



# *Village of Estero*

**2019 – 2020 Annual  
Budget Report**

# *Village of Estero, Florida*

## Annual Operating Budget Fiscal Year 2019-2020



### Mayor

Bill Ribble, District 1

### Vice Mayor

Katy Errington, District 4

### Village Council

Howard Levitan, District 2

Jon McLain, District 3

Jim Boesch, District 5

Nick Batos, District 6

Jim Wilson, District 7

### Administrative Personnel

Steven. R. Sarkozy, Village Manager

Burt Saunders, Village Attorney

Lisa Griggs Roberson, CPA, Finance Director

The Village of Estero, Florida was incorporated December 31, 2014.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Village of Estero  
Florida**

For the Fiscal Year Beginning

**October 1, 2018**

*Christopher P. Morrill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Village of Estero, Florida for its annual budget for the fiscal year beginning October 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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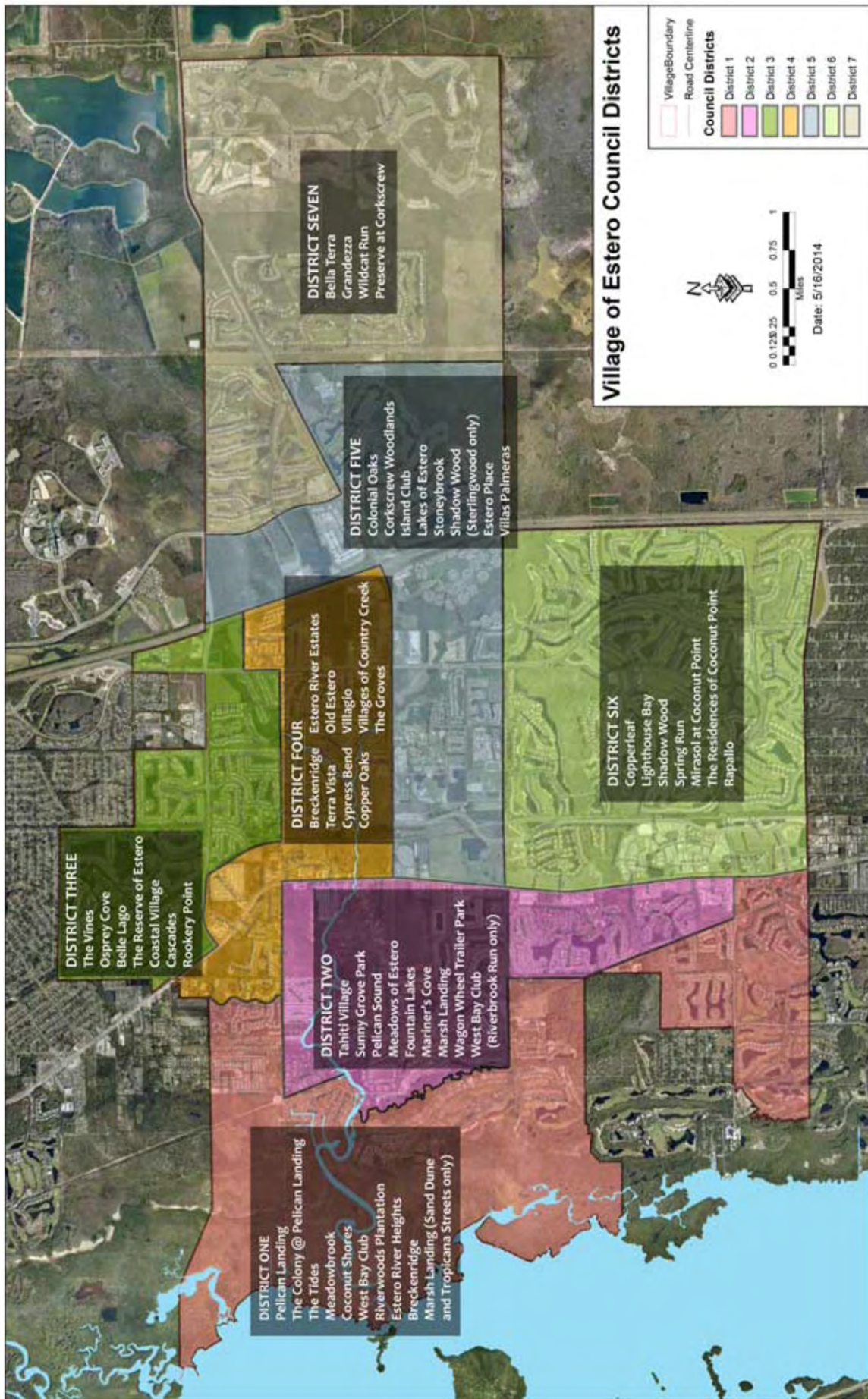
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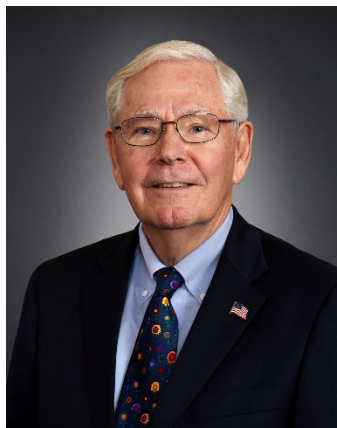
Village Council



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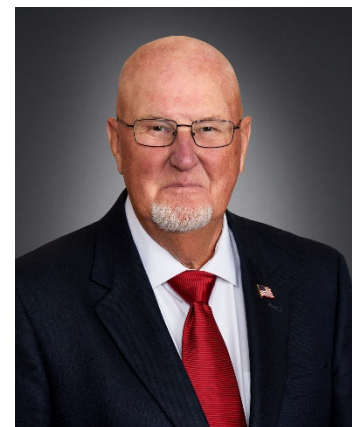
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## Guide to Readers

The Fiscal Year 2019-2020 Annual Budget for the Village of Estero serves four fundamental purposes:

### **Policy Document**

As a policy document, the budget serves to inform the reader about the Municipal Corporation and its policies. The Village Manager's Budget Message provides a condensed analysis highlighting the principal issues of the Village as well as setting the theme for the Fiscal Year. The Council Adopted Budget includes organization-wide financial, as well as its short-term financial and operational policies that guide the development of the annual Adopted Budget. This budget document details the services that the Village will provide during the twelve-month period from October 1, 2018 through September 30, 2019.

### **Financial Plan**

As a financial plan, the budget details the costs associated with providing municipal services and how the services will be funded. The General Fund section includes a summary and detailed description of all revenues and expenditures. Specific Fund sections also describe revenue and expenditure sources and uses and significant trends affecting specific funds. The budget document explains the underlying assumptions for the revenue estimates and discusses significant revenue trends. Beginning and ending fund balances are shown for the budget year as are projected changes for each fund. In addition, there is discussion of the Village's accounting structure and budgetary policies.

### **Operations Guide**

As an operations guide, the budget details how cost centers and funds are organized. The budget informs the reader of all the activities, services and functions carried out by each cost center. Each cost center budget section includes a description of the cost center's function, duties, authorized positions within the organizational structure, budget highlights, and the budgetary appropriation.

### **Communications Device**

As a communication device, the budget provides summary information to aid the reader in interpreting the document. Charts, graphs, tables and text are included to consolidate the information as much as possible. The budget also includes a detailed table of contents to make it easy to locate and understand its contents. The budget includes the Village Manager's Budget Message, which provides readers with a condensed analysis of the fiscal plans of the Village of Estero for the upcoming fiscal year.



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## Memorandum

**TO:** Village Council  
**FROM:** Steve Sarkozy, Village Manager  
**DATE:** September 18, 2019  
**SUBJECT:** Budget Message – Proposed 2019-2020 Operating and Capital Budget

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Honorable Mayor and Village Council:

I am pleased to provide you with my recommended Fiscal Year 2019-2020 Annual Budget in compliance with Section 8(2) of the Village Charter. In summary, the proposed budget is balanced and provides sufficient funds to meet the operating needs for the coming year.

This budget includes total revenues of \$20,269,380, total expenditures of \$20,409,460 (including one-time capital expenditures of \$12,258,160), and a millage rate of 0.7726. Additionally, this budget allocates \$472,000 to reserves (\$5,596,700 total, 12.0 months of annual operating expenditures), \$1,415,800 to debt service payment, and \$1,100,000 to debt reduction funding.

The budget to follow represents the Village's values, history, and future, and we look forward to discussing its merits with you and the community.

Sincerely,

Steve Sarkozy  
Village Manager  
Village of Estero



**Budget Message**  
**Fiscal Year 2019-2020**

**Strategic Direction**

The Village Council and Staff pride ourselves on providing forwarding-thinking, efficient, transparent municipal operations. The principles of our management approach are outlined below:

**Strategic Principles:**

- Practice **OUTSTANDING ETHICS**, by guarding against Council, Staff, and Board member conflict of interest issues.
- Provide **EXCEPTIONAL TRANSPARENCY**, by actively soliciting resident input and proactively distributing meaningful, comprehensible information to the public.
- Cultivate a **SENSE OF COMMUNITY**, by helping residents engage with one another and create a distinct Estero community.
- Preserve **OPERATIONAL FLEXIBILITY**, by maintaining zero ongoing pension liabilities and a commitment to limited staffing.
- Protect **ENVIRONMENTAL ASSETS**, by engaging in water quality management and open space preservation.

**Operating Standards:**

- Adhere to **PERFORMANCE MANAGEMENT**, by implementing and tracking annual service delivery goals based on quantifiable performance metrics.
- Coordinate **UNIVERSALLY STRONG CUSTOMER SERVICE**, by working with service delivery partners to ensure all resident interactions are helpful.
- Mandate **EXCELLENT CONSTRUCTION PRACTICES**, by creating high standards for public and private projects and inspecting them with prudence and diligence.
- Maintain **SUPERB MAINTENANCE**, by prioritizing upkeep of current Village assets and by requiring such upkeep by private communities and businesses.
- Manage **DEBT ACCUMULATION**, by identifying a specific source of funding in the budget sufficient to pay all debt service and related costs.

Our implementation of “government-lite” has yielded benefits to our residents across a spectrum of functions. Further details about the past year, and the years to come, are provided below.

*Reflection:*

Our governance model reflects the dual priorities of providing daily governance and the nimbleness to act on unique opportunities. This has required us to develop a unique approach to “government lite”. Our recent purchase of 62 acres of land, which provides for substantial natural preservation and community recreation opportunities, demonstrates our model’s effectiveness. We obtained subject-matter expertise via contract, carefully reviewed the project merits and costs with the community, aligned stakeholder interests around a common set of goals, and executed the acquisition. Our model allowed us to “ramp up” operations, build sound policy based on subject matter expertise, and then “ramp down” operations, in a short time span.

Our ability to retire the purchase debt, which represents 200% of annual revenue, will be equally illustrative of our model’s effectiveness. We wish to reduce the original ten year payoff term via early payment set-asides, land sales, easement trades, and grants. This would free substantial funds for further community improvement, effectively multiplying the impact of the initial investment.

**Budget Message**  
**Fiscal Year 2019-2020**

Population and Staff, By Municipality:

	Population' <u>FY 19-20</u>	FTE Staff <u>FY 18-19</u>	FTE Staff <u>FY 19-20</u>
Bonita Springs	51,176 (+2.08%)	60.50	57.50 (-4.96%)
Estero	31,806 (+2.78%)	11.50	12.00 (+4.35%)
Fort Myers Beach	6,406 (+1.23%)	63.50	65.50 (+3.15%)
Marco Island	17,094 (+0.34%)	238.00	242.50 (+1.89%)
Naples	20,344 (+0.74%)	478.00	478.00 (no change)
Parkland	32,742 (+4.02%)	151.00	N/A <sup>2</sup>
Sanibel	6,701 (+0.63%)	126.68	N/A <sup>2</sup>
Weston	66,972 (+0.54%)	10.00	10.00 (no change)

<sup>1</sup>Population data as published by the Bureau of Economic and Business Research, University of Florida, dated April 1, 2018, compared with data from the same study, dated April 1, 2017.

<sup>2</sup>Staffing data was not available at the time of this budget publishing.

Full-time Equivalent Staff (FTE's), per 1,000 residents, for FY 18-19:



*Looking Ahead:*

We believe that this approach to government can be applied to a variety of challenges the Village will soon face. Building construction oversight capacity for our Estero Parkway and US-41 projects and developing technology enhancements to provide long-term ADA compliance are just two examples where this approach will be called upon. Estero can remain fiscally conservative and operationally nimble by continuing to apply this formula.

The ongoing branding study is an example of this model in action. While previous community surveys, enacted budgets, and our inaugural strategic plan have clarified our vision of Estero, competent branding is required to effectively communicate this vision to the community. Our staff and Council's intuitive sense of community priorities has been married to data analysis and graphic design, via a model which does not add long-term staffing or costs. We believe that this branding effort will be critical to the long-term growth of this community, as it succinctly encapsulates so many of the assets that Estero has to offer.

**Budget Message**  
**Fiscal Year 2019-2020**

**Administrative**

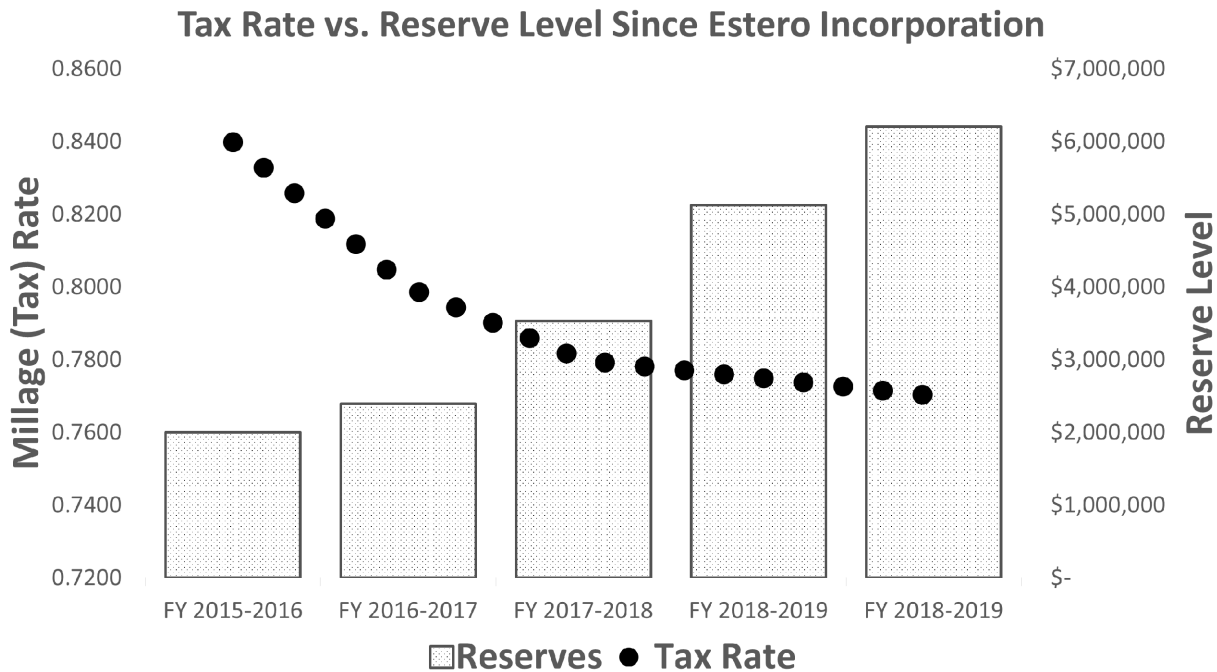
*Reflection:*

Our focus, from an administrative standpoint, remains centered on delivering high-quality government at an affordable rate. Thus far, this goal has manifested itself through the reduction of taxes (three consecutive years) and the development of a substantial operating reserve (proposed to rise to 12 months in FY 19-20). These accomplishments outpace neighbor municipalities and dwarf our earliest expectations. This unique record is demonstrated in the figures below.

**Tax Rate and Reserve Level, By Municipality:**

	Tax Rate FY 19-20	Reserves FY 19-20	Reserves (% of operating) FY 19-20
Bonita Springs	0.8173 (no change)	\$4,300,000 (+4.88%)	29.36% (no change)
Estero	0.7726 (-0.31%)	\$5,596,700 (+9.2%)	100% (+16.72%)
Fort Myers Beach	0.9500 (+9.20%)	N/A <sup>1</sup>	N/A <sup>1</sup>
Marco Island	1.8821 (-2.42%)	N/A <sup>1</sup>	N/A <sup>1</sup>
Naples	1.1800 (no change)	N/A <sup>1</sup>	N/A <sup>1</sup>
Parkland	4.4000 (no change)	N/A <sup>1</sup>	N/A <sup>1</sup>
Sanibel		\$4,500,000 (350%)	

<sup>1</sup>Data was not available at the time of this budget publishing.



**Budget Message**  
**Fiscal Year 2019-2020**

*Looking Ahead:*

We anticipate a slowdown in both trends, as our tax rate and reserve level stabilize for long term operations. The Village may wish to fragment the tax levy and reserve, including options such as a dedicated tax for stormwater maintenance or an additional reserve for street light maintenance, respectively, while maintaining the cumulative totals. A risk to our long-term viability is large, unexpected expenditures: three such potential expenditures are identified below:

- Land Use Litigation: The Village is nearing a settlement with Argo Land Development, regarding the Comprehensive Plan. Settlement of this lawsuit will represent a significant milestone in the Village's history, as it will put to rest a large land use litigation threat.
- Hurricane Irma: We partnered with Lee County to avoid most of the cash flow impact from the storm (we expended ~\$250,000, as opposed to several million dollars). We have since been approved for reimbursement of nearly all of our costs by FEMA, with remaining exposure in funds expended by Lee County on behalf of Estero (potentially several thousand dollars). We plan to continue this partnership to maintain "lite" operations.
- ADA Compliance: Earlier this year, our neighbor cities were served lawsuits alleging non-compliance with the Americans with Disabilities Act. We responded by bringing our website and all documents into compliance. Additionally, we are reengineering our Clerk, Community Development, and Public Works operations to provide maximum transparency and access for our users and greater efficiency for staff.

**Budget Message**  
**Fiscal Year 2019-2020**

**Public Works**

*Reflection:*

The past year included the completion of several notable efforts, which are outlined below.

- Stormwater Master Plan: Estero completed its first Stormwater Master Plan, which provides a detailed understanding of the Village’s stormwater management system as well as outside stormwater influences. This plan and associated models will allow the Village to analyze proposed changes to the watershed and quantify future project improvements.
- Coconut Road Traffic Study: This provides a plan for handling the traffic growth on the west half of Coconut Road in the decades to come. This includes installation of three roundabouts to provide traffic calming and safety for residents driving, biking, or walking.

Total Issue Requests, Response Time (in days) for 2018, and Change in Response Time from 2017:

	<u>Road</u>	<u>Signage</u>	<u>Landscaping</u>	<u>Drainage</u>	<u>Trash</u>	<u>Animals</u>	<u>Permits</u>	<u>Other</u>
	2018	2018	2018	2018	2018	2018	2018	2018
Estero	45 <sup>1</sup>	43	46	34	27	15	17	106
	10.8 <sup>2</sup>	30.4	14.2	43.2	9.6	3.8	128.4	14.1
	(-72%) <sup>3</sup>	(+50%)	(-41%)	(-22%)	(+71%)	(-31%)	(-21%)	(-30%)

<sup>1</sup>Total Issue Requests Received by the Village in 2018, by Issue Type

<sup>2</sup>Average Issue Response Time, by Issue Type

<sup>3</sup>Change in Average Response Time, from 2017 to 2018, by Issue Type

*Looking Ahead:*

The year to come promises the beginning and completion of multiple notable capital improvements projects. These are discussed in detail below.

- Corkscrew & I-75 Interchange Improvements: The Florida Department of Transportation (FDOT) will begin construction of interchange improvements at Corkscrew Road in late 2019. This project is expected to take approximately one year to complete and will not require Village funds.
- US41 Median Landscaping Enhancement: Construction will begin in the fall of 2019 and is expected to take up to six months to complete. This project is being funded via ~\$766,000 from FDOT and ~\$334,000 from the Village.
- Estero Parkway Roadway Improvements and Landscaping Enhancement: Construction will begin in the fall of 2019 and is expected to take six to nine months to complete. This project is being funded via ~\$2,200,000 from Lee County and ~\$7,100,000 from the Village.
- Bike & Pedestrian Master Plan: This is expected to be finalized in the Fall of 2019 and will provide a strategic direction for future bike and pedestrian improvements Village-wide, which constitutes a relatively new spending program for the Village.
- Geographic Information System (GIS) Implementation: This effort has been in development for some time, with an anticipated full rollout of public features to occur in early 2020. This integrated system, which will draw on data across Village and non-Village functions, will enhance the customer experience and staff productivity for minimal cost.

**Budget Message**  
**Fiscal Year 2019-2020**

**Community Development**

*Reflection:*

The past year saw significant improvements to both our community and government. An outline of these projects is provided below.

- Comprehensive Plan: The inaugural Estero Comprehensive Plan was submitted to the State of Florida for their review in early 2018, a challenge was filed in the middle of 2018, and a settlement on said lawsuit was reached in May of 2019. This project represented a large effort, spanning several years and dozens of public meetings. Upon becoming effective, this plan will serve as the blueprint for Estero's next steps as a community.
- Land Development Code: Work began on the Village's first Land Development Code, to replace our current transitional code. This will paint a clearer picture of allowable development in the Village, providing the exceptional customer service and high quality development that we have come to expect in Estero. This is expected to be completed in the coming fiscal year.
- Lee Health Medical Center: Opened in December of 2018 in Village Center, the first phase of this project includes over 150,000 square feet of medical office and specialized care space, with the potential for an on-site hospital expansion to follow.

*Looking Ahead:*

This year, the Village will look to build upon the completion of the Comprehensive Plan and encourage quality development in our community. A summary of these efforts is identified below.

- The Genova Project: This is a four story, high-quality, condominium development in the Village Center. This development represents an innovative approach to housing in the region, with strong sales supporting this model. Two buildings remain to complete construction, which is expected to occur in 2020.
- The Estero Grande Project: This mixed-use development, to include restaurants and apartment units, has been approved. Residential construction is underway and construction of Starbucks has been completed.
- The Corkscrew Crossing Project: This proposed residential development, to include 590 homes between the Preserve and Wildcat Run communities, will be presented to Council for consideration in the fall of 2019.
- The Estero Crossing Project: This proposed mixed use development, to include 350 residential multi-family units, 60,000 square feet of commercial space, and a 130 room hotel, will be presented to Council for rezoning consideration in late 2019.
- Continuing Construction: The following projects will continue construction in FY 19-20.
  - Estero Dialysis Center
  - Springhill Suites Marriott Hotel
- New Construction: The following projects will begin construction in FY 19-20.
  - Aldi Grocery Store
  - Sprouts Farmers Market
  - Miromar Outlets Hotel
  - Phoenix Assisted Living Facility
  - The Colonnade

**Budget Message**  
**Fiscal Year 2019-2020**

**Parks and Recreation**

*Reflection:*

The past year reflected a significant shift in focus for the Village, as we turn towards park and recreation development and administration. The first piece of this puzzle is described below.

- Purchase of *Estero on the River*: Since closing on this 62.2 acre site in January of 2019, we have secured the non-occupied on-site structures to prevent unwelcome dwelling. A master planning process for this site will commence in FY 19-20.

*Looking Ahead:*

The year to come will provide a continuation of our progression into the provision of parks and recreation services. The major tenets of this effort are outlined below.

- Parks and Recreation Master Plan: This will be completed in the summer of 2019, providing the Village with a detailed inventory, set of objectives, and plan of action. We will begin to implement this vision in FY 19-20, as evidenced by our CIP priorities.
- Estero Community Park Enhancement: Through FY 18-19 we have continued discussions with Lee County, the owner and operator of Estero Community Park, regarding a potential partnership. Such an arrangement could provide for substantial improvements to the park, which would serve to greatly enhance the Parks and Recreation experience for Village residents. We are hopeful that this partnership will come to fruition in the year to come.

**Budget Message**  
**Fiscal Year 2019-2020**

**Education**

*Reflection:*

To continue to attract individuals and families of all ages, Estero’s educational opportunities must be exceptional. We are fortunate to have both an elementary and high school in Estero and Florida Gulf Coast University close by. Our educational efforts and results are discussed below.

- Estero Education Initiative: This partnership, between the Village and Lee County School District, which seeks to better leverage community resources, will help to propel these schools upward, yielding significant community dividends in the process.
- Pinewoods Elementary and Estero High School Score Well: Both Estero schools received high marks for the quality of education they provide, which is further described in the table below. This should be a source of tremendous pride for our Village community.

	School Grade <u>2017</u>	School Grade <u>2018</u>
Bonita Springs Charter School		A
Bonita Springs Elementary School	A	A
Bonita Springs High School	N/A <sup>1</sup>	B
Bonita Springs Middle Center for the Arts	B	B
Estero High School	C	A
Pinewoods Elementary School	A	B
San Carlos Park Elementary School	D	C
Spring Creek Elementary School	C	B
Three Oaks Elementary School	A	A
Three Oaks Middle School	A	

<sup>1</sup>Data is not available for Bonita Springs High School from 2015 to 2017 because the school had not yet opened

*Looking Ahead:*

Given our shared interests, we hope to build on our strong relationships with Florida Gulf Coast University and the Lee County School District over the coming year. Working together on meaningful projects, such as a regional water quality center, could greatly improve the Estero community and the quality of education available to our youth.



**Budget Message**  
**Fiscal Year 2019-2020**

**Economic Development**

*Reflection:*

Quality, sustainable economic development is critical to the long-term health of our community. Provided below is a summary of our efforts and the outcomes over the past year.

- Support for Estero Chamber of Commerce: The Village voted to provide a one-time contribution of \$25,000 to the Estero Chamber to support the hiring of their first full-time Executive Director, with further funding contingent upon demonstrable results.
- Land Remains Highly Valued: Within the past year, over 200 acres of land were purchased by the Village, *Hospital Corporation of America*, and *Lee Health*. These purchases (62.2, 100, and 43 acres, respectively) cost, on average, more than \$460,000 per acre.

*Looking Ahead:*

We remain confident in our economic prospects, given the strong demand for Village property and the robust national economy. While Estero taxable property values are estimated to grow a modest 1.1 percent in 2019, revenue is projected to increase 9.2 percent over the prior year's budget. The disproportionate increase in revenue as compared to property value growth is positive and should help Estero weather future economic slowdowns.

**Budget Message**  
**Fiscal Year 2019-2020**

**Public Safety**

*Reflection:*

Crime data for 2018 proves what many of us have long suspected: Estero is a uniquely safe community. The single area of concern is our homicide rate, which is unusually high due to the double homicide committed in the spring of 2018. This is atypical of Estero; there were zero homicides committed in 2015, 2016, and 2017. National, state, and local data is provided below.

Total Crime, Crime per 100,000 Inhabitants Rate, and Percent Change from 2017 to 2018, by Jurisdiction:

	Homicide	Aggravated Assault	Robbery	Rape	Burglary	MV Theft <sup>6</sup>	Larceny Theft
	<u>2018</u>	<u>2018</u>	<u>2018</u>	<u>2018</u>	<u>2018</u>	<u>2018</u>	<u>2018</u>
United States <sup>1</sup>		807,034 248.3 (+1%)					
State of Florida		58,031 276.5 (-3%)					
Estero <sup>2</sup>		12 37.7 (-43%)					

<sup>1</sup>All United States and State of Florida data has been provided by the annual FBI Uniform Crime Report (UCR) (2017 data has been included until the 2018 data is released)

<sup>2</sup>All Estero data has been provided by Lee County Sheriff's Office for 2018

<sup>3</sup>Total Crime

<sup>4</sup>Crime per 100,000 Inhabitants Rate

<sup>5</sup>Percent Change from 2017 to 2018

<sup>6</sup>MV Theft is an abbreviation for Motor Vehicle Theft

*Looking Ahead:*

While our crime levels are low, we remain committed to further reducing these figures. We will seek further improvements via our strong relationship with the Lee County Sheriff's Office. Additionally, we could explore enhanced services, at an additional charge, in the future, if desired.

**Budget Message**  
**Fiscal Year 2019-2020**

**Legislative Priorities**

*Reflection:*

Our legislative requests were minor, as we begin to assume greater operational responsibilities and costs. The primary Village legislative request was submitted via a State grant program, which would have partially reimbursed the Village for our recent land purchase. Although we were not funded in this initial review cycle, we are confident that funding will be provided in one of the two coming funding cycles that we are eligible to partake in.

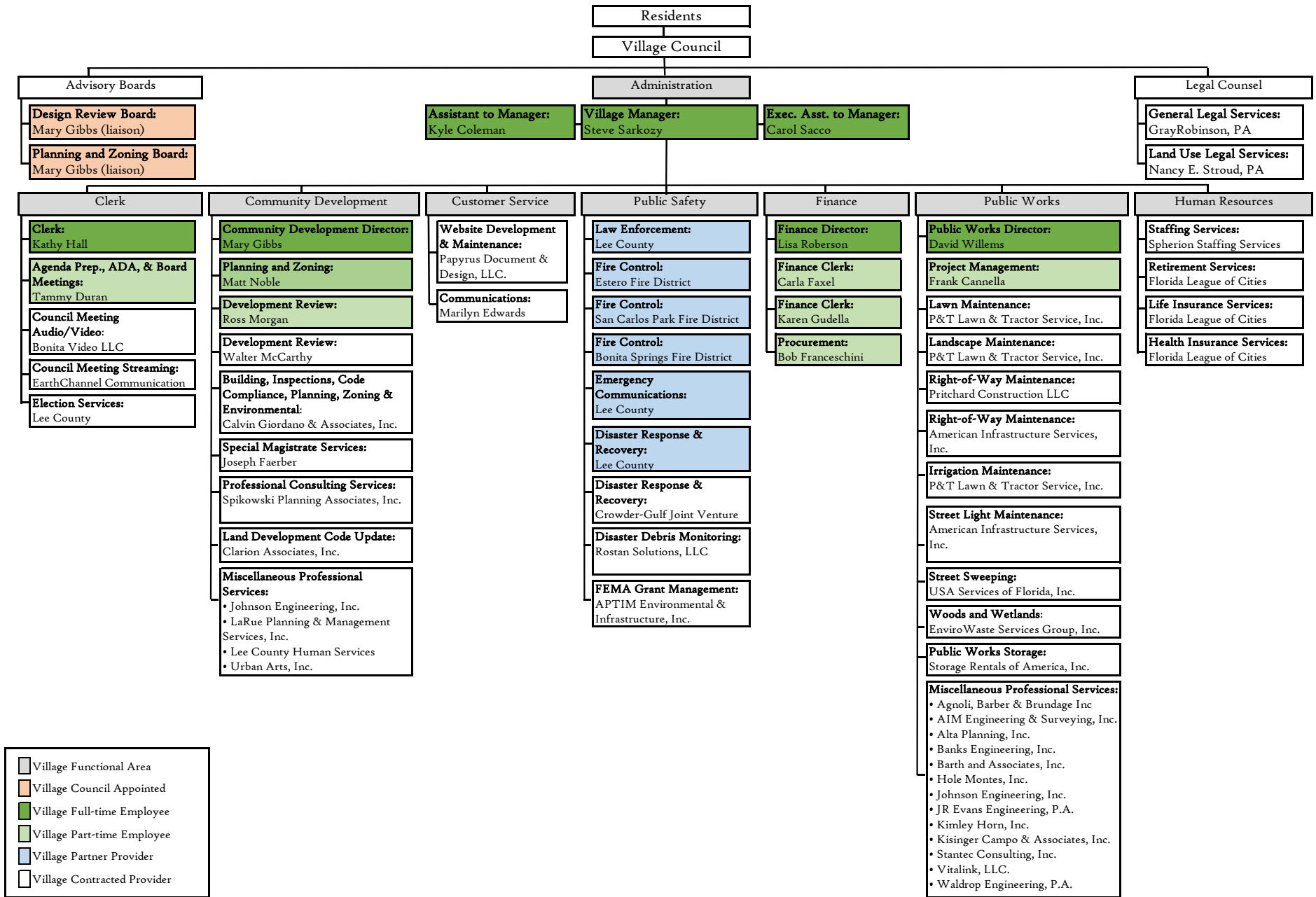
*Looking Ahead:*

As always, we remain confident in our ability to best meet the needs of our residents. As such, we place great emphasis on the defense of home rule, and stand opposed to efforts which seek to erode this important protection. In addition, we are hopeful that our regional improvement projects, such as the development of walking trails on our newly acquired property and our water quality protection efforts, will be supported at the State level.

**Conclusion**

The Village staff is proud to present this budget for FY 19-20. As has been evidenced above, the future of the Village is bright and full of opportunities to improve our beautiful community. We are all excited to continue this work into the 2019-2020 fiscal year!

Village of Estero, Florida  
 Fiscal Year 2019-2020  
 Organizational Chart



	Village Functional Area
	Village Council Appointed
	Village Full-time Employee
	Village Part-time Employee
	Village Partner Provider
	Village Contracted Provider

*Village of Estero, Florida*  
*Fiscal Year 2019-2020*  
***The Budgeting Process***

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### **Budget Preparation Process**

A budget is a financial plan for an entity. It includes both estimates of resources available, including revenues, fund balances/reserves and appropriations, which are the authority to spend money for specific purposes. For the Village of Estero, the budget is prepared by the Village Manager and the Finance staff and adopted by the Village Council after receiving public input. The steps in the Village's formal budget process are established by state law, commonly known as the Truth in Millage Act, or "TRIM", and are detailed later in this section of the document.

The budget document is prepared to provide information about the Village, both financial and operational, from a variety of perspectives and degrees of detail. In order to accomplish this, the document begins with an introduction section including the budget message from the Village Manager, followed by:

1. Budget highlights and summary, including review of current year and prior year budget data;
2. Detailed financial data, summaries and budgets, segregated by fund and cost centers, used to account for the costs associated with specific activities and for the use of funds received from specific revenue sources; and
3. History, trends and assumptions for the Village's major revenue sources.

The reader of the annual budget report will be able to understand the budget document by reviewing the Table of Contents, the budget message from the Village Manager, and the Budget Summary section to obtain an overall view of the budget.

### **Budget Amendment Process**

The Village Council may, by resolution, provide for the transfer of all or part of any unencumbered appropriations balance from one department, fund, service, strategy or organizational unit to the appropriation for other departments or organizational units or a new appropriation.

The Village Manager may transfer funds among programs within a department, fund, service, strategy, or organizational unit and shall report such transfers to the council, in writing, in a timely manner.

Florida Statutes, Chapter 166.241 provides for budget amendments up to sixty days subsequent to fiscal year end.

### **Capital Budget Preparation Process**

The Village's annual budget preparation process includes the preparation of a capital improvement program. The Village Charter requires two public hearings and adoption of the capital improvement program by resolution on or before August 15<sup>th</sup> of each fiscal year which includes five years of future capital.

The Village is required by Chapter 163.3177 Florida Statutes to prepare the capital improvement program as part of the comprehensive planning process.

During the 2019-2020 fiscal year, the Village developed and adopted a capital improvement program and will conclude the initial comprehensive planning process.

*Village of Estero, Florida*  
*Fiscal Year 2019-2020*  
***The Budgeting Process***

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**Budget Calendar – All Funds**

Key dates in the budget calendar are as follows:

May/June	Village Manager and staff begin to develop revenue and expenditure estimates
June/July	State issues revenue estimates with updates to budget draft as needed
July	Village Manager presents proposed budget to Village Council on or before July 15 <sup>th</sup>
July/August	Village Council conducts two public hearings to adopt the capital improvement budget Council on or before August 15 <sup>th</sup>
September	Village Council conducts two public hearings to set the tax millage rate and adopt the budget
October 1	New fiscal year commences

**Truth in Millage (TRIM)**

Florida Statutes, Chapter 200, and Truth in Millage, known as TRIM, govern the budget and property tax rate adoption process. In Florida, properties are assessed by the County Property Appraiser and property taxes are collected by the County Tax Collector. Various exemptions are available to property owners, including, but not limited to, two homestead exemptions of \$50,000 each on the principal place of residence, \$500 widow/widower exemption, \$500 disability exemption, agriculture exemptions, exemption for the permanently disabled, exemptions for churches and governmental property, and up to \$25,000 senior exemption for persons 65 and over based on annual household income. In addition, there is a “Save Our Homes” assessment differential that limits the increase in assessed value of a

property with a homestead exemption to the lesser of the Consumer Price Index or 3% (with some exceptions). All property is assessed at one hundred percent of real value, which approximates eighty-five percent of market value.

The Village Council is required to hold two public hearings for adoption of a property tax rate and budget. The first public hearing is advertised via the TRIM Notice, mailed by the Property Appraiser to each property owner. In addition to notification of this first public hearing, the TRIM notice contains the following information:

1. The new assessed value, exemptions and taxable value for the new year and the prior year.
2. The tax rates and amounts paid for the prior year.
3. The tax bill if no budget change is adopted. These amounts assume the rolled-back rate is levied for the new year. The rolled-back rate is that tax rate which would derive the same amount of revenue based on the new taxable values as was raised in the prior year at the old taxable values, excluding net new taxable value. Net new taxable value consists primarily of new construction and additions.
4. The property tax rates and amounts due if the proposed budget millage rates are adopted.

The second public hearing is advertised by means of a newspaper advertisement. Accompanying this advertisement is a summary of the revenues and expenditures contained within the budget tentatively approved at the first public hearing.

*Village of Estero, Florida*  
*Fiscal Year 2019-2020*  
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**Property Taxes**

Property taxes are levied on November 1 of each year. Lee County Tax Collector's office bills and collects property taxes on behalf of the Village. The tax rate to finance general governmental services for the fiscal year is assessed per \$1,000 of assessed taxable property value. Property tax revenues are recognized currently in the fiscal year for which they are levied. On April 1 of each year, unpaid taxes become delinquent and a lien is placed on the property May 1. Past due tax certificates are sold at public auction prior to June 1, and the proceeds collected are remitted to the Village.

Key dates in the property tax cycle (latest date, where appropriate) are as follows:

June 1	Estimated taxable value provided to Village
July 1	Assessment roll validated and preliminary taxable values provided to Village
August 24	TRIM notices are mailed to property owners
September 30	Millage resolution approved and taxes levied following certificate of assessment roll
October 1	Beginning of fiscal year for which tax is to be levied
November 1	Property taxes due and payable (levy date) with various discount provisions through March 1
April 1	Taxes become delinquent
Prior to June 1	Tax certificates sold by Lee County, Florida Tax Collector



Village of Estero  
Fiscal Year 2019-2020  
Budget Highlights

Summarized below are the activity by Fund Type:

	Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020	+ / (-) over Budget
<b>General Fund</b>					
Revenue	\$ 12,667,107	\$ 12,409,870	\$ 12,775,030	\$ 12,793,580	\$ 383,710
Expenditures	<u>4,033,667</u>	<u>6,153,640</u>	<u>4,961,160</u>	<u>5,596,670</u>	<u>(556,970)</u>
Excess before Capital Projects	8,633,440	6,256,230	7,813,870	7,196,910	940,680
Debt Service/Issuance Cost	-	1,600,000	1,058,300	1,415,800	(184,200)
Debt Reduction	<u>-</u>	<u>-</u>	<u>4,000,000</u>	<u>1,100,000</u>	<u>1,100,000</u>
	<u>8,633,440</u>	<u>4,656,230</u>	<u>2,755,570</u>	<u>4,681,110</u>	<u>24,880</u>
<b>Special Revenue: Building Permit Fees Fund</b>					
Revenue	1,333,427	1,143,000	1,020,100	1,020,100	(122,900)
Expenditures	<u>942,351</u>	<u>1,179,460</u>	<u>917,600</u>	<u>1,138,830</u>	<u>(40,630)</u>
Excess (Deficit)	<u>391,076</u>	<u>(36,460)</u>	<u>102,500</u>	<u>(118,730)</u>	<u>(82,270)</u>
<b>Debt Service Fund</b>					
Debt Reduction	<u>-</u>	<u>-</u>	<u>4,000,000</u>	<u>1,100,000</u>	<u>1,100,000</u>
<b>Capital Projects</b>					
Revenue	3,808,277	4,959,520	2,081,320	6,455,700 <sup>1</sup>	1,496,180
Debt Proceeds	-	21,000,000	20,000,000	-	(21,000,000)
Expenditures	<u>494,611</u>	<u>37,283,620</u>	<u>27,000,460</u>	<u>12,258,160</u>	<u>(25,025,460)</u>
Excess (Deficit)	<u>3,313,666</u>	<u>(11,324,100)</u>	<u>(4,919,140)</u>	<u>(5,802,460)</u>	<u>5,521,640</u>
	<u>\$ 12,338,182</u>	<u>\$ (6,704,330)</u>	<u>\$ 1,938,930</u>	<u>\$ (140,080)</u>	<u>\$ 6,564,250</u>

<sup>1</sup> Other State and local revenue includes approximately \$3.0 million of non-recurring capital projects funding.





Village of Estero  
Fiscal Year 2019-2020  
Budget Highlights

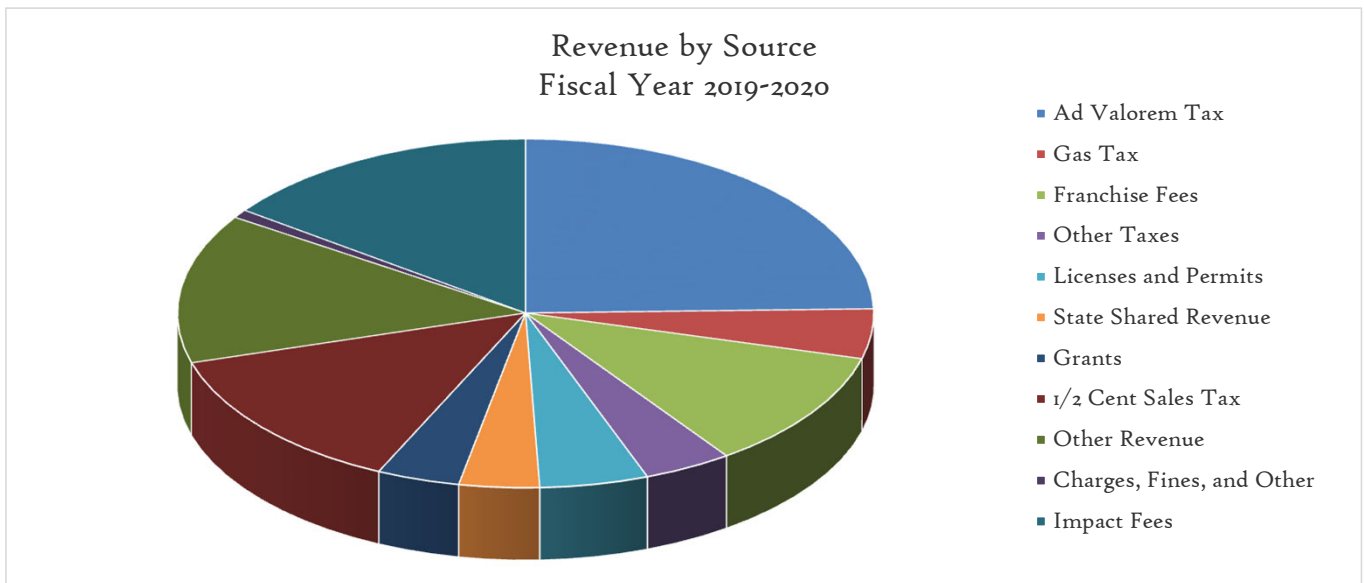
The following schedule represents a summary of Revenues by Category:

	Actual 2017-2018	Budget 2018-2019	% of Total	Estimated 2018-2019	Budget 2019-2020	% of Total	+ / (-) over Requested
Ad Valorem Tax	\$ 4,819,043	\$ 4,910,000	26.6%	\$ 4,910,000	\$ 5,006,000	24.6%	\$ 96,000
Gas Tax	927,248	928,000	5.0%	928,000	928,000	4.6%	-
Franchise Fees	2,288,523	2,226,000	12.0%	2,226,000	2,226,000	11.0%	-
Communication Svcs Tax	794,969	807,000	4.4%	807,000	807,000	4.0%	-
Other Taxes	22,561	22,500	0.1%	22,500	22,500	0.1%	-
Licenses, Permits and Fees	1,854,018	1,144,800	6.2%	1,020,100	1,020,100	5.0%	(124,700)
State Shared Revenue	750,739	754,000	4.1%	754,000	754,000	3.8%	-
1/2 Cent Sales Tax	2,730,401	2,690,000	14.5%	2,730,000	2,730,000	13.5%	40,000
Other State & Local Revenue	41,771	2,342,570	12.7%	146,570	2,346,020	11.6%	3,450
Grants	-	766,000	4.1%	11,860	777,860	3.8%	11,860
Charges for Service	279,144	211,100	1.1%	146,500	158,500	0.8%	(52,600)
Impact Fees <sup>2</sup>	2,802,272	1,554,520	8.4%	1,558,320	3,030,700	15.0%	1,476,180
Investment Earnings	407,795	130,600	0.7%	532,400	372,400	1.8%	241,800
Other Revenue	90,327	25,300	0.1%	83,200	90,300	0.4%	65,000
<b>Total Revenues</b>	<b>17,808,811</b>	<b>18,512,390</b>	<b>100.0%</b>	<b>15,876,450</b>	<b>20,269,380</b>	<b>100.0%</b>	<b>1,756,990</b>
Transfers from Other Funds	494,611	34,626,500		31,928,760	9,864,160		(24,762,340)
Proceeds from Debt	-	21,000,000		20,000,000	-		(21,000,000)
Beginning Fund Balance	18,647,828	28,914,700		30,986,010	32,924,940		4,010,240
<b>Total Sources of Funds</b>	<b>\$ 36,951,250</b>	<b>\$ 103,053,590</b>		<b>\$ 98,791,220</b>	<b>\$ 63,058,480</b>		<b>\$ (39,995,110)</b>

<sup>1</sup> Included in the categories above is revenue restricted for use on roads, parks and building inspections. The Village's restricted revenue totals \$5.9 million (29% of total revenues) and is included in the above amounts as follows: Gas Tax of \$928,000, Building Fees of \$1,017,700 State Shared Revenue-Fuel Tax of \$179,000, Grants of \$777,860, and Impact Fees of \$3,030,700.

<sup>2</sup> Impact Fee revenue reflects the growth model projections which provided data regarding future development within the Village.

<sup>3</sup> Other State and local revenue includes approximately \$2.2 million of non-recurring capital projects funding.

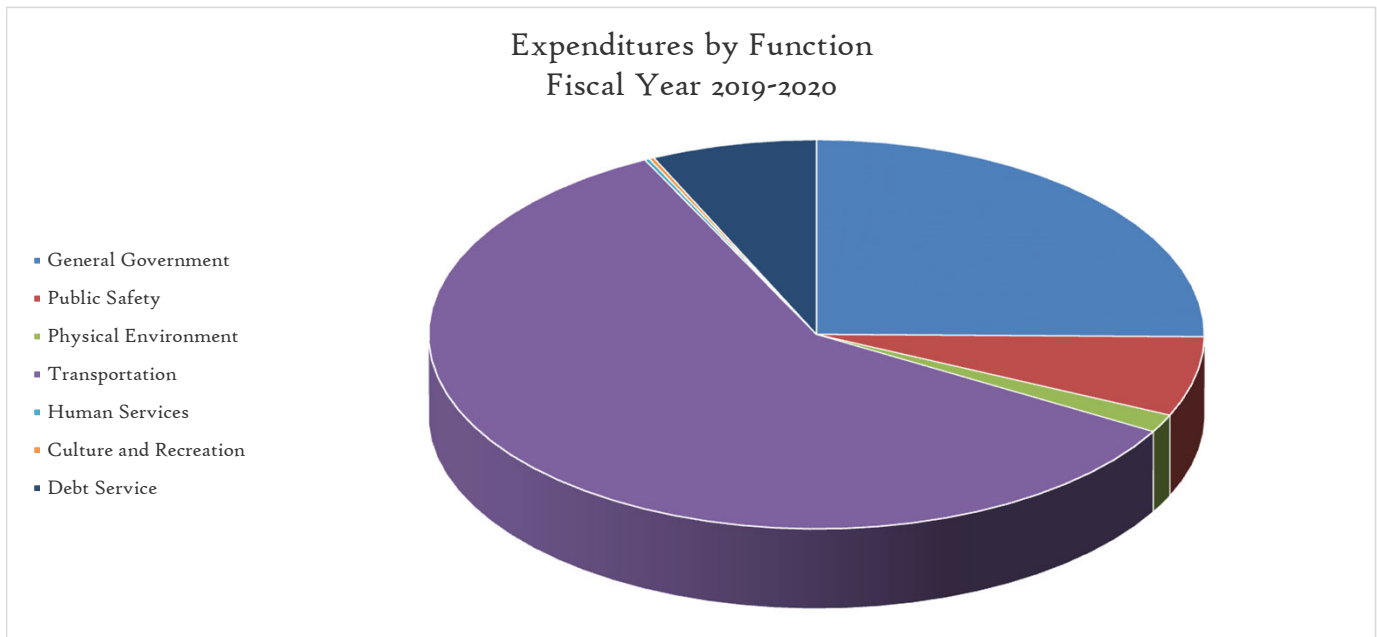


Village of Estero  
Fiscal Year 2019-2020  
Budget Highlights

The following schedule represents a summary of *Expenditures by Function* <sup>3</sup>:

	Actual 2017-2018	Budget 2018-2019	% of Total	Estimated 2018-2019	Budget 2019-2020	% of Total	+ / (-) over Requested
General Government (51x)	\$ 2,944,763	\$ 30,280,140	65.4%	\$ 28,115,101	\$ 5,141,410	25.2%	\$ (25,138,730)
Public Safety (52x)	1,177,316	1,367,660	3.0%	1,412,660	1,341,890	6.6%	(25,770)
Physical Environment (53x)	521,608	354,400	0.8%	233,226	305,000	1.5%	(49,400)
Transportation (54x)	804,182	12,355,520	26.7%	2,904,233	12,122,360	59.4%	(233,160)
Human Services (56x)	22,760	34,000	0.1%	34,000	38,000	0.2%	4,000
Culture and Recreation (57x)	-	225,000	0.5%	180,000	45,000	0.2%	(180,000)
Debt Service (517)	-	1,600,000	3.5%	1,058,300	1,415,800	6.9%	(184,200)
<i>Total Expenditures</i>	<u>5,470,629</u>	<u>46,216,720</u>	<u>100.0%</u>	<u>33,937,520</u>	<u>20,409,460</u>	<u>100.0%</u>	<u>(25,807,260)</u>
Transfers to Other Funds	494,611	34,626,500		31,928,760	9,864,160		(24,762,340)
Projected Ending Fund Balance	<u>30,986,010</u>	<u>22,210,370</u>		<u>32,924,940</u>	<u>32,784,860</u>		<u>10,574,490</u>
<b>Total Uses of Funds</b>	<u>\$ 36,951,250</u>	<u>\$ 103,053,590</u>		<u>\$ 98,791,220</u>	<u>\$ 63,058,480</u>		<u>\$ (39,995,110)</u>
Full Time Equivalent Positions	<u>11.0</u>	<u>11.5</u>		<u>11.0</u>	<u>12.0</u>		<u>0.5</u>
Contract Full Time Equivalent Positions	<u>12.5</u>	<u>12.0</u>		<u>12.0</u>	<u>12.0</u>		<u>-</u>

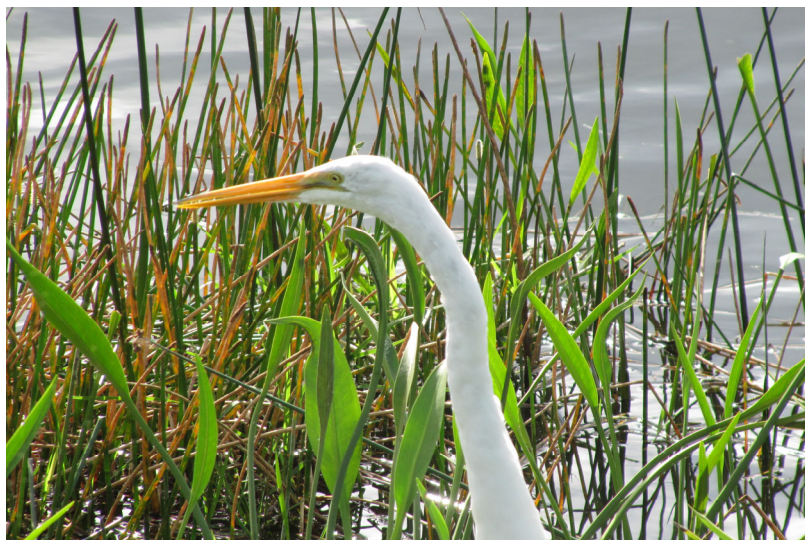
<sup>3</sup> Expenditure Functions are as required by the Florida State Chart of Accounts.



Village of Estero  
Fiscal Year 2019-2020  
Budget Highlights

The following schedule represents a summary of *Expenditures by Cost Center* :

	Actual 2017-2018	Budget 2018-2019	% of Total	Estimated 2018-2019	Budget 2019-2020	% of Total	+ / (-) over Amended
Village Council	\$ 146,440	\$ 164,430	0.2%	\$ 149,002	\$ 165,200	1.1%	\$ 770
Village Manager	588,290	638,800	1.4%	521,809	654,760	3.2%	15,960
Village Attorney	278,525	630,050	1.4%	631,000	297,000	1.5%	(333,050)
Village Clerk	130,763	257,600	0.6%	207,578	192,000	0.9%	(65,600)
Finance	240,028	377,520	0.8%	345,843	370,100	1.8%	(7,420)
Community Development							
Development	433,677	769,200	1.7%	638,254	707,900	3.5%	(61,300)
Planning, Zoning & Development Review	390,516	434,100	0.9%	355,000	397,000	1.9%	(37,100)
Code Compliance	158,119	178,200	0.4%	165,200	171,200	0.8%	(7,000)
Animal Control	22,760	34,000	-	34,000	38,000	0.2%	4,000
Public Works							
Physical Environment and Natural Resources	433,352	354,400	0.8%	233,226	305,000	1.5%	(49,400)
Transportation	427,673	1,071,900	2.3%	590,173	1,147,950	5.6%	76,050
Information Technologies	98,906	122,440	0.3%	149,200	159,000	0.8%	36,560
Law Enforcement	4,610	10,000	0.0%	19,860	21,860	0.1%	11,860
Parks & Recreation	-	225,000	0.5%	180,000	45,000	0.2%	(180,000)
General Governmental Operations	607,772	886,000	1.9%	431,015	914,700	4.5%	28,700
Disaster Services	72,236	-	0.0%	310,000	10,000	0.0%	10,000
Operating Expenditures	4,033,667	6,153,640	13.2%	4,961,160	5,596,670	27.6%	(556,970)
Building Permit Fees	942,351	1,179,460	2.6%	917,600	1,138,830	5.6%	(40,630)
Debt Service	-	1,600,000	3.5%	1,058,300	1,415,800	6.9%	(184,200)
Capital Projects	494,611	37,283,620	80.7%	27,000,460	12,258,160	59.9%	(25,025,460)
Total Expenditures	5,470,629	46,216,720	100.0%	33,937,520	20,409,460	100.0%	(25,807,260)
Transfers to Other Funds	494,611	34,626,500		31,928,760	9,864,160		(24,762,340)
Projected Ending Fund Balance	30,986,010	22,210,370		32,924,940	32,784,860		10,574,490
<b>Total Uses of Funds</b>	<b>\$ 36,951,250</b>	<b>\$ 103,053,590</b>		<b>\$ 98,791,220</b>	<b>\$ 63,058,480</b>		<b>\$ (39,995,110)</b>



*Village of Estero, Florida*  
*Fiscal Year 2019-2020*  
*Executive Summary*

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The 2019-2020 revenue is projected to total \$20,269,380, an increase of approximately \$1,756,990, 9.50%, from the prior year's budget. The following material changes are noted:

- Ad Valorem Tax: Property values increased 2.4% over the prior year which provided an increase in revenue;
- License, Permits and Fees: 2018-2019 fiscal year building fee collections were down from the prior year as a result of a reduction in commercial permit applications. The level of building permits is anticipated to remain consistent in the 2019-2020 fiscal year;
- Impact Fees: Impact fees are difficult to predict as they are based upon new construction permits. In an effort to obtain estimates for future development within the Village, growth projections were completed and budgeted revenues are based upon those forecasts;
- Investment Earnings: As the amount of funds held by the Village increase, the investment earnings have grown as well. The funds held by the Village have increased as a result of the planned acceleration of operating reserves and accumulation for future capital projects.



*Village of Estero, Florida*  
*Fiscal Year 2019-2020*  
*Executive Summary*

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The 2019-2020 budgeted expenditures total \$20,409,460 which is a \$25,807,260 decrease, 55.8%, from the 2018-2019 budget.

➤ General Fund Total Operating Expenditures decreased \$556,970. The following material changes are noted:

**Page 43** Village Attorney: the net decrease of \$333,050 is primarily related to a reduction in Litigation Reserve funding as the reserve was fully funded in the prior years (210,514);

**Page 44** Village Clerk: a decrease of \$65,600 as 2019-2020 is not an election year (220,513);

**Page 54** Parks & Recreation: the decrease of \$180,000 is the result of the park master plan for the Village which is scheduled for completion in 2019-2020 (601-572).

The following Personal Services items are related to all cost centers containing employees:

Full Time Equivalent (FTE) positions: The net increase of 0.5 in FTE is for a full-time public works project manager which replaces a part-time public works position.

Retirement contributions: The 2019-2020 budget includes Village funding at 9.5% of salaries with a requirement for an employee match of 2.5%. The Village contribution is unchanged from the prior year.

- Debt Service Fund Total Expenditures decreased as the initial budget was based upon estimates and actual debt service payments were less than expected as the result of a lower interest rate. Debt was required to fund the acquisition of 62 acres on the Estero River.
- Capital Projects Fund Total Expenditures decreased as the prior year included \$26,000,000 to purchase 62 acres on the Estero River.



Village of Estero  
Fiscal Year 2019-2020  
Budget Summary

	General Fund	Special Revenue	Debt Service	Capital Projects	Total Governmental Funds
Prior Year Surplus/Beginning Fund Balance	\$ 17,156,820	\$ 681,560	\$ 4,000,000	\$ 11,086,560	\$ 32,924,940
<b>Revenues</b>					
Ad Valorem Tax	5,006,000	-	-	-	5,006,000
Gas Tax	535,000	-	-	393,000	928,000
Franchise Fees	2,226,000	-	-	-	2,226,000
Communication Services Tax	807,000	-	-	-	807,000
Other Taxes	22,500	-	-	-	22,500
Licenses and Permits	2,400	1,017,700	-	-	1,020,100
Intergovernmental Revenues	3,645,880	-	-	2,962,000	6,607,880
Charges for Services	158,500	-	-	-	158,500
Impact Fees	-	-	-	3,030,700	3,030,700
Investment Earnings	300,000	2,400	-	70,000	372,400
Other Miscellaneous Revenues	90,300	-	-	-	90,300
<b>Total Revenues</b>	<u>12,793,580</u>	<u>1,020,100</u>	<u>-</u>	<u>6,455,700</u>	<u>20,269,380</u>
<b>Other Financing Sources</b>					
Transfers from Other Funds	-	-	2,515,800	7,348,360	9,864,160
<b>Total Sources of Funds</b>	<u>\$ 29,950,400</u>	<u>\$ 1,701,660</u>	<u>\$ 6,515,800</u>	<u>\$ 24,890,620</u>	<u>\$ 63,058,480</u>
<b>Expenditures</b>					
General Government	\$ 3,857,660	\$ -	\$ -	\$ 1,283,750	\$ 5,141,410
Public Safety	203,060	1,138,830	-	-	1,341,890
Physical Environment	305,000	-	-	-	305,000
Transportation	1,147,950	-	-	10,974,410	12,122,360
Human Services	38,000	-	-	-	38,000
Culture and Recreation	45,000	-	-	-	45,000
Debt Service	-	-	1,415,800	-	1,415,800
<b>Total Expenditures</b>	<u>5,596,670</u>	<u>1,138,830</u>	<u>1,415,800</u>	<u>12,258,160</u>	<u>20,409,460</u>
Surplus (deficit)	7,196,910	(118,730)	(1,415,800)	(5,802,460)	(140,080)
<b>Other Financing Uses</b>					
Transfers to Other Funds	9,864,160	-	-	-	9,864,160
<i>Change in Fund Balance</i>	<i>(2,667,250)</i>	<i>(118,730)</i>	<i>1,100,000</i>	<i>1,545,900</i>	<i>(140,080)</i>
<b>Fund Balances</b>					
Unassigned and Reserved for:					
Operating Reserves at 12 months	5,596,700	-	-	-	5,596,700
Litigation Defense Reserve	670,000	-	-	-	670,000
Major Road Maintenance Reserve	148,000	-	-	-	148,000
Capital Projects	8,074,870	-	-	-	8,074,870
Restricted for Capital Projects:					
Road Impact Fees	-	-	-	9,534,960	9,534,960
Gas Tax Construction or Resurfacing	-	-	-	381,540	381,540
Public Land Acquisition	-	-	-	430,920	430,920
Community Impact Fee, Park Impact Fees, and Park Entrance	-	-	-	1,431,150	1,431,150
Regional Park Impact Fees	-	-	-	853,890	853,890
Building Permit Fees Surplus	-	562,830	-	-	562,830
Debt Reduction	-	-	5,100,000	-	5,100,000
<b>Total Ending Fund Balance</b>	<u>14,489,570</u>	<u>562,830</u>	<u>5,100,000</u>	<u>12,632,460</u>	<u>32,784,860</u>
<b>Total Use of Funds</b>	<u>\$ 29,950,400</u>	<u>\$ 1,701,660</u>	<u>\$ 6,515,800</u>	<u>\$ 24,890,620</u>	<u>\$ 63,058,480</u>

Village of Estero  
Fiscal Year 2019-2020  
General Fund Revenue Summary

Fund 001 General Fund		Actual	Budget	Estimated	Budget	+ / (-) over
		2017-2018	2018-2019	2018-2019	2019-2020	Budget
3110000	Ad Valorem Taxes <sup>1</sup>	4,819,043	4,910,000	4,910,000	5,006,000	96,000
3152000	Local Communication Services Tax	794,969	807,000	807,000	807,000	-
3160000	Business Tax - Estero Portion	22,561	22,500	22,500	22,500	-
	<b>Taxes Total</b>	<b>5,636,573</b>	<b>5,739,500</b>	<b>5,739,500</b>	<b>5,835,500</b>	<b>96,000</b>
3124100	Local Option Gas Tax-1 to 6 Cent	535,730	535,000	535,000	535,000	-
	<b>Gas Tax Total</b>	<b>535,730</b>	<b>535,000</b>	<b>535,000</b>	<b>535,000</b>	<b>-</b>
3231000	Franchise Fees-FPL Electric	2,131,592	2,070,000	2,070,000	2,070,000	-
3237000	Franchise Fees-Solid Waste	156,931	156,000	156,000	156,000	-
	<b>Franchise Fees Total</b>	<b>2,288,523</b>	<b>2,226,000</b>	<b>2,226,000</b>	<b>2,226,000</b>	<b>-</b>
3290000	Right of Way Permits	1,400	2,400	2,400	2,400	-
	<b>Licenses &amp; Permits Total</b>	<b>1,400</b>	<b>2,400</b>	<b>2,400</b>	<b>2,400</b>	<b>-</b>
	State Shared Revenues					
3351200	Revenue Sharing-Sales Tax Portion	572,962	575,000	575,000	575,000	-
3351201	Revenue Sharing-Fuel Tax Portion	177,777	179,000	179,000	179,000	-
3351400	Mobile Home License Tax	1,817	1,500	1,500	1,500	-
3351500	Alcohol Beverage Licenses	27,776	30,000	30,000	30,000	-
3351800	Half-cent Sales Tax	2,730,401	2,690,000	2,730,000	2,730,000	40,000
3354901	Florida DOT-US41 Light Maint	12,178	115,070	115,070	118,520	3,450
3373000	Marine Patrol Grant (WCIND)	-	-	11,860	11,860	11,860
	<b>Intergovernmental Total</b>	<b>3,522,911</b>	<b>3,590,570</b>	<b>3,642,430</b>	<b>3,645,880</b>	<b>55,310</b>
3413000	Impact Fee Administrative Fees	109,712	46,000	50,000	50,000	4,000
3413000	Cost Recovery-Administrative Fees	16,100	8,500	10,000	10,000	1,500
3419000	Development/Zoning-Fixed Fees	74,053	70,000	50,000	50,000	(20,000)
3419009	Cost Recovery-Professional Svcs	72,699	85,100	35,000	47,000	(38,100)
3439000	Code Comp & Contractor License	6,580	1,500	1,500	1,500	-
	<b>Charges for Service Total</b>	<b>279,144</b>	<b>211,100</b>	<b>146,500</b>	<b>158,500</b>	<b>(52,600)</b>
3590000	Fine and Forfeitures	543	300	300	300	-
	<b>Fines &amp; Forfeitures Total</b>	<b>543</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>-</b>
3611000	Interest Income	312,499	80,000	400,000	300,000	220,000
	<b>Interest Income Total</b>	<b>312,499</b>	<b>80,000</b>	<b>400,000</b>	<b>300,000</b>	<b>220,000</b>
3620000	Rents and Royalties	-	-	42,900	60,000	60,000
3699000	Other Miscellaneous Revenue	89,784	25,000	40,000	30,000	5,000
	<b>Miscellaneous Revenue Total</b>	<b>89,784</b>	<b>25,000</b>	<b>82,900</b>	<b>90,000</b>	<b>65,000</b>
		-	-	-	-	-
	<b>Total General Fund Revenues</b>	<b>\$ 12,667,107</b>	<b>\$ 12,409,870</b>	<b>\$ 12,775,030</b>	<b>\$ 12,793,580</b>	<b>\$ 383,710</b>

<sup>1</sup> Budget 2019-2020 revenue was based upon the property taxable value as of October 7, 2019, \$6,808,708,418, with millage rate of 0.7726 tax rate per \$1,000 of taxable value and budgeted at a 95% collection rate.

**Ad Valorem Taxes**

**Legal Authorization**

Florida Statutes §166.211 authorizes the Village of Estero, in a manner not inconsistent with general law, to levy Ad Valorem taxes on real and tangible personal property in an amount not to exceed 10 mills. Ad Valorem Taxes are also known as property taxes.

**Major Assumptions**

The Certified Values of the Village are provided below. The rolled-back rate is 0.7630. As the 2015 tax was the initial year of assessing a millage rate, the Village is not subject to millage rate limitation and maximum millage rate will not be calculated for the initial five years of assessment. The rules are outlined in Florida Statutes §200.065.

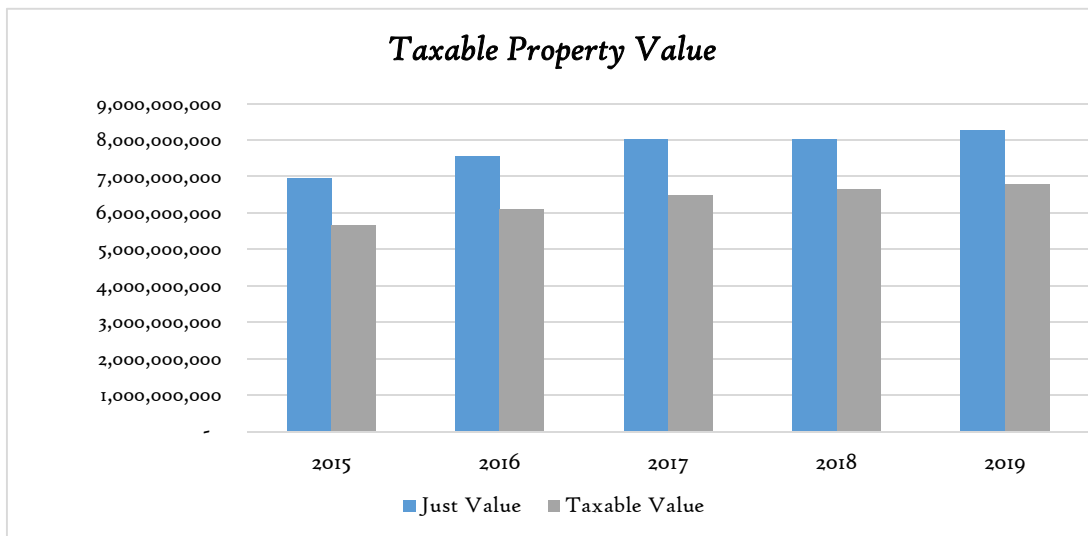
**Fee Schedule**

Resolution No. 2019-16 fixed the millage rate of the Village of Estero, for the tax year 2019, levying an annual tax for said year at 0.7726 mills per thousand dollars of the total assessed taxable value of all real and tangible personal property. The Ad Valorem Revenue is budgeted at a 95% collection rate.

**Revenue Trends**

Tax Year	Just Assessed Value	Taxable Value	% Over (Under) Prior Year	Millage Rate	Rolled Back Rate	% Over (Under) Rolled Back Rate	Revenue Collected/ Budgeted
2015	6,960,615,458	5,675,825,842	n/a	0.8398	n/a	n/a	\$ 4,589,279
2016	7,557,342,274	6,097,421,427	7.4%	0.7998	0.8004	-0.1%	\$ 4,699,042
2017	8,023,726,022	6,484,202,557	6.3%	0.7798	0.7682	1.5%	\$ 4,819,043
2018	8,035,620,944	6,649,259,073	2.5%	0.7750	0.7692	0.7%	\$ 4,910,000
2019 <sup>1</sup>	8,284,462,802	6,808,708,418	2.4%	0.7726	0.7630	1.2%	\$ 5,006,000

	Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020
Total Ad Valorem Taxes	\$ 4,819,043	\$ 4,910,000	\$ 4,910,000	\$ 5,006,000



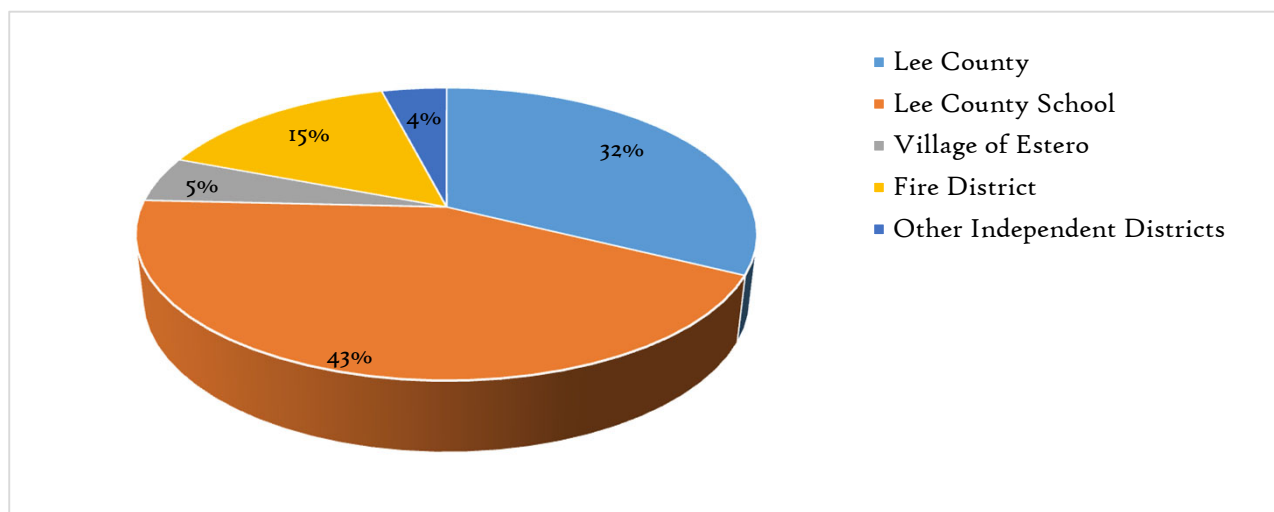
<sup>1</sup> Values are subject to change during the Value Adjustment Board process.



Taxes Paid by Village of Estero Residents

A mil of tax is the rate of tax equal to \$1.00 for each \$1,000 of taxable property value. Below is a breakdown of the millage rates for all taxing authorities paid by Village residents for each Fire District.

Taxing Authority	2018 Millage Rate	2019 Millage Rate	2019 % of Total Tax Bill	2019 Assessment Projected <sup>1</sup>
Lee County General Revenue	4.0506	4.0506	29%	\$ 27,579,354
Lee County Library District	0.4956	0.4956	3%	3,374,396
<b>Village of Estero</b>	<b>0.7750</b>	<b>0.7726</b>	<b>5%</b>	<b>5,260,408</b>
Public School by Local Board	2.2480	2.2480	16%	16,532,656
Public School by State Law	4.1530	3.8990	27%	28,674,745
Hyacinth Control District	0.0239	0.0230	0%	175,599
Mosquito Control District	0.2636	0.2539	2%	1,938,463
South Florida Water Management District	0.2936	0.2795	2%	1,903,034
West Coast Inland Navigation District	0.0394	0.0394	0%	268,263
Subtotal Excluding Fire District	12.3427	12.0616		\$ 85,706,918
The following apply to property located in the <i>Estero Fire Rescue District</i> :				
Estero Fire Rescue District <sup>2</sup>	2.1300	2.1300	15%	15,161,080
Total Estero Fire Rescue District	14.4727	14.1916		
The following apply to property located in the <i>San Carlos Park Fire District</i> :				
San Carlos Park Fire District <sup>2</sup>	2.9000	2.8000	19%	1,425,866
Total San Carlos Park Fire District	15.2427	14.8616		
The following apply to property located in the <i>Bonita Springs Fire District</i> :				
Bonita Springs Fire District <sup>2</sup>	2.3100	2.2600	16%	17,255
Total Bonita Springs Fire District	14.6527	14.3216		\$ 102,311,119



<sup>1</sup> Property values are subject to change during the Value Adjustment Board process which could significantly change the assessment projections. Assessments projected for the various taxing authorities are based upon the property values applicable to the type of entity as provided in Florida Statutes and set by the Lee County Property Appraiser.

<sup>2</sup> Three Fire District's have property within the Village. Percentages were calculated based upon Property Appraiser Real Property. Personal Property and Centrally Assessed Property data is not available and are typically approximately 2% of total value and not expected to materially impact assessment projected.

**Local Option Gas Tax Revenue**

**Legal Authorization**

The 6-cents fuel tax, and the additional 5-cents fuel tax, pursuant to Chapter 336.025, Florida Statutes, were levied by an ordinance adopted by a majority vote of the County’s governing body. The proceeds of the fuel tax are distributed to the municipalities located within Lee County based upon an interlocal agreement.

**Major Assumptions**

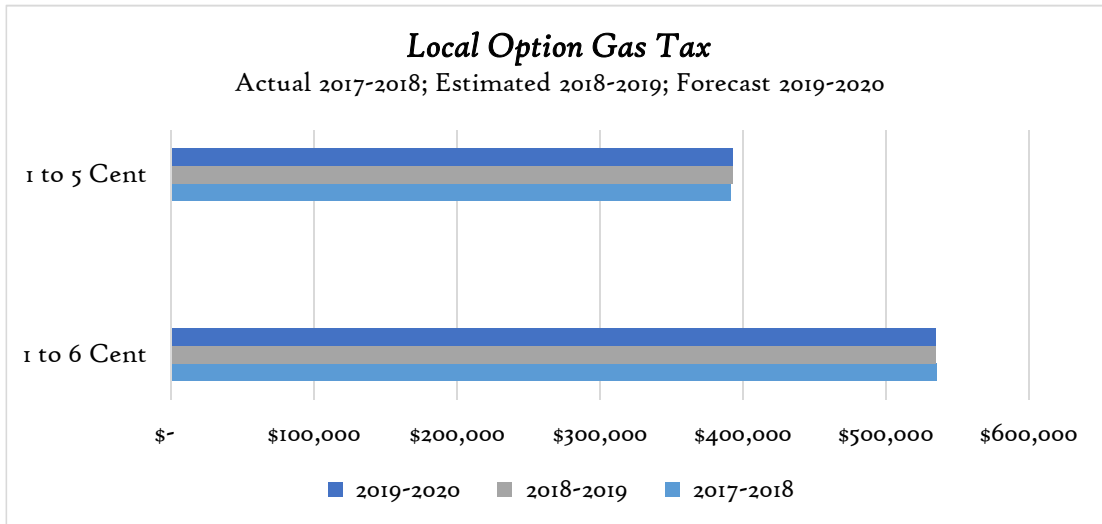
The interlocal agreement was effective October 1, 2015; therefore, no Local Option Gas Taxes were received prior to that date. Revenue estimates and allocations are provided by the State.

**Fee Schedule**

Florida Statute §336.025 allows for the distribution of the Local Option Gas Tax whether through an interlocal agreement or by transportation methodology outlined in the Statutes. The County and Cities entered into an Interlocal agreement, which distributes 2.54% to the Village of Estero.

**Revenue Trends**

	Actual <u>2017-2018</u>	Budget <u>2018-2019</u>	Estimated <u>2018-2019</u>	Budget <u>2019-2020</u>
Local Option Gas Tax 1 to 6 Cent	\$ 535,730	\$ 535,000	\$ 535,000	\$ 535,000
Local Option Gas Tax 1 to 5 Cent	391,518	393,000	393,000	393,000
	-	-	-	-
<b>Total Local Option Gas Tax</b>	<b>\$ 927,248</b>	<b>\$ 928,000</b>	<b>\$ 928,000</b>	<b>\$ 928,000</b>



*Franchise Fees*

**Legal Authorization**

The Village of Estero Ordinance No. 2015-09 (electrical) grants the non-exclusive right, privilege or franchise to construct, maintain and operate, under, upon, over and across the present or future streets for the respective services. Ordinance No. 2016-12 authorizes the assessment of solid waste fees within the Village. The franchise fee collected by Lee County will be shared with the Village pursuant to an interlocal agreement (EC 2016-32).

**Major Assumptions**

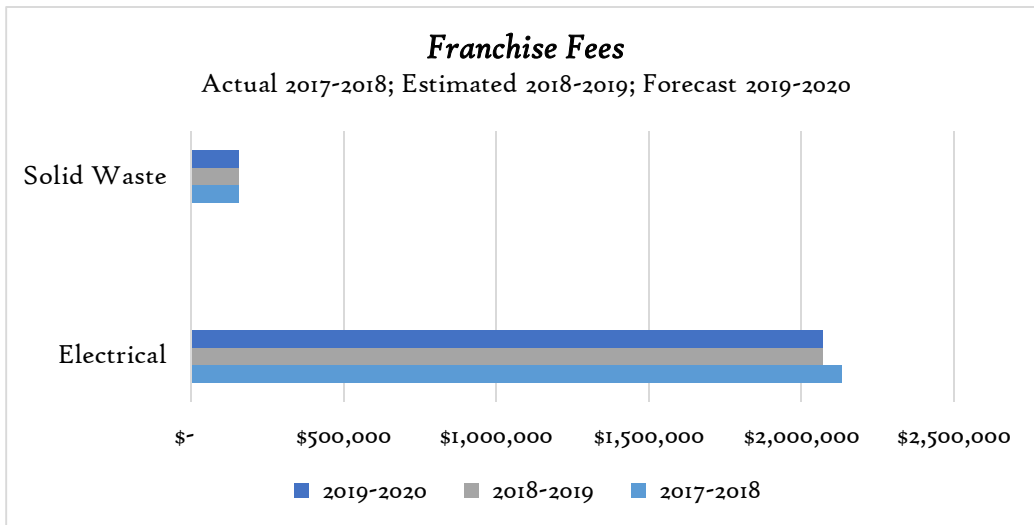
The Franchise Agreement negotiated with FPL was effective October 1, 2015. Initial remittance will be in January, 2016 which will result in 11 months of collections for fiscal year 2015-2016. Solid Waste franchise fees were effective September 7, 2016 and the rate is set by Lee County. Current franchise fees are: Electrical, 4.5% (6% maximum) and Solid Waste, 5.5%. Village Council has the option to increase electrical franchise fees once annually and Lee County has the ability to increase the solid waste franchise fee. Revenue estimates are based upon trend analysis.

**Fee Schedule**

Contained in Village Ordinance 2015-09.

**Revenue Trends**

	<u>Actual</u> <u>2017-2018</u>	<u>Budget</u> <u>2018-2019</u>	<u>Estimated</u> <u>2018-2019</u>	<u>Budget</u> <u>2019-2020</u>
Franchise Fees-Electrical	\$ 2,131,592	\$ 2,070,000	\$ 2,070,000	\$ 2,070,000
Franchise Fees-Solid Waste	156,931	156,000	156,000	156,000
<b>Total Franchise Fees</b>	<b>\$ 2,288,523</b>	<b>\$ 2,226,000</b>	<b>\$ 2,226,000</b>	<b>\$ 2,226,000</b>



**Communication Services Tax**

**Legal Authorization**

Florida Statutes §202.19, authorizes the Village of Estero to adopt Local Communication Services Tax (CST). The Village adopted Ordinance 2015-07 to establish the rates.

**Major Assumptions**

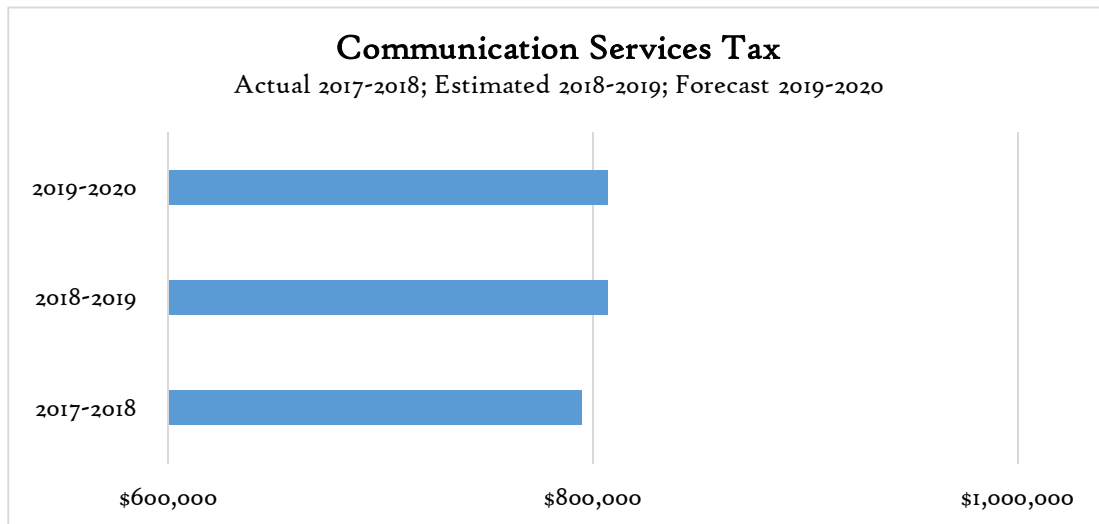
The Village of Estero Ordinance 15-07 set a CST rate of 3.61% which was effective January 1, 2016. The January collections will be received in March; therefore, seven (7) months of collections were received for Fiscal Year 2015-2016. Village Council, by Florida Statutes §202.21, can increase upon adoption by Ordinance before September 1st of any year for an increase beginning on January 1st of the following year with a maximum of 5.22% allowed. Revenue estimates and allocations are provided by the State.

**Fee Schedule**

All payment schedules are established by Florida Statutes and are received monthly for the prior two month's collection, i.e., January collections are received in March.

**Revenue Trends**

	Actual <u>2017-2018</u>	Budget <u>2018-2019</u>	Estimated <u>2018-2019</u>	Budget <u>2019-2020</u>
Communication Services Tax	\$ <u>794,969</u>	\$ <u>807,000</u>	\$ <u>807,000</u>	\$ <u>807,000</u>



Shared State Revenues

**Legal Authorization**

The Shared State Revenues are comprised of a variety of fees and taxes collected by the State and distributed to municipalities based on formulas established by appropriate Florida Statutes.

The *Municipal Revenue Sharing* apportionment of Sales Tax for municipalities is discussed in Florida Statutes §218.245. State Fuel Taxes are levied pursuant to Florida Statutes §206.41 with the County Local Option Gas Tax levied pursuant to Florida Statutes §336.025. This revenue category is comprised of the 8 cent fuel tax collected and distributed by the State. The Cigarette Tax is levied by Florida Statutes §210.02 and was consolidated into the State Shared Revenue proceeds in Fiscal Year 2000-2001.

Local Government *Half Cent Sales Tax* distributions are provided for in Florida Statutes §218.61.

**Major Assumptions**

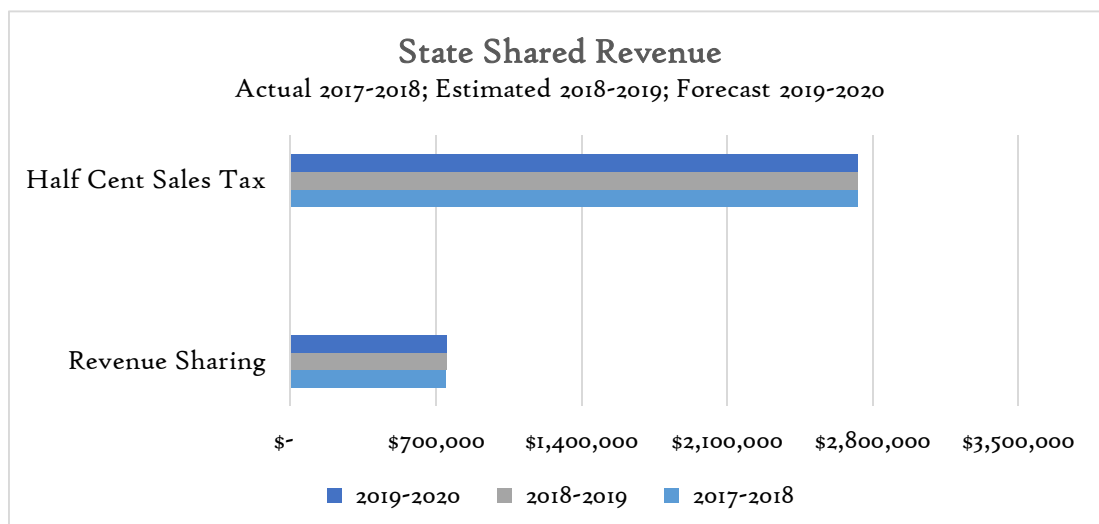
The Village of Estero was eligible for the Municipal State Revenue Sharing Program and Half Cent Sales Tax program in April 2015. Fiscal year 2017-2018 revenue estimates and allocations were provided by the State.

**Fee Schedule**

All payment schedules are established by Florida Statutes. Revenue Sharing is received monthly based upon an apportionment formula. Mobile Home Licenses and Half Cent Sales Tax are received monthly for the prior two month's collection, i.e., January collections are received in March. Alcoholic Beverage Licenses are received quarterly for the prior quarter's collections.

**Revenue Trends**

	Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020
Revenue Sharing-Sales Tax Portion	\$ 572,962	\$ 575,000	\$ 575,000	\$ 575,000
Revenue Sharing-Fuel Tax Portion	177,777	179,000	179,000	179,000
Half Cent Sales Tax	2,730,401	2,690,000	2,730,000	2,730,000
<b>Total Shared State Revenue</b>	<b>\$ 3,481,140</b>	<b>\$ 3,444,000</b>	<b>\$ 3,484,000</b>	<b>\$ 3,484,000</b>



**Impact Fee Revenues**

**Legal Authorization**

Florida Statutes §163.31801 provides the authority for the Village of Estero to adopt Impact Fees as a home rule revenue source. The Village adopted Ordinance No. 2018-09 & 2018-10 imposing impact fees as outlined in the provisions of the Estero Land Development Code, Chapter 2, Article VI.

**Major Assumptions**

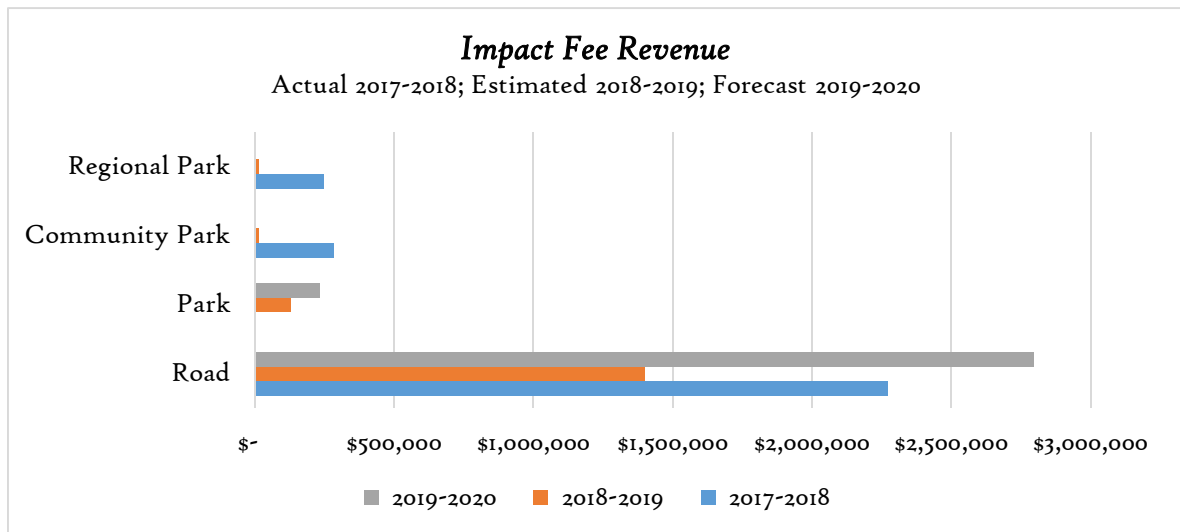
The budget was prepared utilizing information reflected in the growth model projections which provided data regarding future development within the Village

**Fee Schedule**

Contained in Village of Estero Development Code, Chapter 2, Article VI.

**Revenue Trends**

	Actual <u>2017-2018</u>	Budget <u>2018-2019</u>	Estimated <u>2018-2019</u>	Budget <u>2019-2020</u>
Road Impact Fees	\$ 2,273,207	\$ 1,361,690	\$ 1,400,000	\$ 2,797,000
Community Park Impact Fees	282,097	102,840	15,120	-
Regional Park Impact Fees	246,968	89,990	13,200	-
Park Impact Fees	-	-	130,000	233,700
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Impact Fee Revenue	<u>\$ 2,802,272</u>	<u>\$ 1,554,520</u>	<u>\$ 1,558,320</u>	<u>\$ 3,030,700</u>



Village of Estero  
Fiscal Year 2019-2020  
General Fund Expenditure Summary

	Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020	+ / (-) over Budget
Personal Services	\$ 1,386,701	\$ 1,653,000	\$ 1,510,782	\$ 1,747,900	\$ 94,900
Operating Expenditures	2,430,234	4,448,640	3,450,378	3,791,570	(657,070)
Capital Outlay	216,732	52,000	-	57,200	5,200
	-	-	-	-	-
<i>Total Operating Expenditures</i>	<u>4,033,667</u>	<u>6,153,640</u>	<u>4,961,160</u>	<u>5,596,670</u>	<u>(556,970)</u>
Transfers to Debt Service & Reduction	-	1,600,000	5,058,300	2,515,800	915,800
Transfers to Capital Projects	494,611	12,026,500	6,870,460	7,348,360	(4,678,140)
	-	-	-	-	-
	<u>\$ 4,528,278</u>	<u>\$ 19,780,140</u>	<u>\$ 16,889,920</u>	<u>\$ 15,460,830</u>	<u>\$ (4,319,310)</u>
Full Time Equivalent Positions	<u>11.0</u>	<u>11.5</u>	<u>11.0</u>	<u>12.0</u>	<u>0.5</u>
Contract Full Time Equivalent Positions	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>-</u>
<i>Expenditures by Cost Center:</i>					
Village Council	\$ 146,440	\$ 164,430	\$ 149,002	\$ 165,200	\$ 770
Village Manager	588,290	638,800	521,809	654,760	15,960
Village Attorney	278,525	630,050	631,000	297,000	(333,050)
Village Clerk	130,763	257,600	207,578	192,000	(65,600)
Finance	240,028	377,520	345,843	370,100	(7,420)
Community Development					
Development Services	433,677	769,200	638,254	707,900	(61,300)
Planning, Zoning & Development	390,516	434,100	355,000	397,000	(37,100)
Code Compliance	158,119	178,200	165,200	171,200	(7,000)
Animal Control	22,760	34,000	34,000	38,000	4,000
Public Works					
Physical Environment/Natural Resources	433,352	354,400	233,226	305,000	(49,400)
Transportation	427,673	1,071,900	590,173	1,147,950	76,050
Information Technologies	98,906	122,440	149,200	159,000	36,560
Law Enforcement	4,610	10,000	19,860	21,860	11,860
Parks & Recreation	-	225,000	180,000	45,000	(180,000)
General Government Operations	607,772	886,000	431,015	914,700	28,700
Disaster Services	72,236	-	310,000	10,000	10,000
Transfers to Debt Service & Reduction	-	1,600,000	5,058,300	2,515,800	915,800
Transfers to Capital Projects	494,611	12,026,500	6,870,460	7,348,360	(4,678,140)
	-	-	-	-	-
	<u>\$ 4,528,278</u>	<u>\$ 19,780,140</u>	<u>\$ 16,889,920</u>	<u>\$ 15,460,830</u>	<u>\$ (4,319,310)</u>
<i>Expenditures by Function: <sup>1</sup></i>					
General Government (51x)	\$ 2,914,917	\$ 4,280,140	\$ 3,428,701	\$ 3,857,660	(422,480)
Public Safety (52x)	234,965	188,200	495,060	203,060	14,860
Physical Environment (53x)	433,352	354,400	233,226	305,000	(49,400)
Transportation (54x)	427,673	1,071,900	590,173	1,147,950	76,050
Human Services (56x)	22,760	34,000	34,000	38,000	4,000
Culture & Recreation (57x)	-	225,000	180,000	45,000	(180,000)
Transfers to Debt Service & Reduction	-	1,600,000	5,058,300	2,515,800	915,800
Transfers to Capital Projects	494,611	12,026,500	6,870,460	7,348,360	(4,678,140)
	-	-	-	-	-
	<u>\$ 4,528,278</u>	<u>\$ 19,780,140</u>	<u>\$ 16,889,920</u>	<u>\$ 15,460,830</u>	<u>\$ (4,319,310)</u>

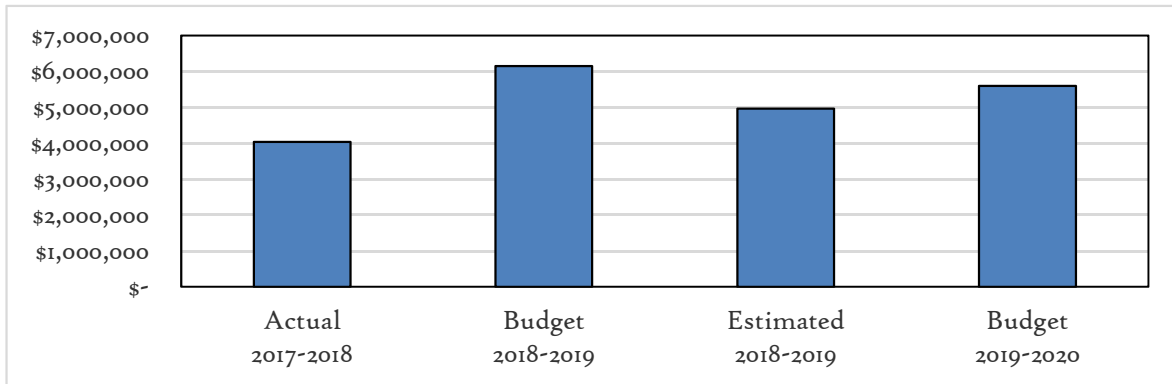
<sup>1</sup> Expenditure Functions are as required by the Florida State Chart of Accounts.

Village of Estero  
Fiscal Year 2019-2020  
General Fund Expenditure Summary

**Total General Fund Expenditures**

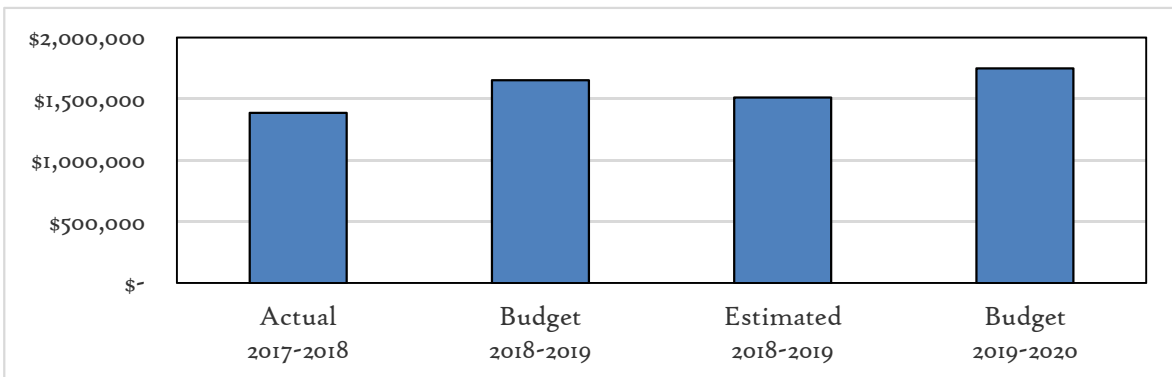
(Excluding Capital Transfers)

Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020
\$ 4,033,667	\$ 6,153,640	\$ 4,961,160	\$ 5,596,670



**Personal Services Expenditures**

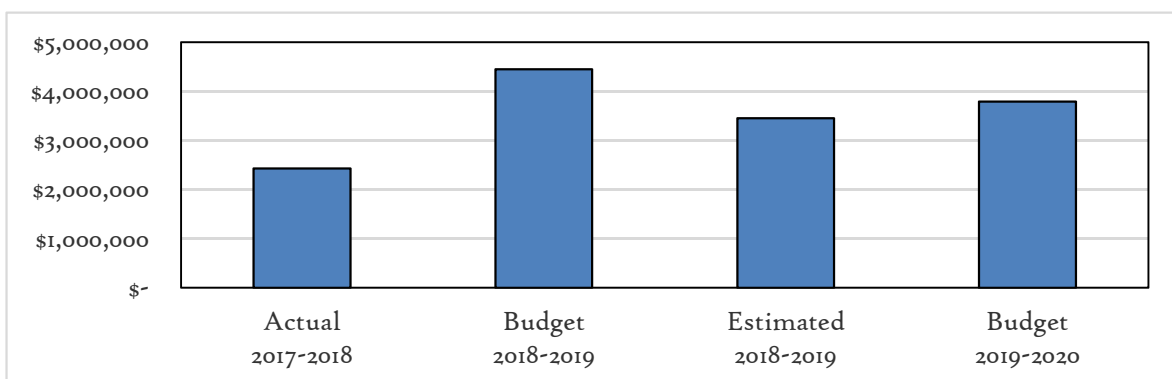
Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020
\$ 1,386,701	\$ 1,653,000	\$ 1,510,782	\$ 1,747,900



**Operating Expenditures**

(Excluding Capital Outlay)

Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020
\$ 2,430,234	\$ 4,448,640	\$ 3,450,378	\$ 3,791,570





Village of Estero  
Fiscal Year 2019-2020  
Village Council Expenditures

*Function:* Village Council is the elected governing body of the Village, providing policy direction to the Administration. Estero has a seven-member Council elected at large for four-year terms to represent each of the Village's seven districts. Elections are on a staggered basis every two years, with three seats being elected at one election and the other four the following election. The Village Council then appoints its own Mayor and Vice Mayor from among the Councilmembers. Village Council also appoints a Village Attorney, Village Clerk, and Village Manager. Estero is a Council-Manager form of government where the Village Council is the legislative arm and the Village Manager is the administrative arm.

Fund	001 General Fund	Cost Center	100 Village Council	Transaction	511 Legislative		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2017-2018	2018-2019	2018-2019	2019-2020	Budget
511100	Executive Salaries		124,277	124,300	124,277	124,300	-
5112100	FICA Taxes		9,597	9,600	9,508	9,600	-
5112400	Workers Compensation		349	400	304	400	-
5112500	Unemployment Compensation		1,602	1,900	1,884	1,900	-
			-	-	-	-	-
	<b>Total Personal Services</b>		<b>135,735</b>	<b>136,200</b>	<b>135,973</b>	<b>136,200</b>	<b>-</b>
5114000	Travel & Per Diem <sup>1</sup>		4,777	22,000	5,959	22,000	-
5115400	Books, Pub, Memberships <sup>2</sup>		3,865	4,230	4,970	5,000	770
5115500	Training <sup>1</sup>		2,063	2,000	2,100	2,000	-
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<b>10,705</b>	<b>28,230</b>	<b>13,029</b>	<b>29,000</b>	<b>770</b>
			-	-	-	-	-
	<b>Village Council Expenditures</b>		<b>\$ 146,440</b>	<b>\$ 164,430</b>	<b>\$ 149,002</b>	<b>\$ 165,200</b>	<b>\$ 770</b>
			-	-	-	-	-
	<b>Full Time Equivalent Positions</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<sup>1</sup> Travel and Per Diem and Training line items include \$3,000 per Village Council Member and \$3,000 for Ethics training.  
<sup>2</sup> Books, Publications and Memberships include Florida League of Cities and Southwest Florida League of Cities



*Village of Estero*  
*Fiscal Year 2019-2020*  
*Village Manager Expenditures*

*Function:* The Village Manager, as the Chief Operations Officer of the Village, is responsible for various functions assigned by the Village's Charter. These include overseeing the implementation and administration of policies set by the Village Council, directing and supervising all departments, and overseeing the day-to-day activities of the municipality. Administrative duties include agenda preparation, coordination and review of the annual operating and capital improvement budgets, facilitation of Village communications, and implementation of sound management practices. The Village Manager's office has the responsibility to ensure the needs and concerns of the community and the Village organization are properly addressed. To accomplish this, the manager is involved in community, county, regional and state issues, as well as supporting and guiding the Village organization.

Fund	<i>001 General Fund</i>	Cost Center	<i>200 Village Manager</i>	Transaction	<i>512 Executive</i>		
			Actual	Budget	Estimated	Budget	+ / (-) over
			<u>2017-2018</u>	<u>2018-2019</u>	<u>2018-2019</u>	<u>2019-2020</u>	<u>Budget</u>
5121100	Executive Salaries		182,386	189,200	189,682	196,800	7,600
5121101	Car Allowance		7,220	7,200	7,200	7,200	-
5121200	Regular Salaries & Wages		201,371	133,400	133,674	138,700	5,300
5122100	FICA Taxes		25,961	21,100	22,620	22,100	1,000
5122200	Retirement Contributions <sup>1</sup>		25,973	30,700	30,719	31,900	1,200
5122300	Insurance <sup>1</sup>		73,822	81,400	72,026	79,500	(1,900)
5122400	Workers Compensation		1,038	1,000	698	900	(100)
5122500	Unemployment Compensation		1,161	800	840	900	100
			-	-	-	-	-
	<b>Total Personal Services</b>		<u>518,932</u>	<u>464,800</u>	<u>457,459</u>	<u>478,000</u>	<u>13,200</u>
5123150	Miscellaneous Professional Svcs <sup>2</sup>		8,359	75,000	370	75,000	-
5123401	Communication Svcs		31,125	30,000	31,500	32,760	2,760
5123450	Miscellaneous Contractual Svcs <sup>3</sup>		-	35,000	-	35,000	-
5124000	Travel & Per Diem <sup>4</sup>		5,075	12,000	12,000	12,000	-
5124810	Public Relations		18,981	15,000	13,460	15,000	-
5125400	Books, Pub, Membership <sup>5</sup>		2,270	3,000	3,020	3,000	-
5125500	Training <sup>4</sup>		3,548	4,000	4,000	4,000	-
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<u>69,358</u>	<u>174,000</u>	<u>64,350</u>	<u>176,760</u>	<u>2,760</u>
			-	-	-	-	-
	<b>Village Manager Expenditures</b>		<u>\$ 588,290</u>	<u>\$ 638,800</u>	<u>\$ 521,809</u>	<u>\$ 654,760</u>	<u>\$ 15,960</u>
			-	-	-	-	-
	Full Time Equivalent Positions		<u>3.5</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>-</u>

<sup>1</sup> Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

<sup>2</sup> Miscellaneous Professional Services funds available for potential future services, such as Community Survey.

<sup>3</sup> Miscellaneous Contractual Services for unanticipated future service needs.

<sup>4</sup> Travel and Per Diem and Training will provide for conference attendance for the Village Manager and Assistant to the Village Manager.

<sup>5</sup> Books, Publications and Memberships include International City/County Management Association (ICMA) & Florida City/County Management Association (FCCMA) memberships.

*Village of Estero*  
*Fiscal Year 2019-2020*  
***Village Attorney Expenditures***

*Function:* Village legal services provide lawful representation and advice to the Village Council, Village Manager, Village departments, as well as Village ad-hoc boards and committees in a high quality and cost-effective manner. Services are rendered by Village Attorneys contracted through selected firms. Village Council employs special counsel for specific representation.

Fund <b>001 General Fund</b>	Cost Center <b>210 Village Attorney</b>	Transaction <b>514 Legal Counsel</b>				
		Actual	Budget	Estimated	Budget	+ / (-) over
		<u>2017-2018</u>	<u>2018-2019</u>	<u>2018-2019</u>	<u>2019-2020</u>	<u>Budget</u>
Professional Services						
5143100	Village Attorney	122,819	150,000	150,000	150,000	-
5143101	Land Use Legal	78,581	87,000	85,000	85,000	(2,000)
5143102	Comprehensive Plan Legal	41,006	-	250,000	25,000	25,000
5143103	Code Compliance Legal	14,814	12,000	12,000	12,000	-
5143104	Land Development Code Legal <sup>1</sup>	5,808	31,050	20,000	25,000	(6,050)
5143105	Miscellaneous Legal	-	-	30,000	-	-
5143150	Other Special Legal <sup>2</sup>	15,497	350,000	84,000	-	(350,000)
		-	-	-	-	-
	<b>Total Operating Expenditures</b>	<u>278,525</u>	<u>630,050</u>	<u>631,000</u>	<u>297,000</u>	<u>(333,050)</u>
		-	-	-	-	-
	<b>Village Attorney Expenditures</b>	<u>\$ 278,525</u>	<u>\$ 630,050</u>	<u>\$ 631,000</u>	<u>\$ 297,000</u>	<u>\$ (333,050)</u>
		-	-	-	-	-
	Full Time Equivalent Positions	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

<sup>1</sup> Legal services for the land development code update cost are estimated at \$45,000 and will be completed over two fiscal years.

<sup>2</sup> As approved in Ordinance 2019-01, the Litigation Reserve will be replenishment by \$336,000 in estimated expenditures for the 2018-2019 fiscal year. The Litigation Reserve balance for 2019-2020 will be fully funded at \$670,000.



Village of Estero  
Fiscal Year 2019-2020  
Village Clerk Expenditures

*Function:* The Village Clerk provides administrative services to the Council; records minutes of Village Council. The Clerk manages Village elections; coordinates advisory board member appointment process; is responsible for advertising public hearings; maintains official minute books, ordinances, resolutions, contracts, and responds to public records requests.

Fund	001 General Fund	Cost Center	220 Village Clerk	Transaction	513 Administration		
			Actual	Budget	Estimated	Budget	+ / (-) over
			<u>2017-2018</u>	<u>2018-2019</u>	<u>2018-2019</u>	<u>2019-2020</u>	<u>Budget</u>
5131200	Regular Salaries & Wages		96,782	116,600	91,967	126,500	9,900
5132100	FICA Taxes		7,384	9,000	7,020	9,700	700
5132200	Retirement Contributions <sup>1</sup>		7,392	8,800	8,737	9,100	300
5132300	Insurance <sup>1</sup>		13,059	14,600	12,700	14,100	(500)
5132400	Workers Compensation		292	400	262	400	-
5132500	Unemployment Compensation		249	600	212	600	-
			-	-	-	-	-
	<b>Total Personal Services</b>		<u>125,158</u>	<u>150,000</u>	<u>120,898</u>	<u>160,400</u>	<u>10,400</u>
	Contractual Services						
5133450	Miscellaneous Contractual Srvcs <sup>2</sup>		1,803	6,000	48,000	-	(6,000)
5133401	Codification		-	25,000	-	25,000	-
5133410	Elections			-	32,380		
	Early Voting		-	14,000	-	-	(14,000)
	Special Elections		-	56,000	-	-	(56,000)
5134000	Travel & Per Diem <sup>3</sup>		-	1,000	1,000	1,000	-
5134800	Legal Notices <sup>4</sup>		3,367	5,000	4,700	5,000	-
5135400	Books, Pub, Memberships		260	500	500	500	-
5135500	Training <sup>3</sup>		175	100	100	100	-
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<u>5,605</u>	<u>107,600</u>	<u>86,680</u>	<u>31,600</u>	<u>(76,000)</u>
			-	-	-	-	-
	<b>Village Clerk Expenditures</b>		<u>\$ 130,763</u>	<u>\$ 257,600</u>	<u>\$ 207,578</u>	<u>\$ 192,000</u>	<u>\$ (65,600)</u>
			-	-	-	-	-
	Full Time Equivalent Positions		<u>1.5</u>	<u>1.5</u>	<u>1.5</u>	<u>1.5</u>	<u>-</u>

<sup>1</sup> Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

<sup>2</sup> Miscellaneous Contractual Services are budgeted for assistance with Clerk duties. The estimated 2018-2019 include an increase related to additional Clerk duties for conversation to Americans with Disabilities Act (ADA) compliant website

<sup>3</sup> Travel and Per Diem and Training line items include conference attendance for the Village Clerk.

<sup>4</sup> Legal Notice cost as required for Ordinances, Truth in Millage Compliance (TRIM) and other required advertisements.

Village of Estero  
Fiscal Year 2019-2020  
Finance Expenditures

*Function:* Finance is responsible for the fiscal management of the Village, procurement, and human resources. The department is custodian of all Village funds. Responsibilities include budget preparation, budget administration on a day-to-day basis, the preparation of periodic and annual financial statements, developing and administering personnel policies and for risk management services.

Fund	001 General Fund	Cost Center	230 Finance	Transaction	513 Financial		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2017-2018	2018-2019	2018-2019	2019-2020	Budget
5131200	Regular Salaries & Wages <sup>5</sup>		160,719	261,700	253,338	272,200	10,500
5132100	FICA Taxes <sup>5</sup>		12,270	20,100	19,280	20,900	800
5132200	Retirement Contributions <sup>1</sup>		9,240	10,900	10,920	11,400	500
5132300	Insurance <sup>1</sup>		13,274	14,800	20,003	22,600	7,800
5132400	Workers Compensation		619	800	523	700	(100)
5132500	Unemployment Compensation		679	1,100	579	1,100	-
			-	-	-	-	-
	<b>Total Personal Services</b>		<b>196,801</b>	<b>309,400</b>	<b>304,643</b>	<b>328,900</b>	<b>19,500</b>
	Accounting and Auditing Services						
5133200	Accounting Services <sup>2</sup>		8,650	25,000	3,600	5,000	(20,000)
5133201	Auditing & Actuarial Services <sup>3</sup>		32,000	40,000	34,400	33,000	(7,000)
5134000	Travel & Per Diem <sup>4</sup>		1,024	1,200	1,200	1,200	-
5135400	Books, Pub, Memberships		801	720	800	800	80
5135500	Training <sup>4</sup>		752	1,200	1,200	1,200	-
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<b>43,227</b>	<b>68,120</b>	<b>41,200</b>	<b>41,200</b>	<b>(26,920)</b>
			-	-	-	-	-
	<b>Finance Expenditures</b>		<b>240,028</b>	<b>377,520</b>	<b>345,843</b>	<b>370,100</b>	<b>(7,420)</b>
	Less Impact Administrative Fees 1.5%		(54,856)	(23,000)	(25,000)	(25,000)	(2,000)
	<b>Total Financial Impact of Finance Services</b>		<b>\$ 185,172</b>	<b>\$ 354,520</b>	<b>\$ 320,843</b>	<b>\$ 345,100</b>	<b>\$ (9,420)</b>
			-	-	-	-	-
	Full Time Equivalent Positions <sup>5</sup>		2.0	2.5	2.5	2.5	-

<sup>1</sup> Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

<sup>2</sup> Budgeted for future accounting, procurement, human resources or other financial services.

<sup>3</sup> 2018-2019 budget included an anticipated increase for auditing services as the contract will be going out for bid. Also, actuarial services were required to provide data for implement of a new Governmental Accounting Standards Statement.

<sup>4</sup> Travel and Per Diem and Training line items include funding for 40 hours per year of continuing education as required to maintain Florida Certified Public Accounting (CPA) License.

<sup>5</sup> For the 2018-2019 requested budget, the part-time procurement manager was transferred from the Village Manager cost center.

Village of Estero  
Fiscal Year 2019-2020  
Development Services Expenditures

*Function:* The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Development services operate within the Community Development Department.

Fund	001 General Fund	Cost Center	239 Development Services	Transaction	515 Planning		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2017-2018	2018-2019	2018-2019	2019-2020	Budget
5151200	Regular Salaries & Wages		144,850	173,300	180,002	180,300	7,000
5152100	FICA Taxes		10,844	13,300	13,679	13,800	500
5152200	Retirement Contributions <sup>1</sup>		12,581	16,500	16,506	17,200	700
5152300	Insurance <sup>1</sup>		23,033	39,100	29,126	35,500	(3,600)
5152400	Workers Compensation		1,626	2,400	2,312	2,300	(100)
5152500	Unemployment Compensation		722	600	629	600	-
<b>Total Personal Services</b>			<b>193,656</b>	<b>245,200</b>	<b>242,254</b>	<b>249,700</b>	<b>4,500</b>
Professional Services							
5153103	Land Development Code <sup>2</sup>		86,614	223,000	110,000	127,000	(96,000)
5153104	Comprehensive Plan/Land						-
	Development Regulations		68,405	-	70,000	40,000	40,000
5153105	Growth Model Services		-	15,000	9,500	10,000	(5,000)
5153106	Development Services Manager		56,109	85,000	85,000	85,000	-
5153150	Miscellaneous Professional Srvcs		3,728	75,000	50,000	65,000	(10,000)
5153409	Economic Development		12,500	60,000	57,500	60,000	-
5154000	Travel & Per Diem <sup>3</sup>		2,082	2,000	2,000	2,000	-
5154800	Legal Notices-Planning and Zoning		5,029	6,000	6,000	6,000	-
5155400	Books, Pub, Memberships		4,419	5,000	5,000	5,000	-
5155500	Training <sup>3</sup>		1,135	1,000	1,000	1,000	-
<b>Total Operating Expenditures</b>			<b>240,021</b>	<b>472,000</b>	<b>396,000</b>	<b>401,000</b>	<b>(71,000)</b>
5156400	Capital Outlay <sup>4</sup>		-	52,000	-	57,200	5,200
<b>Total Capital Outlay</b>			<b>-</b>	<b>52,000</b>	<b>-</b>	<b>57,200</b>	<b>5,200</b>
<b>Development Services Expenditures</b>			<b>433,677</b>	<b>769,200</b>	<b>638,254</b>	<b>707,900</b>	<b>(61,300)</b>
Less Impact Administrative Fees 1.5%			(54,856)	(23,000)	(25,000)	(25,000)	(2,000)
Less Cost Recovery Administrative Fees			(16,100)	(8,500)	(10,000)	(10,000)	(1,500)
<b>Total Financial Impact of Development Services</b>			<b>\$ 362,721</b>	<b>\$ 737,700</b>	<b>\$ 603,254</b>	<b>\$ 672,900</b>	<b>\$ (64,800)</b>
Full Time Equivalent Positions			2.0	2.0	2.0	2.0	-
Contract Full Time Equivalent Positions			1.0	1.0	1.0	1.0	-

<sup>1</sup> Retirement contributions are budgeted at 9.5% of salaries with a requirement for an employee match of 2.5%. Insurance includes health, life, AD&D, dental and vision and employee assistance.

<sup>2</sup> Land development code update professional services are estimated at \$323,000 and will be completed over two years.

<sup>3</sup> Travel and Per Diem and Training line items include funding for continuing education for two planning staff members.

<sup>4</sup> Capital outlay provides for the acquisition and implementation of Community Development software and is allocated to the Building Fee Fund at 73% and 27% is budgeted in the General Fund above with total budgeted cost of \$211,530 consisting of \$154,330 for acquisition and \$57,200 annual maintenance cost.

Village of Estero  
Fiscal Year 2019-2020  
Planning, Zoning & Development Services Expenditures

*Function:* The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Development services operate within the Community Development Department.

Fund	001 General Fund	Cost Center	240 Planning, Zoning & Development Review Services		Transaction	515 Planning	
			Actual	Budget	Estimated	Budget	+ / (-) over
			2017-2018	2018-2019	2018-2019	2019-2020	Budget
5151200	Regular Salaries & Wages <sup>1</sup>		38,172	40,500	30,332	42,200	1,700
5152100	FICA Taxes <sup>1</sup>		3,036	3,100	2,312	3,300	200
5152400	Workers Compensation <sup>1</sup>		-	1,200	-	1,200	-
5152500	Unemployment Compensation <sup>1</sup>		4	300	-	300	-
			-	-	-	-	-
	<b>Total Personal Services</b>		<u>41,212</u>	<u>45,100</u>	<u>32,644</u>	<u>47,000</u>	<u>1,900</u>
	Professional Services						
5153109	Cost Recovery Svcs <sup>1</sup>		31,487	40,000	2,356	-	(40,000)
	Contractual Services						
5153400	Planning & Zoning Svcs <sup>2</sup>		316,442	349,000	320,000	350,000	1,000
5153401	Development Review Svcs		1,375	-	-	-	-
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<u>349,304</u>	<u>389,000</u>	<u>322,356</u>	<u>350,000</u>	<u>(39,000)</u>
			-	-	-	-	-
	<b>Planning, Zoning &amp; Development Review Services Expenditures</b>		<u>390,516</u>	<u>434,100</u>	<u>355,000</u>	<u>397,000</u>	<u>(37,100)</u>
	Less Cost Recovery-Professional Svcs <sup>1</sup>		(72,699)	(85,100)	(35,000)	(47,000)	38,100
	Less Development/Zoning-Fixed Fees		(74,053)	(70,000)	(50,000)	(50,000)	20,000
			-	-	-	-	-
	<b>Total Financial Impact of Planning, Zoning &amp; Development Review Services</b>		<u>\$ 243,764</u>	<u>\$ 279,000</u>	<u>\$ 270,000</u>	<u>\$ 300,000</u>	<u>\$ 21,000</u>
	Full Time Equivalent Positions		<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	-
	Contract Full Time Equivalent Positions		<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	-

<sup>1</sup> Cost recovery services are offset by cost recovery professional services fees paid by applicants and have a \$0 net financial impact.

<sup>2</sup> Continuing contractual services requested budget for 2019-2020 includes a performance based increase of 4% over 2018-2019 compensation levels.

Village of Estero  
Fiscal Year 2019-2020  
Code Compliance Services Expenditures

*Function:* Code Compliance perform inspections through-out the Village to ensure compliance with the rules and regulations and is operated as part of the Community Development Department. Code Compliance officers perform inspections for zoning and nuisance code violations to include overgrown grass, or other request for inspections.

Fund	001 General Fund	Cost Center 247 Code Compliance	Transaction 524 Protective Inspections				
			Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020	+ / (-) over Budget
Professional Services							
5243100	Special Magistrate Services		15,785	16,000	16,000	16,000	-
Contractual Services							
5243400	Code Compliance <sup>1</sup>		141,113	161,000	148,000	154,000	(7,000)
5244903	Other Charges-Filing Fees		1,221	1,200	1,200	1,200	-
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<u>158,119</u>	<u>178,200</u>	<u>165,200</u>	<u>171,200</u>	<u>(7,000)</u>
			-	-	-	-	-
	<b>Code Compliance Services Expenditures</b>		<u>158,119</u>	<u>178,200</u>	<u>165,200</u>	<u>171,200</u>	<u>(7,000)</u>
	Revenue Collected by Code Enforcement		<u>(6,580)</u>	<u>(1,500)</u>	<u>(1,500)</u>	<u>(1,500)</u>	-
	<b>Total Financial Impact of Protective Inspections</b>		<u>\$ 151,539</u>	<u>\$ 176,700</u>	<u>\$ 163,700</u>	<u>\$ 169,700</u>	<u>\$ (7,000)</u>
	Full Time Equivalent Positions		-	-	-	-	-
	Contract Full Time Equivalent Positions		<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	-

<sup>1</sup> Continuing contractual services requested budget for 2019-2020 includes a performance based increase of 4% over 2018-2019 compensation levels and removes one vacant position allocated 50% to Code Compliance and 50% to the Building Permit Fees Fund.





Village of Estero  
Fiscal Year 2019-2020  
Animal Control Expenditures

*Function:* Animal Services are provided via an interlocal agreement with Lee County and provide animal control services through education, enforcement of laws and ordinances, community complaint resolution, and programs and services that include lost and found pets, adoptions, low-cost spay/neuter assistance and sheltering of stray and abused animals.

Fund	001 General Fund	Cost Center	250 Animal Control	Transaction	562 Human Services		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2017-2018	2018-2019	2018-2019	2019-2020	Budget
Contractual Services							
5623410	Lee County						
	Animal Control Services <sup>1</sup>		22,760	34,000	34,000	38,000	4,000
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<b>22,760</b>	<b>34,000</b>	<b>34,000</b>	<b>38,000</b>	<b>4,000</b>
			-	-	-	-	-
	<b>Animal Control Expenditures</b>		<b>\$ 22,760</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>	<b>\$ 38,000</b>	<b>\$ 4,000</b>
	Full Time Equivalent Positions		-	-	-	-	-

<sup>1</sup> Staff is in negotiations with Lee County for municipal services.



Village of Estero  
Fiscal Year 2019-2020  
Public Works Expenditures

*Function:* Public Works is responsible for maintenance, construction, operations and engineering support for the Village's infrastructure (includes roads, canals, bridges, storm water systems, etc.). It is also responsible for the preparation, implementation, execution and tracking of the capital improvement program. Citizens requests for action are addressed with timely responses.

Fund	001 General Fund	Cost Center	260 Public Works	Transaction	537 Physical Environment		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2017-2018	2018-2019	2018-2019	2019-2020	Budget
Professional Services							
5373100	Flood Plain-Community Rating		39,940	15,000	-	-	(15,000)
5373103	Stormwater Master Plan		119,728	20,000	40,686	-	(20,000)
5373104	NPDES Compliance		-	50,000	15,000	10,000	(40,000)
5373105	Water Level & Water Quality		-	100,000	12,540	100,000	-
5373150	Miscellaneous Professional Srvcs		-	25,000	-	-	(25,000)
Contractual Services							
5373410	Lee County Dept of Natural Resources		255,684	-	-	-	-
5373413	Estero River Maintenance		13,000	75,000	120,000	100,000	25,000
5373414	Coconut Road Drainage Improv		-	44,400	20,000	75,000	30,600
5373450	Miscellaneous Stormwater Maint		-	20,000	20,000	20,000	-
5378100	Water quality joint advocacy		5,000	5,000	5,000	-	(5,000)
5378101	Estero River joint project		-	-	-	-	-
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<u>433,352</u>	<u>354,400</u>	<u>233,226</u>	<u>305,000</u>	<u>(49,400)</u>
			-	-	-	-	-
	<b>Public Works-Physical Environment Expenditures</b>		<u>\$ 433,352</u>	<u>\$ 354,400</u>	<u>\$ 233,226</u>	<u>\$ 305,000</u>	<u>\$ (49,400)</u>
			-	-	-	-	-
	Full Time Equivalent Positions		-	-	-	-	-



Village of Estero  
Fiscal Year 2019-2020  
Public Works Expenditures

Function: Public Works is responsible for maintenance, construction, operations and engineering support for the Village's infrastructure (includes roads, canals, bridges, storm water systems, etc.). It is also responsible for the preparation, implementation, execution and tracking of the capital improvement program. Citizens requests for action are addressed with timely responses.

Fund	001 General Fund	Cost Center	265 Public Works	Transaction	541 Transportation		
			Actual	Budget	Estimated	Budget	+ / (-) over
			2017-2018	2018-2019	2018-2019	2019-2020	Budget
5411200	Regular Salaries & Wages <sup>1</sup>		138,618	240,800	164,285	254,400	13,600
5412100	FICA Taxes <sup>1</sup>		10,035	18,500	12,056	19,500	1,000
5412200	Retirement Contributions <sup>1</sup>		6,672	11,200	11,224	18,800	7,600
5412300	Insurance <sup>1</sup>		16,058	24,000	24,073	47,200	23,200
5412400	Workers Compensation		3,340	7,000	4,791	6,900	(100)
5412500	Unemployment Compensation		484	800	482	900	100
	<b>Total Personal Services</b>		<b>175,207</b>	<b>302,300</b>	<b>216,911</b>	<b>347,700</b>	<b>45,400</b>
	Professional Services						
5413101	Traffic Counts		-	30,000	15,000	20,000	(10,000)
5413106	Miscellaneous Professional Svcs		-	11,500	-	65,000	53,500
5413107	Geographic Information System (GIS) Services		9,662	13,000	437	-	(13,000)
5413108	Capital Improvement Program Assistance		-	12,000	5,000	5,000	(7,000)
5413150	Miscellaneous Engineering Svcs		19,800	20,000	13,992	-	(20,000)
	Contractual Services						
5413400	Miscellaneous Construction Svcs		3,734	15,900	5,662	60,000	44,100
541340X	Bridge, Guardrail & Handrail Maintenance		5,663	20,000	-	10,000	(10,000)
5413405	Irrigation Maintenance		2,960	20,000	13,018	20,000	-
5413406	Landscape Maintenance		27,739	144,000	42,565	144,000	-
5413407	Minor Paving Services		6,100	15,000	-	-	(15,000)
5413408	Mowing Maintenance		96,352	105,000	96,825	105,000	-
5413409	Roadside Ditch Maintenance		7,045	8,000	1,850	-	(8,000)
5413411	Sidewalk Maintenance		2,294	5,000	-	-	(5,000)
5413412	Street Light Maintenance		5,401	80,000	14,517	50,000	(30,000)
5413413	Street Sweeping Services		23,031	27,000	27,000	27,000	-
5413414	Traffic Sign Maintenance		3,928	6,600	10,243	20,000	13,400
5413415	Traffic Signal Maintenance		4,738	5,000	4,695	5,000	-
5413416	Right-of-Way Permit Review		2,689	6,000	-	15,000	9,000
5413417	Railroad Maintenance		18,000	18,000	18,000	18,000	-
541341X	Misc Bike Ped, Traffic Safety Landscape Proj		-	25,000	-	-	(25,000)
5413421	Sandy Lane Bridge Maint/Access		-	10,000	-	10,000	-
5413422	Resurfacing & Drainage-Poinciana & Trailside		-	160,000	50,000	152,000	(8,000)
5414000	Travel & Per Diem		644	1,800	2,667	3,000	1,200
5414100	Communications		759	500	741	750	250
5414301	Utilities		5,997	-	34,455	45,000	45,000
5414400	Equipment & Leases		2,464	1,900	2,016	4,000	2,100
5414500	Street Light Insurance		-	-	12,857	15,000	15,000
5415200	Operating Supplies		3,070	4,900	224	3,000	(1,900)
5415400	Book, Pub, Memberships		113	1,500	1,099	1,500	-
5415500	Training		283	2,000	399	2,000	-
	<b>Total Operating Expenditures</b>		<b>252,466</b>	<b>769,600</b>	<b>373,262</b>	<b>800,250</b>	<b>30,650</b>
	<b>Public Works-Transportation Expenditures</b>		<b>427,673</b>	<b>1,071,900</b>	<b>590,173</b>	<b>1,147,950</b>	<b>76,050</b>
	Less Gas Tax Collections-1 to 6 Cent		(535,730)	(535,000)	(535,000)	(535,000)	-
	Less Shared Revenue-Fuel Tax Collections		(177,777)	(179,000)	(179,000)	(179,000)	-
	Florida DOT-US41 Light Maint		(12,178)	(115,070)	(115,070)	(118,520)	(3,450)
	<b>Total Financial Impact of Public Works-Transportation</b>		<b>(298,012)</b>	<b>242,830</b>	<b>(238,897)</b>	<b>315,430</b>	<b>72,600</b>
	Full Time Equivalent Positions <sup>1</sup>		1.5	2.0	1.5	2.5	0.5

<sup>1</sup> 2019-2020 requested budget included replacement of a part-time employee with a full time position.

<sup>2</sup> 1 to 6 cents Local Option Gas Tax, Florida Statute 336.025(7), and State Revenue Sharing-Fuel Tax, Florida Statute 206.605(2), are required to be spent on transportation expenditures and may be expended for maintenance.

Village of Estero  
Fiscal Year 2019-2020  
Information Technologies Expenditures

*Function:* Information Technology services provide information technology support and solutions for the needs of the Village. IT services are contracted through a private service provider and are operated as part of the Community Development Department.

Fund	001 General Fund	Cost Center	270 Information Technologies (IT)	Transaction	513 Administration	+ / (-) over Budget	
			Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020	
Contractual Services							
5133400	Webmaster Services and Main		6,585	9,000	9,000	9,000	-
5133402	Software Licensing		33,408	23,000	25,000	25,000	2,000
5133403	IT and Geographic Information System (GIS) Services <sup>1</sup>		58,913	90,440	115,200	125,000	34,560
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<b>98,906</b>	<b>122,440</b>	<b>149,200</b>	<b>159,000</b>	<b>36,560</b>
			-	-	-	-	-
	<b>Information Technologies Expenditures</b>		<b>\$ 98,906</b>	<b>\$ 122,440</b>	<b>\$ 149,200</b>	<b>\$ 159,000</b>	<b>\$ 36,560</b>
	Full Time Equivalent Positions		-	-	-	-	-
	Contract Full Time Equivalent Positions		1.0	1.0	1.0	1.0	-

<sup>1</sup> IT contract services were reallocated to Geographic Information System (GIS) Services and 2019-2020 includes a increase of 4% over prior year compensation levels.



Village of Estero  
Fiscal Year 2019-2020  
Law Enforcement & Security Expenditures

Function: Law Enforcement and security consists of services contracted through Lee County Sherriff's office.

Fund	001 General Fund	Cost Center	280 Law Enforcement/ Security & 898 Marine	Transaction	521 Public Safety		
			Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020	+ / (-) over Budget
Contractual Services							
208-5213410	Law Enforcement-Lee County		4,610	10,000	8,000	10,000	-
898-5213410	Marine Patrol		-	-	11,860	11,860	11,860
			-	-	-	-	-
	<b>Total Operating Expenditures</b>		<u>4,610</u>	<u>10,000</u>	<u>19,860</u>	<u>21,860</u>	<u>11,860</u>
			-	-	-	-	-
	<b>Law Enforcement/Security-Public Safety Expenditures</b>		<u>\$ 4,610</u>	<u>\$ 10,000</u>	<u>\$ 19,860</u>	<u>\$ 21,860</u>	<u>\$ 11,860</u>
	West Coast Inland Navigation District (WCIND) Grant		-	-	11,860	11,860	11,860
			-	-	-	-	-
	<b>Total Financial Impact of Law Enforcement/Security-Public Safety</b>		<u>4,610</u>	<u>10,000</u>	<u>31,720</u>	<u>33,720</u>	<u>23,720</u>
	Full Time Equivalent Positions		-	-	-	-	-



Village of Estero  
Fiscal Year 2019-2020  
Parks and Recreation Expenditures

*Function:* Parks and Recreation will be responsible for future park facilities located within the Village. Currently, the Village does not own or operate any park facilities.

Fund	001 General Fund	Cost Center 601 Parks & Recreation	Transaction 572 Parks & Recreation				
			Actual	Budget	Estimated	Budget	+ / (-) over
			<u>2017-2018</u>	<u>2018-2019</u>	<u>2018-2019</u>	<u>2019-2020</u>	<u>Budget</u>
Professional Services							
601.5723101	Park Master Plan		-	225,000	180,000	45,000	(180,000)
			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Parks &amp; Recreation Expenditures</b>			<b><u>\$ -</u></b>	<b><u>\$ 225,000</u></b>	<b><u>\$ 180,000</u></b>	<b><u>\$ 45,000</u></b>	<b><u>\$(180,000)</u></b>
Full Time Equivalent Positions			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>



Village of Estero  
Fiscal Year 2019-2020  
General Government Operations Expenditures

Function: General Government Operations include cost of Village administrative operations which are not allocated to the special revenue or capital project funds.

Fund	001 General Fund	Cost Center	800 General Government Operations	Transaction	513 Administration	+ / (-) over Budget	
			Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020	
		Professional Services					
5133102		Lobbying Services	30,000	30,000	30,000	30,000	-
		Contractual Services					
5133402		State Alcohol Service Charge	7,697	7,100	7,700	7,700	600
5133403		Tax Collector-Local Bus Tax	1,786	5,600	2,000	2,000	(3,600)
5133404		Audio Visual Services	9,050	11,000	29,317	46,000	35,000
5133450		Miscellaneous Contractual Svcs	-	250,000	-	250,000	-
5134100		Communications	4,829	5,000	4,530	5,000	-
5134200		Freight & Postage	3,666	4,500	2,150	3,500	(1,000)
5134300		Utilities	14,857	14,300	16,007	17,500	3,200
5134400		Equipment Rental & Leases	7,078	8,000	7,194	9,000	1,000
5134403		Office Lease-Corkscrew Palms <sup>1</sup>	218,130	245,000	232,889	240,000	(5,000)
5134500		Insurance	49,492	57,000	60,000	63,000	6,000
5134600		Equipment Repair & Maint	19,747	15,000	19,351	20,000	5,000
5134700		Printing	-	1,500	1,500	1,500	-
5134901		Bank Charges	145	9,000	-	-	(9,000)
5134909		Contingency	-	200,000	-	200,000	-
5135100		Office Supplies	7,579	6,000	6,394	6,500	500
5135200		Operating Supplies	16,634	15,000	9,983	11,000	(4,000)
5135400		Books, Pub, Memberships	350	2,000	2,000	2,000	-
			-	-	-	-	-
		<b>Total Operating Expenditures</b>	<b>391,040</b>	<b>886,000</b>	<b>431,015</b>	<b>914,700</b>	<b>28,700</b>
5136400		Capital Outlay	216,732	-	-	-	-
			-	-	-	-	-
		<b>Total Capital Outlay</b>	<b>216,732</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
			-	-	-	-	-
		<b>General Government Operations Expenditures</b>	<b>\$ 607,772</b>	<b>\$ 886,000</b>	<b>\$ 431,015</b>	<b>\$ 914,700</b>	<b>\$ 28,700</b>
		Full Time Equivalent Positions	-	-	-	-	-

<sup>1</sup> The Village has a lease agreement for office space which provides a location for the Village administration and community development offices. The lease's initial eight (8) year term will end on February 28, 2024 with the option to renew for three additional terms of five years. Also, the lease includes an option to purchase currently at \$4,120,000 with the purchase price increasing 3% annually and expiring February 28, 2021.

Village of Estero  
 Fiscal Year 2019-2020  
 Disaster Response Expenditures

*Function:* Disaster Services operations include debris removal, flood mitigation and other disaster response and preparedness related cost.

Fund <b>001 General Fund</b> Cost Center <b>899 Disaster Services</b> Transaction <b>525 Emergency Services</b>		Actual	Budget	Estimated	Budget	+ / (-) over
		<u>2017-2018</u>	<u>2018-2019</u>	<u>2018-2019</u>	<u>2019-2020</u>	<u>Budget</u>
5253100	Professional Services	25,337	-	-	-	-
5253110	Disaster Preparedness Services	-	-	10,000	10,000	10,000
5253400	Debris Removal	42,349	-	300,000	-	-
5254400	Equipment Rental	300	-	-	-	-
5255200	Operating Supplies	4,250	-	-	-	-
		-	-	-	-	-
<b>Disaster Services Expenditures</b>		<b>\$ 72,236</b>	<b>\$ -</b>	<b>\$ 310,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
Full Time Equivalent Positions		-	-	-	-	-





Village of Estero  
Fiscal Year 2019-2020  
Transfers

Fund <i>001 General Fund</i> Cost Center <i>000 Transfers</i>		Actual	Budget	Estimated	Budget	+ / (-) over
		<u>2017-2018</u>	<u>2018-2019</u>	<u>2018-2019</u>	<u>2019-2020</u>	<u>Budget</u>
<b>Other Financing Uses</b>						
5810020	Transfers to Debt Service & Reduction	-	1,600,000	5,058,300	2,515,800	915,800
5810300	Transfers to Capital Projects	494,611	12,026,500	6,870,460	7,348,360	(4,678,140)
		-	-	-	-	-
<b>Total Transfers to Other Funds</b>		<b>\$ 494,611</b>	<b>\$ 13,626,500</b>	<b>\$ 11,928,760</b>	<b>\$ 9,864,160</b>	<b>\$ (3,762,340)</b>



Village of Estero  
Fiscal Year 2019-2020  
Building Permit Fees Fund

*Function:* The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the Village's Comprehensive Plan and redevelopment plans; and compliance with Village ordinances. Building permit services operate within the Community Development Department.

<b>Fund 110 Building Permit Fees</b>		<b>Cost Center 245 Building</b>		<b>Transaction</b>	<b>524 Public Safety</b>	
		Actual	Budget	Estimated	Budget	Amended
		<u>2017-2018</u>	<u>2018-2019</u>	<u>2018-2019</u>	<u>2019-2020</u>	<u>Budget</u>
<b>Revenues</b>						
3220000	Building Permits & Fees	1,308,954	1,115,500	1,000,000	1,000,000	(115,500)
3290000	Surcharge Fee Retained	3,849	2,800	2,700	2,700	(100)
3413002	Convenience Fees	19,815	24,100	15,000	15,000	(9,100)
	License & Permits Total	<u>1,332,618</u>	<u>1,142,400</u>	<u>1,017,700</u>	<u>1,017,700</u>	<u>(124,700)</u>
3611000	Interest Income	809	600	2,400	2,400	1,800
	Interest Income Total	<u>809</u>	<u>600</u>	<u>2,400</u>	<u>2,400</u>	<u>1,800</u>
<b>Total Building Fee Fund Revenues</b>		<u>1,333,427</u>	<u>1,143,000</u>	<u>1,020,100</u>	<u>1,020,100</u>	<u>(122,900)</u>
<b>Expenditures</b>						
5243400	Building Services Contract <sup>1</sup>	782,187	872,000	800,000	864,000	(8,000)
5243402	Laserfiche Software	7,815	7,900	8,100	8,100	200
5243403	Information Technology (IT)					
	Contract Services <sup>1</sup>	39,489	42,560	4,800	5,000	(37,560)
5243450	Inkforce Software	18,896	15,300	15,300	15,300	-
5244100	Communications	1,299	1,300	1,300	1,300	-
5244200	Freight & Postage	1,095	1,100	900	1,000	(100)
5244300	Utilities	3,058	3,000	3,000	3,300	300
5244400	Equipment Rental & Leases	10,588	11,000	8,500	8,500	(2,500)
5244403	Office Lease-Corkscrew	44,677	50,000	47,700	50,000	-
5244600	Repairs & Maintenance	2,425	2,500	2,500	2,500	-
5244901	Credit Card Fees	26,044	27,000	19,000	19,000	(8,000)
5245100	Office Supplies	3,726	4,000	4,000	4,000	-
5245200	Operating Supplies	1,052	1,500	2,500	2,500	1,000
		<u>942,351</u>	<u>1,039,160</u>	<u>917,600</u>	<u>984,500</u>	<u>(54,660)</u>
5246400	Capital Outlay <sup>2</sup>	-	140,300	-	154,330	14,030
		<u>-</u>	<u>140,300</u>	<u>-</u>	<u>154,330</u>	<u>14,030</u>
<b>Total Building Fee Fund Expenditures</b>		<u>942,351</u>	<u>1,179,460</u>	<u>917,600</u>	<u>1,138,830</u>	<u>(40,630)</u>
<b>Net Change in Fund Balance</b>		<u>\$ 391,076</u>	<u>(36,460)</u>	<u>102,500</u>	<u>(118,730)</u>	<u>(82,270)</u>
Prior Year Surplus/Fund Balance			322,360	579,060	681,560	359,200
<b>Projected End of Year Surplus (Deficit)/Fund Balance</b>			<u>\$ 285,900</u>	<u>\$ 681,560</u>	<u>\$ 562,830</u>	<u>\$ 276,930</u>
Full Time Equivalent Positions		-	-	-	-	-
Contract Full Time Equivalent Positions <sup>1</sup>		<u>6.5</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	-

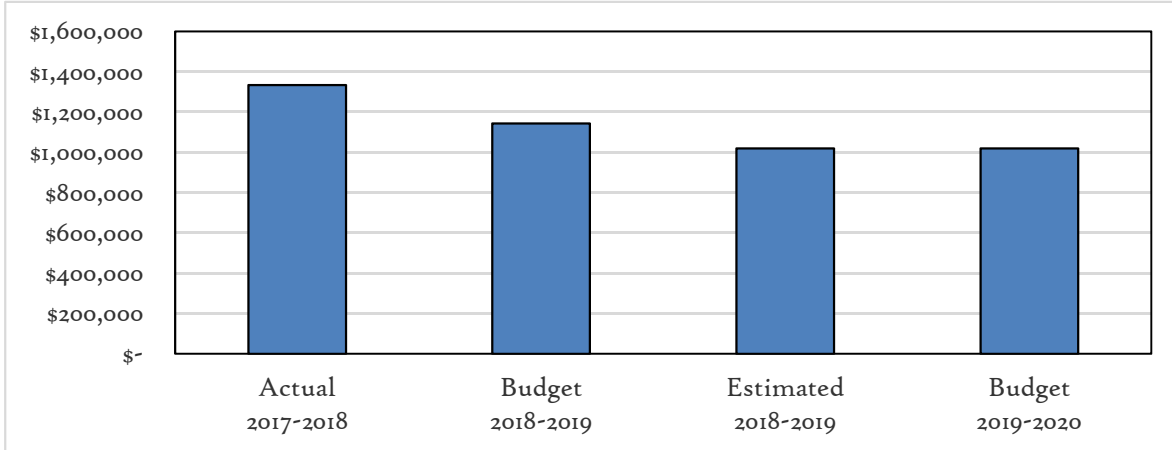
<sup>1</sup> Contract services had vacant positions in 2017-2018 and 2018-2019. 2019-2020 includes a performance based increase of 4% over prior year compensation levels. IT contract services were reallocated to Geographic Information System (GIS) Services which are budgeted in the General Fund 270 cost center.

<sup>2</sup> Capital outlay provides for the acquisition and implementation of Community Development department software and is allocated to Building Fee Fund at 73% with the remainder of 27% allocated to the General Fund with total budgeted cost of \$211,530 consisting of \$154,330 for acquisition and \$57,200 annual maintenance cost.

Village of Estero  
Fiscal Year 2019-2020  
Building Permit Fees Fund

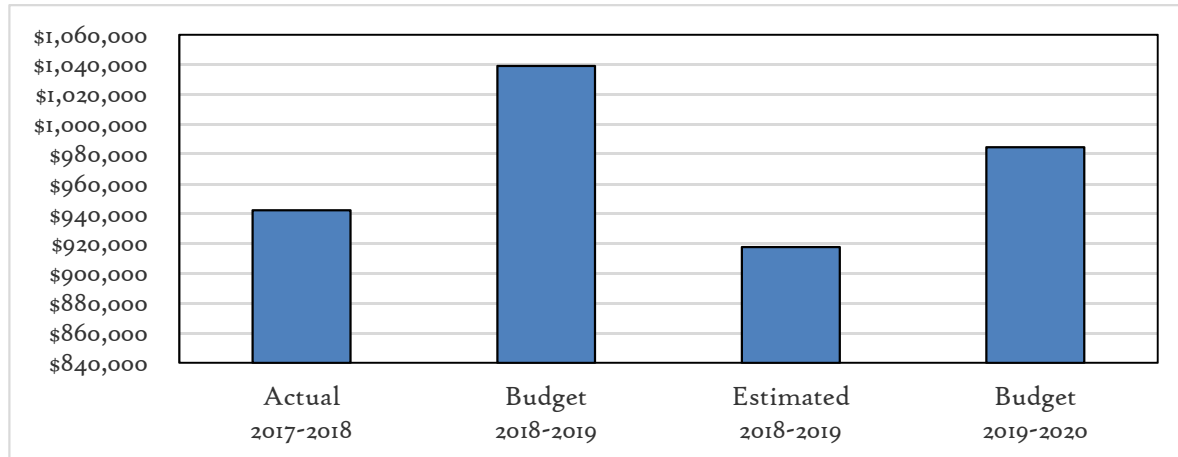
**Building Permit Fees Revenue**

Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020
\$ 1,333,427	\$ 1,143,000	\$ 1,020,100	\$ 1,020,100



**Building Permit Fees Expenditures**  
(Excluding Capital Outlay)

Actual 2017-2018	Budget 2018-2019	Estimated 2018-2019	Budget 2019-2020
\$ 942,351	\$ 1,039,160	\$ 917,600	\$ 984,500



Village of Estero  
Fiscal Year 2019-2020  
Debt Service Fund

Fund	201 Debt Service Fund	Actual <u>2017-2018</u>	Budget <u>2018-2019</u>	Estimated <u>2018-2019</u>	Budget <u>2019-2020</u>	+ / (-) over <u>Budget</u>
Revenues						
Other Financing Sources						
	000-3810001 Transfer from General Fund	-	1,600,000	5,058,300	2,515,800	915,800
	000-3840000 Proceeds from Debt Issue	-	21,000,000	20,000,000	-	(21,000,000)
	<b>Total Debt Service Other Financing Sources</b>	<u>-</u>	<u>22,600,000</u>	<u>25,058,300</u>	<u>2,515,800</u>	<u>(20,084,200)</u>
	<i>Total Debt Service Revenues &amp; Other Financing Sources</i>	<u>-</u>	<u>22,600,000</u>	<u>25,058,300</u>	<u>2,515,800</u>	<u>(20,084,200)</u>
Expenditures						
General Government						
	000-5177100 Principal Payments	-	875,000	768,420	644,610	(230,390)
	000-5177200 Interest Expenditures	-	660,000	238,380	771,190	111,190
	000-5177300 Issuance Cost	-	65,000	51,500	-	(65,000)
	<b>Total Debt Service Expenditures</b>	<u>-</u>	<u>1,600,000</u>	<u>1,058,300</u>	<u>1,415,800</u>	<u>(184,200)</u>
	000-5810300 Transfer to Capital Projects	-	21,000,000	20,000,000	-	(21,000,000)
	<i>Total Debt Service Expenditures &amp; Other Financing Uses</i>	<u>-</u>	<u>22,600,000</u>	<u>21,058,300</u>	<u>1,415,800</u>	<u>(21,184,200)</u>
	<b>Net Change in Fund Balance</b>	<u>\$ -</u>	<u>-</u>	<u>4,000,000</u>	<u>1,100,000</u>	<u>1,100,000</u>
	Prior Year Surplus/Beginning Fund Balance		<u>-</u>	<u>-</u>	<u>4,000,000</u>	<u>4,000,000</u>
	<b>Projected End of Year Surplus/Fund Balance</b>		<u>\$ -</u>	<u>\$ 4,000,000</u>	<u>\$ 5,100,000</u>	<u>\$ 5,100,000</u>

**Capital Bank Taxable Revenue Note, Series 2019:**

Original issue amount: \$20,000,000

Purpose: Acquisition of 62 acres along Estero River

Principal outstanding at October 1, 2019

\$ 19,231,580

Additions (deletions)

(644,610)

Principal outstanding at September 30, 2020

\$ 18,586,970

Final maturity: May 1, 2029

Interest rate: 4.01%

Revenues pledged: Legally available non-ad valorem and other revenue

Funding Source: General Fund

Anti-dilution tests as outlined in Loan Agreement Section 2.02(f)(1) are based upon the prior two fiscal years and have been satisfied. Estimated 2018-2019 and requested budget 2019-2020 amounts have been reviewed and are projected to continue to satisfy the anti-dilution tests.

The Village does not have a legal debt limit.

Village of Estero  
Fiscal Year 2019-2020  
Capital Projects Fund

<b>Fund 300 Capital Projects</b>	Actual <u>2017-2018</u>	Budget <u>2018-2019</u>	Estimated <u>2018-2019</u>	Budget <u>2019-2020</u>	+ / (-) over <u>Budget</u>
<b>Revenues</b>					
266-3124200 Local Option Gas Tax-1 to 5 Cent	391,518	393,000	393,000	393,000	-
Gas Tax Total	<u>391,518</u>	<u>393,000</u>	<u>393,000</u>	<u>393,000</u>	<u>-</u>
990-3243100 Road-Residential <sup>1</sup>	266,611	471,430	900,000	570,000	98,570
990-3243200 Road-Commercial <sup>1</sup>	2,006,596	890,260	500,000	2,227,000	1,336,740
Road Impact Fees Total	<u>2,273,207</u>	<u>1,361,690</u>	<u>1,400,000</u>	<u>2,797,000</u>	<u>1,435,310</u>
991-3246100 Community Prk-Residential <sup>1</sup>	61,620	56,940	2,340	-	(56,940)
991-3246200 Community Prk-Commercial <sup>1</sup>	220,477	45,900	12,780	-	(45,900)
Community Park Impact Fees Total	<u>282,097</u>	<u>102,840</u>	<u>15,120</u>	<u>-</u>	<u>(102,840)</u>
992-3246100 Regional Park-Residential <sup>1</sup>	53,957	49,860	2,000	-	(49,860)
992-3246200 Regional Park-Commercial <sup>1</sup>	193,011	40,130	11,200	-	(40,130)
Regional Park Impact Fees Total	<u>246,968</u>	<u>89,990</u>	<u>13,200</u>	<u>-</u>	<u>(89,990)</u>
995-3246101 Park-Residential <sup>1</sup>	-	-	70,000	87,500	87,500
994-3246201 Park-Commercial <sup>1</sup>	-	-	60,000	146,200	146,200
Park Impact Fees Total	<u>-</u>	<u>-</u>	<u>130,000</u>	<u>233,700</u>	<u>233,700</u>
Impact Fees Total	<u>2,802,272</u>	<u>1,554,520</u>	<u>1,558,320</u>	<u>3,030,700</u>	<u>1,476,180</u>
000-3344000 FL Dept of Transportation Funding	-	766,000	-	766,000	-
000-3374000 Lee County Estero Pkwy Funding	-	2,196,000	-	2,196,000	-
Intergovernmental /Grant Income Total	<u>-</u>	<u>2,962,000</u>	<u>-</u>	<u>2,962,000</u>	<u>-</u>
Bonus Density Fee/Park	520,000	-	-	-	-
xxx-3611000 Interest Income	94,487	50,000	130,000	70,000	20,000
<b>Total Capital Projects Revenues</b>	<u><b>3,808,277</b></u>	<u><b>4,959,520</b></u>	<u><b>2,081,320</b></u>	<u><b>6,455,700</b></u>	<u><b>1,496,180</b></u>
<b>Other Financing Sources</b>					
000-3810001 Transfer from General Fund	494,611	12,026,500	6,870,460	7,348,360	(4,678,140)
000-3810201 Transfer from Debt Service Fund	-	21,000,000	20,000,000	-	(21,000,000)
Transfers from Other Funds Total	<u>494,611</u>	<u>33,026,500</u>	<u>26,870,460</u>	<u>7,348,360</u>	<u>(25,678,140)</u>
<b>Total Capital Projects Revenues &amp; Other Financing Sources</b>	<u><b>4,302,888</b></u>	<u><b>37,986,020</b></u>	<u><b>28,951,780</b></u>	<u><b>13,804,060</b></u>	<u><b>(24,181,960)</b></u>
<b>Expenditures</b>					
Physical Environment Expenditures	88,256	-	-	-	-
Transportation Expenditures	376,509	11,283,620	2,314,060	10,974,410	(309,210)
General Government Expenditures	29,846	26,000,000	24,686,400	1,283,750	(24,716,250)
<b>Total Capital Project Expenditures</b>	<u><b>494,611</b></u>	<u><b>37,283,620</b></u>	<u><b>27,000,460</b></u>	<u><b>12,258,160</b></u>	<u><b>(25,025,460)</b></u>
<b>Net Change in Fund Balance</b>	<u><b>\$ 3,808,277</b></u>	<u><b>702,400</b></u>	<u><b>1,951,320</b></u>	<u><b>1,545,900</b></u>	<u><b>843,500</b></u>
Prior Year Surplus/Beginning Fund Balance		<u>8,990,000</u>	<u>9,135,240</u>	<u>11,086,560</u>	<u>2,096,560</u>
<b>Projected End of Year Surplus/Fund Balance</b>		<u><b>\$ 9,692,400</b></u>	<u><b>\$ 11,086,560</b></u>	<u><b>\$ 12,632,460</b></u>	<u><b>\$ 2,940,060</b></u>

<sup>1</sup> Impact Fee revenue reflects the growth model projections which provided data regarding future development within the Village.

Village of Estero  
Fiscal Year 2019-2020  
Capital Improvement Projects

	Budgeted Total Projects	Fund Source	Estimated Expended To Date	CIP Budget FY 19-20	CIP Budget FY 20-21	CIP Budget FY 21-22	CIP Budget FY 22-23	CIP Budget FY 23-24	5 Year Total Projects	CIP Budget Thereafter	Total Project Cost
<b>Debt Service &amp; Debt Reduction</b>											
Debt Service - General Fund		GF	1,006,790		1,415,800	1,415,800	1,415,800	1,415,800		5,663,200	13,748,990
Debt Reduction - General Fund		GF	4,000,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	7,075,000	3,404,500	12,904,500
<b>Village Debt Service &amp; Debt Reduction Total</b>			<b>5,006,790</b>	<b>2,515,800</b>	<b>2,515,800</b>	<b>2,515,800</b>	<b>2,515,800</b>	<b>2,515,800</b>	<b>12,579,000</b>	<b>9,067,700</b>	<b>26,653,490</b>
<b>Roadway Improvement Projects:</b>											
Estero Parkway Improvements (US41-Three Oaks)	9,300,000	GF	2,000,000	4,534,000	-	-	-	-	4,534,000	-	6,534,000
		GT	-	570,000	-	-	-	-	570,000	-	570,000
		LDOT	-	2,196,000	-	-	-	-	2,196,000	-	2,196,000
Park/School New Roadway (Phase 1 & 3)	4,929,020	Rd I	-	488,900	4,440,120	-	-	-	4,929,020	-	4,929,020
River Ranch Road Improvements	2,100,320	GF	-	301,450	310,495	1,488,375	-	-	2,100,320	-	2,100,320
Broadway W. Ave Improvements (US 41-West)	1,350,550	GF	-	-	-	-	762,800	-	762,800	-	762,800
		GT	-	-	-	252,950	334,800	-	587,750	-	587,750
Williams Road Widening (US41 - Via Coconut)	2,786,300	Rd I	-	-	-	-	740,570	2,045,730	2,786,300	-	2,786,300
Corkscrew Road Widening (Ben Hill to Bella Terra)	37,584,200	Lee County	-	1,015,000	17,901,320	-	18,667,880	-	37,584,200	-	37,584,200
Corkscrew Road W.Street Lights (US 41-I-75)	2,217,460	GF	-	-	-	-	-	-	-	2,217,460	2,217,460
Corkscrew Road E.Street Lights (Ben Hill-Bella Terra)	3,249,720	GF	-	-	-	-	-	-	-	3,249,720	3,249,720
Williams Road Street Lights (US 41-Three Oaks)	1,738,850	GF	-	-	-	-	-	-	-	1,738,850	1,738,850
Via Coconut Pt Street Lights	3,130,780	GF	-	-	-	-	-	-	-	3,130,780	3,130,780
<b>Intersection Improvements Projects:</b>											
Williams Road west of US41 Intersection Improvements (Walgreens)	1,814,310	GT	80,000	338,500	348,660	-	-	-	687,160	-	767,160
		GF	-	-	-	1,047,150	-	-	1,047,150	-	1,047,150
Williams Road Estero High Turn Lane	600,400	GT	50,000	550,400	-	-	-	-	550,400	-	600,400
Coconut Road /US-41 Intersection Improvements	559,800	GT	-	-	-	195,515	364,285	-	559,800	-	559,800
North Point Railroad Crossing	1,180,000	GT	-	-	-	-	-	-	-	1,180,000	1,180,000
Corkscrew-I75 Interchange Improvements	12,765,730	FDOT	-	12,765,730	-	-	-	-	12,765,730	-	12,765,730
Corkscrew-US 41 Intersection Improvements	533,370	LDOT & FDOT	-	-	-	-	-	-	-	533,370	533,370
Corkscrew-Corkscrew Woodland Blvd. Intersection Improvements	31,860	Lee County	-	-	-	-	-	-	-	31,860	31,860
Corkscrew-Three Oaks Pkwy. Intersection Improvements	626,230	Lee County	-	-	-	-	-	-	-	626,230	626,230
Ben Hill Griffin Pkwy-Corkscrew Road Intersection Improvements	327,100	Lee County	-	-	-	-	-	-	-	327,100	327,100
Coconut Road-Spring Creek Roundabout	1,266,490	GT	-	-	-	-	-	-	-	1,266,490	1,266,490
Corkscrew Road-Estero Town Commons Signal	568,850	Developer	-	-	368,850	-	-	-	368,850	-	368,850
		GF	125,000	75,000	-	-	-	-	75,000	-	200,000

GT=Gas Tax, Rd I=Road Impact Fees, GF=General Fund, RPI=Regional Park Impact Fees, LDOT=Lee County Dept of Transportation, MPO=Metropolitan Planning Organization, and FDOT=Florida Dept of Transportation

Village of Estero  
Fiscal Year 2019-2020  
Capital Improvement Projects

	Budgeted Total Projects	Fund Source	Estimated Expended To Date	CIP Budget FY 19-20	CIP Budget FY 20-21	CIP Budget FY 21-22	CIP Budget FY 22-23	CIP Budget FY 23-24	5 Year Total Projects	CIP Budget Thereafter	Total Project Cost
US41-Pelican Sound Intersection Improvements	783,990	Developer	-	-	-	-	-	-	-	783,990	783,990
US41-Williams Rd Intersection Improvements	220,220	GT	-	-	-	-	-	220,220	220,220	-	220,220
<b>Bicycle and Pedestrian Improvements Projects:</b>											
Coconut Road Crosswalks	82,000	GF	10,000	<b>72,000</b>	-	-	-	-	72,000	-	82,000
Via Coconut Point Roundabouts Bicycle Improvements	549,760	GF	-	-	-	-	-	-	-	549,760	549,760
Broadway W Shared Use Path	1,426,380	GF	-	-	-	-	-	-	-	1,426,380	1,426,380
Broadway E Shared Use Path	654,400	GF	-	-	-	245,700	-	408,700	654,400	-	654,400
Sandy Lane Shared Use Path	1,728,950	GF	-	-	438,780	-	1,290,170	-	1,728,950	-	1,728,950
Coconut Road Sidewalk (Oakwild to Via Coconut)	1,034,270	GF	-	-	-	-	-	-	-	1,034,270	1,034,270
Corkscrew Road Shared Use Path (3 Oaks-Sandy)	4,151,350	GF	-	-	-	-	557,280	3,594,070	4,151,350	-	4,151,350
Corkscrew Road Bike Lanes & Sidewalks	14,934,080	GF	-	-	-	-	-	-	-	14,934,080	14,934,080
Williams Road Bike Lanes & Sidewalks	1,319,340	GF	-	<b>258,000</b>	-	1,061,340	-	-	1,319,340	-	1,319,340
Corkscrew Palms Blvd. Sidewalk	86,610	Lee County	-	-	-	-	-	-	-	86,610	86,610
<b>Landscaping &amp; Beautification Projects:</b>											
US41 Median Landscaping	1,360,590	FDOT GF	-	<b>766,000</b>	-	-	-	-	766,000	-	766,000
			209,530	<b>385,060</b>	-	-	-	-	385,060	-	594,590
US41 Shoulder Landscaping	4,070,290	GF	-	-	-	-	-	-	-	4,070,290	4,070,290
Corkscrew Road Landscape Improvements (US-41 to I-75)	5,368,940	GF	100,000	-	-	-	-	-	-	5,268,940	5,368,940
Via Coconut Point Landscape Improvements (Williams-Coconut)	2,266,920	GF	-	<b>309,100</b>	1,957,820	-	-	-	2,266,920	-	2,266,920
Three Oaks Parkway Landscape Improvements (Excluding Brooks)	7,318,010	GF	-	-	-	-	-	-	-	7,318,010	7,318,010
Ben Hill Griffin Pkwy Landscape Improvements	2,598,240	GF	-	<b>130,000</b>	-	2,468,240	-	-	2,598,240	-	2,598,240
Williams Road Landscape Improvements	1,505,320	GF	-	-	122,570	1,382,750	-	-	1,505,320	-	1,505,320
Corkscrew Road Landscape Improvements (I-75 to East Village boundary)	5,389,180	GF	-	-	-	-	-	-	-	5,389,180	5,389,180
Corkscrew-I75 Interchange Landscaping	4,098,140	FDOT GF	-	-	-	-	-	-	-	3,663,550	3,663,550
			-	-	-	-	-	-	-	434,590	434,590
Monument Sign/Estero Branding	130,000	GF	130,000	-	-	-	-	-	-	-	130,000
US-41 Monument Signs	148,320	GF	-	-	148,320	-	-	-	148,320	-	148,320
I-75 Monument Signs	220,500	GF	-	-	-	220,500	-	-	220,500	-	220,500
Three Oaks Parkway Monument Signs	142,140	GF	-	-	142,140	-	-	-	142,140	-	142,140
Ben Hill Griffin Monument Sign	75,600	GF	-	-	-	75,600	-	-	75,600	-	75,600
Corkscrew Road Monument Sign	77,760	GF	-	-	-	-	77,760	-	77,760	-	77,760

GT=Gas Tax, Rd I=Road Impact Fees, GF=General Fund, RPI=Regional Park Impact Fees, LDOT=Lee County Dept of Transportation, MPO=Metropolitan Planning Organization, and FDOT=Florida Dept of Transportation

Village of Estero  
Fiscal Year 2019-2020  
Capital Improvement Projects

		Funding Provided Through September 30, 2019	Funding Provided FY 19-20	Funding Provided FY 20-21	Funding Provided FY 21-22	Funding Provided FY 22-23	Funding Provided FY 23-24	Funding Required 10/1/19 Through 9/30/24	Funding Required CIP Thereafter	Funding Required Total Project Cost		
<b>Parks &amp; Recreation Projects:</b>												
Estero Community Park Expansion	2,456,240	Developer	-	100,000	-	-	-	100,000	-	100,000		
		CPI	-	1,178,120	-	-	-	1,178,120	-	1,178,120		
		RPI	-	1,178,120	-	-	-	1,178,120	-	1,178,120		
Estero on the River	27,514,830	GF	4,716,250	<b>1,283,750</b>	-	-	-	1,283,750	1,514,830	7,514,830		
		Debt	20,000,000	-	-	-	-	-	-	20,000,000		
Koreshan State Park Boat Ramp Improvements	309,000	GF	-	309,000	-	-	-	309,000	-	309,000		
<b>Building Projects:</b>												
Public Works Storage Facility	123,600	GT	-	123,600	-	-	-	123,600	-	123,600		
<b>Land Acquisitions:</b>												
Sun Trail	12,000,000	GF	-	-	2,550,000	-	-	2,550,000	-	2,550,000		
		Debt	-	-	9,450,000	-	-	9,450,000	-	9,450,000		
River Oaks Preserve	900,000	Unfunded	-	-	-	-	-	900,000	900,000	900,000		
Pinewood Property (along Corkscrew Rd)	1,800,000	Unfunded	-	-	-	-	-	1,800,000	1,800,000	1,800,000		
Estero High School/Community Park Parcel	3,500,000	Unfunded	-	-	-	-	-	3,500,000	3,500,000	3,500,000		
<b>Projects Total</b>			199,006,310	27,420,780	<b>26,038,890</b>	29,067,915	20,438,120	22,795,545	6,268,720	104,609,190	66,976,340	199,006,310
Less Lee County and Florida Dept of Transportation Projects				-	<b>13,780,730</b>	17,901,320	-	18,667,880	-	50,349,930	1,605,170	51,955,100
				27,420,780	<b>12,258,160</b>	11,166,595	20,438,120	4,127,665	6,268,720	54,259,260	65,371,170	147,051,210
Less Other Governmental Entity Participation on Village Projects				-	<b>2,962,000</b>	-	-	-	-	2,962,000	3,663,550	6,625,550
Less Developer Contributions				-	-	468,850	-	-	-	468,850	783,990	1,252,840
<b>Total Capital Projects</b>				<b>27,420,780</b>	<b>9,296,160</b>	10,697,745	20,438,120	4,127,665	6,268,720	50,828,410	60,923,630	139,172,820

GT=Gas Tax, Rd I=Road Impact Fees, GF=General Fund, RPI=Regional Park Impact Fees, LDOT=Lee County Dept of Transportation, MPO=Metropolitan Planning Organization, and FDOT=Florida Dept of Transportation

*Capital Projects By Funding Source*

General Fund	GF=	7,290,780	<b>7,348,360</b>	3,429,125	10,539,655	2,688,010	4,002,770	28,007,920	52,277,140	87,575,840		
Gas Tax Funds	GT=	130,000	<b>1,458,900</b>	472,260	448,465	699,085	220,220	3,298,930	2,446,490	5,875,420		
Road Impact Fees	Rd I=	-	<b>488,900</b>	4,440,120	-	740,570	2,045,730	7,715,320	-	7,715,320		
Community Park Impact Fees	CPI=	-	-	1,178,120	-	-	-	1,178,120	-	1,178,120		
Regional Park Impact Fees	RPI=	-	-	1,178,120	-	-	-	1,178,120	-	1,178,120		
Debt Proceeds	Debt=	20,000,000	-	-	9,450,000	-	-	9,450,000	-	29,450,000		
Unfunded	Unfunded=	-	-	-	-	-	-	-	6,200,000	6,200,000		
<b>Total Capital Projects</b>				<b>27,420,780</b>	<b>9,296,160</b>	10,697,745	20,438,120	4,127,665	6,268,720	50,828,410	60,923,630	139,172,820

Cumulative Allocation to Reserves

5,124,700      **5,596,700**

Number of months of operating expenditures accumulated

10.0              **12.0**



*Village of Estero, Florida*  
*Fiscal Year 2019-2020*  
***Financial Policies***

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**General Budget Policy**

The Village Charter requires the Village Manager to present a proposed budget to Village Council for the ensuing fiscal year and an accompanying message on or before July 15<sup>th</sup> of each year. Coordination of the budget process and preparation of the budget document has been delegated by the Village Manager to the Finance staff. The Finance department is responsible for projecting revenues and beginning available fund balances for each fund.

The operating budget authorizing expenditures of Village funds will be adopted annually at the fund level. The level of budgetary control is at the department level and the annual budgets serve as the legal authorization for expenditures.

The council may establish or terminate departments by ordinance. One department has been established for the Community Development function including development services, planning, zoning and development review services, code compliance and building permit services.

**Fund Structure**

The financial structure is reflected in the reporting of revenues and expenditures by fund. A fund is a self-balancing set of accounts designed to track specific revenues and the uses of those revenues. Each fund is independent of all other funds.

The fiscal year 2019-2020 budget for each fund is balanced with the amount available from taxation and other sources, including balances brought forward from prior fiscal years, equaling the total appropriations for expenditures and reserves.

Fund Balance is the difference between a fund's assets and liabilities.

The Village's annual budget is legally adopted for the following governmental funds:

*Major Governmental Funds:*

The *General Fund* is the operating fund of the Village. It accounts for all financial resources, except those required to be accounted for in another fund.

The *Capital Projects Fund* accounts for the resources restricted or allocated to capital projects. The restricted revenue is restricted for use on road or park capital projects.

*Non-Major Governmental Funds:*

The *Building Permit Fees Fund* accounts for the resources collected for building permit fees levied within the Village. The revenue is restricted for use enforcing the Florida Building Code and is budgeted as a Special Revenue Fund.

The *Debt Service Fund* accounts for the receipt of debt proceeds and the payment of principal and interest for loans and other long-term debt issuances.

Budgetary reports for governmental funds are prepared to maintain control and are presented to the Village Council on a monthly basis.

*Village of Estero, Florida*  
*Fiscal Year 2019-2020*  
*Financial Policies*

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**Budgetary Accounting**

The budgets of the Village’s funds are prepared on a modified accrual basis. Briefly, this means that revenues are recognized when they become measurable and available and expenditures are recorded when the services or goods are received and the related liabilities are incurred.

The Village’s fund financial statements show the status of the Village’s finances in accordance with “Generally Accepted Accounting Principles” (GAAP). This conforms to the way the Village prepares the budgets.

The full purchase price of equipment and capital improvements are shown as expenses in the Village’s governmental funds, while in the Village’s financial statements at the entity wide level, these outlays are treated as capital assets and depreciated in the governmental funds. At the fund financial statement level, the governmental funds record these purchases as expenditures and do not record depreciation expense.

**Fund Balance Policy <sup>1</sup>**

The Village has adopted a fund balance policy which includes a minimum level of fund balance of four months of general fund operating expenditures. If the unassigned fund balance falls below the minimum level, the Village Manager will prepare and submit a plan for committed and/or assigned fund balance reduction, expenditure reductions and/or revenue increases to the Council. The Council shall take action necessary to restore the unassigned fund balance to acceptable levels within no more than two years.

Compliance with the provisions of this policy shall be reviewed as a part of the annual budget adoption process, and the amounts of restricted, committed, assigned, non-spendable and the minimum level of unassigned fund balance shall be determined during this process.

<sup>1</sup> *Adopted October 19, 2016*



*Village of Estero, Florida*  
*Fiscal Year 2019-2020*  
**Financial Policies**

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**Reserve Policy <sup>2</sup>**

Ordinance 2019-01 was adopted providing a reserve policy which established an Operating Reserve, Litigation Reserve and Major Road Maintenance Reserve.

Requirements are included for accumulation, use and replacement of funds when applicable.

Intended reserve levels are as follows:

- (a) Operating Reserve at 12 months of budgeted operating expenses;
- (b) Litigation Defense Reserve at \$670,000; and
- (c) Major Road Maintenance Reserve with an annual contribution of \$300,000.

<sup>2</sup> *Adopted January 9, 2019*

**Pension Liability Policy <sup>3</sup>**

As provided in the Village Charter, House Bill 1373, the Council may not adopt any compensation plan for municipal employees or officers that incurs unfunded liabilities or adopt a defined benefit plan. The Council may only adopt a defined contribution plan.

<sup>3</sup> *Adopted December 31, 2014*

**Debt Policy**

The Village is not subject to state debt limits, nor is there a limit set by the charter. No legal debt limits have been adopted.

All debt service requirements are fully funded and paid each year.

**Investment Policy <sup>4</sup>**

The Village investment policy was adopted in accordance with Section 218.415(17), Florida Statutes which provides for investment of any surplus public funds in:

- (a) The Local Government Surplus Funds Trust Fund, or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act of 1969, as provided in s. 163.01;
- (b) Securities and Exchange Commission registered money market funds with the highest credit quality rating from a nationally recognized rating agency;
- (c) Interest-bearing time deposits or savings accounts in qualified public depositories, as defined in s. 280.02; and
- (d) Direct obligations of the U.S. Treasury.

The securities shall be invested to provide sufficient liquidity to pay obligations as they come due.

<sup>4</sup> *Adopted October 19, 2016*



*Village of Estero, Florida*  
*Fiscal Year 2019-2020*  
**Financial Policies**

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**Capitalization Policy <sup>5</sup>**

Capital assets include property, buildings, furniture, equipment, vehicles, software, and infrastructure assets. Capital assets used in governmental fund types of the Village are recorded at cost if purchased or constructed.

The following capitalization thresholds were adopted for the Village:

<u>Asset Class</u>	<u>Capitalization Threshold</u>
Furnishings and equipment	\$ 5,000
Intangible	\$25,000
Capital improvement project	\$50,000
Infrastructure	\$50,000

<sup>5</sup> *Adopted October 21, 2015*

**Capital Improvement Program Policy <sup>6</sup>**

The Village shall adopt an annual Capital Improvement Program which includes five years of future capital.

The Village will determine the most prudent financial method for acquisition of new capital. When possible the Village shall use accumulated funds to purchase or construct capital projects.

A capital improvement project is defined as a major construction, expansion, renovation, purchase, or major repair/replacement of buildings, streets or other physical structure which has an estimated cost of \$50,000 or more and a life of at least three years.

<sup>6</sup> *Adopted December 31, 2014*

**Capital Outlay/Expenditures**

Capital outlay accounts include nonrecurring expenditures for capital assets in excess of five thousand dollars with a useful life in excess of one year and are budgeted by cost centers or fund.

**Procurement Policy <sup>7</sup>**

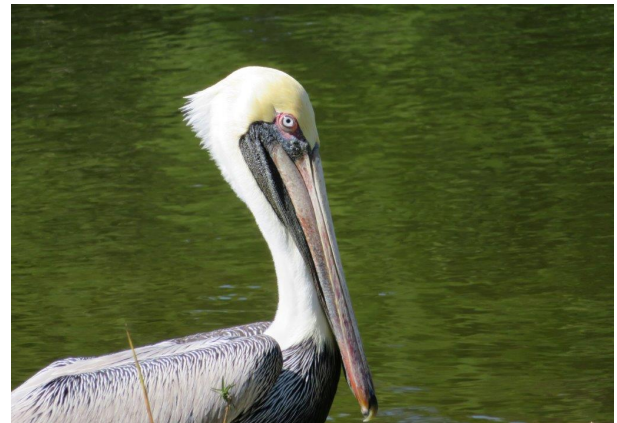
The Village adopted a procurement policy that provides guidelines for purchasing materials, supplies and equipment and for contracting of services.

This policy provides levels of authority for the Village Manager as well as Village Council.

<sup>7</sup> *Adopted June 3, 2015*

**Accounting, Auditing and Financial Reporting Policies**

An independent financial statement audit will be performed annually and the Village will produce annual financial reports in accordance with Generally Accepted Accounting Principals (GAAP) as outlined by the Government Accounting Standards Board (GASB) and in full compliance with all statutory requirements.



Financial Health

	<u>2015-2016</u>	<u>2016-2017</u>	<u>2017-2018</u>	<u>2018-2019</u>	<u>2019-2020</u>
Property Tax (Ad Valorem) Taxable Value	5,675,825,842	6,097,421,427	6,484,202,557	6,649,259,073	6,808,708,418
Property Tax (Millage) Rate	0.8398	0.7998	0.7798	0.7750	0.7726
\$ Generated from Property Tax Levy	\$4,589,279	\$4,699,042	\$4,819,043	\$4,910,000	\$5,006,000
Property Tax as % of General Fund Revenue	42.9%	39.3%	38.0%	38.4%	39.1%
\$ Generated from Sales Tax	\$3,113,823	\$3,120,007	\$3,303,363	\$3,305,000	\$3,305,000
\$ Generated from Franchise Fees	\$1,713,134	\$2,224,309	\$2,288,523	\$2,226,000	\$2,226,000
Certificate of Achievement for Excellence in Financial Reporting	awarded	awarded	awarded	to be applied for	to be applied for
Distinguished Budget Presentation Award	n/a	n/a	awarded	awarded	to be applied for





## Performance Report

### Demographics

	<u>Population FY 15-16</u>	<u>Population FY 16-17</u>	<u>Population FY 17-18</u>	<u>Population FY 18-19</u>	<u>Population FY 19-20</u>
Bonita Springs	45,813	46,564	48,383	50,132	51,176
Estero	29,632	30,027	30,565	30,945	31,806
Fort Myers Beach	6,250	6,264	6,276	6,328	6,406
Marco Island	16,607	16,728	16,930	17,036	17,094
Naples	19,530	19,527	19,736	20,195	20,344
Parkland	26,273	28,128	29,586	31,476	32,742
Sanibel	6,490	6,502	6,591	6,659	6,701
Weston	65,672	65,734	66,526	66,609	66,972

Population data as published by the Bureau of Economic and Business Research, University of Florida.

	<u>Population Change FY 16-17</u>	<u>Population Change FY 17-18</u>	<u>Population Change FY 18-19</u>	<u>Population Change FY 19-20</u>
Bonita Springs	+1.64%	+3.91%	+3.61%	+2.08%
Estero	+1.33%	+1.79%	+1.24%	+2.78%
Fort Myers Beach	+0.22%	+0.19%	+0.83%	+1.23%
Marco Island	+0.73%	+1.21%	+0.63%	+0.34%
Naples	-0.02%	+1.07%	+2.33%	+0.74%
Parkland	+7.06%	+5.18%	+6.39%	+4.02%
Sanibel	+0.18%	+1.37%	+1.03%	+0.63%
Weston	+0.09%	+1.20%	+0.12%	+0.54%

Population data as published by the Bureau of Economic and Business Research, University of Florida.

## Performance Report Fiscal Year 2019-2020

### Administrative

	FTE Staff <u>FY 15-16</u>	FTE Staff <u>FY 16-17</u>	FTE Staff <u>FY 17-18</u>	FTE Staff <u>FY 18-19</u>	FTE Staff <u>FY 19-20</u>
Bonita Springs	63.50	62.50	62.50	60.50	57.50
Estero	6.00	7.00	10.50	11.50	12.00
Fort Myers Beach	N/A <sup>2</sup>	67.50	64.00	63.50	65.50
Marco Island	201.05	221.50	222.50	238.00	242.50
Naples	463.00	435.00	474.00	478.00	478.00
Parkland	139.00	154.00	160.00	151.00	N/A <sup>3</sup>
Sanibel	121.83	126.43	126.68	126.68	N/A <sup>3</sup>
Weston	10.00	10.00	10.00	10.00	10.00

<sup>1</sup>When data conflicted across budget years, the figure provided in the most recent budget was used.

<sup>2</sup>FY 15-16 Fort Myers Beach staffing data was not available at the time of this budget publishing.

<sup>3</sup>FY 19-20 Parkland and Sanibel staffing data was not available at the time of this budget publishing.

	Staff <sup>1</sup> /1,000 <u>FY 15-16</u>	Staff/1,000 <u>FY 16-17</u>	Staff/1,000 <u>FY 17-18</u>	Staff/1,000 <u>FY 18-19</u>	Staff/1,000 <u>FY 19-20</u>
Bonita Springs	1.39	1.34	1.29	1.21	1.12
Estero	0.20	0.23	0.34	0.37	0.38
Fort Myers Beach	N/A <sup>2</sup>	10.78	10.20	10.03	10.22
Marco Island	12.11	13.24	13.14	13.97	14.19
Naples	23.71	22.28	24.02	23.67	23.50
Parkland	5.29	5.47	5.41	4.80	N/A <sup>3</sup>
Sanibel	18.77	19.44	19.22	19.02	N/A <sup>3</sup>
Weston	0.15	0.15	0.15	0.15	0.15

<sup>1</sup>When data conflicted across budget years, the figure provided in the most recent budget was used.

<sup>2</sup>FY 15-16 Fort Myers Beach staffing data was not available at the time of this budget publishing.

<sup>3</sup>FY 19-20 Parkland and Sanibel staffing data was not available at the time of this budget publishing.

## Performance Report Fiscal Year 2019-2020

### Taxes

	<u>Tax Rate FY 15-16</u>	<u>Tax Rate FY 16-17</u>	<u>Tax Rate FY 17-18</u>	<u>Tax Rate FY 18-19</u>	<u>Tax Rate FY 19-20</u>
Bonita Springs	0.8173	0.8173	0.8173	0.8173	0.8173
Estero	0.8398	0.7998	0.7798	0.7750	0.7726
Fort Myers Beach	0.8000	0.8000	0.8700	0.8700	0.9500
Marco Island	2.0466	1.9966	1.8976	1.9288	1.8821
Naples	1.1800	1.1500	1.1500	1.1800	1.1800
Parkland	3.9870	3.9800	3.9780	4.4000	4.4000
Sanibel	1.9139	1.9139	1.9139	1.9139	1.8922
Weston	2.3900	2.3900	2.3900	3.3464	3.3464
Lee County Uninc.	0.8398	0.8398	0.8398	0.8398	0.8398

### Reserves

	<u>Reserves FY 15-16</u>	<u>Reserves FY 16-17</u>	<u>Reserves FY 17-18</u>	<u>Reserves FY 18-19</u>	<u>Reserves FY 19-20</u>
Bonita Springs	\$4,100,000	\$4,100,000	\$4,100,000	\$4,100,000	\$4,300,000
Estero	\$2,000,000	\$2,389,600	\$3,527,600	\$5,124,700	\$5,596,700
Fort Myers Beach	N/A <sup>1</sup>	N/A <sup>1</sup>	\$1,284,019	\$1,250,000	N/A <sup>1</sup>
Marco Island	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>
Naples	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>
Parkland	\$7,144,000	\$7,144,000	\$6,956,500	\$7,285,060	N/A <sup>1</sup>
Sanibel	\$5,797,990	\$4,422,000	\$1,105,300	\$1,000,000	\$4,500,000
Weston	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>

<sup>1</sup>N/A indicates that the data was not available, or unclear, at the time of this budget publishing.

	<u>% of Ops<sup>1</sup> FY 15-16</u>	<u>% of Ops FY 16-17</u>	<u>% of Ops FY 17-18</u>	<u>% of Ops FY 18-19</u>	<u>% of Ops FY 19-20</u>
Bonita Springs	33.64%	25.20%	20.85%	29.38%	29.36%
Estero	31.07%	33.33%	65.04%	83.28%	100.00%
Fort Myers Beach	N/A <sup>2</sup>	N/A <sup>2</sup>	43.90%	34.13%	N/A <sup>2</sup>
Marco Island	N/A <sup>2</sup>	N/A <sup>2</sup>	N/A <sup>2</sup>	N/A <sup>2</sup>	N/A <sup>2</sup>
Naples	N/A <sup>2</sup>	N/A <sup>2</sup>	N/A <sup>2</sup>	N/A <sup>2</sup>	N/A <sup>2</sup>
Parkland	N/A <sup>2</sup>	25.00%	22.48%	20.43%	N/A <sup>2</sup>
Sanibel	28.48%	21.32%	4.42%	4.33%	20.78%
Weston	N/A <sup>2</sup>	N/A <sup>2</sup> N/A	N/A <sup>2</sup>	N/A <sup>2</sup>	N/A <sup>2</sup>

<sup>1</sup>This data reflects the percentage of budgeted operating expenditures held in an operating or emergency reserve.

<sup>2</sup>N/A indicates that the data was not available, or unclear, at the time of this budget publishing.



# Performance Report

## Fiscal Year 2019-2020

### Public Works

	# of Issues <u>2018</u>	Response Time <u>2018</u>
Road Issues	45	10.8 days
Signage Issues	43	30.4 days
Landscaping Issues	46	14.2 days
Drainage Issues	34	43.2 days
Trash Issues	27	9.6 days
Animal Issues	15	3.8 days
Permit Issues	17	128.4 days
Other Issues	106	14.1 days

### Education

	School Grade <u>2015</u>	School Grade <u>2016</u>	School Grade <u>2017</u>	School Grade <u>2018</u>	School Grade <u>2019</u>
Bonita Springs Charter School	A	B	A	A	B
Bonita Springs Elementary School	C	A	A	A	A
Bonita Springs High School	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>	B	C
Bonita Springs Middle Center for the Arts	A	B	B	B	B
Estero High School	B	C	C	A	B
Pinewoods Elementary School	A	B	A	B	A
San Carlos Park Elementary School	B	C	D	C	C
Spring Creek Elementary School	C	C	C	B	B
Three Oaks Elementary School	A	A	A	A	A
Three Oaks Middle School	A	B	A	A	A

<sup>1</sup>Data is not available for Bonita Springs High School from 2015 to 2017 because the school had not yet opened

**Performance Report**  
**Fiscal Year 2019-2020**

**Public Safety**

	Homicide	Aggravated Assault	Robbery	Rape	Burglary	MV Theft <sup>6</sup>	Larceny Theft
	<u>2018</u>	<u>2018</u>	<u>2018</u>	<u>2018</u>	<u>2018</u>	<u>2018</u>	<u>2018</u>
United States <sup>1</sup>		807,034 248.3 (+1%)					
State of Florida		58,031 276.5 (-3%)					
Estero <sup>2</sup>	2 6.3 (+100%)	12 37.7 (-43%)	5 15.7 (-38%)		26 81.7 (-35%)		272 855.2 (+18%)

<sup>1</sup>All United States and State of Florida data has been provided by the annual FBI Uniform Crime Report (UCR) (2017 data has been included until the 2018 data is released)

<sup>2</sup>All Estero data has been provided by Lee County Sheriff's Office for 2018

<sup>3</sup>Total Crime

<sup>4</sup>Crime per 100,000 Inhabitants Rate

<sup>5</sup>Percent Change from 2017 to 2018

<sup>6</sup>MV Theft is an abbreviation for Motor Vehicle Theft

# Performance Report

## Fiscal Year 2019-2020

### Water Quality

<u>Contaminant</u>	<u>MCL</u> <sup>1</sup>	<u>Standards</u>		<u>2015</u>		<u>2016</u>	
		<u>MCLG</u> <sup>2</sup>	<u>MCL Vio</u> <sup>3</sup>	<u>BSU</u>	<u>LCU</u>	<u>BSU</u>	<u>LCU</u>
Alpha Emitters (pCi/L) <sup>5</sup>	15.000	0.000	No	N/A	6.700	N/A	6.700
Arsenic (ppb) <sup>6</sup>	10.000	0.000	No	N/A	0.500	N/A	0.500
Barium (ppm) <sup>7</sup>	2.000	2.000	No	0.005	0.002	0.005	0.002
Beryllium (ppb)	4.000	4.000	No	N/A	N/A	N/A	N/A
Chloride (ppm)	250.000	N/A	No	N/A	N/A	N/A	N/A
Chlorine and Chloramines (ppm) <sup>8</sup>	4.000	4.000	No	3.460	3.500	3.480	3.500
Chromium (ppb)	100.000	100.000	No	N/A	0.730	N/A	0.730
Coliform Bacteria (CFU/100 mL) <sup>9</sup>	0.050	0.000	No	0.038	0.038	0.017	0.002
Color (color units)	15.000	N/A	No	N/A	N/A	N/A	N/A
Copper (ppm)	1.300	1.300	No	0.119	0.027	0.119	0.050
Cyanide (ppb)	200.000	200.000	No	N/A	6.000	N/A	6.000
Dissolved Solids (ppm)	500.000	N/A	No	N/A	N/A	N/A	N/A
Fecal Coliform and E. Coli (CFU/100 mL)	0.000	0.000	No	N/A	5.000	N/A	N/A
Flouride (ppm)	4.000	4.000	No	0.200	0.410	0.200	0.390
Foaming Agents (ppm)	0.500	N/A	No	N/A	N/A	N/A	N/A
Haloacetic Acids (ppb)	60.000	N/A	No	15.300	17.400	23.000	21.300
Lead (ppb)	15.000	0.000	No	3.400	1.000	3.400	1.400
Nitrate (ppm)	10.000	10.000	No	0.100	0.022	0.100	0.013
Nitrite (ppm)	1.000	1.000	No	0.010	0.009	N/A	0.008
Odor (threshold odor number)	3.000	N/A	Yes	N/A	N/A	N/A	N/A
Radium (pCi/L)	5.000	0.000	No	N/A	2.500	N/A	2.500
Selenium (ppb)	50.000	50.000	No	N/A	1.300	N/A	1.300
Sodium (ppm)	160.000	N/A	No	79.300	80.600	79.300	80.600
Sulfate (ppm)	250.000	N/A	No	N/A	N/A	N/A	N/A
Trihalomethanes (ppb)	80.000	N/A	No	30.600	29.800	25.000	24.300
Uranium (ug/L)	30.000	0.000	No	N/A	N/A	N/A	N/A

<sup>1</sup>MCL is an abbreviation for Maximum Contaminant Level

<sup>2</sup>MCLG is an abbreviation for Maximum Contaminant Level Goal

<sup>3</sup>MCL Violation denotes whether or not the MCL was exceeded

<sup>4</sup>LCU did not own the Pinewoods water treatment facility, which serves Estero, in 2000

<sup>5</sup>pCi/L is an abbreviation for picoCuries per liter

<sup>6</sup>ppb is an abbreviation for parts per billion

<sup>7</sup>ppm is an abbreviation for parts per million

<sup>8</sup>Chlorine and Chloramines were tested separately by BSU in 2010. The average level is provided.

<sup>9</sup>CFU/100mL is an abbreviation for colony forming units per 100 milliliters. Coliform Bacteria was tested across two time periods in 2016. The proportional average level is provided.

**Performance Report**  
**Fiscal Year 2019-2020**

**Water Quality (continued)**

<u>Contaminant</u>	<u>MCL</u> <sup>1</sup>	<u>Standards</u>		<u>2017</u>		<u>2018</u>	
		<u>MCLG</u> <sup>2</sup>	<u>MCL Vio</u> <sup>3</sup>	<u>BSU</u> <sup>5</sup>	<u>LCU</u> <sup>6</sup>	<u>BSU</u> <sup>5</sup>	<u>LCU</u> <sup>6</sup>
Alpha Emitters (pCi/L) <sup>7</sup>	15.000	0.000	No	N/A	6.700	N/A	6.700
Arsenic (ppb) <sup>8</sup>	10.000	0.000	No	0.610	0.610	0.610	N/A
Barium (ppm) <sup>9</sup>	2.000	2.000	No	0.003	0.002	0.003	N/A
Beryllium (ppb)	4.000	4.000	No	N/A	N/A	N/A	N/A
Chloride (ppm)	250.000	N/A	No	N/A	N/A	N/A	N/A
Chlorine and Chloramines (ppm) <sup>10</sup>	4.000	4.000	No	3.470	3.400	3.160	3.300
Chromium (ppb)	100.000	100.000	No	N/A	N/A	N/A	N/A
Coliform Bacteria (CFU/100 mL) <sup>11</sup>	0.050	0.000	No	N/A	N/A	N/A	N/A
Color (color units)	15.000	N/A	No	N/A	N/A	N/A	N/A
Copper (ppm)	1.300	1.300	No	0.140	0.050	0.140	0.082
Cyanide (ppb)	200.000	200.000	No	N/A	N/A	N/A	N/A
Dissolved Solids (ppm)	500.000	N/A	No	N/A	N/A	N/A	N/A
Fecal Coliform and E. Coli (CFU/100 mL)	0.000	0.000	No	N/A	N/A	N/A	1.000
Fluoride (ppm)	4.000	4.000	No	0.200	0.640	0.200	0.720
Foaming Agents (ppm)	0.500	N/A	No	N/A	N/A	N/A	N/A
Haloacetic Acids (ppb)	60.000	N/A	No	17.000	19.300	19.000	19.000
Lead (ppb)	15.000	0.000	No	3.800	1.400	3.800	1.700
Nitrate (ppm)	10.000	10.000	No	0.070	0.032	0.043	0.014
Nitrite (ppm)	1.000	1.000	No	0.010	N/A	0.010	0.001
Odor (threshold odor number)	3.000	N/A	Yes	10.000	N/A	10.000	N/A
Radium (pCi/L)	5.000	0.000	No	N/A	2.500	N/A	2.500
Selenium (ppb)	50.000	50.000	No	N/A	0.540	N/A	N/A
Sodium (ppm)	160.000	N/A	No	77.400	59.400	77.400	N/A
Sulfate (ppm)	250.000	N/A	No	N/A	N/A	N/A	N/A
Trihalomethanes (ppb)	80.000	N/A	No	24.000	28.100	39.900	23.750
Uranium (ug/L)	30.000	0.000	No	N/A	N/A	N/A	N/A

<sup>1</sup>MCL is an abbreviation for Maximum Contaminant Level

<sup>2</sup>MCLG is an abbreviation for Maximum Contaminant Level Goal

<sup>3</sup>MCL Violation denotes whether or not the MCL was exceeded

<sup>4</sup>LCU did not own the Pinewoods water treatment facility, which serves Estero, in 2000

<sup>5</sup>BSU is an abbreviation for Bonita Springs Utilities

<sup>6</sup>LCU is an abbreviation for Lee County Utilities

<sup>7</sup>pCi/L is an abbreviation for picoCuries per liter

<sup>8</sup>ppb is an abbreviation for parts per billion

<sup>9</sup>ppm is an abbreviation for parts per million

<sup>10</sup>Chlorine and Chloramines were tested separately by BSU in 2010. The average level is provided.

<sup>11</sup>CFU/100mL is an abbreviation for colony forming units per 100 milliliters. Coliform Bacteria was tested across two time periods in 2016. The proportional average level is provided.

# VILLAGE CONNECTION

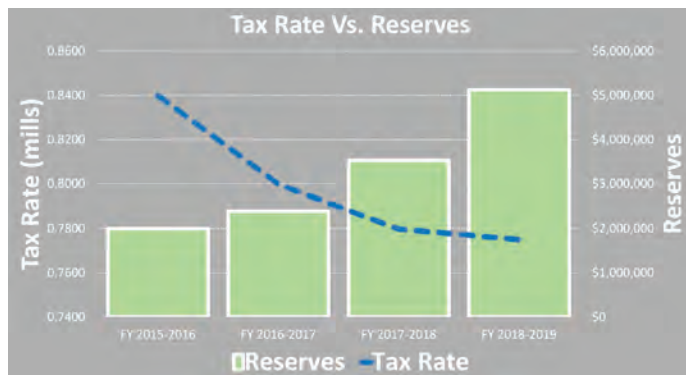


## VILLAGE OF ESTERO BUDGET LOWER TAXES, BETTER ROADS & ENVIRONMENTAL PRESERVATION

The Village of Estero has lowered its tax rate for the third consecutive year while continuing to maintain a healthy reserve and improving services for Estero residents. Village Council recently approved the budget for Fiscal Year 2018-2019, which runs from Oct.1, 2018, through Sept. 30, 2019. This budget demonstrates the Village's commitment to budgetary conservatism, low taxes, environmental preservation, capital improvements and "government lite" management. These priorities reflect public sentiment voiced by Estero residents. As always, the Village welcomes new perspectives and opinions on these priorities.

Highlights of the budget are as follows:

- **Budgetary Conservatism:** The Village now has 10 months, or \$5.1 million, in operating reserves. This reserve serves as a "rainy day fund" for unexpected expenditures, such as disaster response.
- **Low Taxes:** The Village reduced its tax rate to 0.7750 mills, from 0.7798 mills, which represents the lowest tax rate in Southwest Florida.



- **Environmental Preservation:** The Village has committed to, and budgeted for, the purchase of 62 acres of environmentally sensitive property on the northeast corner of Corkscrew Road and South Tamiami Trail (U.S. 41). This purchase will ensure public access to the Estero River, protect heritage trees on site, and allow for the creation of nature trails. This purchase is budgeted at \$26 million, with an option to pay off in seven years.



- **Capital Improvements:** Funds were approved to repave, landscape and add pedestrian/bike paths to Estero Parkway, to improve the Walgreens exit on Williams Road, and to add a turn lane for Estero High School. Outside funding was secured to enhance median landscaping on U.S. 41. The Florida Department of Transportation (FDOT) is scheduled to improve the interchange of I-75 at Corkscrew Road, and Lee County has allocated funds to design a widening of Corkscrew Road, from two lanes to four lanes (although a construction deadline has not been set). All of these projects will be started in 2019.

- **Government Lite:** The Village has budgeted for an additional two part-time employees in 2019, and no additional full-time employees. The number of full-time staff is expected to remain at eight, which represents the lowest staff size in Southwest Florida.



To receive the latest information about Village projects and community activities, go to the Village website and subscribe at [estero-fl.gov](http://estero-fl.gov)

## The Village of Estero

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9401 CORKSCREW PALMS CIRCLE • 2ND FLOOR • ESTERO, FLORIDA 33928 • 239.221.5035 PHONE • 239.494.5343 FAX • EMAIL: [INFO@ESTERO-FL.GOV](mailto:INFO@ESTERO-FL.GOV)

# SALUTE TO VETERANS: A COMMUNITY EVENT NOVEMBER 17<sup>th</sup>



## SALUTE TO VETERANS

Estero Community Park, 9200 Corkscrew Palms Blvd. | Saturday, Nov. 17 | 11:30 a.m. to 1:30 p.m..

Website: [estero-fl.gov](http://estero-fl.gov) | More Info: Nolen Rollins, (239) 860-0096

Looking for something fun to do that's meaningful as well? On Nov. 17, the Village of Estero will honor all Estero veterans, active military, first responders and Gold Star parents from 11:30 a.m. to 1:30 p.m. with a free, patriotic party at Estero Community Park.

The Salute to Veterans Planning Team is headed up by Legacy Church Pastor Nolen Rollins with Councilmember Jon McLain, representatives from the Village staff, the College of Life Foundation, Estero Chamber of Commerce, Estero Council of Community Leaders, Estero Fire Rescue, Estero Historical Society and Estero Houses of Worship. This is the same team which brought the successful 3rd Anniversary party to Estero's Community Park in March of this year.

The goal of this team is to bring the residents of Estero together in a fun atmosphere to develop and share the sense of community. The decision to make the Veterans Day event an inclusive, family-friendly get-together was deliberate.



***"We need to keep the importance of patriotism for all generations," says Event Co-chair Nolen Rollins.***

Lots of exciting activities are on the docket. Among them, there will be face-painting and other children's activities, free hot dogs and plenty of condiments to go along with them, a 21-gun salute, military theme songs, as well as recognition of those who have served, or who are currently serving our country.

A patriotic musical performance will be presented at noon by Estero recording artist Lindsey Graham, who will later perform an American pop music concert with dancing for all.

You may wonder how such an important event is created considering there is no special events coordinator on the Village staff. It's due to the

ever-present volunteer spirit that has helped grow Estero into the thriving community it is today. By supporting teams of local nonprofits and businesses, the Village is able to provide high-quality, community events for Estero residents, at a fraction of the cost, while maintaining its commitment to government lite.

The Salute to Veterans is sure to be a great time, and a time to honor local heroes who have put country before self and benefitted us all. Plan on bringing your family, friends and neighbors, along with your lawn chairs or blankets.

See you at the patriotic party on the 17th in Estero Community Park!



Veterans honored at the 2017 program



Veteran's Day vocalist Lindsey Graham

## Remember AND Honor



To receive the latest information about Village projects and community activities, go to the Village website and subscribe at [estero-fl.gov](http://estero-fl.gov)

The Village of Estero



## ESTERO: A YEAR IN REVIEW

2018 has been a productive year for the Village of Estero. The Village's leadership has made progress on major projects, maintained its commitment to government lite, and continued to exercise budgetary conservatism. An overview of the highlights of the past year can be outlined using the E.S.T.E.R.O. acronym, which guides the Village's operations.

**E**XTRAORDINARY: The Village Council agreed to purchase about 62 acres of Estero River frontage in September 2018. This is an extraordinary act, as this regionally significant parcel will provide substantial recreation and preservation opportunities for residents.

**S**USTAINABLE: The Village made an additional \$1.6 million allocation to our operating reserves for Fiscal Year 2018-2019, which now total \$5,124,700. This total represents 10 months of annual operating expenses.

**T**HRIFTY: The Village reduced its tax rate for the third consecutive year, to \$0.7750 per \$1,000 of taxable property, which represents a nearly 8% reduction compared to the pre-incorporation rate. Additionally, this is the lowest tax rate in Southwest Florida.

**E**QUITABLE: The Village Comprehensive Plan was completed in 2018, which provides a balanced, forward-looking vision for the Village. By developing a plan specific to the Village's needs, Estero's government can more closely attend to the varying resident desires and concerns across the Village.

**R**ESPONSIVE: Efforts to improve Estero Parkway (road surface/landscaping), U.S. 41 (landscaping), I-75 (traffic), Corkscrew Road (traffic), and River Ranch/Williams Road (traffic) continue.

**O**PEN: The Village of Estero will again be awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Financial Officers Association (GFOA), which demonstrates the Village's commitment to transparency.



To receive the latest information about Village projects and community activities, go to the Village website and subscribe at [estero-fl.gov](http://estero-fl.gov)

Merry Christmas and Happy Holidays to Everyone

The Village of Estero

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# VILLAGE CONNECTION



## 2019 PROJECTS

As we begin 2019, Estero residents can look forward to significant public projects to come. In the year ahead, the Village will resurface and provide substantial landscaping to Estero Parkway and install landscaping on U.S. 41. Additionally, the Florida Department of Transportation (FDOT) will begin improvements to the I-75 interchange at Corkscrew Road. Details of these exciting road improvements are below.



### ESTERO PARKWAY

This long anticipated project will take place in 2019, with the Village resurfacing the roadway, adding a bike lane, widening the pedestrian sidewalk (and moving this away from the roadway), and installing significant landscaping in the median and on the edge of the road. This will be a considerable enhancement of the road and will serve as a model for future road improvement projects throughout the Village.

The Village will install landscaping in the median of U.S. 41 throughout the Estero portion of this road. A combination of existing trees and new shrubbery will create a colorful scene for residents as they drive through the Village. This improvement will be completed with Village funds, which will be reimbursed by FDOT.

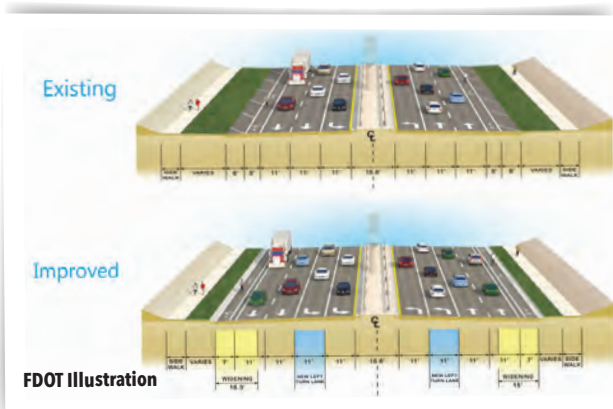


US 41 Existing Landscape & Plan



### 75 INTERCHANGE AT CORKSCREW

The Florida Department of Transportation will begin installation of an additional turn lane onto I-75 from Corkscrew Road, as well as lengthening of the storage lanes. These changes will reduce traffic backups along Corkscrew Road during peak hours, which is a primary traffic concern for Estero residents. This construction will begin in 2019 and will continue for one year, with completion scheduled to occur in 2020.



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## The Village of Estero

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# VILLAGE CONNECTION



## FLOOD MAPS & BUILDING PERMITS

You may be able to save money on your homeowners insurance this year, thanks to new flood zone maps. FEMA has completed its update for the area generally located south of Corkscrew Road and east of U.S. 41; new maps became effective Dec. 7, 2018. Some properties may have been located within a flood plain on the previous maps but are no longer in the flood plain on the new maps. This could mean lower insurance rates.

How do you know if this applies to you? You will need to discuss that with your insurance provider. But first, you should learn your flood zone and map information. At any time, you can access flood map information about any property in the Village of Estero by going to: <http://estero-fl.gov/flood-insurance-is-important-for-all>.

You also may want to obtain a Flood Insurance Rate Map (FIRM) letter that will outline all the details, including flood zone and base flood elevation. Residents may contact the Village at (239) 221-5036, or stop by Village Hall at 9401 Corkscrew Palms Circle, to pick this up with your flood information pamphlet.

Incidentally, everyone lives in a flood zone. It's just a question of whether you live in a high, moderate or low risk area. Be aware that the National Flood Insurance Program (NFIP) reports 20 percent of insurance claims are related to properties located in moderate-to-low risk areas. So, just because you aren't required to purchase flood insurance, you may still opt to do so.



## THINKING OF MAKING HOME IMPROVEMENTS THIS YEAR?

Great! You've decided to remodel your home, add a pool, build a lanai, repair the roof, or change out those ugly shutters. Do you need a permit for that? The answer is yes. All of those situations, and more, require that you first obtain a building permit from the Village of Estero. Below are some common examples of when building permits are needed.



### BUILDING PERMITS ARE REQUIRED FOR:

- ▶ Pools — above ground and in-ground
- ▶ Additions to home
- ▶ Air conditioners (new and replacement)
- ▶ Doors (exterior)
- ▶ Electrical
- ▶ Fences
- ▶ Garage Doors
- ▶ Generators
- ▶ Plumbing
- ▶ PODS (storage)
- ▶ Propane Tanks (above and below ground)
- ▶ Remodel (interior and exterior)
- ▶ Roof (new and repairs)
- ▶ Screen enclosures (lanai cage)
- ▶ Sheds
- ▶ Shutters
- ▶ Solar panels
- ▶ Windows (new and replacement)

\*This list is NOT all-inclusive. If you are uncertain if a repair or improvement needs a building permit, contact the Permit Office at (239) 221-5036 or by email at [permitting@estero-fl.gov](mailto:permitting@estero-fl.gov).

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# VILLAGE CONNECTION



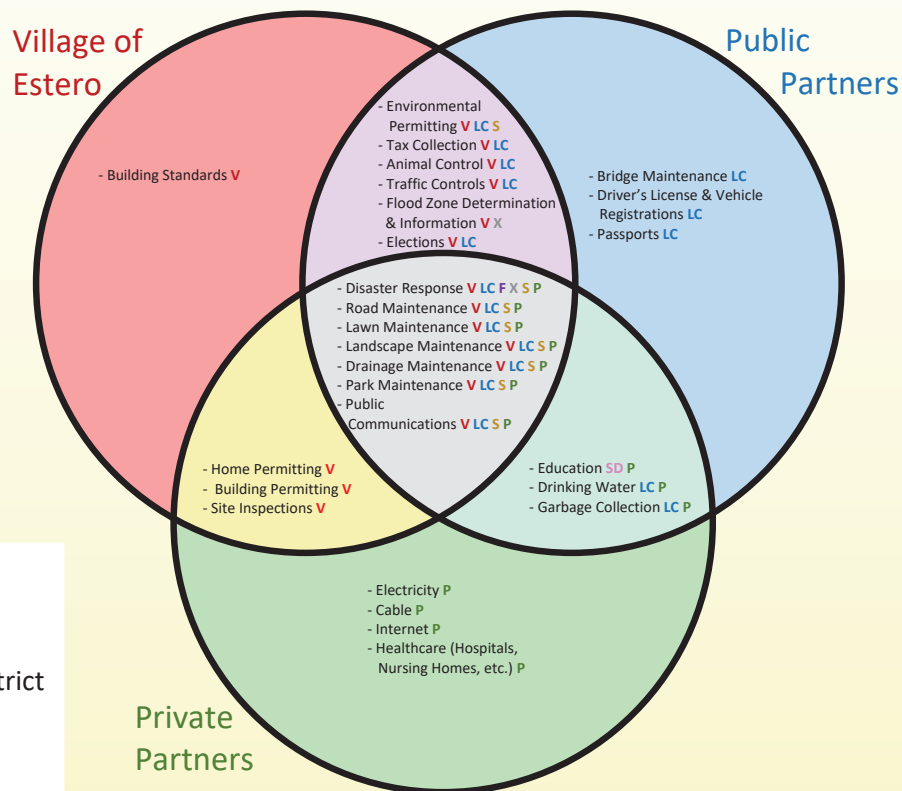
## PUBLIC & PRIVATE PARTNERSHIPS WORK FOR ESTERO

How does the Village of Estero keep its promise of operating as “government lite” while boasting the lowest tax rate in Lee County? The answer is through partnerships with other municipalities, along with several private partners.

A good example is disaster response. Estero weathered Hurricane Irma well, responding with fast and efficient cleanup, thanks to effective partnerships with several organizations, from the local to federal levels. The Village’s Disaster Response team includes Lee County, state and federal agencies, Estero and San Carlos Park fire districts and private companies.

However, natural disasters aren’t the only instances where such partnerships are important. The Village of Estero also relies on cooperative efforts for everyday activities like road, lawn and landscape maintenance, all of which involve county, state and private partners. The same is true for drainage and parks maintenance.

By and large, the smooth operation of services throughout the Village of Estero is accomplished thanks to valuable partnerships with other governmental agencies and private organizations. This results in a high quality of life for Estero’s residents, who also enjoy a low tax rate!



**Key:**  
**V** – Village of Estero  
**LC** – Lee County  
**SD** – Lee County School District  
**F** – Fire Districts  
**X** – Federal  
**S** – State  
**P** – Private

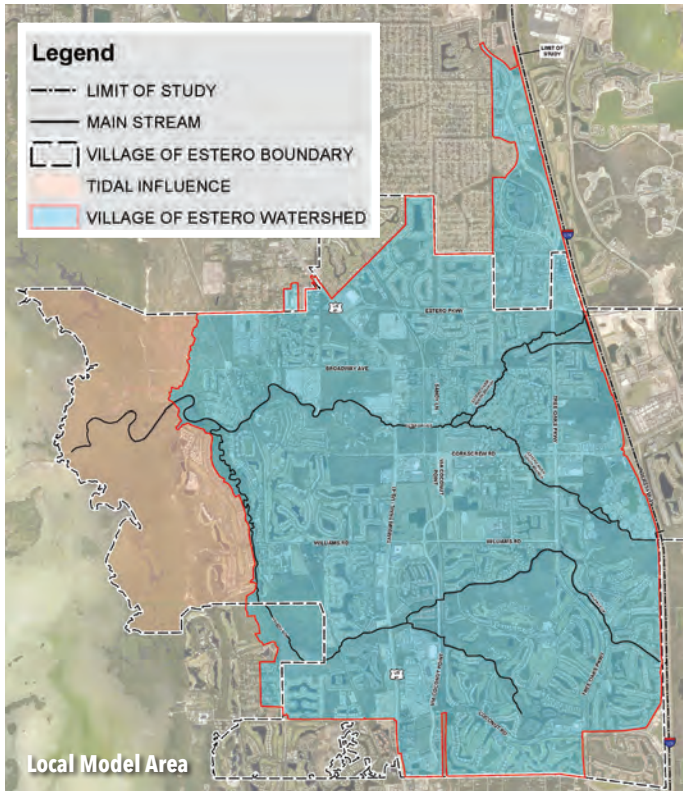
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## The Village of Estero

# VILLAGE CONNECTION



## THE VILLAGE OF ESTERO'S FIRST STORMWATER MASTER PLAN



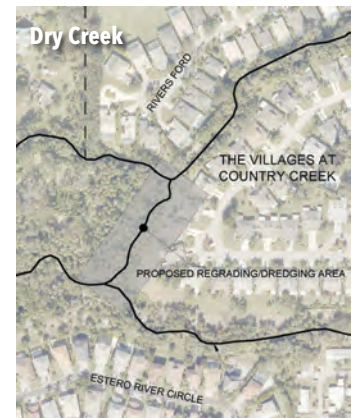
The Village of Estero's first Stormwater Master Plan was presented to Village Council on March 6. This represents the completion of a more than two-year long process to improve our understanding of how stormwater functions within and surrounding Estero and to identify ways to improve stormwater management for Estero residents.

At the core of the Master Plan are two stormwater models. The first model (Regional Model) extends from northern Collier County to Lehigh Acres. This model was used to help better understand regional drainage patterns and how areas outside Estero might affect Estero drainage. The second model (Local Model) includes all areas that drain to the Estero River from Estero Bay to I-75. This model provides more details of the drainage system, allowing street level issues to be better identified. Both models will be used by Estero Staff to assess potential impacts new developments could have on surrounding properties.

The Master Plan provided numerous recommendations to improve drainage within Estero, including projects and rule changes. Each of these projects/rule changes are proposed to improve drainage and reduce the potential for flooding.

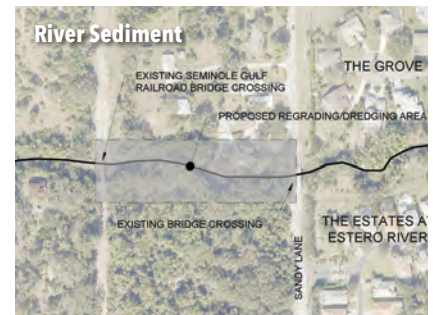
### DRAINAGE PROJECTS:

- ▶ Villages at Country Creek Bypass Ditch – Improve the flow of water around Villages at Country Creek by enlarging the ditch around the community and improving maintenance.
- ▶ River Ranch Road Drainage Improvements – Improve the drainage along both sides of River Ranch Road.
- ▶ Dry Creek Bed Sediment Removal – Remove sediment from a historic river bed located west of Villages at Country Creek to provide a second connection between the north and south branches of the Estero River.
- ▶ Estero River Sediment Removal – Remove deposited sediment from the Estero River between Sandy Lane and the railroad tracks.
- ▶ U.S. 41 (Corkscrew to Williams) Drainage Improvements – Provide a drainage outfall for this section of U.S. 41, which currently experiences sidewalk flooding.



### RULE CHANGES:

- ▶ Minimum Finished Floor Elevation – Require the lowest building elevations to be at or above FEMA Base Flood Elevation (BFE) plus 1-foot or the 100-year, 3-day design stage elevation, whichever is greater.
- ▶ Minimum Roadway Elevation – Require minimum roadway elevations to be above the 25-year, 3-day storm event. They are currently required to be above the 5-year, 1-day storm event.
- ▶ Confirmation of positive outfall – Require projects to demonstrate they have an adequate drainage outfall to the receiving water body (i.e. Estero River).



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## The Village of Estero

# VILLAGE CONNECTION



## SPRING: TIME FOR CLEAN-UP!

### HOW DO I DISPOSE OF...

#### SMALL APPLIANCES:

Microwave Ovens, Toasters, Broilers, Vacuums, Hair Dryers, etc.

**Disposal:** Dispose of with your regular household garbage.

#### LARGE APPLIANCES:

Refrigerators, Washers, Dryers, Ovens, Dish Washers, etc.

**Disposal:** Call your Franchised Hauler (Waste Pro or Advanced Disposal) and request a special pick up. Hauler will schedule pick up. There is no additional charge to residential customers. For safety reasons, please remove or seal doors with heavy packing tape on refrigerators, freezers, washers and dryers before placing the appliance out for collection.

#### ELECTRONIC ITEMS:

Computers, Printers, Televisions, Keyboards, etc.

**Disposal:** Place curbside next to, but separated from, regular garbage. Driver will log and tag as electronic equipment and an electronics truck will come the following day to collect.

#### NOTE:

If you are unable to wait for your regularly scheduled pick up, you can bring non-chemical items to the Resource Recovery Facility's Citizen Drop Off area at 10500 Buckingham Rd Fort Myers, FL 33905. You will be charged by weight.

#### YARD WASTE:

Residents of Lee County receive one curbside yard waste collection each week. Yard waste consists of:

- ▶ grass clippings
- ▶ tree limbs and branches
- ▶ palm fronds
- ▶ leaves
- ▶ fallen fruit
- ▶ dead plants and flowers

**Disposal:** Yard waste must be placed in a container (50 pounds or less), or securely tied into bundles not heavier than 50 pounds and no longer than 6 feet in length. Up to 50 pounds of unbundled palm fronds may be placed at the curb. Any excess palm fronds must be tied into bundles, each weighing 50 pounds or less.

#### DON'T BAG IT...

Yard waste is shredded for mulch and distributed at five locations around the county. It is also a primary component in OrganicLee® compost. Placing yard waste in a tub or reusable can rather than a plastic bag saves you the cost of the bag, reduces plastic waste, leaves the yard waste ready for processing, and results in a cleaner finished product. If you must use a plastic bag, please make sure that the contents can be easily identified by the refuse truck driver (leave a small branch sticking out).

#### NOTE:

Fencing and ornamental wood borders are not yard waste. Please dispose of these items in the regular household garbage. Call your waste hauler for a cost estimate for large-scale yard waste disposal projects when containerizing or bundling is difficult.

#### HOUSEHOLD BATTERIES:

Household alkaline batteries such as AA, AAA, C, D, 9 volt can all go in with your regular garbage. All other types of batteries — button batteries for watches and hearing aides, nickel-cadmium and lithium-ion batteries found in cordless phones, rechargeable batteries and car batteries — should all be treated as Hazardous Chemicals (see below).

#### HAZARDOUS CHEMICALS:

Many cleaners, paints, varnishes, motor oil, antifreeze, fuel, poisons, pesticides, herbicides, fluorescent lamps, batteries, etc.

**Disposal:** ALL chemicals must be taken to the Topaz Court Solid Waste Annex at 6441 Topaz Court, Fort Myers, FL 33966.

## R

#### PAPER:

Junk mail, newsprint, magazines, printing paper, phonebooks, etc. Basically, any kind of paper except shredded, waxed, metallic or soiled. (No hard cover books — donate those instead).

#### NOTE:

Shredded paper should NOT be placed in your recycle bin. The sorting equipment tears it into tiny pieces where it becomes litter mixed in with the recyclable commodities, lowering their market value. Please place shredded paper in your garbage can so it can be converted to electricity at the Waste-to-Energy plant.

#### METAL CANS:

Aluminum or steel (tin) cans; aluminum foil & disposable pans are good, too!

#### CARDBOARD:

Any kind of box that does NOT have a waxed coating (such as those used to hold milk, juice and broth). Flatten it to save room in your cart.

#### PLASTIC CONTAINERS:

Look for the Numbers 1-7 within the recycle triangle on the bottom of the container (NO Styrofoam, NO plastic bags).

#### GLASS:

Green, brown and clear bottles and jars.

#### FRANCHISED HAULERS FOR ESTERO ZIP CODES:

**34135** Advanced Disposal 239-334-1224

**33928** Waste Pro 239-337-0800

#### IF YOU NEED MORE INFORMATION PLEASE VISIT:

<https://estero-fl.gov/for-residents/utilities/#garbage>

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# VILLAGE CONNECTION



## PARKS, RECREATION & OPEN SPACE



Estero Park

Have you recently participated in a survey, focus group or public forum asking for your input on Estero's recreational needs? The Village of Estero is working to create its first Parks, Recreation & Open Space Master Plan. The ultimate goal is to improve both the quantity and the quality of Estero's parks and recreational facilities.

Project Objectives are to build a Parks & Recreation System that will:

- ▶ Meet the needs of both seasonal and full-time residents
- ▶ Help build a brand identity for the Village of Estero
- ▶ Operate and be maintained in a cost-effective, fiscally-responsible manner

Although the Village of Estero has no public parks of its own, there are several parks within the city limits, including two state parks (Koreshan State Park and Estero Bay Preserve State Park), a county park (Estero Community Park), and numerous private parks and recreational facilities within Estero's gated communities (including golf courses).

Village's consultant, Barth Associates, has analyzed the existing conditions of Estero's park lands and recently presented findings of a needs assessment to the Village Council. To determine Estero's unmet needs, Barth Associates conducted a survey of 451 residents throughout the Village of Estero. An online survey included another 272 participants. The consultant also conducted a public workshop, as well as focus groups and individual interviews.

From this community input, priorities have been determined. A common theme was the need for improved park access and connectivity. Top Priorities, as indicated by the needs assessment, are as follows:

### FACILITIES:

- ▶ Natural areas/nature parks
- ▶ Multi-purpose trails
- ▶ Performance arts center
- ▶ Sidewalks
- ▶ Restrooms for existing parks
- ▶ Community Gardens
- ▶ Athletic Fields
- ▶ Boating Access

### PROGRAMS:

- ▶ Community special events
- ▶ Fitness/wellness programs
- ▶ Nature programs/ environmental education
- ▶ Senior leisure programs

Already in the works for 2019 are new pedestrian pathways and bike lanes along Estero Parkway. Other major impending decisions include:

- ▶ Acquisition of the Seminole Gulf/CSX railroad right-of-way for a bike path
- ▶ Acquisition of the Estero River property north of Corkscrew Road for preservation of river frontage
- ▶ Collaboration with Florida State Parks System to improve Koreshan State Park for preservation of history
- ▶ Collaboration with Lee County Public School District on projects to improve community education & recreation

The next step in the process will be a Visioning Workshop. Topics for discussion include potential public and private partnerships, new facilities, land acquisitions, and staffing/operations/programs management. The master plan is expected to be completed by the end of 2019.



Koreshan Park

The Village continues to seek and value input from residents. Stay tuned to the Village of Estero website and subscribe to receive updates on meetings and other opportunities for input: <https://estero-fl.gov>.

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## The Village of Estero

# VILLAGE CONNECTION



## BE PREPARED IF DISASTER STRIKES...



Hurricane season is now upon us. It began June 1 and runs through November 30 with tropical storm activity typically peaking between August and October. We all hope Southwest Florida avoids any hurricane activity, but it's important to be prepared. Make an emergency supply kit and create a family emergency plan BEFORE a storm is approaching.

### GET PREPARED:

- ▶ Find your evacuation zone and other disaster prep information (including a Family Emergency Plan) at: [www.leegov.com/publicsafety/emergencymanagement](http://www.leegov.com/publicsafety/emergencymanagement)
- ▶ View and download Lee County's All Hazards Guide online or request a printed copy by calling (239)533-0622. This document is packed with useful information pertaining to all types of emergencies: hurricanes/tropical storms, flooding events, lightning storms, tornadoes, wildfires, acts of terrorism and more. The All Hazards Guide also includes generator safety precautions, a map of evacuation zones, and contact information for Lee County emergency service agencies.

### SIGN UP FOR EMERGENCY ALERTS:

- ▶ Register on the Village of Estero website homepage: <https://estero-fl.gov/>
- ▶ Get the LeePrepares app on Google Play or the App Store
- ▶ Sign up for AlertLee (formerly CodeRed) at: <http://www.alertlee.com/>
- ▶ Sign up even if you are only here seasonally... it is important to stay informed!
- ▶ The registration form will look different on your computer and phone... complete it using the technology easiest for you!

- ▶ Choose Estero as your City... you will receive personalized messages as an Estero resident!
- ▶ Enter all phone numbers and emails... it doesn't cost any extra!
- ▶ Sign-up for all weather notifications... all information is helpful in an emergency!

### PREPARE AN EMERGENCY SUPPLY KIT:

- ▶ Personal Items: bedding, clothing, rain gear, hygiene products, medications, etc.
- ▶ Food Service needs: drinking water, nonperishable food, manual can opener, light-er/matches, outdoor camp stove or grill (with fuel), cooler, etc.
- ▶ Miscellaneous items: spare keys, important papers, keepsakes, cash/credit cards, maps/evacuation info, etc.
- ▶ Basic Safety Equipment: weather radio, first aid kit, battery powered radio, flashlights, etc.
- ▶ Basic Tools: hammer, pliers, screwdrivers, basic hardware, tarps, duct tape, work gloves, etc.
- ▶ Sanitation/Clean Up Supplies: bleach, other cleaners, water, rubber gloves, broom, mop, rags, garbage bags, buckets, toilet paper, wet wipes, etc.
- ▶ Pet Needs: water, carrier, food, comfort items, cleanup supplies, identification/immunization records, photos (in case of separation)

### MAKE A PLAN & PRACTICE IT:

- ▶ Know your Zone & determine other risk factors of your residence (homes in flood zones, manufactured homes, and older homes are at greater risk).
- ▶ Prepare evacuation and sheltering options for your family.
- ▶ Secure items in and around your home before tropical storm force winds arrive.
- ▶ Take photos of your home's interior belongings.
- ▶ Be sure all family members know who to call and where to gather if you become separated.
- ▶ Inform family and friends in other locations about your evacuation plans.
- ▶ If you have special medical needs, or need transportation assistance, register with Lee County's Special Needs Program: Call (239)533-0640 or register online at [www.leegov.com/publicsafety/emergencymanagement](http://www.leegov.com/publicsafety/emergencymanagement)

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## The Village of Estero

# VILLAGE CONNECTION



## ESTERO IMPROVES CUSTOMER SERVICE



**N**eed to find a public record? Or get help with a road or drainage issue near your home? Perhaps you have an idea for the Village but don't know who to contact. A new service on the Village of Estero website will act as a convenient "one stop shop" for submitting these types of inquiries and making other official requests.

### WHAT'S NEW?

This month, the Estero government will be launching an easy-to-use, all-inclusive, online system for our customers. The services to be offered on this user-friendly system include:

- ▶ Applying for a building permit
- ▶ Requesting a rezoning
- ▶ Seeking a public record
- ▶ Getting help with a drainage, road, or landscaping issue
- ▶ Providing a general comment

### WHAT ARE THE BENEFITS?

There are many reasons for implementing this convenient system:

- ▶ The system will be fully accessible for all of our customers, at all times of the day.
- ▶ The response times for all customer requests, across Village functions, will be available online at all times of the day.
- ▶ The reduction in processing time and paper waste will improve Village customer service and reduce costs.
- ▶ Built by Village staff and contractors, this system is cost-effective, reliable and sustainable.

### DO I HAVE TO SWITCH TO THE ONLINE SYSTEM?

No! The Village will have paper copies of all applications available at Village Hall (9401 Corkscrew Palms Circle) if you prefer to continue using physical applications. Additionally, Village staff can walk you through an application via phone (239-221-5035) or email ([info@estero-fl.gov](mailto:info@estero-fl.gov)). We are here to help!

### WHAT IS THE TAKEAWAY?

The Village prioritizes customer service. We believe that this system will make daily processes easier for residents and business owners alike, while maximizing accessibility and transparency. We welcome any comments or suggestions you may have!

Look for the "Get Help!" button located prominently on the Village of Estero homepage!



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# VILLAGE CONNECTION



## SAVE THE DATE TO SALUTE OUR VETERANS!

According to the U.S. Department of Veteran Affairs, less than 400,000 of the 16 million Americans who served in World War II are still living, and about 348 die each day. Florida has the second largest number of living WWII veterans residing in our state. It is imperative that we honor the sacrifices of these aging veterans while we still can.

The Salute to Veterans event will be enjoyable for the entire family, offering an opportunity for people of all ages to show support for veterans while enjoying good food and music. It will be both fun and educational!



**T**he Village of Estero government and Estero Chamber of Commerce are proud to present the third annual Salute to Veterans celebration on Saturday, November 9th, from 11:30 am to 1:30 pm at the Estero Community Park.

The Salute to Veterans celebration is a free, family event to honor local veterans for their service, as well as active military members, first responders and Gold Star families with a loved one who died while serving in the armed forces. The event will include a short program and patriotic music, sung by Estero's own Lindsay Graham, followed by family activities and a community picnic in the park. Children will enjoy face painting and games, and everyone can enjoy a free, grilled hotdog lunch. Bring blankets or lawn chairs and enjoy the day with your Estero neighbors.

The Estero community feels it is important to plan and support such community-wide events. Given the Village's commitment to "government-lite", where staffing is limited, teamwork via public-private partnerships is essential. Public-private partnerships between the Village government and community groups, such as the Chamber of Commerce, bring these events to life while limiting taxpayer costs. Events like this, where we honor our veterans and bring the community together, help to make Estero such a great place to live.

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*Save the Date  
to Salute our Veterans!*

*Date: Saturday, November 9*

*Time: 11:30 a.m. to 1:30 p.m.*

*Place: Estero Community Park,  
9200 Corkscrew Palms Blvd.*

*More Info: (239) 221-5035 or  
[www.estero-fl.gov](http://www.estero-fl.gov)*



## The Village of Estero

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