,160	GF	_	-	74,160			_	74,160	_	74,160
Corkscrew Road Monument Sign	82,080	GF			74,100				74,100	82,080	82,080
Corksciew Road Monument Sign	82,080	FDOT		766,000					766,000	-	766,000
US41 Median Landscaping	1,175,990	GF	160,490	249,500					249,500		409,990
Corkscrew-I75 Interchange Landscaping	8,262,000	FDOT	100,490	249,300			8,262,000		8,262,000		8,262,000
Parks & Recreation Projects:	8,202,000	1001		-			8,202,000		8,202,000		8,202,000
Koreshan State Park Boat Ramp Improvements	309,000	RPI			309,000				309,000	_	309,000
* *	309,000	Kri		-	309,000				309,000		309,000
Building Projects:	102 (00	CT			122 (00				122 (00		122 (00
Public Works Storage Facility	123,600	GT	-	-	123,600	-	-	-	123,600	-	123,600
Land Acquisitions:									* 000 000		
Land Purchase A	26,000,000	GF	-	5,000,000		-			5,000,000		5,000,000
	· · · · · · · · · · · · · · · · · · ·	Debt	-	21,000,000	-		-	-	21,000,000		21,000,000
Land Purchase B	12,600,000	GF	-	-	-	3,150,000	-	-	3,150,000	-	3,150,000
		Debt	_	-	-	9,450,000		-	9,450,000	-	9,450,000
River Oaks Preserve	1,026,000	Unfunded	_	-	-			-	-	1,026,000	1,026,000
Pinewood Property (along Corkscrew Rd)	4,560,000	Unfunded	-	-	-	-	-	-	-	4,560,000	4,560,000
Estero High School/Community Park Parcel	2,280,000	Unfunded	-	-	-	-	-	-	-	2,280,000	2,280,000
· ·	al 128,238,540		485,550	37,522,920	18,282,990	21,630,760	18,474,710	3,200,430	99,111,810	28,641,180	128,238,540
Less Lee County Projects		Lee County		423,900	1,563,440	7,054,430	7,255,980		16,297,750	1,075,260	17,373,010
			485,550	37,099,020	16,719,550	14,576,330	11,218,730	3,200,430	82,814,060	27,565,920	110,865,530
Less Other Governmental Entity Participation on Village Pr	ojects		-	2,962,000	13,195,350	217,920	8,262,000	-	24,637,270	311,910	24,949,180
Less Developer Contributions			-	-	433,940	-	-	-	433,940	651,060	1,085,000
	Capital Projects		485,550	34,137,020	3,090,260	14,358,410	2,956,730	3,200,430	57,742,850	26,602,950	84,831,350
	- "					-	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· ·		

GT=Gas Tax, Rd I-Road Impact Fees, GF=General Fund, RPI=Regional Park Impact Fees, LDOT=Lee County Dept of Transportation, MPO=Metropolitan Planning Organization, and FDOT=Florida Dept of Transportation

Village of Estero Fiscal Year 2018-2019 Capital Improvement Projects

	•	Funding	•			•		Funding	•	
		Provided						Required	Funding	
		Through	Funding	Funding	Funding	Funding	Funding	10/1/18	Required	Funding
	:	September 30,	Provided	Provided	Provided	Provided	Provided	Though	CIP	Required Total
		2018	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	9/30/23	Thereafter	Project Cost
Capital Projects By Funding Source										
General Fund	GF=	485,550	11,841,900	1,958,860	4,148,240	2,612,310	1,154,580	21,715,890	16,726,440	38,927,880
Gas Tax Funds	GT=	-	1,295,120	822,400	760,170	-	-	2,877,690	2,010,510	4,888,200
Road Impact Fees	Rd I=	=	-	-	-	344,420	2,045,850	2,390,270	-	2,390,270
Community Park Impact Fees	CPI=	-	-	-	-	-	-	-	-	-
Regional Park Impact Fees	RPI=	-	-	309,000	-	-	-	309,000	-	309,000
Debt Proceeds	Debt=	-	21,000,000	-	9,450,000	-	-	30,450,000		30,450,000
Unfunded	Unfunded=	-	-	-	-	-	-	-	7,866,000	7,866,000
Total Capital Projects	<u>-</u>	485,550	34,137,020	3,090,260	14,358,410	2,956,730	3,200,430	57,742,850	26,602,950	84,831,350
	-									
Cumulative Allocation to Reserves		3,527,600	5,124,700	6,149,600	6,918,300	7,430,700	7,943,200			
Number of months of operating expenditures accumulated		7.5	10.0	12.0	13.5	14.5	15.5	-		

Village of Estero, Florida Fiscal Year 2018-2019

Financial Policies

General Budget Policy

The Village Charter requires the Village Manager to present a proposed budget to Village Council for the ensuing fiscal year and an accompanying message on or before July 15th of each year. Coordination of the budget process and preparation of the budget document has been delegated by the Village Manager to the Finance staff. The Finance department is responsible for projecting revenues and beginning available fund balances for each fund.

The financial structure is reflected in the reporting of revenues and expenditures by fund. A fund is a self-balancing set of accounts designed to track specific revenues and the uses of those revenues. Each fund is independent of all other funds.

The fiscal year 2018-2019 budget for each fund is balanced with the amount available from taxation and other sources, including balances brought forward from prior fiscal years, equaling the total appropriations for expenditures and reserves.

Fund Balance is the difference between a fund's assets and liabilities

The operating budget authorizing expenditures of Village funds will be adopted annually at the fund level. The level of budgetary control is at the department level and the annual budgets serve as the legal authorization for expenditures.

The council may establish or terminate departments by ordinance. One department has been established for the Community Development function including development services, planning, zoning and development review services, code compliance and building permit services.

The Village's annual budget is legally adopted for the following funds:

The General Fund is the operating fund of the Village. It accounts for all financial resources,

except those required to be accounted for in another fund.

The *Building Permit Fees Fund* accounts for the resources collected for building permit fees levied within the Village. The revenue is restricted for use enforcing the Florida Building Code.

The *Debt Service Fund* accounts for the receipt of debt proceeds and the payment of principal and interest for loans and other long-term debt issuances.

The *Capital Projects Fund* accounts for the resources restricted or allocated to capital projects. The restricted revenue is restricted for use on road or park capital projects.

Budgetary reports are prepared to maintain control and are presented to the Village Council on a monthly basis.

Budgetary Accounting

The budgets of the Village's funds are prepared on a modified accrual basis. Briefly, this means that revenues are recognized when they become measurable and available and expenditures are recorded when the services or goods are received and the related liabilities are incurred.

The Village's fund financial statements show the status of the Village's finances in accordance with "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the Village prepares the budgets.

The full purchase price of equipment and capital improvements are shown as expenses in the Village's governmental funds, while in the Village's financial statements at the entity wide level, these outlays are treated as capital assets and depreciated in the governmental funds. At the fund financial statement level, the governmental funds record these purchases as expenditures and do not record depreciation expense.

Village of Estero, Florida Fiscal Year 2018-2019 Financial Policies

Fund Balance Policy 1

The Village has adopted a fund balance policy which includes a minimum level of fund balance of four months of general fund operating expenditures. If the unassigned fund balance falls below the minimum level, the Village Manager will prepare and submit a plan for committed assigned balance and/or fund reduction. expenditure reductions and/or revenue increases to The Council shall take action the Council. necessary to restore the unassigned fund balance to acceptable levels within no more than two years.

Compliance with the provisions of this policy shall be reviewed as a part of the annual budget adoption process, and the amounts of restricted, committed, assigned, non-spendable and the minimum level of unassigned fund balance shall be determined during this process.

¹ Adopted October 19, 2016

Reserve Policy ²

For fiscal year 2018-2098, the total projected reserves are \$5,124,700, or 10.0 months of operation.

An annual allocation to reserves will continue until 15 months of operating expenditures is set aside. The next four fiscal year's contribution will decline to 2 months, 1.5 months and 1 month.

Once the 15 months of operating expenditures reserve is reached the policy is to maintain that level of reserves.

Investment Policy ³

The Village investment policy was adopted in accordance with Section 218.415(17), Florida Statutes which provides for investment of any surplus public funds in:

- (a) The Local Government Surplus Funds Trust Fund, or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act of 1969, as provided ins. 163.01;
- (b) Securities and Exchange Commission registered money market funds with the highest credit quality rating from a nationally recognized rating agency;
- (c) Interest-bearing time deposits or savings accounts in qualified public depositories, as defined in s. 280.02; and
- (d) Direct obligations of the U.S. Treasury.

The securities shall be invested to provide sufficient liquidity to pay obligations as they come due.

³ Adopted October 19, 2016



² Adopted September 21, 2016

Capitalization Policy 4

Capital assets include property, buildings, furniture, equipment, vehicles, software, and infrastructure assets. Capital assets used in governmental fund types of the Village are recorded at cost if purchased or constructed.

The following capitalization thresholds were adopted for the Village:

	Capitalization
Asset Class	<u>Threshold</u>
Furnishings and Equipment	\$ 5,000
Intangible	\$25,000
Capital improvement project asse	ts \$50,000
Infrastructure	\$50,000

⁴ Adopted October 21, 2015

Pension Liability Policy ⁵

As provided in the Village Charter, House Bill 1373, the Council may not adopt any compensation plan for municipal employees or officers that incurs unfunded liabilities or adopt a defined benefit plan. The Council may only adopt a defined contribution plan.

Procurement Policy 6

The Village adopted a procurement policy that provides guidelines for purchasing materials, supplies and equipment and for contracting of services.

This policy provides levels of authority for Village Manager as well as Village Council.

⁶ Adopted June 3, 2015

Accounting, Auditing and Financial Reporting Policies

An independent financial statement audit will be performed annually and the Village will produce annual financial reports in accordance with Generally Accepted Accounting Principals (GAAP) as outlined by the Government Accounting Standards Board (GASB) and in full compliance with all statutory requirements.



⁵ Adopted December 31, 2014

Financial Health

	4	2015-2016	2016-2017		2017-2018	2018-2019
Property Tax (Ad Valorem) Taxable Value	5	,675,825,842	6,097,421,427		6,484,202,557	6,649,259,073
Property Tax (Millage) Rate		0.8398	0.7998		0.7798	0.7750
\$ Generated from Property Tax Levy	\$	4,589,279	\$ 4,699,042	\$	4,818,000	\$ 4,910,000
Property Tax as % of General Fund Revenue		42.9%	39.3%		39.1%	39.6%
\$ Generated from Sales Tax	\$	3,113,823	\$ 3,120,007	\$	3,265,000	\$ 3,265,000
\$ Generated from Franchise Fees	\$	1,713,134	\$ 2,224,309	\$	2,216,000	\$ 2,226,000
Certificate of Achievement for Excellence in Financial Reporting		awarded	awarded		awarded	applied for



Water Quality

Village residents are served by Lee County Utilities (roughly north of Williams Road) and Bonita Springs Utilities (roughly south of Williams Road). The data included below was collected and reported by these utility providers, and demonstrates the quality of water provided to Village residents.

	<u>Standards</u>			<u>200</u>	<u>2000</u> <u>2005</u>		<u>2010</u>		<u>2015</u>		<u>2016</u>		<u>2017</u>		
	1	2	MCL 3		4									5	6
Contaminant	MCL 1	MCLG ²	Violation ³	BSU	LCU ⁴	BSU	LCU	BSU	LCU	BSU	LCU	BSU	LCU	BSU ⁵	LCU ⁶
Alpha Emitters (pCi/L) ⁷	15.0000	0.0000	No	N/A	N/A	2.4000	0.0000	N/A	9.8000	N/A	6.7000	N/A	6.7000	N/A	6.7000
Arsenic (ppb) ⁸	10.0000	0.0000	No	N/A	N/A	1.0000	N/A	N/A	N/A	N/A	0.5000	N/A	0.5000	0.6100	0.6100
Barium (ppm) ⁹	2.0000		No	0.0032	N/A	0.0170	0.0000	0.0070	N/A	0.0047	0.0020	0.0047	0.0020	0.0033	0.0020
Beryllium (ppb)	4.0000		No	N/A		N/A	N/A	N/A	0.2400	N/A	N/A	N/A	N/A	N/A	N/A
Chloride (ppm)	250.0000		No	N/A		90.0000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Chlorine and Chloramines (ppm) ¹⁰	4.0000	4.0000	No	N/A	N/A	N/A	3.6000	3.0500	3.4000	3.4600	3.5000	3.4800	3.5000	3.4700	3.4000
Chromium (ppb)	100.0000	100.0000	No	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0.7300	N/A	0.7300	N/A	N/A
Coliform Bacteria (CFU/100 mL) ¹¹	0.0500	0.0000	No	0.0500	N/A	0.0300	N/A	0.0263	0.0280	0.0380	0.0380	0.0171	0.0022	N/A	N/A
Color (color units)	15.0000	N/A	No	N/A	N/A	14.0000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Copper (ppm)	1.3000	1.3000	No	0.1200	N/A	0.1040	0.1250	0.1210	0.4640	0.1190	0.0270	0.1190	0.0500	0.1400	0.0500
Cyanide (ppb)	200.0000	200.0000	No	N/A	N/A	6.0000	7.0000	N/A	N/A	N/A	6.0000	N/A	6.0000	N/A	N/A
Dissolved Solids (ppm)	500.0000	N/A	No	N/A	N/A	442.0000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Fecal Coliform and E. Coli (CFU/100 mL)	0.0000	0.0000	No	N/A	N/A	N/A	N/A	1.0000	N/A	N/A	5.0000	N/A	N/A	N/A	N/A
Fluoride (ppm)	4.0000	4.0000	No	0.4300	N/A	0.5000	0.8600	0.2000	0.9100	0.2000	0.4100	0.2000	0.3900	0.2000	0.6400
Foaming Agents (ppm)	0.5000	N/A	No	N/A	N/A	0.0610	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Haloacetic Acids (ppb)	60.0000	N/A	No	N/A	N/A	14.1000	9.3000	18.0000	9.0000	15.3000	17.4000	23.0000	21.3000	17.0000	19.3000
Lead (ppb)	15.0000	0.0000	No	3.9000	N/A	2.0000	1.2500	1.0000	1.3000	3.4000	1.0000	3.4000	1.4000	3.8000	1.4000
Nitrate (ppm)	10.0000	10.0000	No	0.1000	N/A	0.0700	0.2500	0.0400	0.0300	0.1000	0.0220	0.1000	0.0130	0.0700	0.0320
Nitrite (ppm)	1.0000	1.0000	No	0.0100	N/A	N/A	0.6460	N/A	N/A	0.0100	0.0090	N/A	0.0080	0.0100	N/A
Odor (threshold odor number)	3.0000	N/A	Yes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	10.0000	N/A
Radium (pCi/L)	5.0000	0.0000	No	2.0000	N/A	1.2000	0.9200	0.2000	2.0000	N/A	2.5000	N/A	2.5000	N/A	2.5000
Selenium (ppb)	50.0000	50.0000	No	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1.3000	N/A	1.3000	N/A	0.5400
Sodium (ppm)	160.0000	N/A	No	91.0000	N/A	80.1000	62.5000	71.0000	65.4000	79.3000	80.6000	79.3000	80.6000	77.4000	59.4000
Sulfate (ppm)	250.0000	N/A	No	N/A	N/A	39.0000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Trihalomethanes (ppb)	80.0000	N/A	No	53.0000	N/A	26.1000	17.8000	35.0000	8.3000	30.6000	29.8000	25.0000	24.3000	24.0000	28.1000
Uranium (ug/L) ¹²	30.0000	0.0000	No	N/A	N/A	N/A	N/A	N/A	2.6000	N/A	N/A	N/A	N/A	N/A	N/A

¹MCL is an abbreviation for Maximum Contaminant Level

⁸ppb is an abbreviation for parts per billion



²MCLG is an abbreviation for Maximum Contaminant Level Goal

³MCL Violation denotes whether or not the MCL was exceeded

⁴LCU did not own the Pinewoods water treatment facility, which serves Estero, in 2000

⁵BSU is an abbreviation for Bonita Springs Utilities

⁶LCU is an abbreviation for Lee County Utilities

⁷pCi/L is an abbreviation for picoCuries per liter

⁹ppm is an abbreviation for parts per million

¹⁰Chlorine and Chloramines were tested separately by BSU in 2010. The average level is provided.

¹¹CFU/100mL is an abbreviation for colony forming units per 100 milliliters. Coliform Bacteria was tested across two time periods in 2016. The proportional average level is provided.

Public Safety

Village residents are served by the Lee County Sheriff's Office. The data included below was collected and reported by the Sheriff's office (for Estero) and the FBI (for US and Florida), and demonstrates the safety of the Village of Estero.

		Average	1		2000			2005			2010			2015			2016			2017	
Crime	US	Florida	Estero ²	US	Florida	Estero															
Murder and nonnegligent manslaughter	5.20	5.22	0.00	5.44	5.60	N/A	5.58	5.00	N/A	4.74	5.20	N/A	4.84	5.10	N/A	5.31	5.40	N/A	5.30	5.00	0.00
Rape ³	35.27	36.98	24.21	32.02	44.20	N/A	31.69	37.10	N/A	27.45	28.60	N/A	38.52	37.30	N/A	40.34	36.90	N/A	41.60	37.80	24.21
Robbery	116.98	132.98	24.21	143.95	199.00	N/A	139.74	169.40	N/A	117.97	138.70	N/A	100.90	104.30	N/A	101.95	97.90	N/A	97.40	88.60	24.21
Aggravated Assault	266.30	385.25	211.81	322.65	563.20	N/A	290.33	496.60	N/A	251.68	369.80	N/A	237.05	315.20	N/A	247.78	290.20	N/A	248.30	276.50	211.81
Violent Crime Total	423.75	560.43	260.23	504.06	812.00	N/A	467.34	708.10	N/A	401.84	542.30	N/A	381.31	461.90	N/A	395.37	430.40	N/A	392.60	407.90	260.23
Burglary	591.00	726.12	96.83	728.22	1,081.80	N/A	726.88	926.30	N/A	699.56	899.50	N/A	491.53	539.00	N/A	469.14	486.70	N/A	430.70	423.40	96.83
Larceny-theft	1,993.49	2,381.42	708.06	2,472.60	3,242.90	N/A	2,285.53	2,658.30	N/A	2,001.14	2,438.40	N/A	1,771.23	2,073.60	N/A	1,740.16	1,990.80	N/A	1,690.30	1,884.50	708.06
Motor Vehicle Theft	293.06	302.70	105.91	412.66	558.00	N/A	414.89	423.30	N/A	237.59	220.50	N/A	219.64	200.60	N/A	236.48	209.30	N/A	237.10	204.50	105.91
Property Crime Total	2,877.56	3,410.23	910.80	3,613.48	4,882.70	N/A	3,427.31	4,007.90	N/A	2,938.28	3,558.40	N/A	2,482.39	2,813.20	N/A	2,445.78	2,686.80	N/A	2,358.10	2,512.40	910.80

¹All crime data is presented as the rate per 100,000 inhabitants

Public Works

Village residents are served by the Village Public Works Department and Lee County. The data included below was collected and reported by the Village Public Works Department, and demonstrates the quality of the Village of Estero's response program.

	<u>2017</u>							
Request for Action	Resolved Maintenance	Unresolved Maintenance						
Animal Issue (days)	3.41	17.43						
Landscape/Vegetation Issue (days)	27.16	48.18						
Traffic Signal/Signage Issue (days)	19.31	125.70						
Trash/Dumping Issue (days)	5.22	26.58						
Permit Issue (days)	29.08	240.51						
Drainage Issue (days)	59.47	92.22						
Road Condition Issue (days)	28.19	191.14						
Other Issue (days)	12.59	34.84						



²The average values for Estero are the 2017 figures, as data from other years has not yet been provided

³The definition of rape was changed by the FBI in 2013, to include "a long list of sex offenses that are criminal in most jurisdictions."

Education

Children living in the Village have the option to choose the school that they attend in Lee County, based on their preferences. Provided below is data comparing the various schools located in San Carlos Park, Bonita Springs, and the Village of Estero.

School	Located in Estero	Average Grade	018 Economically Disadvantaged Students	,	2000 School Grade	2005 School Grade	2010 School Grade	2015 School Grade	2016 School Grade	2017 School Grade	2018 School Grade
Bonita Springs Charter School	No	A-	41.20%	49.20%	N/A	A	A	A	В	A	A
Bonita Springs Elementary School	No	B+	100.00%	93.60%	A	A	В	С	A	A	A
Bonita Springs High School	No	B+	100.00%	67.20%	N/A	N/A	N/A	N/A	N/A	N/A	В
Bonita Springs Middle Center for the Arts	No	B+	100.00%	71.30%	C	В	В	A	В	В	В
Estero High School	Yes	C+	51.60%	44.40%	C	C	В	В	C	C	A
Pinewoods Elementary School	Yes	A-	65.90%	40.80%	A	A	A	A	В	A	В
San Carlos Park Elementary School	No	C+	100.00%	62.20%	C	A	A	В	C	D	С
Spring Creek Elementary School	No	B-	100.00%	87.50%	C	В	A	С	С	C	В
Three Oaks Elementary School	No	A	44.40%	35.80%	A	A	A	A	A	A	A
Three Oaks Middle School	No	A-	51.90%	42.60%	A	В	A	A	В	A	A

Website

The Village of Estero website is the primary online source for Village information. Consequently, the Village prioritizes traffic to the site, session duration, and uptime. Included below is Village website data, in regards to the priority areas noted.

	<u>2017</u>
Website	All
Users	62,084
New Users	61,153
Sessions	117,945
Average Session Duration	2.15 minutes
Pageviews	250,824
Average Time on Page	1.90 minutes
Downtime	27.10 minutes
Uptime	99.9948%



Tax Rate

Village residents pay taxes to a variety of taxing authorities, which in turn, provide a variety of services to Village residents. The data below provides Village residents with an overview of where their tax dollars go, and how these rates have changed since the Village's incorporation.

	Average	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019
Taxing Authority	All	All	All	All	All
Village of Estero	0.7986	0.8398	0.7998	0.7798	0.7750
Lee County General Revenue	4.0756	4.1506	4.0506	4.0506	4.0506
Lee County Library District	0.5706	0.5956	0.5956	0.5956	0.4956
Lee County All Hazards Protection District	0.0000	0.0000	0.0000	0.0000	0.0000
Public School by Local Board	2.2480	2.2480	2.2480	2.2480	2.2480
Public School by State Law	4.5905	5.0370	4.7410	4.4310	4.1530
Mosquito Control District	0.2558	0.2397	0.2397	0.2800	0.2636
Hyacinth Control District	0.0253	0.0263	0.0263	0.0248	0.0239
South Florida Water Management District	0.3224	0.3551	0.3307	0.3100	0.2936
West Coast Inland Navigation District	0.0394	0.0394	0.0394	0.0394	0.0394
Estero Fire Rescue District	2.1495	2.1881	2.1500	2.1300	2.1300
San Carlos Park Fire District	2.9375	3.0000	2.9500	2.9000	2.9000
Bonita Springs Fire District	2.3350	2.3500	2.3500	2.3300	2.3100
Total Property Tax Rate ¹	15.0757 15.8636 15.2611	15.7196 16.5315 15.8815	15.2211 16.0211 15.4211	14.8892 15.6592 15.0892	14.4727 15.2427 14.6527

¹The total property tax values are presented based on the different fire districts in Estero, moving from Estero Fire, to San Carlos Park Fire, to Bonita Springs Fire (left to right).

Reserves

The Village of Estero has prioritized reserve development since incorporation. The data below demonstrates the Village's strong fiscal position, and serves as a testament to its budgetary conservatism.

	FY 2	FY 2015/2016		2016/2017	FY	2017/2018	FY 2018/2019	
Reserves	All		All		All		All	
Operating	\$	2,000,000	\$	2,389,600	\$	3,527,600	\$	5,124,700
Litigation Defense	\$	-	\$	250,000	\$	350,000	\$	670,000
Major Road Maintenance	\$	-	\$	300,000	\$	600,000	\$	-
Total Reserves	\$	2,000,000	\$	2,939,600	\$	4,477,600	\$	5,794,700



Staff Level

The Village of Estero was founded on the principle of "government lite", where staff level growth is limited and a majority of governmental services are provided via contract. The Village has continued its commitment to this approach, as evidenced by the data shown below.

		Average	<u>e</u>	FY	2015/2	016	FY	2016/2	<u> 2017</u>	FY	2017/2	018	FY	2018/2	019
	FTE	CFTE	Total	FTE	CFTE	Total	FTE	CFTE	Total	FTE	CFTE	Total	FTE	CFTE	Total
Village Council	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Village Manager	3.25	0.00	3.25	3.00	0.00	3.00	3.50	0.00	3.50	3.50	0.00	3.50	3.00	0.00	3.00
Village Attorney	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Village Clerk	1.25	0.00	1.25	1.00	0.00	1.00	1.00	0.00	1.00	1.50	0.00	1.50	1.50	0.00	1.50
Finance	2.00	0.00	2.00	1.50	0.00	1.50	2.00	0.00	2.00	2.00	0.00	2.00	2.50	0.00	2.50
Development Services	1.50	0.75	2.25	1.00	0.00	1.00	1.00	1.00	2.00	2.00	1.00	3.00	2.00	1.00	3.00
Planning, Zoning & Development	0.38	3.25	3.63	0.00	4.00	4.00	0.50	3.00	3.50	0.50	3.00	3.50	0.50	3.00	3.50
Code Compliance	0.00	1.25	1.25	0.00	1.50	1.50	0.00	1.50	1.50	0.00	1.00	1.00	0.00	1.00	1.00
Animal Control	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Works															
Physical Environment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Transportation	1.00	0.00	1.00	0.00	0.00	0.00	0.50	0.00	0.50	1.50	0.00	1.50	2.00	0.00	2.00
Information Technologies	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00
Law Enforcement/ Security	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Parks and Recreation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
General Government Operations	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Disaster Response	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Building Permit	0.00	5.75	5.75	0.00	4.50	4.50	0.00	6.50	6.50	0.00	6.00	6.00	0.00	6.00	6.00
Total	9.38	12.00	21.38	6.50	11.00	17.50	8.50	13.00	21.50	11.00	12.00	23.00	11.50	12.00	23.50

FTE is an abbreviation for Full Time Equivalent

CFTE is an abbreviation for Contract Full Time Equivalent



Communications

The Village of Estero prides itself on transparency, and our communications efforts reflect this. Community engagement, via newspaper letters, magazine articles, blog posts, and social media updates, help to ensure Village residents remain apprised on the work of their government.

	<u>2017</u>
Communications	All
Village Website Subscribers at Start	600
Village Website Subscribers at End	2,090
Village Website Subscriber Growth (%)	248%
Facebook Page Likes	502
Facebook page Follows	572
NextDoor Audience Reach	4,523
News Releases or Letters to Editor	56

Code Compliance

The Village of Estero is committed to maintaining our community at a high standard. Accordingly, our Code Compliance team diligently investigates upkeep concerns throughout the community, working with residents to find fair solutions to issues.

	2017
Code Compliance	All
Cases Open at Start	109
Cases Opened During Year	882
Cases Closed	838
Cases Open at End	153
Inspections	882
Reinspections	1210



et's talk about the weather! Estero experienced two historic stormwater events within a three-week period, making a memorable end to the summer of 2017. Village staff has been busy clearing flow ways, facilitating cleanup and getting things back to "normal" in the Village of Estero.

First, there was the 100-year-flood on August 25, which filled community ponds and brought localized flooding to some neighborhoods. The Village worked with Estero Fire Rescue following the storm, assessing drainage systems and checking for any blockages or broken pumps.

Then along came Hurricane Irma on September 10. It passed over Estero as a Category 2 storm, bringing more heavy rains and ripping trees out of the ground. Immediately following the hurricane, Village staff and first responders from the Estero and San Carlos Park fire districts traveled throughout Estero to assess the resulting destruction. The concentration of damage was on mobile homes.

Those neighborhoods most adversely affected were Tahiti Village, Broadway Park, Mariners Cove, Trailside Drive, Highlands Avenue area, Stoneybrook, Cypress Bend and Riverwoods Plantation. Commercial assessments are still ongoing.





To assist stormwater flow, the Village cleared the ditch running alongside the railroad (using Lee County's easement), cleaned the pipe running underneath Estero Parkway, and assisted the Belle Lago and Reserve communities in finding a contractor to clean their shared ditch.

COMMUNITY OUTREACH

Through it all, the Village was updating the community daily through its website with a total of 28 articles related to both storms. Staff worked closely with Lee County Emergency Management to provide information about everything from shelters to food and water distribution, generator safety and debris pickup.

Are you receiving Village of Estero email alerts? If not, you're missing out on important information affecting your community. The easiest way to subscribe is to go online to estero-fl.gov and provide your email address to receive information including emergencies, the latest developments being planned and other current events.

It's important to reach all residents directly during a storm to

ensure everyone is aware of the most current conditions and
directives. If you don't want to subscribe to the website to receive
all Village communications, you may fill out the following Emergency
Contact form and send it to Estero Village Hall, 9401 Corkscrew
Palms Circle, Estero, 33928. Alternately, that form can be accessed
online at estero-fl.gov/emergency-contact-information/ or you may
call the Village Hall at (239)221-5035 or stop by Village Hall in
person to provide this information.

The next time an emergency comes our way, you can count on the Village to provide vital information and directions to help keep everyone in Estero safe and well.

Name	Cell Phone
Community	Alternate Cell Phone
Address	Text Messages YesNo
Estero, FL(zip code)	Email address
Estero Phone 239	Alternate Email Address
Northern Phone	Signature

Note: By filling out the above information you are authorizing the Village of Estero to send you notification about the Village alerts during emergencies. The above information will not be given out to anyone else or used for any non-Village business.



otorists will soon know when they've entered the Village of Estero as they drive along U.S. 41/Tamiami Trail. The Village, in partnership with the Florida Department of Transportation (FDOT), is planning to beautify the medians within Estero's boundaries along this major north-south artery to create a distinctly "Estero" look.

FDOT has agreed to pay for initial installation costs — projected to be around \$750,000 — while the Village will assume maintenance responsibilities for the median's upkeep, estimated at \$100,000 annually. The result will be a distinctive landscaping pattern which will run through the Village of Estero, extending from the northern boundary (just north of Estero Parkway) down to the Village's southern boundary (south of Coconut Road).

The purpose for this project is simple; the Village and FDOT want to create a sustainable, beautiful corridor through Estero. Aesthetically, the design incorporates botanicals which will

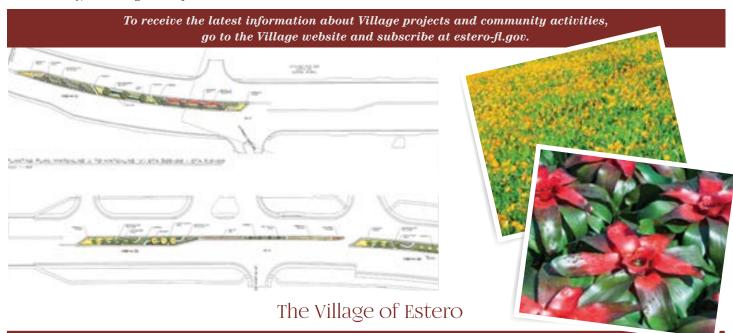


provide distinctive coloring patterns, as well as gray/silver undertones, which will generate a look and feel unique to the Village of Estero. The proposed design combines both native and non-native plants, with the requirement that all horticulture included provide for relatively simple maintenance. This is being done to ensure that maintenance costs for the Village will be limited over time. The Village's leadership aims to manage not only for the present, but also the future, by considering future budget implications in every decision.

Although the specific timeline for this project has not yet been officially established, it is expected that installation will be completed in the summer of 2018. This project represents one of several significant beautification and infrastructure improvement efforts to be completed within the Village of Estero next year.

The current design for median landscaping along U.S. 41 is preliminary, with specific details to be finalized in the months to come. The conceptual plan shows yellow-flowering Perennial Peanut for ground cover, along with Carissa plants. Color will be added by bromeliads and bougainvillea. Trees include live oaks and palm trees.

Once the design has been finalized, FDOT will come before the Village Council and publicly present the plan in its entirety, including a clear project timeline and final cost projections. The Village of Estero looks forward to continuing this partnership with FDOT in the months and years to come.





Gulf Coast Harmonizers

The Village of Estero held its Inaugural Veterans Day Celebration on Nov. 11 in Estero Community Park. Boy Scout Troop 102 presented the flags, and Estero Life Magazine Publisher Gary Israel sang the National Anthem. The event featured patriotic music by the Estero High School Marching Band and the Gulf Coast Harmonizers, a local a cappella mens group. Dignitaries included State Rep. Ray Rodrigues, Lee County Commissioner Larry Kiker and a representative for Sen. Lizbeth Benacquisto, along with representatives from the Lee County Sheriff's Office, Lee County Schools and the Estero and San Carlos Park Fire Districts. The event concluded with complimentary

hot dogs, hamburgers and soft drinks.



VILLAGE CONNECTION



he Village of Estero's inaugural Veterans Day program drew a large crowd to Estero Community Park in honor of local residents who have served in the U.S Armed Forces.

"When we think of all who served in the Armed Forces, we should think of honor, loyalty, freedom and sacrifice," said Estero Mayor Jim Boesch in his keynote address. "In my mind, there is no higher service in the eyes of God."

Estero veterans were invited to fill out biographies, which were printed and hung decoratively near the stage. Several veterans of World War II were invited to be seated on stage for special honor.

The Village of Estero extends appreciation to all of those who have served our nation in the Armed Forces and looks forward to making the Veterans Day program an annual tradition. Below is a sampling of our many fine Estero veterans who participated in the ceremony:

THOMAS DONALDSON, 95, enlisted in the U.S. Navy in September 1942 and trained as a naval aviator. He served on active duty during World War II until December 1945. On Aug. 15, 1945, he was flying with a patrol off the coast of Formosa (now Taiwan) when they came under fire from the Japanese — the same day Japan announced its surrender.

ANTHONY GENTUSO, 93, enlisted in the Navy at age 17 and had to have his parents sign for him. He served on the USS Enterprise aircraft carrier from May 1942 to May 1946. His tour of duty included 18 major battles (including Iwo Jima and Okinawa); his ship was put out of commission by a Japanese kamikaze. He was awarded numerous medals including two silver stars and two bronze stars.



JOHN PARKER, 90, joined the U.S. Coast Guard on Aug. 6, 1943, and was part of a submarine patrol in the Philippines and elsewhere. His unit was preparing for the invasion of Japan before it announced surrender. He was discharged in February 1946 but later joined the Air Force Reserves in 1955, serving for an additional six years.

MARYANN KYLANDER SHOLTIS, 94, served as an Army nurse during World War II with a rank of 2nd lieutenant. She was posted in a hospital at Camp Atterbury, Ind., where she cared for many wounded soldiers returning from the Battle of the Bulge and the Bataan Death March. She is a charter member of the Women's Memorial in Washington, D.C.

RONALD GOODLIN served on active duty in the Air Force for 23 years and six months from 1951 to 1974, followed by four years in the Georgia Reserve Army. He performed air crash rescues, served domestically and in northern England, and went through jungle service training for Vietnam.

JOHN "WAYNE" NEUBAUER enlisted in the U.S. Marine Corps in July 1955. He was commissioned after 10 years and transferred to Vietnam. He received one Purple Heart and retired as a major in September 1975 after 20 years of service to his country. ■



To receive the latest information about Village projects and community activities, go to the Village website and subscribe at estero-fl.gov.

The Village of Estero

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THE VILLAGE OF ESTERO YEAR IN REVIEW: 2017

As the Village of Estero closes out its third year of municipal operations, Village leaders continue to make good on the promise of "government lite" while lowering taxes and enhancing the quality of life in our community. Fiscal year 2016-17 closed with the challenges of Hurricane Irma cleanup, but the foresight of maintaining strong reserves has allowed Estero to come through in solid financial health. In fact, Village Council recently approved a tax rate decrease for the second year in a row. Estero now has the lowest tax rate of all municipalities in Southwest Florida

The Village continues to operate "government lite" services with a staff of just six full-time employees. The balance of services are provided by part-time employees, contract staff, or private providers. The current \$12,459,210 budget — adopted Oct. 4, 2017 — includes funds for improving Estero Parkway in late 2018, for stormwater management and for potential land purchases to enhance Estero's parks and open space needs.

As we eagerly welcome the promise of a new year, it is appropriate to reflect upon the accomplishments of 2017. The past year has been filled with deliberate planning to chart our village's future through the creation of Estero's first Comprehensive Plan. The Village also continues to focus on high quality maintenance standards and efficiency of services.

2017 HIGHLIGHTS

ASSUMPTION OF ROADWAY MAINTENANCE

- ▶ On Jan. 7, 2017, the Village of Estero took over roadway maintenance from Lee County for 28 local roads.
- This saves Estero taxpayers about \$2 million annually, which will be used for transportation capital improvements.



MAJOR TRANSPORTATION COMMITMENTS

Area-Wide Traffic Study

- ▶ The Village completed an Area-Wide Traffic Study which identifies traffic issues throughout the Village of Estero.
- This study will serve as a guide for establishing priorities for roadway capital improvement projects in 2018 and beyond.



Estero Parkway

- ▶ Estero Parkway improvements are planned for late 2018. The road will be redesigned to improve safety and aesthetics.
- ▶ The Village has designated \$3.1 million for Phase One: resurfacing and roadway redesign to include bike and pedestrian pathways.

I-75 Interchange

- ▶ The Florida Department of Transportation (FDOT) has agreed to fund a \$6 million improvement to the I-75 interchange at Corkscrew Road.
- ▶ A second turn lane will be added for both northbound and southbound I-75. Construction is expected to begin in spring 2009.



U.S. 41 LANDSCAPING

- ▶ The Village also has secured FDOT funding of about \$765,000 for new median landscaping along the entire stretch of U.S. 41 through Estero.
- ▶ Landscaping will create a distinctly "Estero" look. The Village will assume upkeep of the median, estimated at \$100,000 annually.

HURRICANE RECOVERY

- ▶ Hurricane Irma charged into Southwest Florida on Sept. 10 following closely behind a "100-year" flood event on Aug. 25.
- ▶ The Village coordinated rapid recovery, working closely with the Estero and San Carlos Park Fire Districts and Lee County Emergency Management.
- Drainage systems were checked and cleared to restore regional flow ways including the ditch along the railroad and pipes underneath Estero Parkway.
- ▶ The Village assisted Belle Lago, The Reserve at Estero and other communities with internal recovery efforts.

- ▶ Thanks to healthy reserve funds, hurricane recovery efforts will not affect the Village's budget.
- ▶ The Village maintains 7.5 months of operating revenue in reserves more than double the state average for municipal operating reserves.
- ▶ The Village is committed to building reserve funds to a 12 month level within five years.
- ▶ Throughout the hurricane event, the Village sent out daily communications to residents providing critical information from Lee County Emergency Management. Sign up for alerts at: estero-fl.gov/emergency-contact-information/.



COMMUNITY PLANNING

Throughout 2017, the Village of Estero hosted monthly public input meetings to establish a Comprehensive Plan. This document defines the community's long range vision for the future. Village Council is expected to forward the draft Comprehensive Plan to the Florida Department of Economic Opportunity for review this month, with final Village Council adoption anticipated in Spring 2018.

Nine Elements of the Comprehensive Plan:

- ▶ Future Land Use
- Transportation
- Housing
- Infrastructure
- ▶ Conservation & Coastal Management
- ▶ Recreation & Open Space
- ▶ Intergovernmental Coordination
- Capital Improvements
- ▶ Public Schools Facilities

Village Center

In June 2017, Village Council adopted standards for the "Village Center."

- ▶ The designated Village Center runs along U.S. 41 to the east from just north of Corkscrew Road to Williams Road and also includes a southern portion along Coconut Road.
- Zoning in this area encourages mixed use developments with walkable, "complete" streets and a mix of residential, office, retail and industrial uses.
- ▶ The Village Center's south portion is anchored by the 163,500 square-foot Lee Health Coconut Point facility under construction south of Coconut Road.

Future land use throughout Estero focuses on ensuring that Estero is a community with unique quality of life, distinct character, and diverse housing, economic, recreational and social opportunities.



CELEBRATING SERVICE

▶ More than 200 people attended the inaugural Village of Estero Veterans Day Service in Estero Community Park. Festivities included patriotic music and recognition of several Estero veterans who served in World War II, Vietnam and elsewhere.



- ▶ The Village also recognizes the service of Councilman Don Brown, who served as District 3 representative on the inaugural Village Council and passed on June 20, 2017.
- ▶ Councilman Brown was a 13-year resident of Estero who was highly involved in shaping our community's future not only on the Village Council but formerly as a member of the Estero Council of Community Leaders and the South Lee County Healthcare Committee which led to the new Lee Health Coconut Point facility being built in Estero.



Councilman Don Brown

GOVERNMENTAL EXCELLENCE

- ▶ For the second consecutive year, the Village received a perfect audit with no "findings" (severe problems) and no auditor "management comments" (significant recommendations).
- ▶ The Village of Estero has been awarded the "Certificate of Achievement for Excellence in Financial Reporting" by the Government Finance Officers Association.



To receive the latest information about Village projects and community activities, go to the Village website and subscribe at estero-fl.gov.

THE VILLAGE OF ESTERO COMPREHENSIVE PLAN: WHAT IT IS AND WHY IT'S IMPORTANT

Following a year of gathering input from the community, Village Council voted last month to transmit the Estero Comprehensive Plan to the State of Florida for final review. This important, long-range planning document is expected to return to the Council for adoption in April.

"It is designed to be the long-range plan to guide all the decisions the Village will make as we move forward," said Village Council Representative Howard Levitan. "We are trying to build a cohesive community."

What is the Comprehensive Plan?

Florida law requires all municipalities to have a comprehensive plan. This "big picture" document establishes a community's vision and defines long-range goals, objectives and policies to achieve that vision.

Since its incorporation on Dec. 31, 2014, the Village of Estero has been operating under a transitional comprehensive plan (the Lee County Comprehensive Plan, which included some Esterospecific policies). The new Village of Estero Comprehensive Plan is more tailored to Estero and its unique character. It also incorporates the Village Center Amendment, adopted by Village Council in June 2016.

"The overall goal of Estero is to provide a way of connecting residents of the various gated communities with one so-called 'Village Center,'" explained Councilman Levitan.

Why is the Comprehensive Plan Important?

The Comprehensive Plan will guide future growth in the Village of Estero. In less than 20 years, Estero's population is projected to increase from 46,091 permanent and seasonal residents to 73,000. The Village is mostly "built out" with just 10 percent of its land available for future development. The Comprehensive Plan identifies what is important to Estero's citizens: sustainable development, high quality architectural and design standards, access to the Estero River, reduced traffic congestion and more.

What is included in the Comprehensive Plan?

The Comprehensive Plan includes nine "elements" — main areas of the document similar to chapters in a book. Beginning with a kick-off meeting on Dec. 13, 2016, the Village has hosted more than 20 public meetings and workshops to gather community input and discuss the various elements of the Comprehensive Plan. What follows is a brief look at each element.

1. FUTURE LAND USE

The Village will promote a true sense of place for Estero as a community with distinct character and diverse housing, economic, recreational and social opportunities.



2. TRANSPORTATION

The Village seeks an interconnected transportation network to safely link residential, commercial and recreational areas — including transportation corridors for bikes and pedestrians.

RECREATION AND OPEN SPACE

The Village will prepare a Parks Master Plan to evaluate recreational needs and explore future development of "green space," including greater access to Estero's waterways.



4. INTERGOVERNMENTAL COORDINATION

The Village will coordinate with all appropriate agencies and entities necessary for successful implementation of plans, services and programs affecting the Village.

5. HOUSING

The Village aims to provide an adequate variety of housing to meet the needs of Estero's existing and future residents while remaining consistent with the character of the Village.

6. INFASTRUCTURE

The Village has established level-of-service standards to ensure high quality water, sewer, drainage and solid waste services.

7. CONSERVATION AND COASTAL MANAGEMENT

The Village places priority on protecting natural treasures including the Estero River, Estero Bay and local wildlife.



8. PUBLIC SCHOOL FACILITIES

The Village will work with the School District of Lee County on location of future schools and programs, and to ensure that children living in Estero will be able to attend a school located in Estero.

9. CAPITAL IMPROVEMENTS

The Village has established a Five-year Capital Improvements Program to prioritize expenditures for needed facilities and services.

To receive the latest information about Village projects and community activities, go to the Village website and subscribe at estero-fl.gov.

VILLAGE COUNCIL LIAISON ASSIGNMENTS

The Village of Estero is governed by a seven-member Village Council. Although Council members must live in their representative districts, they are elected at-large by all Estero voters and therefore represent all residents of the Village. The mayor is not directly elected but rather selected by Council members each year, along with the vice mayor. All Village Council members dedicate more than 20 hours a week to designated areas of strategic concern and liaison assignments. If you are interested in a particular issue — be it roads, schools, conservation or something else — it is most effective to contact the Village Council representative assigned to that area.



MAYOR JIM BOESCH DISTRICT 5

Residence: Stoneybrook at Estero Email: boesch@estero-fl.gov Phone: 239.292.1715

Liaison assignments: Lee County Metropolitan Planning Organization (MPO)

Areas of Strategic Concern: Density Reduction/Groundwater Resource (DR/GR) area, Edison Farms (recently purchased by Lee County for conservation), Transportation & Open Space



VICE MAYOR BILL RIBBLE DISTRICT 1

Residence: The Colony in Pelican Landing

Email: ribble@estero-fl.gov Phone: 239.292.0665

Liaison assignments: MPO alternate, Bonita Springs City Council, Florida Gulf Coast University

(FGCU), Florida League of Cities

Areas of Strategic Concern: Estero Bay, Weeks property (former Weeks Fish Camp), Village Hall/Generator



HOWARD LEVITAN DISTRICT 2

Residence: Pelican Sound Email: levitan@estero-fl.gov Phone: 239.292.1061

Areas of Strategic Concern: Comprehensive

Plan, Land Development code, Community Development



IOHN MCLAIN DISTRICT 3

Residence: Belle Lago Email: mclain@estero-fl.gov Phone: 239.292.1119

Areas of Strategic Concern: Estero

Parkway, Village events, Parks and Recreation/Koreshan State Park, Stormwater and lift station issues

The Village of Estero



Reside Email

KATY ERRINGTON DISTRICT 4

Residence: Breckenridge Email: errington@estero-fl.gov

Phone: 239.292.1237

Liaison assignments: Charlotte Harbor National Estuary Program, Estero Historical Society, Conservancy of Southwest Florida

Areas of Strategic Concern: Density Reduction/Groundwater Resource (DR/GR) area, Edison Farms (recently purchased by Lee County for conservation), Transportation & Open Space



NICK BATOS DISTRICT 6

Residence: Shadow Wood at The Brooks

Email: batos@estero-fl.gov Phone: 239.292.2909

Liaison assignments: School District of

Lee County and Lee Health

Areas of Strategic Concern: SUN Trails/CSX Railway, Bike/

Pedestrian Pathways, Zip Codes



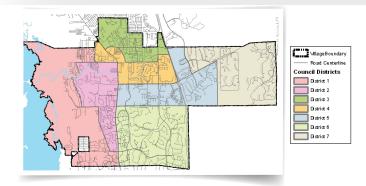
IIM WILSON DISTRICT 7

Residence: Grandezza Email: wilson@estero-fl.gov Phone: 239.292.2978

Liaison assignments: Horizon Council, Bonita-Estero Economic Development Council, Estero Chamber

of Commerce

Areas of Strategic Concern: East Corkscrew Road issues



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IMPROVING EDUCATIONAL **OPPORTUNITIES IN ESTERO**

The Village of Estero and the School District of Lee County are teaming up to provide high quality education through optimal use of resources. A Memorandum of Understanding approved by both organizations may become a model for other communities in Lee County, and potentially other parts of the state, to follow. The memorandum documents the spirit of cooperation which already exists between the Village and the School District.

OBJECTIVES OF THIS ONGOING RELATIONSHIP INCLUDE:

- Coordinating resident volunteer opportunities, such as mentoring and tutoring in Estero's public schools
- Promoting the development of career academies and job skill programs in collaboration with local businesses
- Encouraging the development of student internships with local businesses
- Developing a student assignment system that prioritizes assignment of students living within the Village to schools located within Estero's geographic boundaries (lottery prioritization)
- Promoting the co-location of future educational and recreational facilities in coordination with the Village's Comprehensive Plan
- Promoting coordination and potential shared financing of infrastructure projects which are mutually beneficial to the School District and the Village

This agreement will benefit all Estero residents, even those without school-aged children. The quality of local schools greatly impacts the property values within a community.

"If people believe there is a better educational system in Estero, it make it more attractive for people looking to move into the community and for businesses looking to locate within the community," said Village Council member Nick Batos, liaison to Lee County Schools. "This is unique that a city will work with the school district to try to fill in the gaps."





Batos has been meeting with School Board representative Chris Patricca for several months to assess how the Village may be able to assist the School District, which is facing a funding crisis. Through this partnership, Estero may become a model community for other municipalities looking to enhance educational and recreational opportunities through synergized efforts with the School District.

The Village has not committed to any specific projects at this point but is committed to rallying the Estero community around its schools. An example of this is Evening Under the Shadow Wood, a community fundraiser benefitting the Estero High School Culinary Program. This gala is not an

official Village of Estero event, but the

Village helped promote the event, which raised \$30,000 in donations over the last two years, enabling Estero students to compete in an upcoming culinary competition in Orlando.

Similarly, the Village rallied around the Estero High School Girls Soccer Team, which advanced all the way to the state finals. Promoting the success of Estero's students creates a more vibrant community where residents feel connected to their local schools.

The Village plans to help recruit about 160 volunteers needed to run Junior Achievement financial literacy classes for elementary. middle and high school students. Another long-range goal is to teach students in Estero schools more about their local history through a connection with Koreshan State Park. Additionally, Estero residents may benefit from sharing recreational facilities like the track and tennis courts at Estero High School.

Recently, Councilman Batos met with a group of Estero High School seniors who are interested in how local government works, giving them a tour of Village Hall. On March 7, Village Council recognized 45 Estero High School students in the Cambridge Program, including two who have received the prestigious Cambridge Award.

These types of interactions are expected to become more frequent as the Village and the School District continue to cultivate this mutually beneficial relationship. It is a win-win for the students, the residents, the Village and the school district.

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UNDERSTANDING ESTERO'S STORMWATER MANAGEMENT SYSTEM

Months before Hurricane Irma and the local flooding events of late summer 2017, the Village of Estero commissioned a study of its waterways with a goal of understanding how stormwater flows through the Village, including identification of drainage problem areas. Last summer's flooding events provided an unprecedented test of the Village's stormwater management system and valuable data to enhance the Stormwater Master Plan. What follows is a quick look at the Master Plan, along with recently updated Federal Emergency Management Agency (FEMA) Flood Insurance Rate Maps.

STORMWATER MASTER PLAN

JR Evans Engineering is conducting the Village's first Stormwater Master Plan, expected to be completed in July 2018. The Stormwater Master Plan will provide the Village and its residents a better understanding of how the local stormwater management system functions and how to improve areas which are functioning below standards.

Since properties surrounding Estero impact its stormwater system, the Master Plan includes areas from Lehigh Acres to Bonita Springs in its analysis. Stormwater models will be used to identify areas more susceptible to flooding and to help pinpoint their causes. Based on this analysis, the Master Plan will provide recommendations to reduce future flooding. These could include improved maintenance or capital improvement projects to increase storage or improve the flow of water.

The Master Plan also will be used as a tool to assess how future developments might affect local or regional drainage. This will allow the Village to work with landowners to improve stormwater designs and better protect water resources, including Estero River and Estero Bay.

FEMA MAP UPDATES

The FEMA Flood Insurance Rate Maps (FIRM) that cover the Village were adopted back in 2008. A lot has changed in and around the Village since then. In response to some of these changes, FEMA has been updating maps for the south branch of the Estero River — generally encompassing the area between US 41 and I-75 south of Corkscrew Road and a small area just north of Corkscrew Road along Country Creek Drive and See See Street. FEMA published preliminary maps in 2014 which would have resulted in larger floodplains, requiring even more Estero residents to obtain flood insurance at higher rates. At the request of Estero, Lee County commissioned a study which determined the flood elevations should be lower and the flood plain limits should be smaller.

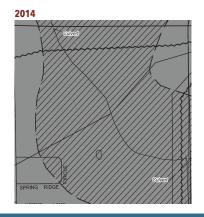
FEMA accepted the results of this study and published updated preliminary maps on February 14, 2018. After the maps have been completed and adopted, the Village of Estero will notify residents through the Village's website, Facebook page and directly to email subscribers.

HOW WILL THESE MAP CHANGES AFFECT YOU?

The effect will vary from property to property. Some will not be affected; others will no longer be required to buy flood insurance or will see reduced insurance rates. The following maps provide an example area located south of Corkscrew Road, between River Ranch Road and Three Oaks Parkway. In both the 2008 and 2014 maps, the entire area is within the 100-year flood plain and floodway, making flood insurance recommended or required, depending on mortgage status. In the proposed 2018 map, the floodplain and floodway have been significantly reduced, and the areas in white will no longer be required to purchase flood insurance. Areas still within the floodplain could also see reduced premiums.

For specific questions regarding your property, contact the Village of Estero Public Works Department. ■







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The Village of STERO

Estero Mayor Jim Boesch and Manager Sarkozy recently met with Florida Department of Environmental Protection and State Parks officials to discuss potential collaboration. The first project



under discussion is a ferry which would launch from Koreshan and travel to the beach at Lover's Key State Park.

"Everyone is in favor of making Koreshan a premier park," said Mayor Boesch. "The ferry would really create a regional park system."

John Yarbrough, an Estero resident who served more than 20 years as director of Lee County Parks, is lending his expertise to the Master Plan process. His namesake linear park in Fort Myers is a six-mile trail that serves as a connector for other greenways. Yarbrough envisions similar paths as part of Estero's future recreational offerings, connecting the river and Estero Bay with county and state parks, as well as any new parkland the Village may develop.

"Long-range planning is important," said Yarbrough, who is also a member Estero's Planning and Zoning Board. "Some of these things may not happen for 10 or 20 years, but it will be well planned and properly purchased. The Village only gets one time to start from scratch and do a master plan on open space. I think it's exciting."

Other initiatives to be explored in the master plan include collaborating with the School District of Lee County to develop shared recreational facilities. The goal is to maximize taxpayer benefit by enhancing the amenities of all parks and recreational facilities within Estero.

"We are thinking long range," said Mayor Boesch. "This is the beginning of the possibilities."

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MAKING A MASTER PLAN: PARKS, RECREATION & OPEN SPACE

The Village has spent its first three years laying a solid foundation for future growth. Many of the tasks untaken have been state mandated as part of forming a new municipality. Now it's time to move from the "must haves" to the "nice-to-haves."

"We've taken care of the obligations, and now we get into the quality of life issues — the fun stuff," said Estero Village Manager Steven Sarkozy.

The Village is commissioning development of a Parks, Recreation and Open Space Master Plan. During the Comprehensive Plan process, the topic of parks and recreation roused a tremendous amount of public comments, generating many ideas to explore.



The Master Plan will evaluate options for increasing access to, and improving enjoyment of, the Estero River, preserving natural green spaces within Estero's boundaries and collaborating with other entities (schools, county and state parks) to create an outstanding quality of life for all Estero residents.

The Parks, Recreation and Open Space Master Plan will be developed as a simultaneous study commences on bicycle and

pedestrian transportation, funded by the Lee County Metropolitan Planning Organization (MPO). Both studies are expected to be completed within a year and will offer multiple opportunities for public input.

The Village has earmarked \$250,000 in its budget for the Parks, Recreation and Open Space Master Plan. The scope will include creating an inventory of existing parks and recreational facilities, identifying current and future recreational needs, evaluating potential land acquisitions and identifying funding sources and strategies. The study will also look at ways to get the most out of the park land already within Estero's boundaries, including Estero Recreation Center and Community Park and Koreshan State Park.





ESTERO'S CAPITAL IMPROVEMENT PROGRAM: CONTINUALLY IMPROVING THE VILLAGE OF ESTERO

Have you ever wondered how a city puts together an annual budget? The process begins with two important documents: the Strategic Plan and the Capital Improvement Program, known as the CIP.

The Village of Estero Strategic Plan has been developed based on the findings from all of the studies, master plans and community outreach efforts the Village has undertaken during the last three years. This important document provides an annual analysis of major issues and tracks Estero's progress. It takes the big-picture vision of the Comprehensive Plan and focuses it into target objectives for the coming few years.

The CIP builds upon the objectives identified in the Strategic Plan. It is a compilation of all known or anticipated projects which will benefit the community. The CIP feeds into the Village's annual budget by creating a timeline and cost projections for public infrastructure projects for the next five years. The CIP will be updated annually as new projects are identified, and each year, these projects may be reprioritized.

ROADWAY PROJECTS

Estero Parkway improvements, estimated at \$9.3 million, will be the major roadway project for fiscal year 2018-19. Several other projects are slated to begin in 2019, including improvements to Broadway Avenue west of U.S. 41, a project identified primarily from residents' "requests for action" following last summer's storms. There are also future plans for widening Williams Road from U.S. 41 to Via Coconut Point. Although not in Estero's budget, the Lee County Department of Transportation has plans for widening Corkscrew Road from Ben Hill Griffin Parkway to Bella Terra Boulevard beginning in 2019.

INTERSECTION IMPROVEMENTS

Intersections scheduled for improvement have been identified through traffic studies commissioned by the Village of Estero, primarily the Area-Wide Traffic Study conducted by Kimley-Horn and Associates and the Coconut Road Traffic Study prepared by Trebilcock Consulting Solutions.





There are several intersections scheduled for improvements during the next five years, including intersections along Coconut Road, Williams Road, Corkscrew Road, U.S. 41 and Ben Hill Griffin Parkway. *Williams Road* will see improvements starting the soonest. Turn lanes will be added for Estero High School to alleviate traffic backups, and the exit for Walgreens west of U.S. 41 will also be improved.

BIKE/PEDESTRIAN PROJECTS

More projects will be added to this category after the Village receives findings from the Metropolitan Planning Organization (MPO)-funded Bike and Pedestrian Master Plan. However, some improvements are planned, including crosswalks on Coconut Road.

LANDSCAPING PROJECTS

The most impactful landscaping projects will occur along Estero's main thoroughfares, U.S. 41 throughout the Village and *Corkscrew Road* from Interstate 75 west to U.S. 41. Design for Corkscrew Road's beautification, estimated at \$1.9 million, is slated for this year, and installation is set for 2019-20. Landscaping of the *U.S. 41 median* should begin later this year. The Village of Estero also will be getting *monument signs* to mark the entry into our community. These branding signs will be placed at Estero's boundaries on U.S. 41, I-75, Three Oaks Parkway, Ben Hill Griffin Parkway and Corkscrew Road.

PARKS & RECREATION

The Village has commissioned a Parks & Recreation Master Plan which will determine future parks and recreation projects. The Village also is working with Koreshan State Park to make improvements to its boat ramp for access to Estero River.

LAND ACQUISITION

Several potential land acquisitions have been identified, with \$26 million in the 2018-19 CIP Budget designated for a major land purchase. More details are expected soon on this property and its value to the residents of Estero.

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VILLAGE OF ESTERO OUTREACH PROGRAM: SIGN UP TO RECEIVE EMERGENCY ALERTS

We are currently at the midpoint of Southwest Florida's hurricane season, and the Village of Estero wants to ensure every resident will receive important notifications in the event of an emergency.

While everyone hopes we do not experience a devastating storm this year, it's prudent to be prepared. If you were here last summer, you know that Estero experienced two historic stormwater events within a three-week period last year.

There were a large number of communities and single-family homes in Estero affected by the hurricane, including the loss of power, flooding in the streets and decimation of some of the Village's attractive landscaping.

Throughout the storm events, the Village was updating the community daily through its website, sending a total of 28 articles related to both storms. Staff worked closely with Lee County Emergency Management to provide information about everything from flooding issues and evacuations, to shelters, food and water distribution sites, generator safety, and debris pickup.

The Village of Estero wants to be able to contact all residents with critical information before, during and after storms or regarding other severe emergency situations.

In order to do this, the Village has added a new emergency alerts system sign-up page to its website.

By registering on this new alerts system, you will be contacted with emergency information only. The new system is designed to enhance the Village's method of reaching even more residents during emergency situations.

Providing your name, address, email and phone numbers will allow alternate means for staff to contact you during an emergency. In addition, there could be a situation affecting a specific neighborhood where the Village would want to provide information limited to that neighborhood. This is why it's important to have residents' addresses.

Your contact information will only be used for emergency communications from the Village of Estero or Lee County Emergency Operations. It will not be shared or used for any purpose other than emergency communications.

Join the 3,000 Estero residents who have signed up to receive this important information. You may register on the emergency alerts system here: http://estero-fl.gov/alert/.

WANT TO KNOW WHAT'S GOING ON IN ESTERO IN THE MEANTIME?

In addition, you may want to join the 2,700 subscribers to the Village of Estero website to automatically receive all the latest news about everything from new developments being planned in the Village to some of the special events happening around town.

You may subscribe to the Village of Estero's website at https://estero-fl.gov/. Just add your email to "subscribe" at the top or bottom of the homepage, and you will start receiving information about all of the projects the Village is working on, as well as articles of local interest.

You should register on the emergency alerts system in addition to subscribing to the Village's website. You may also wish to follow the Village through its Facebook page.



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VILLAGE MOVES TO PROTECT GREEN SPACE & PROVIDE ACCESS TO THE ESTERO RIVER

"Preserve the land along the Estero River!"

"We don't want a cinder block on every parcel of land in the Village!"

These are among the most often voiced comments made by residents during community workshops and Village Council meetings. Acting upon these sentiments, the Village of Estero is considering an opportunity to purchase a large parcel of land at the northeast corner of Corkscrew Road and U.S. 41. The property extends from Corkscrew Road north to the Estero United Methodist Church along U.S. 41 and east to the railroad tracks.

Most of this property was originally part of the Koreshan Settlement in Estero in the early 1900s. Much of the land was cleared and planted with citrus groves, which were situated alongside the Estero River to take advantage of shipping down the river to the Gulf.

Prior to the Village's incorporation, this property was rezoned by Lee County from agricultural to commercial, residential and mixed use. The Village has been in discussions with the current landowner for many months to determine how the most environmentally sensitive portions of the property may be preserved. Initially, the Village sought to purchase a portion of the property. Unfortunately, all options were unworkable.

The Village Council is now considering the purchase of 62 acres of this property to protect the river, maintain/improve public access to the river, and preserve the many heritage trees on the property. The long-term vision is to connect this land with Koreshan State Park in order to provide up to 330 acres of contiguous green space for Estero residents to enjoy.

The Trust for Public Land, a 501(c)(3) organization which helps complete land purchases for governments, is serving as the broker for this transaction. The Village would pay approximately \$26 million, including the land and associated real estate fees to secure this property. To do so, the Village would assume long term debt for up to 30 years. However, given the Village's strong financial position, the Village may make additional prepayments in order to pay off the loan — possibly in as early as seven years. To further mitigate this cost, selected parcels which are not as ecologically significant may be sold for development. This will not impact river access and will allow preservation of heritage trees. Additionally, this purchase will not draw down reserves or compromise the Village's ability to respond to natural disasters.

The Village is welcoming community input on this proposed land

purchase. The Village has conducted two appraisals on this property and is thoughtfully planning for its future value to residents. This riverfront land may be turned over to the Village by the end of 2018, ensuring open green space and public access to the Estero River for Estero residents to enjoy for generations to come.



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